

“Nice To Have” Services Further Prioritization

Services	High	Low
Adaptive & Special Needs Rec Program		✓
Affordable Housing Administration		✓
Cable Television (Comcast Ch. 16)		✓
Community Events		✓
Downtown Renovation		✓
Economic Gardening		✓
Fixed Route Bus Service	✓	
FlexRoute Bus Service	✓	
Food Sales Tax & Utility Bill Rebate		✓
Historic Preservation		✓
Human Services Grants		✓
Library Children's Programming	✓	
Library Del. of Homebound Patrons		✓
Library Program/Schools & Cult. Inst.		
Library Public Computer Availability	✓	
Loveland Lake Swim Beach		✓
Mosquito Control	✓	
Museum & Gallery Hist. Exhibit & Arch.		✓
Para-transit Bus Service	✓	
Recreation Center		✓
School Resource Officers	✓	
Traffic Calming Programs		✓
Trees & Horticulture Services		✓
Viestenz-Smith Mountain Park		✓
Youth Recreation Programs	✓	

Turning Graphical Results by Question

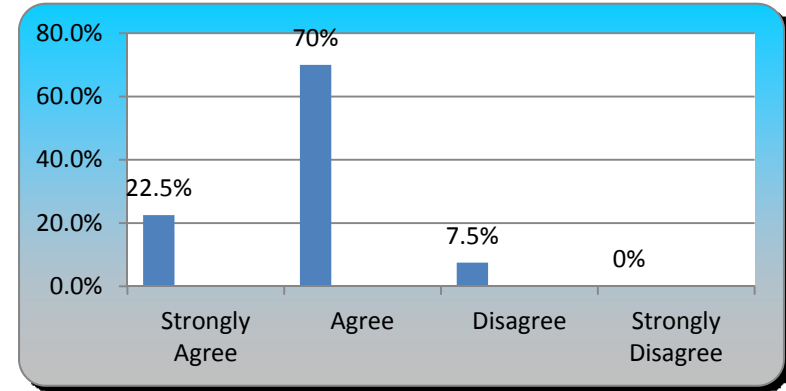
Session Name: New Session 2-9-2011 7-44 PM

Created: 2/11/2011 1:08 PM

1.) Please Rate The Following Services (multiple choice) **Responses**

The City delivers services efficiently.

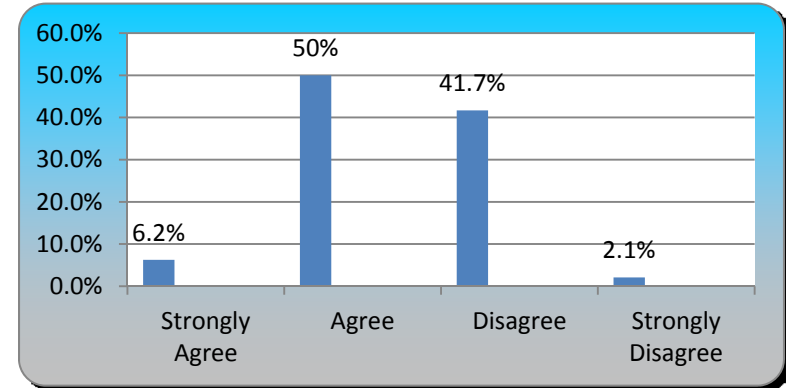
Strongly Agree	9	22.50%
Agree	28	70%
Disagree	3	7.50%
Strongly Disagree	0	0%
Totals	40	100%



2.) Please Rate The Following Services (multiple choice) **Responses**

The City delivers services cost effectively.

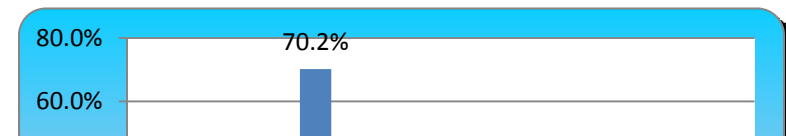
Strongly Agree	3	6.25%
Agree	24	50%
Disagree	20	41.67%
Strongly Disagree	1	2.08%
Totals	48	100%



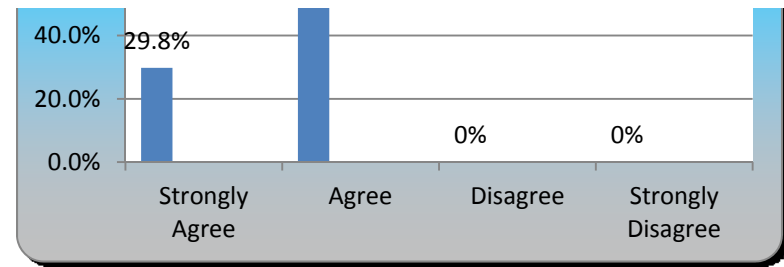
3.) Please Rate The Following Services (multiple choice) **Responses**

The City maintains its facilities well.

