

**1. About how long have you lived in Loveland?**

		Response Percent	Response Count
less than a year		3.0%	6
1 to 2 years		4.0%	8
3 to 5 years		14.0%	28
6 to 10 years		23.0%	46
<b>more than 10 years</b>		<b>56.0%</b>	<b>112</b>
<b>answered question</b>			<b>200</b>
<b>skipped question</b>			<b>3</b>

**2. Using the intersection of Highway 287 and Highway 34 as the boundaries, in what part of town do you live?**

		Response Percent	Response Count
Northwest		33.5%	67
<b>Southwest</b>		<b>39.5%</b>	<b>79</b>
Northeast		16.0%	32
Southeast		11.0%	22
<b>answered question</b>			<b>200</b>
<b>skipped question</b>			<b>3</b>

### 3. Are you employed?

		Response Percent	Response Count
Yes, full-time		63.5%	127
Yes, part-time		11.0%	22
No (retired, student, etc.)		25.5%	51
answered question			200
skipped question			3

### 4. Do you own or rent your residence?

		Response Percent	Response Count
Own		93.0%	186
Rent		7.0%	14
answered question			200
skipped question			3

5. What category contains your age?

		Response Percent	Response Count
18-24 years		1.0%	2
25-34 years		7.5%	15
<b>35-44 years</b>		<b>26.0%</b>	<b>52</b>
45-54 years		22.5%	45
55-64 years		25.5%	51
65-74 years		15.5%	31
75 years and older		2.0%	4
		<b>answered question</b>	<b>200</b>
		<b>skipped question</b>	<b>3</b>

**6. Please rate the following services.**

	<b>Strongly Agree</b>	<b>Agree</b>	<b>Disagree</b>	<b>Strongly Disagree</b>	<b>Response Count</b>
The City delivers services efficiently.	26.5% (50)	<b>67.7% (128)</b>	5.3% (10)	0.5% (1)	189
The City delivers services cost effectively.	20.4% (38)	<b>66.1% (123)</b>	12.9% (24)	0.5% (1)	186
The City maintains its facilities well.	29.3% (55)	<b>68.1% (128)</b>	2.1% (4)	0.5% (1)	188
The City is responsive to citizen needs.	20.1% (38)	<b>66.1% (125)</b>	12.2% (23)	1.6% (3)	189
The City exercises fiscal conservatism.	22.1% (40)	<b>58.6% (106)</b>	15.5% (28)	3.9% (7)	181
				Comment	45
				<b>answered question</b>	<b>189</b>
				<b>skipped question</b>	<b>14</b>

**7. Please prioritize each strategy with 1 being your most important priority for budget balancing strategies. You may select each priority level only once and you may only choose one level per strategy.**

	<b>Most Important 1</b>	<b>2</b>	<b>3</b>	<b>Least Important 4</b>	<b>Rating Average</b>	<b>Response Count</b>
Increase existing revenue sources (increase fees or taxes).	20.6% (35)	21.8% (37)	<b>29.4% (50)</b>	28.2% (48)	2.65	170
Invest in projects that generate more existing sources.	<b>49.7% (84)</b>	26.0% (44)	17.8% (30)	6.5% (11)	1.81	169
Reduce the cost per unit to deliver the same service level.	26.0% (47)	<b>42.5% (77)</b>	27.1% (49)	4.4% (8)	2.10	181
Eliminate services.	6.0% (11)	9.9% (18)	23.1% (42)	<b>61.0% (111)</b>	3.39	182
					Comment	34
					<b>answered question</b>	<b>189</b>
					<b>skipped question</b>	<b>14</b>

**8. Would you support a ballot measure for any of the following revenue sources?**

	<b>Yes</b>	<b>No</b>	<b>Maybe, with more information</b>	<b>Response Count</b>	
Property Tax Mill Levy Increase	23.9% (43)	<b>42.8% (77)</b>	33.3% (60)	180	
Sales Tax Increase	30.8% (56)	<b>45.6% (83)</b>	23.6% (43)	182	
Use Tax (other than auto & building materials)	29.3% (53)	33.1% (60)	<b>37.6% (68)</b>	181	
Excise Tax (any tax that is not a property tax and that is imposed on a particular act, event, occurrence, occupation or enjoyment of a privilege)	31.8% (57)	31.3% (56)	<b>36.9% (66)</b>	179	
				Comment	24
				<b>answered question</b>	<b>182</b>
				<b>skipped question</b>	<b>21</b>

9. Should an increase in these revenues be dedicated to a specific purpose?			
		Response Percent	Response Count
Yes		31.9%	58
No		17.6%	32
<b>Maybe, with more information</b>		<b>50.5%</b>	<b>92</b>
		Comment	23
		<b>answered question</b>	<b>182</b>
		<b>skipped question</b>	<b>21</b>

10. If there is an increase to an existing tax or new tax, should it be dedicated to any of these?			
	Yes	No	Response Count
Economic Development	<b>63.2% (108)</b>	36.8% (63)	171
Fire	<b>56.6% (90)</b>	43.4% (69)	159
Library	40.4% (65)	<b>59.6% (96)</b>	161
Museum	26.7% (43)	<b>73.3% (118)</b>	161
Parks	<b>53.4% (87)</b>	46.6% (76)	163
Police	<b>60.1% (98)</b>	39.9% (65)	163
Rialto Theater	30.4% (49)	<b>69.6% (112)</b>	161
Streets	<b>73.1% (125)</b>	26.9% (46)	171
Transit	<b>50.9% (86)</b>	49.1% (83)	169
		Comment	43
		<b>answered question</b>	<b>182</b>
		<b>skipped question</b>	<b>21</b>

**11. Would you be willing to support a ballot measure to create a new district to fund the operations of the following services? (A new district is a separate legal entity.)**

	<b>Yes</b>	<b>No</b>	<b>Maybe, with more information</b>	<b>Response Count</b>
Fire	24.6% (43)	30.3% (53)	<b>45.1% (79)</b>	175
Library	22.0% (38)	<b>44.5% (77)</b>	33.5% (58)	173
Cultural Services (Museum/Rialto Theater)	20.0% (35)	<b>42.3% (74)</b>	37.7% (66)	175
Parks	18.8% (33)	<b>41.5% (73)</b>	39.8% (70)	176
Transit	23.8% (41)	36.0% (62)	<b>40.1% (69)</b>	172
			Comment	20
			<b>answered question</b>	<b>182</b>
			<b>skipped question</b>	<b>21</b>

**12. Several of our services are supported by fees. Which of the following services should the City consider increasing the fees to reduce their reliance on General Fund taxes?**

	<b>Yes</b>	<b>No</b>	<b>Response Count</b>
Recreation Center Use	<b>53.8% (92)</b>	46.2% (79)	171
Development Planning and Review	<b>67.3% (111)</b>	32.7% (54)	165
Library Use	31.5% (52)	<b>68.5% (113)</b>	165
Traffic Enforcement	<b>63.0% (104)</b>	37.0% (61)	165
Street Maintenance	<b>53.0% (88)</b>	47.0% (78)	166
Fixed Route Bus Service	<b>52.4% (86)</b>	47.6% (78)	164
Paratransit Bus Service	40.2% (66)	<b>59.8% (98)</b>	164
		Comment	16
		<b>answered question</b>	<b>175</b>
		<b>skipped question</b>	<b>28</b>

**13. Street Maintenance Fees (street resurfacing) on your monthly utility bill at the 2010 rate are intended to cover 50% of the Street Maintenance Program. What percentage of the street maintenance should be covered with fees?**

		Response Percent	Response Count
80%		5.7%	10
75%		9.1%	16
70%		11.4%	20
60%		17.1%	30
<b>50%</b>		<b>56.6%</b>	<b>99</b>
		Comment	23
		<b>answered question</b>	<b>175</b>
		<b>skipped question</b>	<b>28</b>

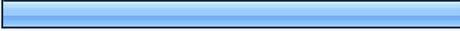
14. Please prioritize each strategy with 1 being your most important priority for these budget balancing values. You select each priority level only once and you may only choose one level per value.

	Most Important 1	2	3	4	5	6	Least Important 7	Rating Average	Resp Co
Protect existitng infrastructure.	<b>31.7%</b> <b>(52)</b>	20.7% (34)	11.6% (19)	12.2% (20)	6.7% (11)	11.6% (19)	5.5% (9)	2.98	
Limit operating impact of capital projects.	4.4% (7)	8.1% (13)	16.9% (27)	15.0% (24)	<b>20.0%</b> <b>(32)</b>	19.4% (31)	16.3% (26)	4.61	
Compensate (salaries & benefits) employees competitively.	4.9% (8)	12.3% (20)	14.7% (24)	<b>22.7%</b> <b>(37)</b>	19.6% (32)	7.4% (12)	18.4% (30)	4.36	
Maintain quality level of services that are provided.	14.4% (23)	20.6% (33)	<b>23.1%</b> <b>(37)</b>	15.6% (25)	13.1% (21)	11.3% (18)	1.9% (3)	3.34	
Continue all services currently provided.	7.7% (13)	10.1% (17)	11.3% (19)	14.9% (25)	13.1% (22)	16.7% (28)	<b>26.2%</b> <b>(44)</b>	4.70	
Ensure current operating revenues and expenditures are equal.	<b>24.2%</b> <b>(40)</b>	15.2% (25)	10.3% (17)	9.1% (15)	13.9% (23)	17.6% (29)	9.7% (16)	3.65	
Maintain sufficient reserves.	13.5% (23)	<b>17.0%</b> <b>(29)</b>	15.2% (26)	14.0% (24)	9.9% (17)	14.0% (24)	16.4% (28)	3.98	
Comment									
<b>answered question</b>									
<b>skipped question</b>									

**15. While social services programs are traditionally managed at the County level of government, the City contributes to social services. Should the City use tax revenue to support the following programs?**

	<b>Yes</b>	<b>No</b>	<b>Response Count</b>
Human Service Agency Grants (grants to non-profit agencies that provide basic services to the community)	<b>68.2% (118)</b>	31.8% (55)	173
Food & Utility Sales Tax Rebates for Low Income Qualified Customers	<b>64.5% (111)</b>	35.5% (61)	172
Affordable Housing Fee Waivers	<b>56.5% (96)</b>	43.5% (74)	170
Building Support for the Homeless Shelter	<b>68.0% (117)</b>	32.0% (55)	172
Recreation Programs for Low Income Qualified Customers	43.0% (74)	<b>57.0% (98)</b>	172
Transit Services Discounted for Low Income Qualified Customers	<b>72.8% (126)</b>	27.2% (47)	173
		Comment	19
		<b>answered question</b>	<b>175</b>
		<b>skipped question</b>	<b>28</b>

16. The TABOR ballot measure (aka de-Brucing) approved by the voters allowing the City to keep and spend any revenue over the TABOR revenue limit expires at the end of 2012. Would you consider referring another ballot question to allow the City to keep and spend the revenue over the limit?

		Response Percent	Response Count
Yes		69.9%	121
No		30.1%	52
		Comment	23
		<b>answered question</b>	<b>173</b>
		<b>skipped question</b>	<b>30</b>

17. If the ballot measure is referred, should there be a sunset provision (requiring that it come back to the voters)?

		Response Percent	Response Count
Yes		68.8%	119
No		31.2%	54
		Comment	10
		<b>answered question</b>	<b>173</b>
		<b>skipped question</b>	<b>30</b>

18. If the ballot measure should come back to the voters, then in what number of years?			
		Response Percent	Response Count
5 Years		59.5%	103
10 Years		21.4%	37
15 Years		19.1%	33
		Comment	12
answered question			173
skipped question			30

19. If the ballot measure is referred, should there be restrictions placed on the use of the excess TABOR funds to include these current services?			
	Yes	No	Response Count
Police and Fire	48.2% (68)	51.8% (73)	141
Police, Fire, and Parks Maintenance & Construction	47.5% (66)	52.5% (73)	139
Police, Fire, Parks Maintenance & Construction, and Street Maintenance & Construction	60.1% (92)	39.9% (61)	153
Any General Purpose	61.4% (94)	38.6% (59)	153
		Comment	11
answered question			173
skipped question			30

**20. The City needs to find \$3.5 million in solutions. What proportion of the solution should come from revenue versus expenditures?**

		Response Percent	Response Count
100% cost reduction		17.3%	29
<b>50% cost reduction &amp; 50% revenue</b>		<b>41.1%</b>	<b>69</b>
40% cost reduction & 60% revenue		20.2%	34
25% cost reduction & 75% revenue		21.4%	36
	Comment		20
<b>answered question</b>			<b>168</b>
<b>skipped question</b>			<b>35</b>

**21. Please prioritize each strategy with 1 being your most important priority for cost reduction strategies. You may select each priority level only once and you may only choose one level per strategy.**

	Most Important 1	2	3	Least Important 4	Rating Average	Response Count
5% reduction to all departments.	13.1% (21)	22.5% (36)	26.3% (42)	<b>38.1% (61)</b>	2.89	160
Strategic reductions at service levels.	23.5% (38)	<b>35.2% (57)</b>	34.6% (56)	6.8% (11)	2.25	162
Eliminate non-essential services.	<b>44.2% (73)</b>	15.8% (26)	12.1% (20)	27.9% (46)	2.24	165
Reduce the cost per unit retaining all existing services.	21.0% (34)	<b>29.6% (48)</b>	24.7% (40)	24.7% (40)	2.53	162
				Comment		16
<b>answered question</b>						<b>168</b>
<b>skipped question</b>						<b>35</b>

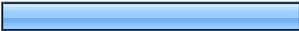
22. The City rents the Pulliam Building, Library Gertrude Scott Building, Civic Center and Lagoon to the public for group events generating \$10,000 annually. How much of the cost to provide these facilities should be recovered from facilities rentals?