Strongly Agree	14	29.79%
Agree	33	70.21%

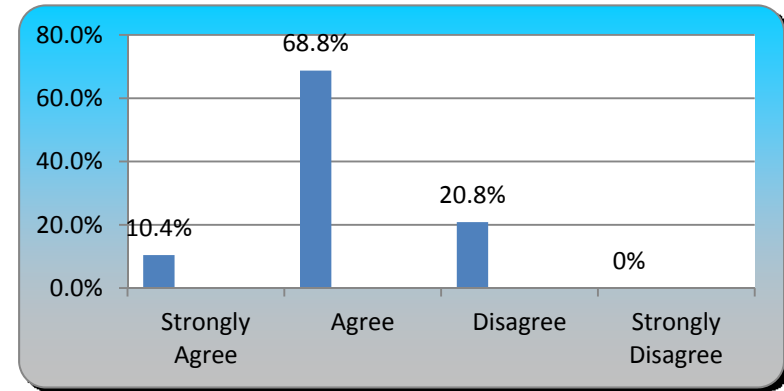


Disagree	0	0%
Strongly Disagree	0	0%
Totals	47	100%



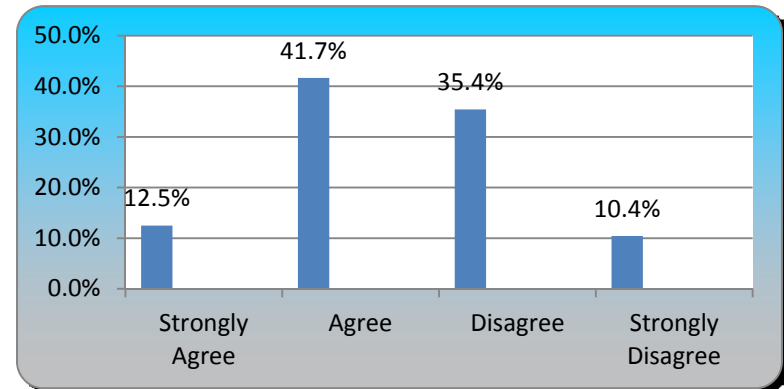
4.) Please Rate The Following Services (multiple choice)

	Responses	
The City is responsive to citizen needs.		
Strongly Agree	5	10.42%
Agree	33	68.75%
Disagree	10	20.83%
Strongly Disagree	0	0%
Totals	48	100%

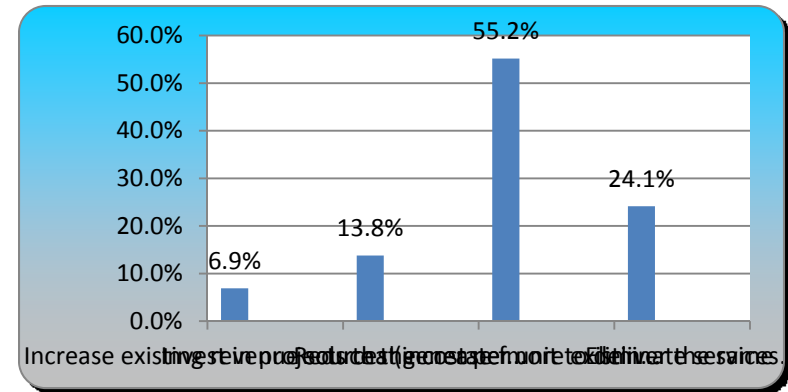


5.) Please Rate The Following Services (multiple choice)

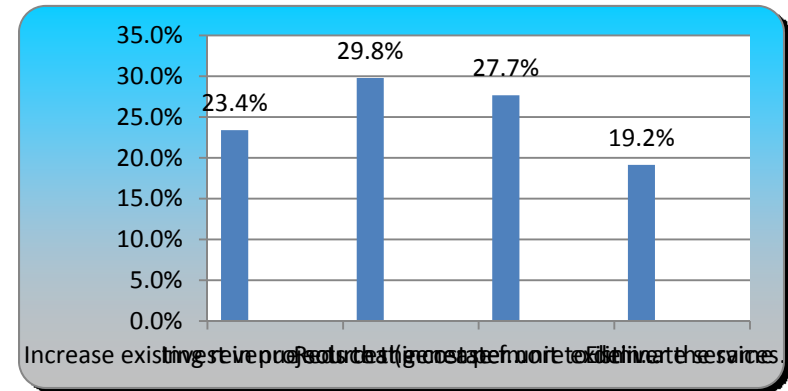
	Responses	
The City exercises fiscal conservatism.		
Strongly Agree	6	12.50%
Agree	20	41.67%
Disagree	17	35.42%
Strongly Disagree	5	10.42%
Totals	48	100%



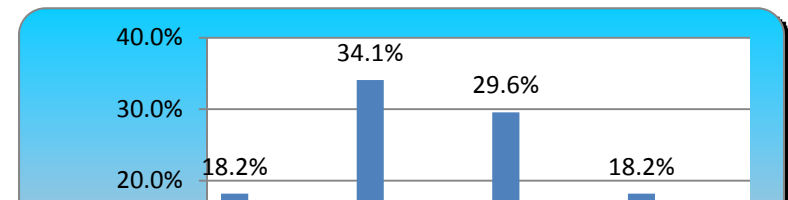
6.) Budget Balancing Techniques (multiple choice)		Responses	
1st Priority			
Increase existing revenue sources (increase f...	2	6.90%	
Invest in projects that generate more existin...	4	13.79%	
Reduce the cost per unit to deliver the same ...	16	55.17%	
Eliminate services	7	24.14%	
Totals	29	100%	



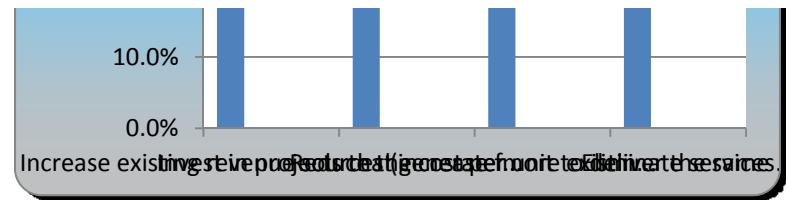
7.) Budget Balancing Techniques (multiple choice)		Responses	
2nd Priority			
Increase existing revenue sources (increase f...	11	23.40%	
Invest in projects that generate more existin...	14	29.79%	
Reduce the cost per unit to deliver the same ...	13	27.66%	
Eliminate services	9	19.15%	
Totals	47	100%	



8.) Budget Balancing Techniques (multiple choice)		Responses	
3rd Priority			
Increase existing revenue sources (increase f...	8	18.18%	
Invest in projects that generate more existin...	15	34.09%	
Reduce the cost per unit to deliver the same ...	13	29.55%	
Eliminate services	8	18.18%	

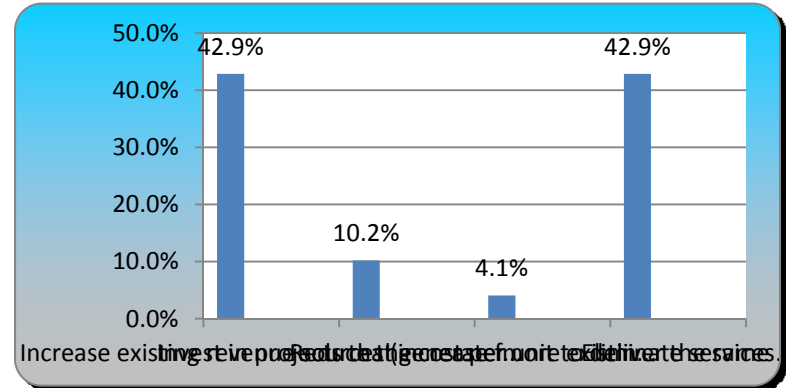


Totals 44 100%



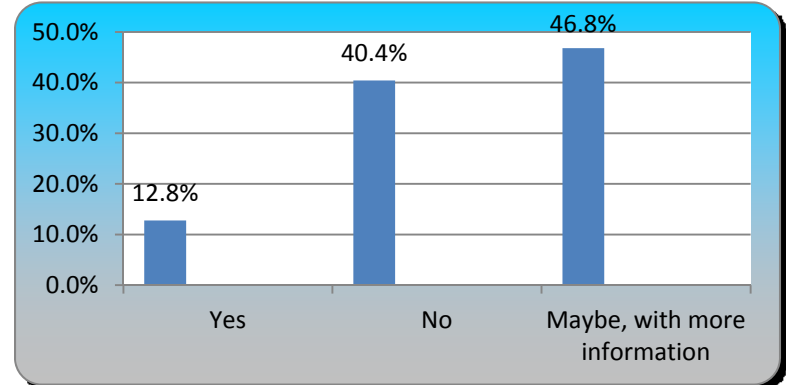
9.) Budget Balancing Techniques (multiple choice)

	Responses	
Least Priority		
Increase existing revenue sources (increase f...	21	42.86%
Invest in projects that generate more existin...	5	10.20%
Reduce the cost per unit to deliver the same ...	2	4.08%
Eliminate services	21	42.86%
Totals	49	100%



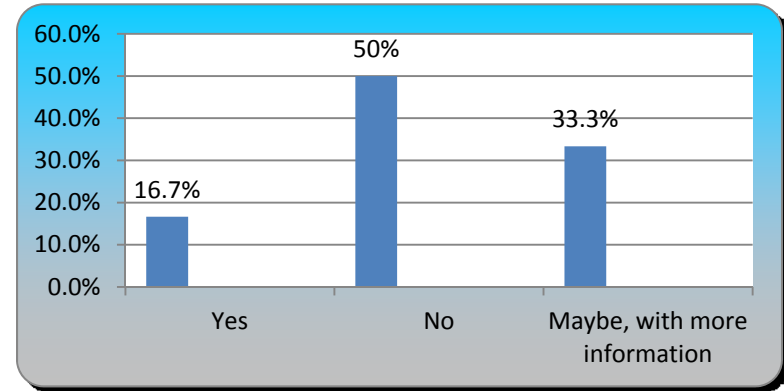
10.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Property Tax Mill Levy Increase		
Yes	6	12.77%
No	19	40.43%
Maybe, with more information	22	46.81%
Totals	47	100%



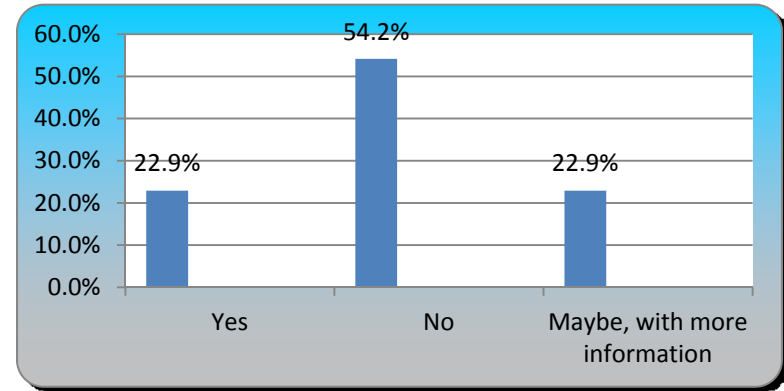
11.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Sales Tax Increase		
Yes	8	16.67%
No	24	50%
Maybe, with more information	16	33.33%
Totals	48	100%



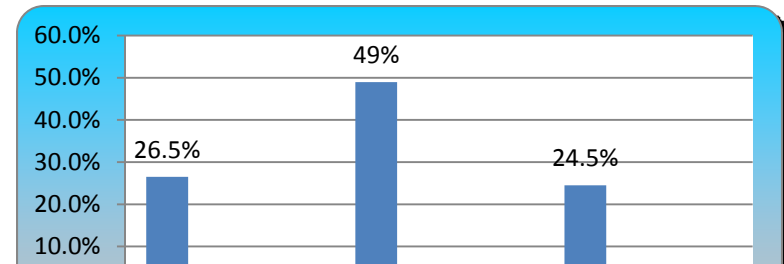
12.) Revenue Sources Requiring Voter Approval (multiple choice)

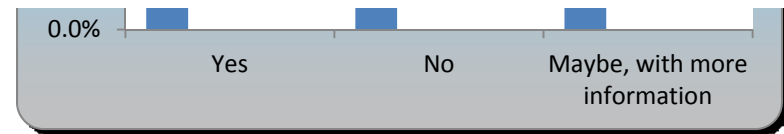
	Responses	
Use Taxes		
Yes	11	22.92%
No	26	54.17%
Maybe, with more information	11	22.92%
Totals	48	100%



13.) Revenue Sources Requiring Voter Approval (multiple choice)