		Response Percent	Response Count
100%		37.5%	63
75%		25.6%	43
50%		30.4%	51
25%		6.5%	11
Comment			19
answered question			168
skipped question			35

23. The Rialto Theater generates revenue from rental of the theater, a fee on ticket prices on shows by outside productions, ticket sales by shows produced internally, and concession sales. Currently it recovers 35% of its operating costs. How much of the cost to operate the theater should be recovered by these sources?

		Response Percent	Response Count
100%		19.6%	33
85%		20.8%	35
50%		44.0%	74
35%		15.5%	26
Comment			17
answered question			168
skipped question			35

**24. The Planning Department generates less than 10% of the cost to provide development services. What percent of these costs should be recovered through fees charged at the development applications?**

		Response Percent	Response Count
100%		17.3%	29
80%		11.9%	20
50%		45.2%	76
>10%		25.6%	43
		Comment	19
		<b>answered question</b>	<b>168</b>
		<b>skipped question</b>	<b>35</b>

**25. Is there anything else that you would like us to consider?**

	Response Count
	40
<b>answered question</b>	<b>40</b>
<b>skipped question</b>	<b>163</b>

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**Please rate the following services.**

#	Response Date	Comment
1	Feb 23, 2011 9:31 PM	The Development Review and building permit process is still too cumbersome and takes way too long for simple processes.
2	Feb 27, 2011 12:21 PM	I believe the city is very well run and takes the time to be responsive to its citizens.
3	Feb 28, 2011 8:41 PM	Loveland provides tons of services unusual for a city this size (numerous/variety parks, rec/sr center, recycling, trash pickup, Rialto, museum to name a few.) I feel that our property and sales taxes are extremely reasonable.
4	Mar 1, 2011 7:25 PM	Love Loveland
5	Mar 2, 2011 3:11 PM	Can't comment of fiscal conservatism since I don't know the details
6	Mar 2, 2011 3:19 PM	The so-called fiscal conservatives on City Council don't seem to understand the true costs of some of their actions for the long term.
7	Mar 2, 2011 3:34 PM	I'm not sure how fiscally conservative the city is. They have made a few bad investments (subsidising businesses that failed) but utilities seem to be well maintained which is important for the long run and more conservative. Never had need to see how responsive they were.
8	Mar 2, 2011 3:54 PM	I know it's not this council that did it, but when you buy property you don't need to prevent another town from getting it, not to conservative.
9	Mar 2, 2011 4:26 PM	salaries are verh high compared to priv. sector. Judge and city Atty are way above priv. lawyers in Lar.Co. Judgeship could be bid out for 1/3rd what Stark is being pd. Duvall is way to high
10	Mar 2, 2011 4:52 PM	Some citizens are marginalized and we forget them, I think. More social services are needed--mental health, health, housing, food. There is a huge dependency on the volunteer community for money and time to make a difference.
11	Mar 3, 2011 10:23 AM	Zero debt.
12	Mar 3, 2011 11:59 AM	I feel that Police services are not responsive. I feel that all other departments of the City are very responsive. Fiscal conservatism is too strong. The reserves the City has built up over the past years should be tapped during this temporary economic slowdown. Reserves should be used for their intended purpose.
13	Mar 3, 2011 1:15 PM	We are not pleased with the change in the curbside recycle program. We had to return our bin because neither size will fit in our garage. COL should have extended the testing to multiple subdivisions to see if it would benefit all citizens since the new system is not truly benefitting everyone. We were very pleased with the snowplow addition to the waste service trucks. What a blessing it has been to finally have a plowed access street after living here for six years.
14	Mar 3, 2011 1:20 PM	I think there are opportunities to partner with local businesses/employers to deliver services even more cost effectively.
15	Mar 3, 2011 2:15 PM	Question city purchases of land, land assets, water, buildings to the possible muting of creative opportunities for the private sector, or for profitable private sector joint ventures particularly DOL and Northside.
16	Mar 3, 2011 2:22 PM	I think our city has as a good mix of preservation and preparing for the future growth.

- 17Mar 3, 2011 5:23 PM I think there is always room for improvement. I believe that the different departments can cooperate more with each other, especially the Parks Department.
- 18Mar 3, 2011 6:43 PM Loveland is quite well run, especially compared to Fort Collins.
- 19Mar 4, 2011 12:12 PM I am not really aware of how effeciently the city operates. There should be a "don't know" choice.
- 20Mar 4, 2011 12:24 PM I see a lot of new City vehicles when I think older vehicles would still have plenty of life in them. I also see police vehicles at private homes and don't think that's a good use of City resources.
- 21Mar 4, 2011 3:57 PM Am not sure what distinction you are making between "efficient" and "cost-effective" service delivery. Regarding "fiscal conservatism", I am somewhat concerned about City Council decisions that grant incentives to encourage economic development. There is a real danger that "potential employers" will take advantage of cities by enticing them into bidding contests to the detriment of their taxpayers. --Fear of losing out can lead to decisions that result in actual losses.
- 22Mar 7, 2011 9:55 AM Too much difference between departments in policy such as department parties. One of the ways the City cut costs was to stop hosting a Christmas luncheon. Some departments then went and had their own event catered for their people. That's pretty selfish, and it should be the same across the board- not some careless departments burning money and others doing nothing. Some departments put on luncheons at no cost to the City, which is great (i.e potluck). That is just one example - policy like that should be the same in all departments with none having the freedom to waste a bunch of money when the rest of the City is struggling.
- 23Mar 7, 2011 7:42 PM Since I often use the city's recreation trails, I appreciate the good maintenance and quick snow removal.
- 24Mar 7, 2011 8:52 PM City may spend a bit beyond its means.
- 25Mar 8, 2011 12:02 AM if the city excercised fiscal conservatism, we would not be taking this survey??
- 26Mar 8, 2011 10:20 AM I would love to see more walk/bike friendliness in the city. Make it safer for residents to walk/bike all over town, right now the rec trail isn't a complete circle, which I understand is political in gaining the rights, but that would be a fantastic asset to our beautiful city and help us conserve natural resources in addition to helping us be healthy!
- 27Mar 8, 2011 2:45 PM I think there have been some mistakes made. Loveland seems to cater to builders and such more than need be.
- 28Mar 8, 2011 7:20 PM The city gave the impression that they were going to add a Mehaffey Park 15 years ago and still has not been built. The city has built other projects that weren't even on the drawing board and Mehaffey Park has still not been built. I am very disappointed.
- 29Mar 8, 2011 7:33 PM I just hope that council continues to excercise fiscal conservatism. As our economic environment changes we need to adjust accordingly. There are several services that the city has historically provided without having to be too fiscally concerned. Although many citizens have grown accustomed to these services, some if not all may have to be trimmed or even eliminated in order to maintain the city financial stability that it is developed over time.

30Mar 10, 2011 11:54 AM THE LAST QUESTION IS PROBABLY AN UNDERSTATEMENT BUT THERE ARE CERTAIN ISSUES THAT HAVE BEEN ON THE BACK BURNER TOO LONG AND SHOULD BE BROUGHT FORWARD SUCH AS A NEW CLUB HOUSE AT THE OLDE COURSE.

31Mar 10, 2011 11:56 AM Why should any city be buying property?

Although I appreciate the excellent snow removal that the city provides, there was one storm - I cannot remember the date, where we only received about 2 inches of snow and it seemed like the plows were out

32Mar 10, 2011 12:17 PM an excessive amount - sanding I can see, but the plow blades were actually down and gone over several times and I don't even live on a major street. As I said, I like the snow removal but it seems like it was excessive waste on money for that storm.

33Mar 10, 2011 12:51 PM The council will never be fiscal conservative since it's not their own personal money they are spending and there are no consequences, until the next election, if they waste it.

34Mar 10, 2011 1:04 PM I feel for the size of the city, we are overstaffed, even in the areas of public safety which includes police and fire. I am mean really, how many legitimate calls do our Fire Services really handle. We are told the total number which is a high volume but actual calls which really require services is actually fairly minimal. Today, houses and buildings are built much different to minimize total destruction of property

35Mar 10, 2011 5:24 PM I think money is wasted on frivolous things like art and the city's logo.

36Mar 10, 2011 9:27 PM The Madison/34 intersection is an example of a bad solution to a small-problem.

37Mar 11, 2011 12:01 AM Some real bad decisions in the past. Let's buy 90+ acres of farmland along I-25. I know some of the reasons for this, but real estate investments when you really don't have the money is just a bad idea.

38Mar 11, 2011 9:51 AM I know you are all trying to do the best you can with shortage issues.

We all have personal icons but we know you must look at the big picture.

39Mar 11, 2011 10:03 AM Not all facilities are taken care of totally. Of course it also depends upon which facilities a person is most acquainted with and which facility one thinks is most important. (A question which really does not indicate pertinent info.)

40Mar 11, 2011 11:19 AM I'm not sure I have enough knowledge to state if the City delivers services cost effectively or not.

41Mar 11, 2011 11:53 AM Don't know about cost effectiveness and fiscal conservatism.

42Mar 11, 2011 1:41 PM We don't need to spend \$100,000 on a new logo or identity. The Sweetheart City is just fine.

43Mar 11, 2011 8:43 PM The private sector delivers services more efficiently and with better customer service. Why is it that the building department and police services are so arrogant? Do they not understand who is paying their paycheck? They need to take the time to be more patient and understanding when expecting the public to understand their procedures, which the general population are not familiar with. I just had an experience with two police officers who were macho, rude individuals - they had a very bad attitude and did nothing to diffuse a stressful situation. I don't know if this is the norm in our police department, but I

have gotten a very poor impression of the Loveland Police department from this encounter.

44Mar 13, 2011 4:58 PM I believe the city is involved in some things that would be better left to private industry (e.g. utilities, garbage/recyclable pick up, "art/sculpture", ...

45Mar 14, 2011 3:14 PM The new intersection on Madison and hwy 34 that was reportedly 2 million dollars is CRAP! A huge waste of city/TAX PAYER dollars. All that work and all we needed was a "turn only" lane added on 34 towards N Madison.