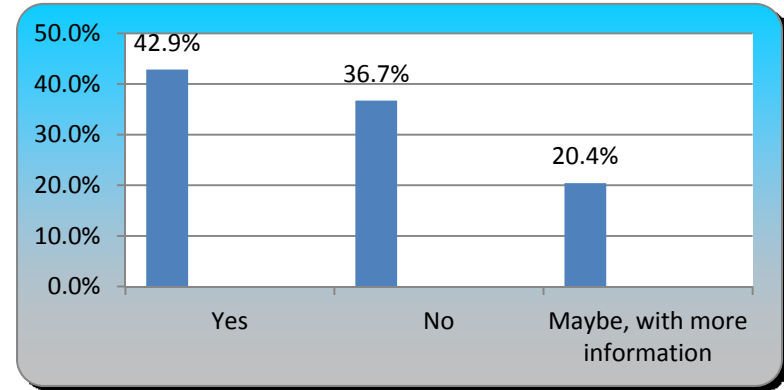
	Responses	
Excise Tax		
Yes	13	26.53%
No	24	48.98%
Maybe, with more information	12	24.49%
Totals	49	100%





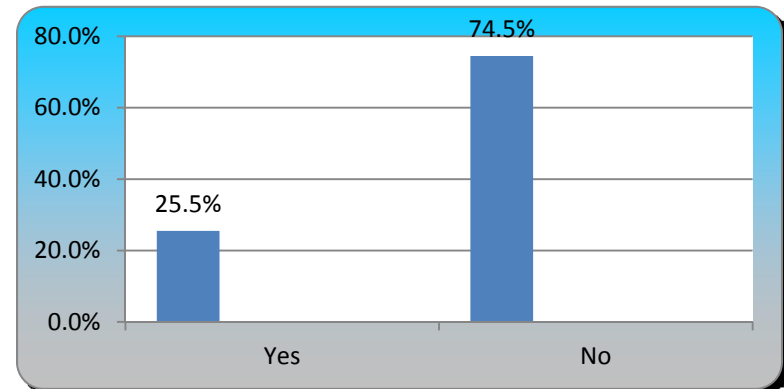
14.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Should an increase in these revenues be dedicated to a specific purpose.		
Yes	21	42.86%
No	18	36.73%
Maybe, with more information	10	20.41%
Totals	49	100%



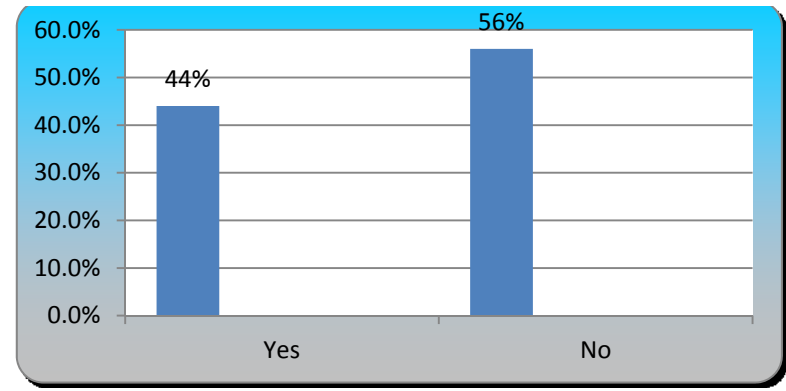
15.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Economic Development		
Yes	12	25.53%
No	35	74.47%
Totals	47	100%



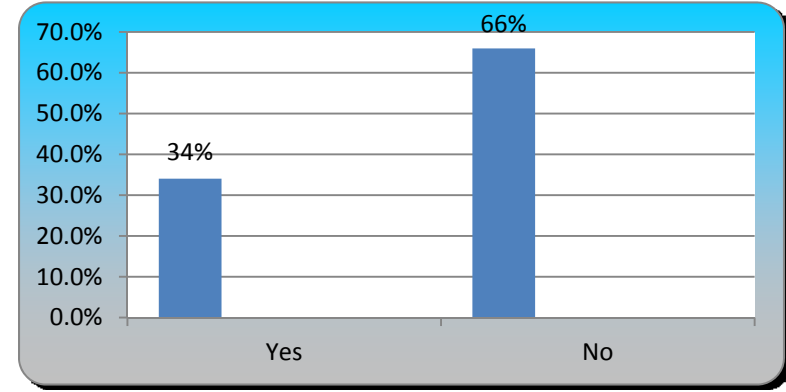
16.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Fire		
Yes	22	44%
No	28	56%
Totals	50	100%



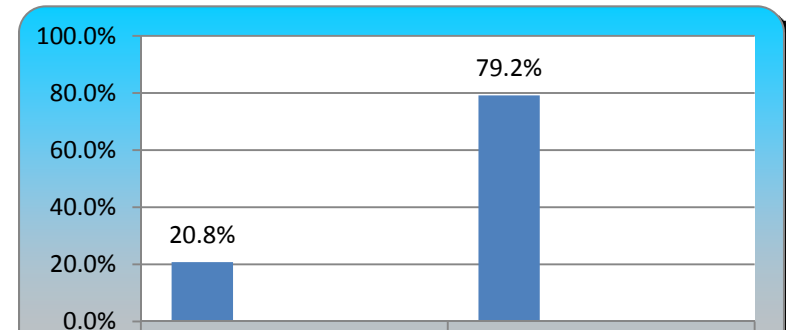
17.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Library		
Yes	16	34.04%
No	31	65.96%
Totals	47	100%