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**Please prioritize each strategy with 1 being your most important priority for budget balancing strategies. You may select each priority level only once and you may only choose one level per strategy.**

#	Response Date	Comment
1	Feb 23, 2011 9:31 PM	Why wouldn't you start with ways to simply be more efficient and eliminate "fluff" in the system in order to deliver the products at a lower cost. We should invest in Economic Development first and foremost in order to increase revenue sources.
2	Feb 24, 2011 3:54 PM	I'm not sure what "Invest in projects that generate more existing sources." means. I'm willing to pay for quality service. I feel the city provides quality services!
3	Feb 24, 2011 4:15 PM	As a business consultant, I would NOT recommend Loveland to a business that is looking to relocate. I do NOT find Loveland to be a business friendly community. You over regulate the business community. The planning commission is useless and only an attempt to make it look like there is community involvement. Eliminate it and speed the process. The planning department, the fire marshal look for ways to hinder business instead of helping businesses get established and be successful. You will give all kinds of concessions to NASA, but the real engine for the economy is small business which you don't seem to understand. Get some real business owner involvement in terms of city oversight. You NEED it.
4	Feb 27, 2011 12:21 PM	Be forward thinking.
5	Feb 28, 2011 11:51 AM	It is doubtful that you can reduce cost and get the same service. Usually when you reduce cost you will have to reduce service as well. Some services may have to go.
6	Feb 28, 2011 8:41 PM	Not sure how you can invest in projects to generate more revenue when we're looking at cutting the budget, but it would be the way to go, assuming it does not increase taxes or fees. Personally, I am ok with paying higher taxes/fees, but I imagine most folks in Loveland are not.
7	Mar 2, 2011 3:19 PM	Eliminating services doesn't make the cost go away. The need is still there and will likely be dealt with in a more costly, and less efficient manner.
8	Mar 2, 2011 3:34 PM	I don't want to live in slum. I bought in Loveland because it takes care of itself and is a city I'm not ashamed to live in. If we start doing like Colorado Springs does, we will soon look like a slum too. Taxes are not that high. If people can't handle the taxes, they should move to a slummy area where they are lower. To me fiscal conservatism means fixing things when they break and buying quality that will last a long time. Doing projects now rather than later - i.e. long term thinking. Do ROI analysis. Look at hidden costs - sometimes eliminating a cost just makes something else more expensive. Be smart about money.
9	Mar 2, 2011 3:54 PM	Why don't we just collect the taxes that are owed from Centerra, that would generate good income.
10	Mar 2, 2011 4:26 PM	Loveland does not have to pay same as Boulder, Longmont and F/C for salaries. We can get very capable people for less, we are smaller and do not have to keep up with the "Jones"s

- 11Mar 2, 2011 4:52 PM Taxes need to be continually looked at. We need to replace the food tax-period. The purpose of government is to raise money for the COMMON GOOD. Environment, infrastructure, quality of life...
- 12Mar 2, 2011 10:54 PM Quit giving McWhinney huge tax breaks. That alone would balance the budget.
- 13Mar 3, 2011 11:59 AM Again, the use of existing reserves can modify the impact of this projected funding gap.
- 14Mar 3, 2011 12:11 PM I don't understand what "invest in projects that generate more existing sources" means? If you're talking about investing in projects that generate revenue (such as economic development), I agree.
- 15Mar 3, 2011 1:00 PM Efficiency is always the first step - is this project/program being run in the most efficient manner without reducing service?
- 16Mar 3, 2011 2:22 PM Increasing taxes to provide valuable resources to it citizens and eliminating services that are no longer needed or not profitable seems necessary to me. We should also look at ways the City could generate revenue from some (not all) existing programs or "free" services or conveniences in the community.
- 17Mar 3, 2011 4:08 PM Because of the current economic climate and low employment rate it is important to quickly adopt policies that put spending on a more restrained path, while deferring the implementation of large spending cuts until the economy is stronger. While not every dollar of spending is spent optimally for economic growth, much of it is critical. Cutting it can have very significant negative effects now and for long-term growth.
- 18Mar 3, 2011 5:23 PM I believe that this is the time we should be investing in the future. I have been disappointed at the slowness of this city in doing this. Funds are created the advancement of this city only to take forever to implement. The last observation of this has been the revenue generated to market the city. We need to market the city now. I don't care if a mistake is made here and there. Lets get on with it and not be hesitant.
- 19Mar 3, 2011 6:43 PM I believe we can grow our way out of this problem if we're creative. In fact I'm not convinced that the forecast shortfall is actually real. But if it is, it's because employment has been stagnant especially in technology sector.
- 20Mar 4, 2011 12:24 PM Much like State and Federal budgets, we don't just have a spending problem, we also have a revenue problem. The private sector is raising the cost of goods and services too - that's how they stay solvent.
- 21Mar 4, 2011 1:03 PM Eliminate duplication of services
- 22Mar 4, 2011 3:57 PM What does "generate more existing sources" mean? (Maybe "more sources of revenue"?) If it means investing in private projects that you hope will produce taxes, it is gambling with public money and not a reliable or responsible way of balancing a budget. I miss a choice that mentions prioritizing city services and making decisions based on the results.
- 23Mar 7, 2011 10:19 PM The way this is written is confusing
- 24Mar 8, 2011 12:02 AM manage what we have better and we wouldn't have to eliminate or increase anything, everything seems to be increasing expect everyone's salary

This "retirement" town needs to get with the times ad far as taxes and

- 25Mar 8, 2011 2:45 PM community friendly ammenities. There can not be ammenities without taxes.-- However the roads-- expecially the round abouts are not necessary and they dont alliveate the traffic as much as the guy in charge says they do... There is something to be said for preserving old town and other such areas. And he should not just say at the meetings that people will get over it and adjust. I am tired of people in power who how the got there I am not sure because I dont think they are elected officials pushing off their home state (California) ideas on us. OR what they seem to think is the way things should be.. never mind what the people say. We have gone to meetings and voiced our opinions only to be told by the road man to bad you will adjust people will get over it.. NO we wont and this is POOR service to Loveland.
- 26Mar 8, 2011 7:33 PM Citizense and businesses are feeling the same financial and economic issues as the city is. It is not reasonable to ask for more taxes and fees. Some services will simply have to be reduced or eliminated. The needs of the many outweigh the needs of the few and the private and non-profit organizations would be better suited for providing some services rather than an increased tax burden on the city residents and businesses. Get out of the real estate market. You have already proven that you
- 27Mar 10, 2011 11:55 AM undoubtedly know nothing about real estate with the previous purchase of the property at I-25 and Hwy 402. You have no business purchasing property without a vote of the citizens.
- 28Mar 10, 2011 12:21 PM Seems counterintuitive to meet budget constraints by reducing costs, but with more people having financial difficulties, increasing course rates will make them golf less or go out of town more. Decreasing or holding the rates will keep them using our courses in town.
- 29Mar 10, 2011 12:51 PM We pay enough in taxes and fees. In these time, increasing fees will stifle growth. I'll bet there are services that can be reduced, combined, or eliminated. They need to get back to the real function of city gov't and not being the babysitter.
- 30Mar 10, 2011 5:24 PM I think the airport expansion should serously be looked at and considered for projects that generate existing sources.
- 31Mar 11, 2011 12:01 AM your investments in the past have proven to be VERY poor! Lets learn from this. Your "partnerships" (McWhinney) made in the past and in existence today have proven to be I think the downfall of the city of Loveland. Congrats. You have NOW discovered what many of us have been saying for years - bad idea and as a "partner" they have bankrupt the city. Tanks Chad and Troy.
- 32Mar 11, 2011 9:51 AM Our taxes have not increased and I know service cost has so although I don't like it, I know you have to look at this.
- 33Mar 13, 2011 4:58 PM As stated above, I think the city is involved in some things it should not be, also, I do not think the city should be involved in promoting, either itself or business for selected private enterpirses, such as development, old town businesses, etc.
- 34Mar 15, 2011 9:45 AM What projects that generate more existing sources??? Unclear...

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#	Response Date	Comment
1	Feb 23, 2011 9:33 PM	Raising taxes places a larger burden on the cost of doing business and will drive it out of the community. Loveland is competitive based on its proximity to Ft. Collins and relatively cheaper cost of living/doing business. If we increase taxes, we will lose some of that benefit and attractiveness to building. Need to find a way to do more with less and make government more efficient.
2	Feb 24, 2011 4:21 PM	That's always the answer from those from the left. Tax the business and people more. How about cutting our things that are not required by the city or state constitutions.
3	Feb 27, 2011 12:24 PM	It takes a certain amount of revenue to increase the potential of yield. We can't be afraid.
4	Feb 28, 2011 11:54 AM	Property taxes are already too high and have not been reduced even though property values have decreased. Most people cannot afford any more taxes. Taxes on consumption may be better.
5	Mar 2, 2011 3:44 PM	We already pay higher sales tax than Ft. Collins - which probably is sending business their way. I have to go to Thornton to shop at Costco because we don't have one here. I refuse to shop at WalMart or Sam's club or Target.
6	Mar 2, 2011 4:33 PM	Use Bonded indebtedness, our city has no bonded debt, that is a City w/o a vision or goals. How could Americans afford homes w/o debt. this is just fundamental most cities have bonded indebtedness
7	Mar 2, 2011 4:57 PM	Sales tax put a disproportionate burden on low income if the tax is on items they MUST buy to be self-sufficient
8	Mar 2, 2011 10:58 PM	Taxes should first be levied on those who can most afford it like corporations and developers like Marostica and the McWhinneys.
9	Mar 3, 2011 12:04 PM	City Council should be held accountable for putting the City in the role of Real Estate Investor as demonstrated by the purchase of the "Berthoud exit" property. "Borrowing" funds previously dedicated to specific departmental uses should not be allowed.
10	Mar 3, 2011 12:25 PM	The people do not want more taxes or fees. With the cost of living rising so dramatically, but no increase in income to the citizens, they cannot continue to fund all the programs that may not be necessary in down times, no matter how popular they are in good times.
11	Mar 3, 2011 1:04 PM	Since most city function benefit residents, a property tax seems the most fair
12	Mar 3, 2011 4:42 PM	Fort Collins has done this successfully several times; why can't we? Too timid about it and not enough planning/thought has gone into it.
13	Mar 3, 2011 5:28 PM	I believe that developers should continue to pay their way. Each new project brings other expenses and we should not be reducing development fees. We have a very attractive community to develop.
14	Mar 3, 2011 6:48 PM	We need manufacturing jobs. Avoid taxes that would adversely affect manufacturing businesses.
15	Mar 4, 2011 12:19 PM	There is no free lunch. It has become obvious that revenue must increase to maintain schools, roads, etc.
		First choice should be another request to keep TABOR "excess

- 16Mar 4, 2011 4:12 PM revenue"--possibly for good, rather than for a specific time period ("deBrucing"). Taxpayer attitudes should determine which route to use.
- 17Mar 8, 2011 12:07 AM budget budget budget, stop the frivolous spending  
I know that to have our library redone we have to have taxes and I am okay with that-- I am not okay with Loveland chintzing out on some things-- for instance the heater in the pool. Who made the decision to keep the same heater in a larger pool when it was already old in the first place?? This is lacking some real life common sense and people arent happy--listen to them.
- 18Mar 8, 2011 2:50 PM
- 19Mar 10, 2011 11:31 AM Same message for government at all levels: we have to live within our means personally, and we expect our government to do so as well.
- 20Mar 10, 2011 1:20 PM I'm not a Tea Party person, but we need to reduce spending not increase taxes
- 21Mar 10, 2011 3:46 PM We need to do more with less...productivity increases are mandatory in todays enviroment!!  
You don't solve spending problems with more income. You solve it by
- 22Mar 11, 2011 12:11 AM NOT spending. More income does NOT solve the spending (and bad investments and bad partnerships) problem the city has.
- 23Mar 11, 2011 9:57 AM If it could be gentle and not one group only, it would be helpful.
- 24Mar 14, 2011 3:16 PM Cut cost, do not raise our taxes! We're dying here!!!

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**Should an increase in these revenues be dedicated to a specific purpose?**

#	Response Date	Comment
1	Feb 24, 2011 1:20 PM	Library, Parks, Public Safety, Streets, Transit
2	Feb 24, 2011 3:56 PM	I would imagine all services could be increased. I elect my city officials and have faith that they will be prudent with my tax dollars.
3	Feb 24, 2011 4:21 PM	MY ACTUAL CHOICE IS THE NOT ANSWER THIS BUT I HAD TO MARK SOMETHING TO MOVE TO THE NEX PAGE. I WILL STRONGLY OPPOSE ANY TAX INCREASE. How about reducing taxes to stimulate the economy.
4	Feb 28, 2011 8:48 PM	This is difficult because the public forgets the specific purposes after a while - for instance, the 1% for the arts money some people would like to spend fixing potholes.
5	Mar 2, 2011 3:44 PM	Maybe some of those taxes that are being used to plant annual flowers should be invested in a combinatin of hard-scaping and anuals then the money saved used to beautify some other space.
6	Mar 2, 2011 4:33 PM	parking garages, infrastructure, downtown, Art Space, Rialto Bridge could all be funded with bonded indebtedness, it takes foresight and VISION
7	Mar 2, 2011 10:58 PM	They should be dedicated to services that are used by the majority of the people like streets, utilities, parks and recreation, library, etc.
8	Mar 3, 2011 12:25 PM	If a revenue generating program is necessary for health or safety issues, the public should know about it and would more likely support needs of that nature.
9	Mar 3, 2011 1:04 PM	I think that's the only way it'll get passed - similar to what Fort Collins did in 2010 for police, roads and parks
10	Mar 3, 2011 2:37 PM	I like that idea but am also not sure about restricting the funds to a really narrow or specific purpose in a growing community which may have different goals in the future.
11	Mar 3, 2011 3:44 PM	I would imagine it should be used wherever the budget deficit requires it.
12	Mar 3, 2011 4:40 PM	I think flexibility with the funds would be important
13	Mar 4, 2011 3:00 PM	Cultural services, public safety, parks
14	Mar 4, 2011 4:12 PM	I think you reduce your flexibility to respond to needs by earmarking tax increases--but it may make them more palatable to the voting public.
15	Mar 7, 2011 9:58 AM	Yes, and it sure as hell should not be a consultant.
16	Mar 7, 2011 8:53 PM	Some general increase fine otherwise we all vote for parks and not for streets. Need to maintain both.
17	Mar 7, 2011 10:50 PM	Existing parks are important to maintain and keep updated.
18	Mar 8, 2011 2:50 PM	We have to decide what it is that you want to raise the taxes for and use them there...and only there not other places.
19	Mar 10, 2011 12:26 PM	Increased taxes should not fund new projects. That would defeat the purpose of the tax.
20	Mar 10, 2011 1:07 PM	if you even attempt to increase revenues you must have a purpose or then you do not need to increase revenues. Government with an open check book is a dangerous thing
21	Mar 10, 2011 7:00 PM	Schools, parks and open spaces should have top priority. The golf courses need better maintenance.