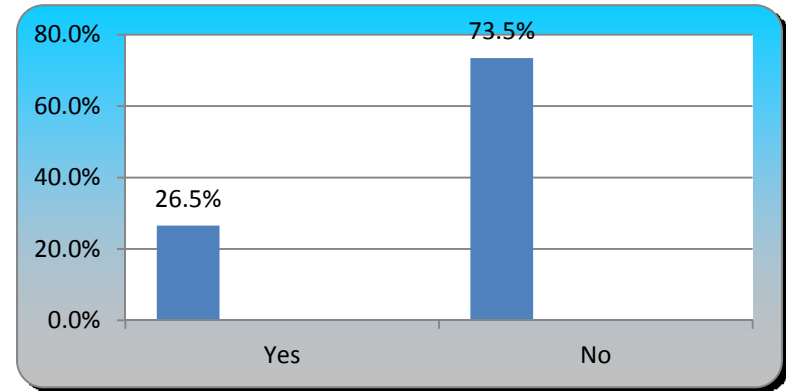
18.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Museum		
Yes	10	20.83%
No	38	79.17%
Totals	48	100%



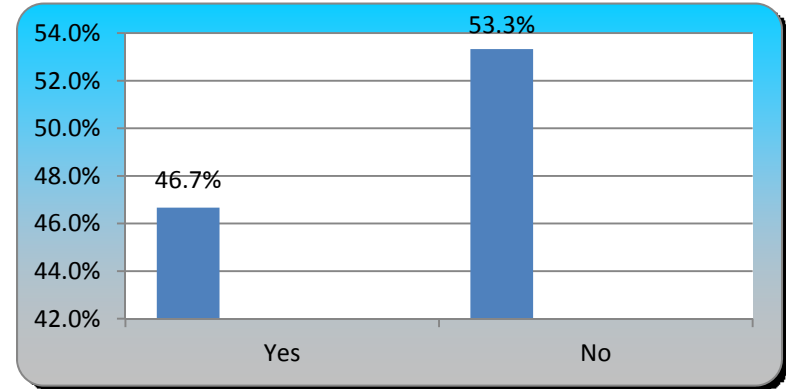
19.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Parks		
Yes	13	26.53%
No	36	73.47%
Totals	49	100%



20.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Police		
Yes	21	46.67%
No	24	53.33%
Totals	45	100%



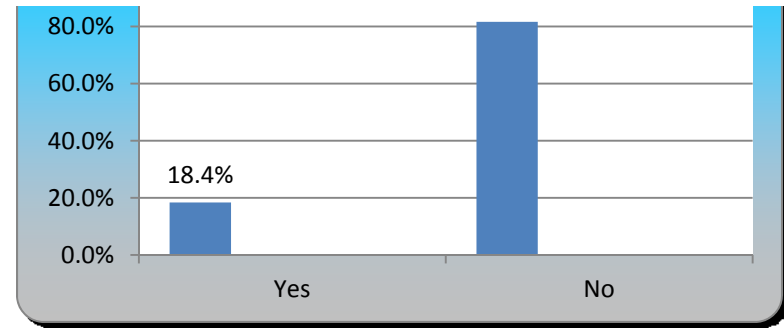
21.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	



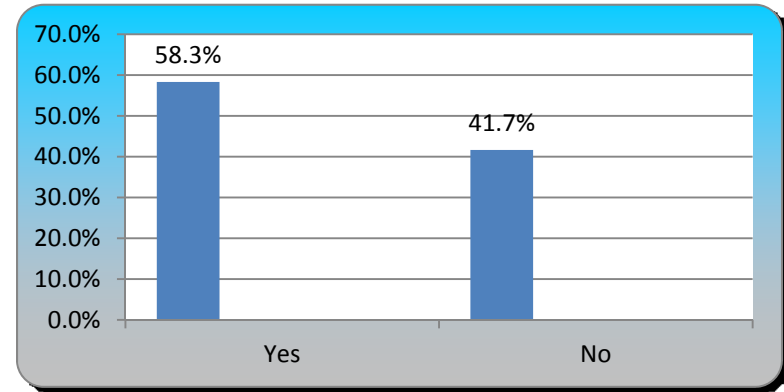
Rialto Theater

Yes	9	18.37%
No	40	81.63%
Totals	49	100%



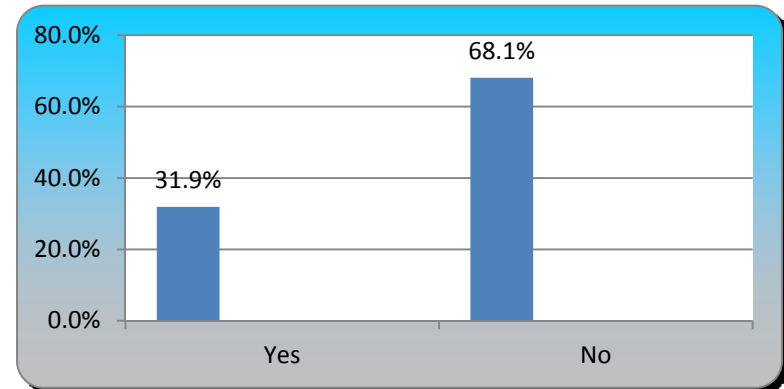
22.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Streets		
Yes	28	58.33%
No	20	41.67%
Totals	48	100%



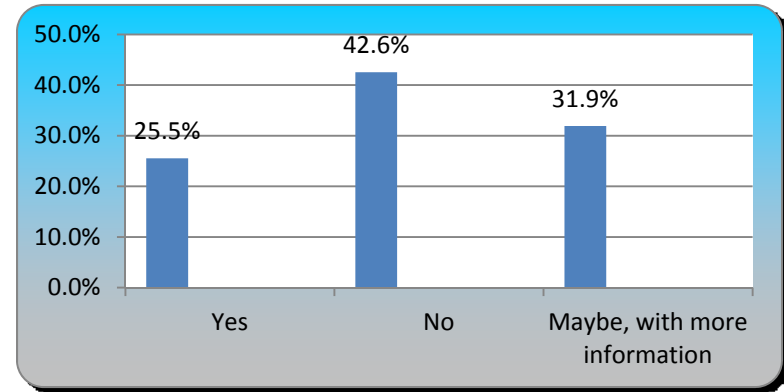
23.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
Transit		
Yes	15	31.91%
No	32	68.09%
Totals	47	100%