Else (and even with) you would and probably will just give all the money to the "wonderful McWinney brothers" who can do no wrong (oh unless you really step back and look at the big picture - foreclosures, loans not paid off, debt extensions, city out of money...) maybe someone should really take a serious look at this problem.

22Mar 11, 2011 12:11 AM

23Mar 11, 2011 9:57 AM We don't know ALL the issues but you have all the information We trust you to do the right thing.

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**If there is an increase to an existing tax or new tax, should it be dedicated to any of these?**

#	Response Date	Comment
1	Feb 16, 2011 7:11 PM	My preference would be transportation including streets and transit.
2	Feb 17, 2011 2:39 PM	I answered yes, but it really depends on the following: what tax is implemented or increased, how much revenue is obtained, how much would be dedicated/distributed and what specifically would those funds be used for. Much more info would be needed.
3	Feb 24, 2011 4:21 PM	NO NEW TAXES. MY ACTUAL CHOICE IS THE NOT ANSWER THIS BUT I HAD TO MARK SOMETHING TO MOVE TO THE NEX PAGE. I WILL STRONGLY OPPOSE ANY TAX INCREASE. Since Economic Development usually means giving tax money to buddies of the connected so they can make more money while the ordinary citizens suffer, I'm against it. It's been proven again and again that tax breaks etc. for companies don't benefit the community economically or create jobs...usually only gives the company bigger profits that it uses to pay the bribes, excuse me, campaign contributions to the politicians who gave the tax breaks. We need more public transit, parks and other things that enhance the quality of life for everyone in Loveland.
4	Feb 24, 2011 6:19 PM	not sure how to answer this one - not as easy as yes or no
5	Feb 25, 2011 7:08 AM	A far more available transit system would spur economic development.
6	Feb 27, 2011 12:24 PM	Don't undercut fire and police.
7	Feb 28, 2011 11:54 AM	We cannot afford any new or increased taxes. Generally, I've not been in agreement with many of the economic development projects undertaken by the city in the past but feel that the current economic situation may require some new ideas in this area. Also, I am a strong supporter of the arts, music, parks, etc. but as long as we maintain the status quo in those areas, for now, I feel there are more pressing needs. I think public transit is especially important - COLT routes are absolutely unusable by anyone in my family to go anywhere - although we keep looking at the bus schedules to see if we can make it work.
8	Feb 28, 2011 8:48 PM	I don't know if we are short on funds for any of these things. Certainly File/Police/Transit/StreetsParks all have to be provided for. The other things can be taken care of with donations/volunteers if things were really bad. Hopefully, our neighboring towns will invest in Economic development and we will reap the benefits if they are successful (like we do from living close to Ft. Collins and the University)
9	Mar 2, 2011 3:44 PM	I am assuming that any added funds for any of the above would be based on a showing of need and/or benefit to the community.
10	Mar 2, 2011 4:11 PM	our police and fire are way over funded right now. Fire does not have to respond to Ambulance calls. w/o these calls they really respond to very few FIRES. Way too many Police and cruisers & overhead
11	Mar 2, 2011 4:33 PM	Anything but funding the already rich developers.
12	Mar 2, 2011 10:58 PM	Actually, my "yes" answers are more "it depends" answers.
13	Mar 3, 2011 12:14 PM	
14	Mar 3, 2011 12:25 PM	I love the Rialto, the museum and the library, but they are not necessary enough to have additional taxes or fees just for them at this time. ONLY

- programs of direct health and safety should be beneficiaries of any increase in taxes/fees.
- 15Mar 3, 2011 1:04 PM Rialto can be run as an enterprise, and everything else, if done correctly and well, will draw economic development in without having to dedicate \$\$ to economic devel.
- 16Mar 3, 2011 1:22 PM All of the listed choices are important to being a well rounded and inviting community for current employers and potential businesses.
- 17Mar 3, 2011 2:37 PM I'm on the fence about the Library, I wonder what purpose the Library has is in our digital age and with bookstores. I think the Library must have a new goal for how they provide services to the community to stay vital.
- 18Mar 3, 2011 3:44 PM Should be used wherever it is needed.
- 19Mar 3, 2011 5:28 PM I don't want existing services cut and if need be to save them am willing to have new revenues dedicated to individual services if there is logic behind the dedication.
- 20Mar 4, 2011 11:18 AM I don't know enough to comment
- 21Mar 4, 2011 12:19 PM SCHOOLS. Our schools should be one of the above categories
- 22Mar 4, 2011 12:25 PM Cultural services are important, but don't have to stay as competitive and up-to-the-minute as other services.
- 23Mar 4, 2011 12:54 PM No revenue earmarking; where revenues are spent should normally be situational from the general fund.
- 24Mar 4, 2011 4:12 PM I have checked "no" on what I consider to be real election "losers". Unmarked items are less undesirable, but I don't believe in earmarking your revenue.
- 25Mar 7, 2011 9:58 AM Utilities are somewhat significant - we couldn't live without them. Maybe they should be up there with streets and library. maybe if all the high school kids and "others" weren't allowed to use our transit system for free that may generate some revenue huh???
- 26Mar 8, 2011 12:07 AM Seriously, we pay taxes to the damn school district, they can bus them or they can start paying for the city transit. At some point we need to stop giving.
- 27Mar 8, 2011 10:01 AM I strongly feel that the Rialto Bridge Project is an improvement that is not in the realm of City services. While the Rialto itself is a great amenity, the Bridge is an example if why the theater should possibly be a private enterprise, not a City function...plus the architecture is not appropriate to the downtown area!
- 28Mar 8, 2011 2:50 PM Again this needs to be looked at.
- 29Mar 8, 2011 7:38 PM The Rialto Theater is an excellent example of a venture that the city should not be involved in. The last time I looked at the budget, the Rialto generated over \$300k in annual expenses. This should be sold to a private entity or leased or managed by a professional entertainment firm. Downtown will not turn the corner until the Rialto is utilized to its fullest extent as an entertainment venue rather than a community center.
- 30Mar 10, 2011 12:26 PM It should be used to shore up what needs shoring and not be used for new projects.
- 31Mar 10, 2011 1:03 PM The City has never done a good job of "targeting" areas for budgeting purposes, i.e., economic development. It's talked about and talked about, but the efforts have not resulted in many QUALITY positions. If it were not for this history, I would support dedicating an increase tax to

- Economic Development, but City leaders have not shown they have the ability to do this.
- 32Mar 10, 2011 3:46 PM I am opposed to any tax increase.
- 33Mar 10, 2011 5:28 PM The city does a great job on the upkeep of the parks. As long as the museum does not have to answer to the public on what is displayed there, the public should not have to pay for its existence.
- 34Mar 10, 2011 5:57 PM Schools
- 35Mar 10, 2011 6:44 PM Spending should be based on a return on invested capital and if the return is not positive in less than one year it should not happen before the budget is balanced.
- 36Mar 11, 2011 12:11 AM Only looking to support a few things. I would like to say Economic Development, but it's been so poor for so long, I really want to see a whole new plan and all new players for this before I can say yes.
- 37Mar 11, 2011 9:57 AM I know you have to do what has to be done but if we loose the activities that enhance our culture, we will never get these back. We are more than just emergencies.
- 38Mar 11, 2011 11:34 AM Fire and Police only if it is absolutely necessary and a safety concern. NOT to inflate salaries and benefits, when many taxpayers are partially employed and have very few benefits! While Parks are a luxury, please keep in mind how long our area has been waiting for Mahaffy Park to be built. And yet, I understand that to maintain all Parks, those funds have to come form Sales Tax revenues and these economic times are not condusive to moving forward with Mahaffy Park until the economy turns around and Sales Tax revenues increase. So my check mark on Parks is more of a "wish list" than what is currently realistic, but do not forget that we are patiently waiting!
- 39Mar 11, 2011 1:11 PM Give the City Council the ability to apply tax revenue where it is most needed.
- 40Mar 11, 2011 2:28 PM How about funding our schools properly
- 41Mar 13, 2011 5:04 PM Streets could always use improvement, but not the expensive beautification of some recent projects, simply improved surfaces/flow. In general, services seem adequate to me, increased revenues should result in reduced taxes.
- 42Mar 14, 2011 3:16 PM If used wisely.
- 43Mar 15, 2011 10:22 AM We seem to have PLENTY of police protection. In fact, it seems that the police have nothing better to do than harass law abiding citizens going to and from work.

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**Would you be willing to support a ballot measure to create a new district to fund the operations of the following services? (A new district is a separate legal entity.)**

#	Response Date	Comment
1	Feb 16, 2011 7:11 PM	Cultural services should be addressed through a county-wide Science and Cultural Facilities District.
2	Feb 24, 2011 4:21 PM	MY ACTUAL CHOICE IS THE NOT ANSWER THIS BUT I HAD TO MARK SOMETHING TO MOVE TO THE NEX PAGE. I WILL STRONGLY OPPOSE ANY TAX INCREASE.
3	Feb 26, 2011 3:01 PM	Districts are just a way to increase taxes. Districts grow into organizations that don't readily answer to voters.
4	Mar 2, 2011 3:44 PM	"A new district is a separate legal entity" does not help me understand what the heck you are asking.
5	Mar 2, 2011 4:33 PM	this will take a lot of education. Library and cultural services makes the most sense, Library is uesd by a lot of County residence who pay nothing for it, same with Museum/rialto
6	Mar 2, 2011 4:57 PM	I am not well enough informed about the merit/demerit of a district
7	Mar 3, 2011 3:44 PM	I don't know enough about these things to comment. Loveland should be building upon and investing further into it's creative foundation. We are lucky that art holds such a prominent space in our community. All forms of art...visual, theater, dance, music, culinary and otherwise... are critical to the heart-beat of a community and create a timeline and story about 'us'. This should be utilized to draw more people into the town which will equate to them spending money here; many cities across the nation are working hard to establish this as they see the economic and cultural benefit, we have it, but there are cracks forming in the foundation and the community needs to nurture the galleries, theaters, fine cuisine as well as bring in more options. The arts is a major part of our history and can be the main component of our future if we respect it.
8	Mar 3, 2011 4:10 PM	I believe that the lottery already has given the parks an additional boost.
9	Mar 3, 2011 5:28 PM	It seems to me that adding a new district increases the buracracy that adds more costs for the tax payer.
10	Mar 4, 2011 12:19 PM	Library, Parks, Cultural Services under umbrella similar to Denver's SCFD. Transit: Once the taxpayers have built a public transit system, its users should fund its operation,
11	Mar 4, 2011 12:54 PM	I believe parks are part of your basic service and should be covered by the general fund, especially as many serve local areas rather than the community at large. Fire, library and transit serve everyone and are more suited to the service district concept. Cultural services will be seen as a "frill" and are likely not to get a positive vote in an election.
12	Mar 4, 2011 4:12 PM	Does the cultural services option even generate revenue????
13	Mar 8, 2011 12:07 AM	An additional level of government is not what is needed. Get the proper people in the decision making positions, pay a salary that respects their talents, and have them operate under the City.
14	Mar 10, 2011 1:03 PM	the last thing we need is a New District aka "more government"
15	Mar 10, 2011 1:07 PM	You are going to have to prove how a new district would have LOWER expenses overall than now. The result would be to LOWER the

- 16Mar 11, 2011 12:11 AM expenses (and taxes) from the district or department which is being spun off and show how they are more effective as a smaller district. Thus lowering my overall taxes and reducing your spending.
- 17Mar 11, 2011 11:34 AM Only if the additional information has both pros and cons of the proposal and there are open meetings for taxpayers to learn more by having a question and answer opportunity with a panel of knowledgeable bipartisan participants.
- 18Mar 11, 2011 1:11 PM I am not sure why these are good ideas, but I could be convinced.
- 19Mar 13, 2011 5:04 PM As above, services are adequate now.
- 20Mar 15, 2011 10:22 AM Read my text, no new taxes.