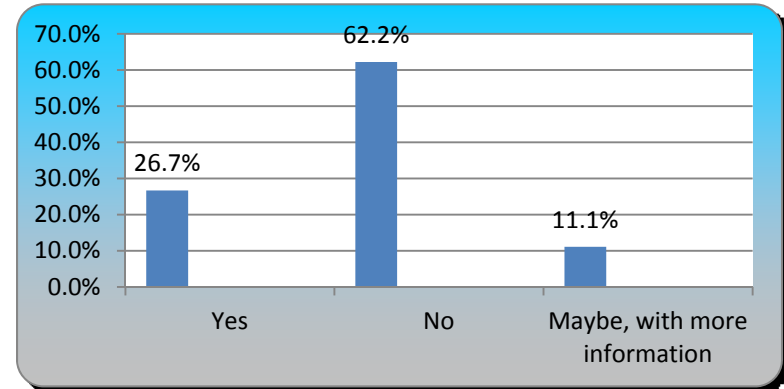
24.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
New District - Fire		
Yes	12	25.53%
No	20	42.55%
Maybe, with more information	15	31.91%
Totals	47	100%



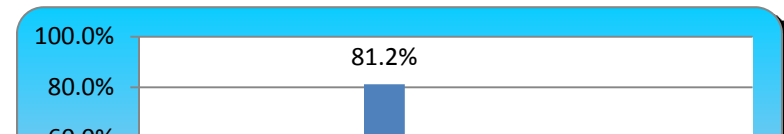
25.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
New District - Library		
Yes	12	26.67%
No	28	62.22%
Maybe, with more information	5	11.11%
Totals	45	100%

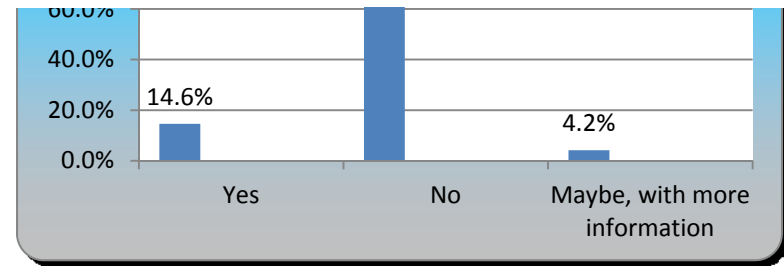


26.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
New District - Museum		
Yes	7	14.58%

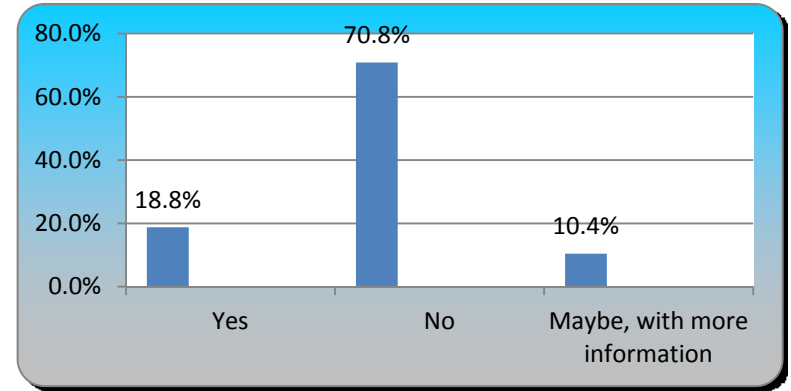


No	39	81.25%
Maybe, with more information	2	4.17%
Totals	48	100%



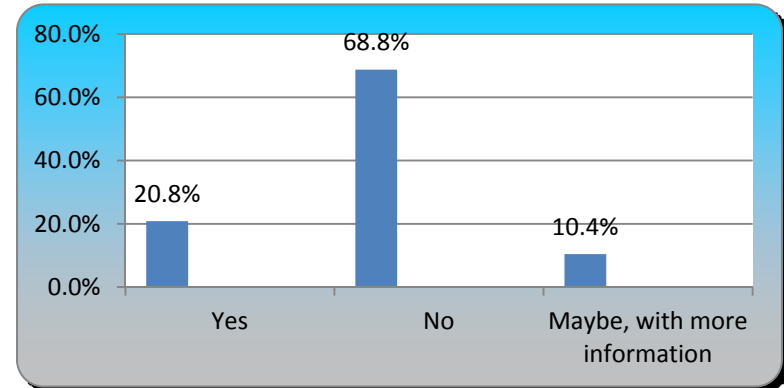
27.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
New District - Parks		
Yes	9	18.75%
No	34	70.83%
Maybe, with more information	5	10.42%
Totals	48	100%



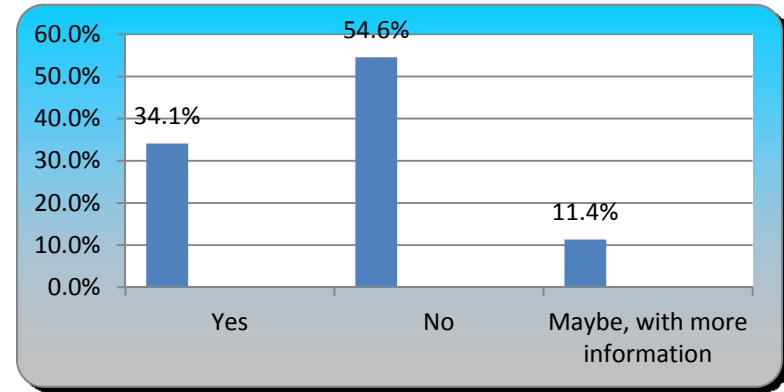
28.) Revenue Sources Requiring Voter Approval (multiple choice)

	Responses	
New District - Rialto Theater		
Yes	10	20.83%
No	33	68.75%
Maybe, with more information	5	10.42%
Totals	48	100%



29.) Revenue Sources Requiring Voter Approval (multiple choice)