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**Several of our services are supported by fees. Which of the following services should the City consider increasing the fees to reduce their reliance on General Fund taxes?**

#	Response Date	Comment
1	Feb 23, 2011 9:37 PM	Increasing Fees is not the answer to the question; need to make government more efficient and eliminate unnecessary programs. FEES - TAXES BY ANOTHER NAME. STOP COMPETING WITH COMMERCIAL BUSINESSES. CLOSE THE RECREATION CENTER. There are 14 fitness centers in Loveland. You UNFAIRLY compete with them by supplementing the rec center with our tax dollars. MY ACTUAL CHOICE IS THE NOT ANSWER THIS BUT I HAD TO MARK SOMETHING TO MOVE TO THE NEXT PAGE. I WILL STRONGLY OPPOSE ANY TAX INCREASE.
2	Feb 24, 2011 4:29 PM	More mass transit would mean less cars on the streets. Traffic enforcement has its own revenues (c'mon, we know it's not about safety - it's about the money). While the city government is developer owned and operated, it should make development pay its fair share for the negative impacts they have on the rest of us. Higher fees should be just the beginning of this idea.
3	Feb 24, 2011 6:26 PM	Actually, my answer would be "maybe" on both bus services. The city should take care of streets & traffic - you can't charge people to fix these based on what - where they drive? Might as well charge more for the Rec center - I can't afford it as it is, so makes no difference to me. Libraries should be free - if not, then call it a "book rental store". If Bus price is too high, only the people who have to use them will. It should be much cheaper than driving your own car.
4	Feb 28, 2011 8:59 PM	Low income people need access to rec centers and transit, which actually help society overall by reducing crime/youth crime and by reducing congestion on the roads and pollutants to the environment. If made too expensive, no one will use them. The library may fall in to this as well, but fees there are so low they might not reduce use if increased.
5	Mar 2, 2011 4:05 PM	Public services are important for people in our community who cannot afford other options, i.e. public transit/bus service, library and rec use.
6	Mar 3, 2011 1:10 PM	I'm not opposed to paying more tax in times of need.
7	Mar 3, 2011 1:27 PM	Please don't turn the police traffic enforcement process into some kind of fund raising activity. People hate that, and rightly so.
8	Mar 3, 2011 4:32 PM	Development planning & review fees should be based on their cost to the city, neither subsidized nor used as a source of revenue for other purposes. Raising fees for fixed route bus service might reduce usage, leaving you worse off than before; it provides a service that helps low-income people be economically productive and more self-sufficient. (I don't think it can exist without some sort of subsidy, except in very densely populated areas.)
9	Mar 3, 2011 7:03 PM	
10	Mar 4, 2011 4:39 PM	I said yes on fixed route bus service but without knowing what the current rate is, I can't make a proper judgement on that.
11	Mar 7, 2011 10:07 AM	The rec center is already too expensive.. Who ever decided that the classes there should not be less than that of the local businesses should be checked for common sense. The center is supposed to be so that

- 12Mar 8, 2011 2:59 PM people who cant afford the gym or dance classes can go there... not have the same price as them so that there is no alternative. Maybe increase late fees on books for the librarys but there again its a resource that should not be unused due to high fees ect.
- 13Mar 10, 2011 12:05 PM My understanding is that the monies to purchase the HP property is coming out of the General Fund. Stop this nonsense and the use of these funds without a vote of the citizens and that will surely help.
- 14Mar 10, 2011 5:36 PM The people who break the law should pay higher fines for traffic enforcement.
- 15Mar 11, 2011 12:11 PM This is too general of question!!! I would need to see what percentage of the General Fund taxes are currently being spent on each of these areas. It would be great to put such information into the Loveland Utility Newsletter to start educating the taxpayers on the facts, without a biased slant. Then one might be able to answer such a question more realistically as you have posed.
- 16Mar 11, 2011 1:17 PM If there is not, there should be vouchers for low income riders on the Fixed Route Bus Service. Then raising the fees would make sense.

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**Street Maintenance Fees (street resurfacing) on your monthly utility bill at the 2010 rate are intended to cover 50% of the Street Maintenance Program. What percentage of the street maintenance should be covered with fees?**

#	Response Date	Comment
1	Feb 17, 2011 2:45 PM	I'm not comfortable with any of the options because how does street maintenance tie to utilities? I believe in usage taxes.
2	Feb 24, 2011 1:43 PM	These fees should directly correlate to use. Increase (or create) a tax on fuel, tires, oil changes, etc - something that directly correlates the benefit to the cost. How about Zero. Fees are suppose to be associated with the service that is being supported. What do utilities have to do with streets. Another example of the city slapping a fee on citizens to use for what ever purpose the government wants. MY ACTUAL CHOICE IS THE NOT ANSWER THIS BUT I HAD TO MARK SOMETHING TO MOVE TO THE NEX PAGE. I WILL STRONGLY OPPOSE ANY TAX INCREASE.
3	Feb 24, 2011 4:29 PM	How about Zero. Fees are suppose to be associated with the service that is being supported. What do utilities have to do with streets. Another example of the city slapping a fee on citizens to use for what ever purpose the government wants. MY ACTUAL CHOICE IS THE NOT ANSWER THIS BUT I HAD TO MARK SOMETHING TO MOVE TO THE NEX PAGE. I WILL STRONGLY OPPOSE ANY TAX INCREASE.
4	Feb 28, 2011 12:02 PM	I was required to answer this, but I have no comment
5	Feb 28, 2011 8:59 PM	I think the streets in my neighborhood (downtown area) and possibly over-maintained.
6	Mar 2, 2011 4:05 PM	My bill says I pay \$1.52 per month for Street Maint. I could pay more.
7	Mar 2, 2011 4:36 PM	BONDED INDEBTEDNESS!!!
8	Mar 2, 2011 5:04 PM	Increases must be done incrementally but those below a certain income level are exempt.
9	Mar 3, 2011 1:10 PM	its not just residents that use them - toruism, out of towners
10	Mar 3, 2011 7:03 PM	Small increases in utility fees would yield a lot of revenue in total.
11	Mar 4, 2011 4:39 PM	Less than 50%. The questionnaire didn't allow me to select this answer. Like I need my bill to go up any more! Again, those of us who actually
12	Mar 8, 2011 12:13 AM	pay are really taking it in the rear to cover those who don't/won't/can't pay and I mostly mean won't pay!!! As long as its for resurfacing and not for more of the round abouts and ect the Madison project is a mess-- people cant drive it- Its confusing and things dont always work in real life as well as they do on paper.
13	Mar 8, 2011 2:59 PM	This would just be another form of additional taxation on the residents when much of the street use comes for non-residence.
14	Mar 8, 2011 7:44 PM	What private transportation company's that utilize Loveland Streets and roads required to pay? If zero, why? What is the corporate welfare perecentage in Loveland for business and transportation?
15	Mar 10, 2011 1:14 PM	would need to understand where the other 50% is going
16	Mar 10, 2011 1:35 PM	Should be based on the amount of resurfacing (maybe based on the property footage divided by street footage), not just divided equally by number of utility bills.
17	Mar 10, 2011 2:23 PM	Sorry, where is the remainder coming from? I would hope there is a
18	Mar 11, 2011 12:18 AM	plan to cover the program at 100% somehow, not knowing the rest of the funding sources does not allow me to comment here.  Where does the rest of the money come from? How are streets prioritized? For those of us that live in newer subdivisions, we paid through our purchase prices for our streets, etc, so there is a fairness

- factor if the current 50% collected on our monthly bill goes towards older streets where the City holds more responsibility. Please do not forget, some of us are also paying HOA dues to fund our Reserve Accounts for repaving our "own" alleyways in the future (anyone can use the alleyways, including the heavy City garbage trucks). So, if it is not already a factor, I would think that not all taxpayers should have to pay the same percentage depending on a few of the variables I have mentioned (and there are more).
- 19Mar 11, 2011 12:11 PM
- The closer you can link fees directly to services provided, the better.
- 20Mar 11, 2011 1:17 PM This is not a close linkage, but is better than using Sales Tax to fund street resurfacing.
- 21Mar 13, 2011 5:09 PM 100% should be covered from existing taxes/fees.
- 22Mar 14, 2011 3:20 PM Why wouldn't that particular fee go to the particular sector 100% Where is the other %50 of that fee going?
- 23Mar 15, 2011 10:25 AM This is a biased question with no option for lowering the percentage.

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**Please prioritize each strategy with 1 being your most important priority for these budget balancing values. You may select each priority level only once and you may only choose one level per value.**

#	Response Date	Comment
1	Feb 16, 2011 7:18 PM	I think the "Continue all services currently provided." question is too broad. I have no particular interest in cutting services.
2	Feb 28, 2011 12:02 PM	In most cases, the salaries and benefits of government employees are more than the private sector tax payers who support them. This is not right and should be changed.
3	Mar 2, 2011 4:05 PM	What competition? There are no other jobs. These people should feel lucky they work for the government and have fabulous benefits and safe working conditions. Paychecks are just gravy. The cities responsible for the infrastructure - we can't take care of that ourselves. You should not be investing in capital projects unless your ROI comes back with it being a pretty safe investment- there are scammers out there feeding on our tax dollars. I want my tax dollars used to create a clean, safe, beautiful city where everything works well.
4	Mar 3, 2011 12:11 PM	I did not mark the "reserves" option because the word sufficient is a matter of personal, and changing, opinion. What is determined to be sufficient today changes with the political winds of the council.
5	Mar 3, 2011 12:29 PM	Instead of looking at "compensating employees competitively", perhaps it would be better to look at organizational structure and productivity levels? What are, and should be, the core competencies for the city - in terms of services? This could assist with maintaining sufficient reserves.
6	Mar 3, 2011 1:10 PM	Cutting services will have a negative impact on the city overall over time via quality of life, and future privatization of services and associated costs
7	Mar 3, 2011 7:03 PM	A city the size of Loveland doesn't need to operate on a basis of revenues = expenditures. We can use reserves; accumulate capital before commencing projects; and so on. For very long-lived projects, some debt could be appropriate - especially now when interest rates are quite low, provided it is modest and has a lifetime matched to the assets. At present though I see no compelling need to incur debt.
8	Mar 4, 2011 4:39 PM	It is very important to quantify the operating costs of capital projects in advance and use this information in deciding whether to embark upon them and how to fund them. How much impact they should have on the general fund is a separate question whose answer will depend on the nature of the project being considered.
9	Mar 7, 2011 9:38 PM	What does it mean to limit operating impact of capital projects?
10	Mar 8, 2011 7:44 PM	I assumed city salaries and benefits were competitive. If over compensated, then a freeze should be established until such time that they become competitive. If under compensated, now is not the time to make major increases, however, the human asset is the most important one.
11	Mar 10, 2011 1:14 PM	City Govt employees when benefits are factored in are compensated as much if not more than private sector employees in the city of Loveland for the same type of job. This has proven to be true throughout not only

- in Colorado but particularly with the Federal Government. Benefits need to be highlighted more in these studies and not strictly salary which the press and city Gov has portrayed
- 12Mar 10, 2011 2:23 PM Probably would have been better to clarify: "Ensure current operating revenues and expenditures are equal". Does this mean 1) don't let expenses exceed revenues or 2) make sure you spend all your revenue? I opt for #1.
- 13Mar 10, 2011 3:52 PM Compensation, specifically benefits, need to be reviewed. They should be alligned with business benefits, not other public entities. Public entities have benefits that usually exceed private benefits.
- 14Mar 10, 2011 5:36 PM This question is difficult because several would fall under the least important or #7.
- 15Mar 11, 2011 12:11 PM This is for now to try and keep our fiscal house in order. Many services and salaries may temporarily suffer, but so it has been for the rest of us! These are tough times, and we all need to act accordingly! I am currently partially employed (I am my only income source), I pay 100% for my health insurance, I can not currently afford to put money away for retirement and am having to borrow to make ends meet at times. I also have health issues that add to the circumstances. If I have to walk the journey of fiscal restraint and creative financing, then I expect that the City leaders will work at understanding that the days of entitlement have to be re-examined (at this point in time) to fit the realities of what is truly fiscally possible and responsible. When times are better, we can then re-examine again what is possible and responsible!
- 16Mar 11, 2011 1:17 PM If we do not pay competitively, we will not be able to maintain a good quality level of services.
- 17Mar 14, 2011 10:37 AM Wish you had a "need more info" option.

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**While social services programs are traditionally managed at the County level of government, the City contributes to social services. Should the City use tax revenue to support the following programs?**

#	Response Date	Comment
1	Feb 17, 2011 2:45 PM	If funds are available, then I would be support of using tax revenue. However, the City needs to prioritize and these would be towards the bottom of my list for city funded priorities.
2	Feb 24, 2011 6:26 PM	The measure of what kind of government (society) you are is ultimately measured by the way you treat the poorest among you. If you guys don't have the integrity to do that then you're scum.
3	Feb 28, 2011 8:59 PM	The city can probably cut out some of the human services agency grantees.
4	Mar 2, 2011 4:05 PM	I won't say "no" to any of these things because they are all good, if we can afford them. I don't want to see homeless people living in the parks or begging at the grocery store. It's a civilized society that at least provides homeless shelters and food for people in need. Transit discounts can help a poor and/or disabled person get where they need to. These are essential, the rest are would be nice.
5	Mar 2, 2011 5:04 PM	The level that all these things are done are open for discussion. More must be done and those that prosper from the economy have to share more.
6	Mar 2, 2011 11:04 PM	Support those who are in need rather than giving tax breaks to the developers.
7	Mar 3, 2011 12:29 PM	NOTE: Unfair question without more info. All of these are "it depends" answers. Would want to look at percentage of investment, other funding streams, etc.
8	Mar 3, 2011 1:27 PM	All of the programs listed above are important for those who are unable to afford them, however, often, programs are in need of better checks and balances to make sure the resources are going to those people who truly need them.
9	Mar 4, 2011 1:11 PM	In all areas where revenue is used for such support, adjust the level of support and the threshold point.
10	Mar 4, 2011 4:39 PM	I have mixed feelings about the recreation programs for low-income people. They are valuable to those who receive them but seem frivolous as a public service in tough economic times. Could the city administer a trust for this purpose funded with private donations?
11	Mar 7, 2011 10:07 AM	I do support using the Pulliam as a building to house homeless on very cold nights, but not tax dollars to build a structure for this purpose.
12	Mar 8, 2011 12:13 AM	The welfare system is a HUGE drain on society. While there are people who truly need the assistance, a vast majority using is are abusing it.
13	Mar 8, 2011 12:13 AM	Handouts are easier that actually working! Seriously, how well are these folk screened. Are they really "qualified," do they have a job, have they been drug screened, are they a productive member of society??
14	Mar 10, 2011 1:14 PM	If things are funded at the county level then leave it that way
15	Mar 10, 2011 1:17 PM	Fundraisers to provide scholarships for recreation programs should continue, but no tax dollars should be used for this.
16	Mar 10, 2011 2:23 PM	I think more important is to ensure that those receiving City assistance

- are TRUELY eligible and are utilizing those funds correctly.
- 16Mar 10, 2011 5:36 PM When you give out too many hand-outs people don't want to help themselves because there is no incentive to do so.
- 17Mar 11, 2011 10:01 AM I see an entitlement attitude in some of these areas.
- 18Mar 11, 2011 12:11 PM I'm sorry, but I would have to see what the qualifying criteria is for these benefits. I'm not sure that these monies are always used for those that are truly deserving versus those that have learned to game the system at the taxpayers expense. I'm all for supporting the truly deserving, but there are way too many daily examples of those individuals that have learned to manipulate these benefits for their own gains without understanding the sacrifices of the taxpayers who fund these programs.
- 19Mar 14, 2011 10:37 AM Wish you had a "not sure" option.

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**The TABOR ballot measure (aka de-Brucing) approved by the voters allowing the City to keep and spend any revenue over the TABOR revenue limit expires at the end of 2012. Would you consider referring another ballot question to allow the City to keep and spend the revenue over the limit?**

#	Response Date	Comment
1	Feb 24, 2011 4:13 PM	REPEAL TABOR ALL TOGETHER!!!!
2	Feb 27, 2011 12:28 PM	TABOR handcuffs our community. If we don't like the decision making of our representative then let's use the voting process for their replacement.
3	Feb 28, 2011 9:02 PM	Personally, I think TABOR is the worst taxing measure that ever happened to the State.
4	Mar 2, 2011 4:18 PM	TABOR has a bad reputation in Colorado. I was under the impression that it was tried and proved to be a failure. Why would you even consider it again? We need things to get better over time, not worse! I'm not sure how TABOR works, I just know it created some major problems so was not a well thought out plan in the first place.
5	Mar 2, 2011 11:07 PM	Tabor was a horrible bill causing most cities to cut needed services.
6	Mar 3, 2011 10:32 AM	TABOR prevents sensible budgeting and should be repealed altogether.
7	Mar 3, 2011 2:59 PM	Don't know enough about this. Survey should not have this set to require an answer if you want an accurate poll.
8	Mar 3, 2011 4:19 PM	money needs to circulate
9	Mar 3, 2011 7:06 PM	Do it.
10	Mar 4, 2011 12:29 PM	TABOR is terrible!!!!
11	Mar 4, 2011 1:15 PM	I generally believe in TABOR but it does need some adjustment for difficult times. As it is an amendent to the state constitution, the city cannot change it such a measure is the only recourse.
12	Mar 4, 2011 4:51 PM	This is ESSENTIAL! If people understand what such a request involves (no increase in their tax rates, simply lets the city keep what it has collected from existing taxes), most will vote for it. They have in the past. Your success depends on the quality of the campaign in favor.
13	Mar 10, 2011 12:59 PM	Let Tabor go back into effect
14	Mar 10, 2011 1:21 PM	The original Tabor amendment past for a reason.. removing or attempting to remove an amendment from the Constitution should be and is illegal regardless of reason and those responsible should be held accountatable.....City Council
15	Mar 10, 2011 2:29 PM	Spending wisely or building reserves.
16	Mar 10, 2011 6:02 PM	Need more info
17	Mar 10, 2011 6:52 PM	Any excess should be used to reduce the deficit or placed in reserves such that it can be touched only for offsetting tax reductions.
18	Mar 11, 2011 12:20 AM	Only after they have proven they can make good choices. Just like my 5 year old. I give them chances, but they have to prove they can do it. City has not proven they can.
19	Mar 11, 2011 12:15 PM	I would be in favor of them keeping the revenue IF they put it into reserve accounts to use in hard times...NOT to find new ways to spend it!
20	Mar 11, 2011 2:36 PM	If it were limited to one or two years only.
		Government, including the city of Loveland, must learn to live without

21Mar 13, 2011 5:13 PM continually looking for tax and fee rate increases.

22Mar 14, 2011 10:37 AM This question is not clear. What does "referring another ballot question" mean?

23Mar 15, 2011 10:28 AM I would need a specific accounting for all of the revenues spent the AMLAST time we spent above and beyond the TABOR limits before even CONSIDERING doing it again. Where'd the money go???

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**If the ballot measure is referred, should there be a sunset provision (requiring that it come back to the voters)?**

#	Response Date	Comment
1	Feb 24, 2011 4:13 PM	GET RID OF IT FOREVER!!!
2	Feb 28, 2011 9:02 PM	Again, personally, I'm in favor of total De-Brucing forever, but am pretty sure most Lovelanders wouldn't go for that.
3	Mar 2, 2011 4:18 PM	Yes, because we already know, from experience, that it will fail.
4	Mar 3, 2011 12:13 PM	It was a constitutional amendment so unless the amendment is reversed voters should address the issue periodically. Personally I would prefer for the amendment to be reversed. We need some long-term dependability in our funding. The Bruce amendment is a really bad idea during recessions, which are events out of the City's control. It will be harder to get the de-Bruceing extended at such times, which in fact is exactly when flexibility is most needed. It is a bad law and should be removed from the Colorado constitution.
5	Mar 3, 2011 7:06 PM	All revenue increases should be sunset.
6	Mar 4, 2011 1:15 PM	That's my personal opinion. The city hasn't chosen to do this in the past they felt because having a sunset provision made people more likely to vote for it. Maybe they're right, but the more often it appears on the ballot, the more chances for people to vote against it. (Opponents will say the city is "always" asking for more taxes.)
7	Mar 4, 2011 4:51 PM	Don't know enough about this.
8	Mar 7, 2011 10:07 AM	why would a City Governemnt want to keep ANYTHING of monetary value from the voters? Isnt it the voters money? Or is the City actually trying to claim legal right to this money before it has been given to them in trust? This question alone goes against basic and ethical standards expected of Govt.
9	Mar 10, 2011 1:21 PM	
10	Mar 14, 2011 10:37 AM	This question is not clear. What does "ballot measure is referred" mean?

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**If the ballot measure should come back to the voters, then in what number of years?**

#	Response Date	Comment
1	Feb 16, 2011 7:20 PM	The survey tool needs fixing on this question. I said no to sunsets, so shouldn't be required to choose the number of years. this should be revisited regularly subject to economic conditions of the time. I believe in moderating spending during good times and maintaining a rainy day fund so as not to have to ride the cycles so hard.
2	Feb 23, 2011 9:40 PM	Tabor is intended to moderate that spending and has a useful purpose related thereto. I would be more in favor of allowing the City to build a larger reserve fund as opposed to simply being able to spend the revenue over the Tabor limitation.
3	Feb 24, 2011 4:13 PM	NEVER
4	Feb 24, 2011 4:31 PM	My preferred answer if it were passed is to come back annually until the people come to their senses.
5	Mar 2, 2011 4:18 PM	The sooner the better.
6	Mar 3, 2011 1:11 PM	but it should not come back
7	Mar 4, 2011 4:51 PM	It worked last time. Maybe it leaves the feeling that people aren't committing themselves forever without causing too frequent elections.
8	Mar 7, 2011 10:07 AM	Can't skip this question so selected answer randomly. Zero, read comments above. Why such a money grab? If City Council feels it can not do its job or its hands are tied then maybe not running for council would be the thing to do. If you can not follow the law (Tabor) or propose attempts to get around the law (another ballot measure) then maybe we do not have the correct representation of Government.
9	Mar 10, 2011 1:21 PM	
10	Mar 11, 2011 9:35 PM	Never was not an option See comment to 16, and as per Bruce, the government should be
11	Mar 13, 2011 5:13 PM	required to ask for each and every (annual) increase to the prescribed level of income.
12	Mar 15, 2011 10:28 AM	Again, a biased question. Where is the NEVER option?

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**If the ballot measure is referred, should there be restrictions placed on the use of the excess TABOR funds to include these current services?**

#	Response Date	Comment
1	Feb 24, 2011 1:25 PM	Add Library to the list
2	Feb 28, 2011 9:02 PM	That's what we elect our city council to do.
3	Mar 2, 2011 4:18 PM	Don't mess with the safety, security, and beauty of our city. I DON'T WANT TO LIVE IN A SLUM.
4	Mar 2, 2011 11:07 PM	Not to give developers tax breaks.
5	Mar 3, 2011 12:13 PM	It should not be used for speculative purposes.
6	Mar 4, 2011 4:51 PM	I prefer the fewest restrictions, but I want the election to succeed. If people feel better about earmarking, choose whatever you think will be most effective in convincing them (police, fire, streets). I know that the Council can shift funds to keep other items from suffering.
7	Mar 10, 2011 12:59 PM	Please help me understand the costs of park maintenance? If we don't have the money for construction and maintenance, why are we building more parks?
8	Mar 10, 2011 1:21 PM	These are loaded questions City Council...
9	Mar 10, 2011 2:29 PM	I would elect to include street maintenance. Street construction for major roadways. Non-major roadway construction should be paid for by the developer.
10	Mar 10, 2011 6:52 PM	Any excess should be used to reduce the deficit or placed in reserves such that it can be touched only for offsetting tax reductions.
11	Mar 14, 2011 10:37 AM	Again, and very frustrating, this question is not clear to me. I am a college educated professional that is involved politically and I don't know what "referring a ballot measure" means.