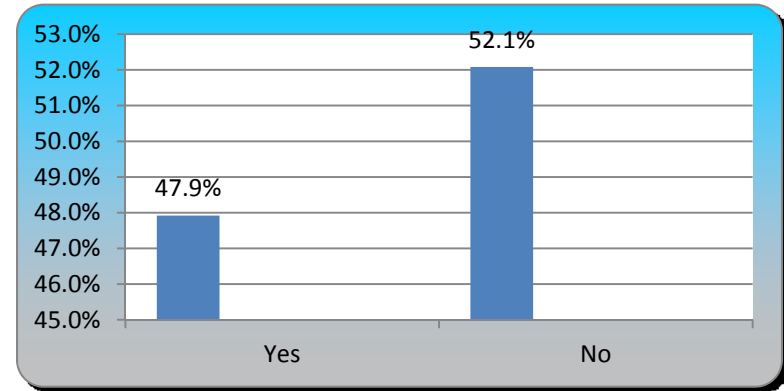
	Responses	
New District - Transit		
Yes	15	34.09%
No	24	54.55%
Maybe, with more information	5	11.36%
Totals	44	100%



** Charges For Services - Recreation Center Use --- No votes due to technical error.

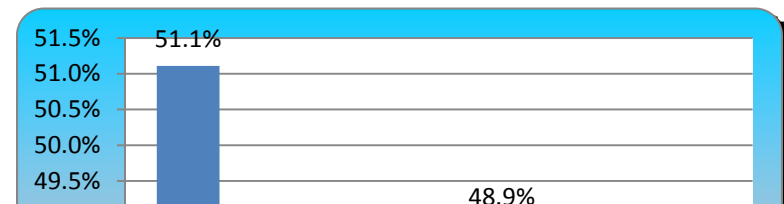
30.) Charges For Service (multiple choice)

	Responses	
Development Planning & Review		
Yes	23	47.92%
No	25	52.08%
Totals	48	100%



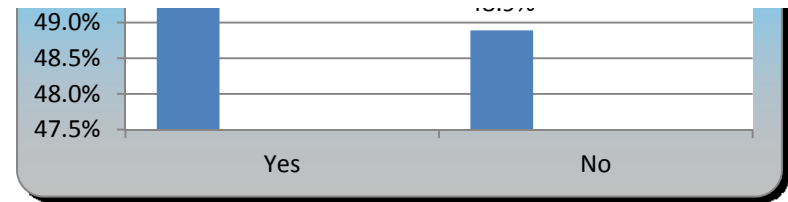
31.) Charges For Service (multiple choice)

	Responses	
Library Use		
Yes	23	51.11%
No	22	48.89%
Totals	45	100%



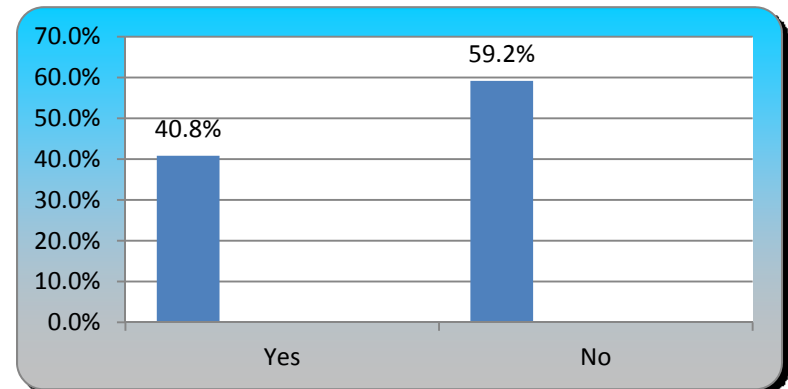
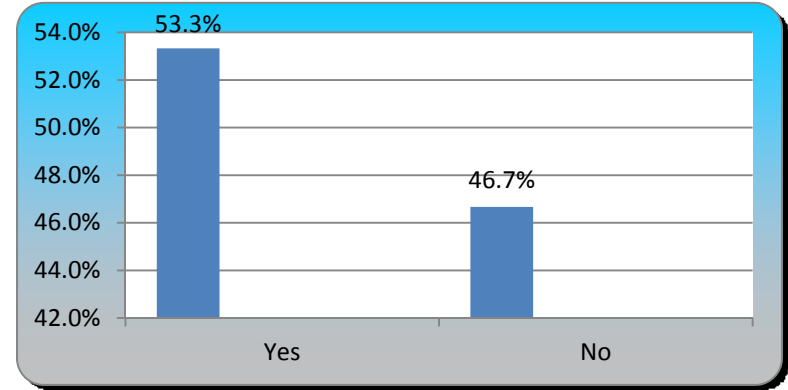
32.) Charges For Service (multiple choice)

		Responses	
Traffic Enforcement			
Yes	24	53.33%	
No	21	46.67%	
Totals	45	100%	

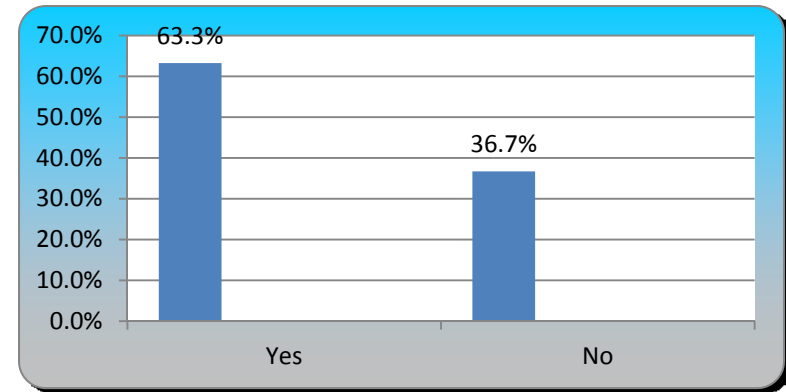


33.) Charges For Service (multiple choice)