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**The City needs to find \$3.5 million in solutions. What proportion of the solution should come from revenue versus expenditures?**

#	Response Date	Comment
1	Feb 23, 2011 9:45 PM	Not sure how you increase revenue without taxing the populous which I am not in favor of in the current economic environment.
2	Feb 26, 2011 3:05 PM	75 percent cost reduction, 25 percent revenue
3	Feb 28, 2011 12:07 PM	I think it should be closer to 75% cost reduction and 25% revenue.
4	Mar 2, 2011 4:43 PM	I don't know what cost reduction is, but if it means losing basic services I'm against them. I DON'T WANT TO LIVE IN A SLUM.
5	Mar 2, 2011 11:14 PM	Discontinue the tax breaks to McWhinney and we wouldn't have a \$3.5 deficit.
6	Mar 3, 2011 12:20 PM	Again, the use of existing reserves should be included as a revenue source to minimize the impact on citizens already struggling in a depressed economy. I suggest that 50% of the shortfall be funded from reserves.
7	Mar 3, 2011 1:18 PM	I think 3.5 mil over the years indicated is not a huge problem, especially since much is based on projections - however cost reduction and efficiency is always a good aim, as is leveraging the tax dollars received. We dont hear much about \$\$'s leveraged, but that could be another revenue source
8	Mar 3, 2011 7:15 PM	Our potential to grow and attract new jobs and thus new revenue is strong. We should concentrate on that.
9	Mar 4, 2011 12:33 PM	Reduction should not include cutting employees or salary - that just makes it harder to work with the City.
10	Mar 4, 2011 5:44 PM	Sounds "balanced".
11	Mar 5, 2011 8:45 PM	budget cuts=job cuts, job cuts=people leaving, people leaving=less revenue, less revenue=budget cuts
12	Mar 10, 2011 11:38 AM	You gave too few options. Realistically, 75% cost reduction, 25% revenue is a better mix.
13	Mar 10, 2011 1:30 PM	This is "tricky"... Need more info before making such a profound decision
14	Mar 10, 2011 5:49 PM	Why is ther not a 75% reduction and a 25% revenue?
15	Mar 10, 2011 6:22 PM	Ya didn't have my choice which would be closer to 80% reduction 20% revenue
16	Mar 10, 2011 6:57 PM	If I over spend I do not get to demand more income, it is time to learn to stay within a budget. True for people and the city,county,state and federal governments.
17	Mar 11, 2011 12:31 AM	I would vote more than 50%. City has given away all revenue generation from so many things, they really should have seen this coming. Maybe you can go back after some of that, but I have not seen that trend yet.
18	Mar 11, 2011 12:52 PM	You did not give the option of 75% reduction & 25% revenue!!! That is as far as I am willing to conceed. Programs need to be cut and a cooperative effort from non profit organizations and churches need to step up to the plate, working with the city, to take on some of the needs to get us through these difficult times. Use this as an opportunity to bring the city residents together to collectively be a part of the solution.

We are all busy, but given the chance, I would rather volunteer some time to help a program than have my taxes/fees raised impacting my already strained monthly budget!!!

19Mar 14, 2011 10:37 AMadditional \$3.5 million"? Who wrote this survey? They certainly didn't write it for the average City of Loveland citizen. Unbelievable.

20Mar 15, 2011 10:31 AMRead my text, no new taxes.

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**Please prioritize each strategy with 1 being your most important priority for cost reduction strategies. You may select each priority level only once and you may only choose one level per strategy.**

#	Response Date	Comment
1	Feb 24, 2011 1:49 PM	Broad brush approaches of "mandatory 5% reduction across the board" is often nonsensical.
2	Feb 24, 2011 4:17 PM	If a service is non-essential, why would we need to keep it? I do not understand: Reduce the cost per unit retaining all existing services....HUH?
3	Feb 28, 2011 9:08 PM	I have a problem with the definition of "non-essential."
4	Mar 2, 2011 4:24 PM	I am assuming that "essential services" include the library, museum, arts, social services. They are essential to me, but I fear this feeling is not one shared by everyone.
5	Mar 2, 2011 4:43 PM	I'm sure there are people not doing a great job that could be eliminated first. Every job I've ever had, had people who didn't add much value. I'd start at some of the management levels - they earn too much and don't add much value.
6	Mar 2, 2011 11:14 PM	What do you consider non-essential services?
7	Mar 3, 2011 12:20 PM	The term non-essential is of concern. Do the political considerations of council determine what services are non-essential? What non-vocal citizens believe is non-essential may not be the same as those who have the ear of council.
8	Mar 3, 2011 12:39 PM	What is meant by "reduce the cost per unit retaining all existing services"? Poorly worded.
9	Mar 3, 2011 4:23 PM	What makes it 'non-essential'? Every perspective would have a subjective opinion.
10	Mar 4, 2011 12:33 PM	Across the board reductions aren't realistic. Why even ask this - it's not like Council will ever approve cutting police and fire. They can't. Any reductions need to be made at the TOP - that means management, not the people who actually DO the work at the City. Do we really need 2 Assistant Managers???
11	Mar 4, 2011 5:44 PM	The same arbitrary cut for all departments is a brainless, inefficient way to make long-term cuts. You need to prioritize their relative importance and base your decisions on that. ALL departments should be run as efficiently as possible (lower cost per unit), but you can do this AND cut non-essential services (not a choice you provided--therefore I couldn't mark the last 2 choices in a sensible way).
12	Mar 8, 2011 3:13 PM	this question as many of them are unfair without examples of what specifically you are saying... Like should the Library be cut instead of Fire Dept. What exactly do you consider non-essential, I consider the Library an essential service.
13	Mar 10, 2011 2:36 PM	Non-essential services can have a different meaning to me than someone else. What is non-essential to me may be essential to someone else. If not, why do we will still have it anyway?
14	Mar 11, 2011 11:37 AM	This may be confusing. Non-essential sounds like fluff. I know you probably mean "culture"
15	Mar 11, 2011 1:58 PM	I am not sure what you mean by non-essential services. What is essential to someone may be non-essential to someone else.
16	Mar 15, 2011 1:47 PM	How would the "essential" services be determined?

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**The City rents the Pulliam Building, Library Gertrude Scott Building, Civic Center and Lagoon to the public for group events generating \$10,000 annually. How much of the cost to provide these facilities should be recovered from facilities rentals?**

#	Response Date	Comment
1	Feb 17, 2011 2:54 PM	I think the percentage varies depending upon what else do the assets provide outside of rental revenue. Are the assets used for other opportunities? If so, do they eliminate an expenditure somewhere else? Do they benefit the public beyond their revenue source?
2	Feb 24, 2011 1:49 PM	What percent does it cover now?
3	Feb 24, 2011 4:40 PM	Users should pay for the services they request.
4	Feb 28, 2011 9:08 PM	100% from anyone outside of Loveland and/or any group that is not a non-profit. Non-profits that provide actual services (human service agencies, scouts, educational, etc.) maybe at 50% Churches should be charged at 100%. (I am a churchgoer, but have issues with their tax-exempt status.)
5	Mar 2, 2011 4:43 PM	This question doesn't make sense to me. Are you talking about the cost to purchase, build and maintain or the cost to hire someone to take care of rental arraignments? I put 50% but I really don't have an answer.
6	Mar 2, 2011 5:10 PM	The costs must be transparent. The renter must have the authority to some work themselves to reduce cost. There should be a sliding fee scale to account for organizations that are non-profit or quasi-city services.
7	Mar 2, 2011 11:14 PM	These are all wonderful facilities for community events that are currently well-managed and fairly priced.
8	Mar 3, 2011 12:39 PM	How much is recovered now?
9	Mar 3, 2011 1:18 PM	They are icons in the city and provide inherent value to all citizens
10	Mar 3, 2011 1:34 PM	Difficult question to answer. Vague. How much of the current cost is recovered from facilities rentals? 10,000 annually doesn't state the current percentage.
11	Mar 3, 2011 7:15 PM	This question is impossible to answer appropriately without knowing what the real costs are.
12	Mar 4, 2011 12:33 PM	Recovered by the city? or recovered by these facilities?
13	Mar 4, 2011 5:44 PM	I don't know how much you currently charge, or whether you include overhead, so my answer is based on ignorance. I would not include overhead in the charge, just direct costs (utilities, custodial services, etc.) and would not like it to be so high that it discourages civic activities. Also, until the Pulliam Building is modernized (handicapped accessible, better HVAC), I would not charge full cost for it.
14	Mar 5, 2011 8:45 PM	I would think that if more people were made aware of these facilities and their availability they could be rented out more often generating revenue to cover the costs
15	Mar 8, 2011 12:25 AM	there are venues around here that generate \$10,000 in two evenings!
16	Mar 10, 2011 1:30 PM	If you make the cost too much then the reveune will bottom out
17	Mar 11, 2011 12:52 PM	This is another question that is difficult to answer without having more information. How much does the city currently recover? At what point will raising the fees to the public for group events potentially kill the ability for groups to afford putting on group events for the public.

Again, if more residents actually knew the facts, you might be surprised at the creative solutions that might come forward as possible temporary solutions. Tough times demand creative solutions!

- 18Mar 14, 2011 10:37 AM Need more information to answer this question. For example, how much does it cost to provide these facilities? You are telling us the revenue from renting them, but not the cost. Really? The question doesn't provide another option such as "not sure" or "need more info". Horribly written survey.
- 19Mar 15, 2011 9:55 AM The Puliam building should be sold if it's not self sustaining.

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**The Rialto Theater generates revenue from rental of the theater, a fee on ticket prices on shows by outside productions, ticket sales by shows produced internally, and concession sales. Currently it recovers 35% of its operating costs. How much of the cost to operate the theater should be recovered by these sources?**

#	Response Date	Comment
1	Feb 16, 2011 7:24 PM	With the investment in the Rialto Bridge project, without that investment the current level is all we can expect.
2	Feb 17, 2011 2:54 PM	Again, what percentage depends on other variables. If it is a true economic driver (bringing people, especially visitors, to downtown and leading to sales tax revenue, business growth, job growth, etc...) then 35% is probably good. However, if it does little as an economic driver, then it should be closer to 100%.
3	Feb 23, 2011 9:45 PM	The Rialto is a nice community amenity, but is non-essential. I understand it is not possible to fully recover its' cost and serve the public as it has, but perhaps there are operating efficiencies and modest costs that can be recovered to get to 50%.
4	Feb 24, 2011 1:49 PM	I hesitate here. You have to balance price-elasticity. You need to cover as much cost as you can, without losing the performances entirely.
5	Feb 24, 2011 4:40 PM	If you are going to run a business, then run it. Subsidizing the Rialto, Chilson's and other "business" operations is direct competition to the true business community, an UNFAIR competition at that.
6	Feb 28, 2011 9:08 PM	Aim for 50% average. Again, charge more for outside/profit-making orgs., less for those produced by non-profits or schools, etc. similar to the building rental scenario I described above.
7	Mar 2, 2011 4:40 PM	It helps the core of the City, a city w/o a core is a City lost. No company wants to come to a City that does not show a good face for its downtown.
8	Mar 2, 2011 4:43 PM	Well, it's better than nothing! I would rather see us get 35% back than have it torn down. Could it be rented (very cheap) to a private company that would be obligated to keep it maintained properly. Don't want an eye-sore but if it's not needed, then find a use for it.
9	Mar 3, 2011 7:15 PM	Studies have been done at the instigation of one Council member, which indicated this is actually a good recovery rate and the Rialto is operating effectively; and that it could not be operated more effectively even if it were privatized.
10	Mar 5, 2011 8:45 PM	it would be nice if it was higher but I think it would help to book events daily.
11	Mar 7, 2011 11:03 PM	The theater is an incredible community resource. It helps improve the livability of Loveland and this makes it worthwhile to offer support so that it remains a longterm community asset. At the same time, there are ways to increase revenue for the theater to cover at least 50 percent of costs.
12	Mar 8, 2011 12:25 AM	How else is the cost recovered and if it is not generating any revenue then why do we have it?
13	Mar 10, 2011 1:30 PM	The Rialto theatre is a gem of Loveland so it should be given special allowances and preserved. However, 50% minimum in cost recovery should be required.

- 14Mar 10, 2011 6:52 PM this is why we are looking for 3.5 million  
I'm being repetitive, but how can the City continue to pick up 65% of this expense!!! Those Loveland residents that value the cultural gift the Rialto provides, needs to get involved and promote this value in the neighborhoods, encouraging our community members to support this treasure in some way through volunteerism, promoting events, etc. If taxpayers do not want higher taxes, then each one of us needs to find a program currently being financially by the City to "adopt" in a way that decreases that programs expenses! You might consider giving each taxpayer credit towards their property taxes or some such incentive if they are willing to help reduce City expenditures by volunteering.
- 15Mar 11, 2011 12:52 PM
- 16Mar 11, 2011 9:05 PM 35% is not acceptable
- 17Mar 15, 2011 9:55 AM Sell the Rialto if it's not self sustaining.

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**The Planning Department generates less than 10% of the cost to provide development services. What percent of these costs should be recovered through fees charged at the development applications?**

#	Response Date	Comment
1	Feb 23, 2011 9:45 PM	This is misleading; the rest of these costs are recovered through development permit fees, etc. Increasing development application fees unreasonably will discourage proper planning of simple projects and potentially deter legitimate projects from looking at the Community. The planning department is one of the greatest hindrances to business growth for Loveland. Reduce the bureaucracy, the paper work, the hoops that businesses have to go through, the unnecessary oversight and Loveland could grow faster.
2	Feb 24, 2011 4:40 PM	Gimme a break!
3	Feb 28, 2011 9:08 PM	I'm surprised you get anything for P&D. But, maybe I don't understand what it is. I'm assuming it's the planning of Development for the city. What we will need in the future and how changes an impact. If there are services someone pays for, what are they?
4	Mar 2, 2011 4:43 PM	Not enough choices here.
5	Mar 2, 2011 11:14 PM	The City needs to encourage development. Development will generate Capital Expansion Fees, recovery of the real estate market and economic recovery.
6	Mar 3, 2011 12:20 PM	This department would be one to look to for reducing costs. It should be able to generate a sizeable portion of the operating expenses.
7	Mar 3, 2011 12:39 PM	development needs to pay its way - roads, police, fire, medical, schools etc
8	Mar 3, 2011 1:18 PM	Maybe we over-plan, though.
9	Mar 3, 2011 7:15 PM	The city should consider good long-term planning as an investment in our community quality of life; therefore it should be borne entirely by the public, not by builders and developers. Nor should they be asked to cover the cost of neighborhood meetings, etc. They should pay only charges directly related to the review of their individual projects, construction inspections, etc. Charges for these should not be so high that building in Loveland becomes uneconomical for them to consider. (They would, of course, continue to pay for utility connections, streets, etc. in their development, which I do not consider development services.)
10	Mar 4, 2011 5:44 PM	Why nail the developers more. Keep their costs down, keeping the price of housing down a bit.
11	Mar 7, 2011 10:11 AM	I am not sure that I agree with the planning dept because it seems that if individuals aren't benefited it doesn't get recommended
12	Mar 8, 2011 3:13 PM	Thanks for the opportunity to participate.
13	Mar 8, 2011 5:15 PM	What does the planning dept plan?
14	Mar 10, 2011 12:09 PM	a 90% loss is unacceptable for any entity to survive with the exception of a homeless shelter, regardless of what role it is trying to play for the city's future.
15	Mar 10, 2011 1:30 PM	Sounds like we have an issue here. Costs have been out of line for a while.
16	Mar 11, 2011 12:31 AM	

17Mar 11, 2011 11:37 AM McWhitneys have gotten too many passes. Greedy companies are not an asset to the city. Lets include other developers. We lost GE, lets not lose any other businesses.

18Mar 11, 2011 12:52 PM Who pays the other 90%? Are these services all really necessary? Depending on the service, if it is not being utilized often, should it be eliminated? Don't Developers pay part of these services expenses through application fees? Should these services be offered in the private sector instead of the City?

19Mar 11, 2011 9:05 PM Seriously, how can you raise these fees in this economy? Look into department efficiency and cut through the red tape!

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**Is there anything else that you would like us to consider?**

#	Response Date	Response Text
1	Feb 24, 2011 1:46 PM	We should be funding the Library at a higher level. The hours/staffing/collections/services should increase--especially when the expansion is complete. Also, the city should have never sacrificed the 1.25 percent sales tax credit to the Centerra project. The city's projected \$3.5 million annual deficit would be greatly reduced if the general fund was receiving the full 3.0 percent local sales tax from Centerra. Perhaps the city could amend its agreement with Centerra (reduce the credit to .50 or .75 percent) and, in return, do without future "public" road improvements out at Centerra.
2	Feb 24, 2011 1:49 PM	Think "outside the box". Make Loveland a model of how to balance the budget AND provide a great place to live. Bring in some real business owners to help you reduce government regulations. I don't recall you offering to reduce pension costs, the number of employees, eliminate non-essential services. When the economy got tight, business owners made sacrifices to survive. How about the Loveland government bureaucracy making some sacrifices instead of coming back to the citizens with hands out.
3	Feb 24, 2011 4:40 PM	
4	Feb 27, 2011 12:30 PM	NA
5	Mar 2, 2011 4:43 PM	I think LONG-TERM PLANNING is the smart way to conserve money. I think the city provides the things that make Loveland a nice and safe place to live - but they are not the types of things that bring in revenue. That is why we pay for these things with taxes. Some people want lower taxes - these are the same people who would let their house deteriorate rather than pay to maintain it. When done, they will have nothing but a slum. Whereas those who cherish and take care of their house will not only live in a nice place, it's value will go up and other people will admire it and want to live there too.
6	Mar 2, 2011 11:14 PM	Developers should pay the cost of growth and we should rein in the sprawl. Make sure developers pay the cost of growth as well as their taxes!
7	Mar 2, 2011 11:19 PM	Don't eliminate or reduce the fees for capital development projects. No sweetheart deals for developers. The long-term costs of letting infrastructure and quality of life erode are much higher than the costs of maintaining infrastructure and quality of life now.
8	Mar 3, 2011 12:39 PM	Yes - the wording in these types of surveys. Going to have to operate lean. Cannot cut fire and police OR the economic development, as that is where the answer lies to successfully coming out of this dilemma. If we have some industries here that will provide jobs, a lot of the problems will be solved.
9	Mar 3, 2011 12:39 PM	
10	Mar 3, 2011 1:18 PM	Keep in mind the quality of life of why we live here and dont cut programs and services that provide that for your citizens. Simply, do away with old an ineffective programs and procedures that have been grandfathered in, don't work, and need to be revitalized, changed, or cut completely. Look at ways to make money off of things already in place and focus on growth for our community...in a nut shell.
11	Mar 3, 2011 3:16 PM	

- 12Mar 3, 2011 5:36 PM This city has fortunate to have become one of the art centers of the United States mostly through no effort of its own. It is time the City takes a stronger stand marketing and promoting this asset. It sets us apart from the rest of Colorado and the surrounding states.
- 13Mar 3, 2011 7:15 PM Nobody has made a clear case to the public that the anticipated revenue shortfall is real and has a very high probability of occurring. That case needs to be made, not just asserted. It would be more appropriate to do some form of scenario planning (see the book, "The Art of the Long View"). Moreover, any reductions in spending ought to be structured against the possibility that things will actually turn out better than expected. There is too much gloom in the atmosphere nationwide. We need to live within our means, but not impoverish our community by defaulting to a no-growth or very low-growth posture.
- 14Mar 5, 2011 8:45 PM I don't know where the City of Loveland puts its funds. I would like the city to consider starting a Credit Union for the City and its residents. The city could use the revenue from loans and credit cards to bolster its finances. Also the city knows it's own strength and where loans are risky or prudent.
- 15Mar 6, 2011 4:11 AM Consider helping the school district!
- 16Mar 7, 2011 7:56 PM I live near the water distribution area on the end of Sculpture Drive (North of 5th Street traffic circle). There are water trucks taking potable water from a hydrant most of the time. Hopefully, the city is charging sufficient rates for the companies that take away enumerable tank truck loads of water from our city water system to pump it down recovery wells. ? If not, this should be stopped or the city should be paid sufficiently for this water.
- 17Mar 7, 2011 8:59 PM There appears to be room to cut in City operations. Seems to have grown over the good "growth" years to an unsustainable level.
- 18Mar 7, 2011 9:48 PM Completing the proposed recreation trails (especially between 57th and Garfield) is very important to our family. We would support an added tax for this reason. And we are anxious for a new recreation center in NW Loveland. We feel the recreation opportunities here make our city such a great place to live. Keep up the good work!
- 19Mar 7, 2011 10:35 PM City Council should utilize high reserves in City Funds and the City Coucil Reserve to help address the budget shortfall. Tighting can be done across the board but if reseves are used the budget problem might be minimized as the economy recovers. City budgets seem to be working pretty well and sales tax is tracking well, so as a citizen I'm having a hard time understanding this budget crisis. Don't mess with the great services we have that make Loveland top-notch among Northern Colorado cities.
- 20Mar 8, 2011 12:25 AM Everytime I see road construction (city of loveland) I comment on how many people are standing around. Perhaps schedules need to be re-structured. If there is no work for these folks, why are we paying an hourly wage for them just to stand there. Overall we need better hiring, scheduling, pay structuring, maybe more PRN employees. This saves on benefits costs. Do not change current employees benefits, but new/future hires. Don't give out so many city vehicles for personal use, ie police. Seriously, its not necessary for them to use those vehicles for personal use, especially at \$3.30+ per gallon. And it does not create a

- "safer" appearance or environment in the city having the police cars present, we can all see that they are off duty. Also, why are we taking fire trucks on lunch runs? Do you all know what it costs to fire one of those babies up and run it? A LOT! Common sense, these are very efficient and easy ways to cut costs and save money.
- 21Mar 8, 2011 3:13 PM The city needs to look at down town parking.. One lot went up with rumors of it being a multi level structure this didnt happen--- I would rather invest in parking structures and try to bring down town alive than to invest in roundabouts and "traffic flow" project that cause more confusion and problems. The Library and these types of services need to be valued more by our planners than they are. They are a very important part of education our citizens.
- 22Mar 8, 2011 4:02 PM Start marketing this city more toward the younger population instead of seniors or this place is going to shrivel up and become a ghost town for people to die in.
- 23Mar 8, 2011 5:15 PM .
- 24Mar 8, 2011 7:51 PM We need to reevaluate our level of service and number of services that the city provides so that we can insure that our expenses do not exceed income and tax rates do not increase!!!
- 25Mar 10, 2011 12:07 PM Cities need to live within their means, like citizens do. No special favors to businesses, no favorites, McWhinney for example. Cut the waste and there is waste.
- 26Mar 10, 2011 12:09 PM How much city funding is used for social services type of stuff? ADC...Food Stamps, Free rent....Free schooling.....Free Medical for these people.....Free lunch programs.....STOP ALL OF THIS STUFF
- 27Mar 10, 2011 12:41 PM Good luck finding the balance!
- 28Mar 10, 2011 1:30 PM The citizens of Loveland realize it is time for the City of Loveland to go on a diet.. Losing some fat is never a bad thing and we could trim 10% from each and EVERY department across the board. It's not easy and can even be painful but the end results will be positive for the city's future. This should have happened long ago. You can not grow without pain.
- 29Mar 10, 2011 1:31 PM Out source services and stop spending on capital equip. Trash pick up, road maintenance, utility work, etc all could be outsourced. Pay for them when needed and drop the constant drain of payroll and maintaining equipment
- 30Mar 10, 2011 5:49 PM Everyone has to balance their budgets and I think the city overall has done a decent job. This is a crucial point in the decision making process. I think it's great that you are getting the public input. It's time to get rid of all the non-essential programs that the city funds and put the money where it's needed for us to survive, and forget about the luxuries that we have been used to in the past.
- 31Mar 10, 2011 6:05 PM bike and walking paths are just as important as public transit. they get used 365 days a year. they may not generate income but a good trail system will bring people to our city. Huge amounts of money have been spent on soccer and baseball fields that only get use during the warm season while the school playgrounds sit vacant. Why couldn't the school yards be utilized for soccer and softball leagues?
- 32Mar 10, 2011 11:42 PM Make smart decisions about spending.

- Oh, lets buy the HP building. When broke - I go shopping for real-estate. It might be a good deal, but when your are broke, you don't go shopping. Are you kidding me? Should have helped GE move into the building when they asked for your help rather than have them move the office from Loveland to Longmont. You can thank the old mayor for that one! Lets get rid of the property along I-25. REAL bad investment there. But most important. Lets stop thinking the McWinneys are good people. They are NOT. They are out to F anyone and everyone that keeps them from a buck. They have a major role in this whole thing with all they have taken from the city and it's tax payers. They will not live up to their end of any deal and have proven that time and again. When it looks like, smells like, feels like and tastes like...
- 33Mar 11, 2011 12:31 AM
- It has been a long time since employees have gotten raises. Please consider that too.
- 34Mar 11, 2011 11:37 AM
- Please use the Loveland Utilities Newsletter to better inform the taxpayers of all of the above issues and help them to "follow the money" so they can be more supportive or come up with possible solutions to be helpful through these tough time. Also, I've suggested it before, obtain a data base of the City of Loveland's HOA's and Board members in order to have better communication with our residents (this data base should not be used for political gain!) Many HOA's have newsletters that would appreciate a "Message from Your Loveland Council" to better keep residents informed regarding issues the are of interest and concern for the good of our community and/or pertinent to their particular area of the city.
- 35Mar 11, 2011 12:52 PM
- Try a less ham-handed approach to controlling medical marijuana dispensaries. They can generate a lot of tax revenue and should be allowed in specific, limited areas.
- 36Mar 11, 2011 2:41 PM
- Consider subcontracting out any service which the private sector could do better for less.
- 37Mar 11, 2011 9:05 PM
- SELL THE GOLF COURSES. THE CITY SHOULDN"T COMPETE IN THE PRIVATE SECTOR!!!**
- 38Mar 11, 2011 9:26 PM
- Write a better survey next time.
- 39Mar 14, 2011 10:37 AM
- It seems that the bus service is hardly ever used. Consider eliminated COLT in addition to reducing the police force.
- 40Mar 15, 2011 10:31 AM