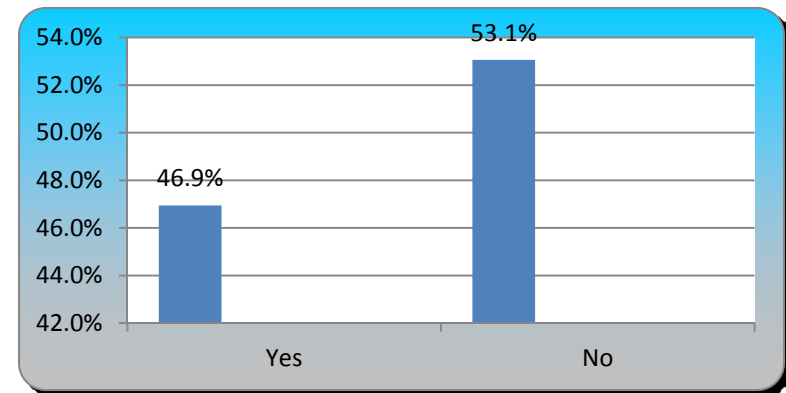
		Responses	
Street Maintenance			
Yes	20	40.82%	
No	29	59.18%	
Totals	49	100%	



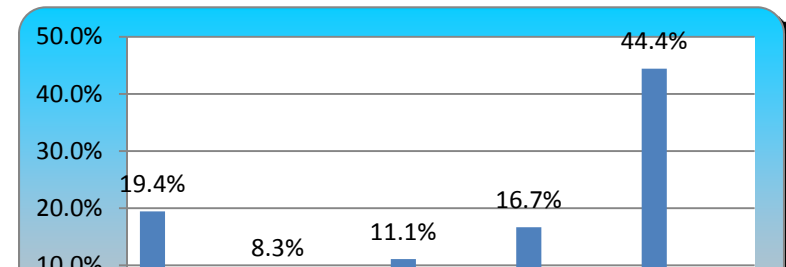
34.) Charges For Service (multiple choice)		Responses	
Fixed Route Bus Service			
Yes	31	63.27%	
No	18	36.73%	
Totals	49	100%	

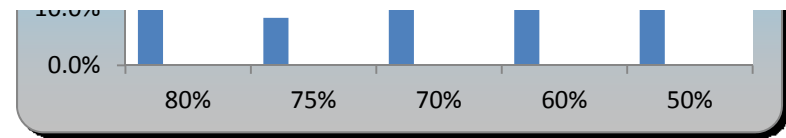


35.) Charges For Service (multiple choice)		Responses	
Paratransit Bus Service			
Yes	23	46.94%	
No	26	53.06%	
Totals	49	100%	



36.) Street Maintenance Fees (multiple choice)		Responses	
What % of the street maintenance should be covered with fees?			
80%	7	19.44%	
75%	3	8.33%	
70%	4	11.11%	
60%	6	16.67%	
50%	16	44.44%	
Totals	36	100%	

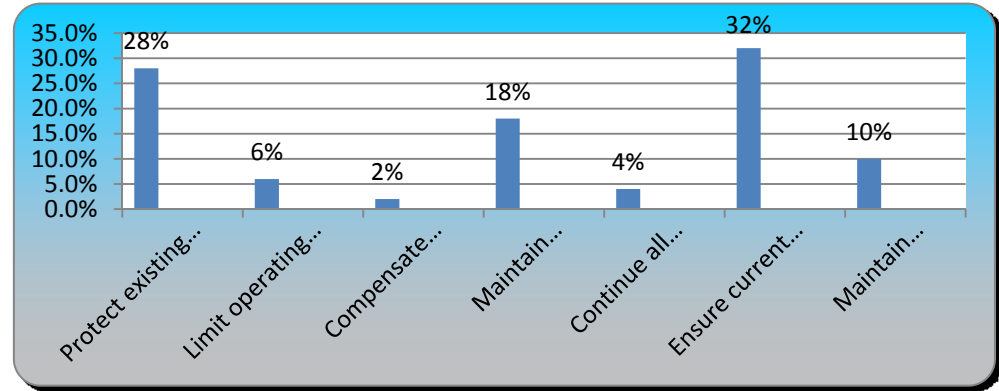




37.) Prioritize These Value Statements (multiple choice)

Responses

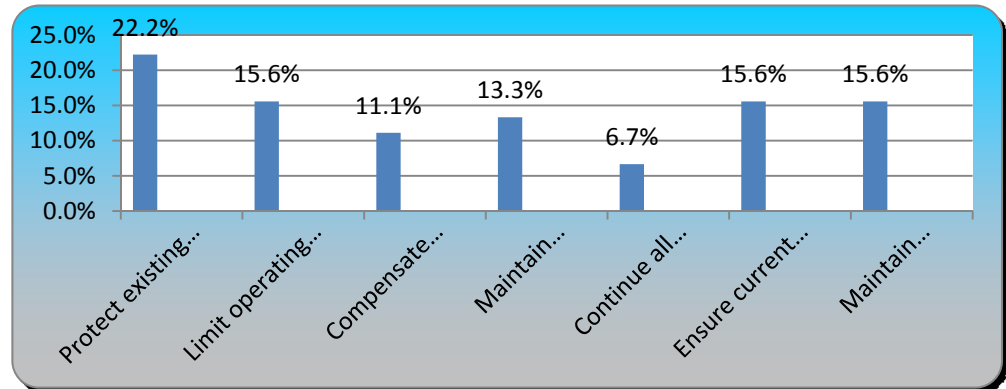
Value Statement	Count	Percentage
1st Priority		
Protect existing infrastructure	14	28%
Limit operating impact of capital projects	3	6%
Compensate (salaries & benefits) employees co...	1	2%
Maintain quality level of services that are p...	9	18%
Continue all services currently provided	2	4%
Ensure current operating revenues and expendi...	16	32%
Maintain efficient reserves	5	10%
Totals	50	100%



38.) Prioritize These Value Statements (multiple choice)

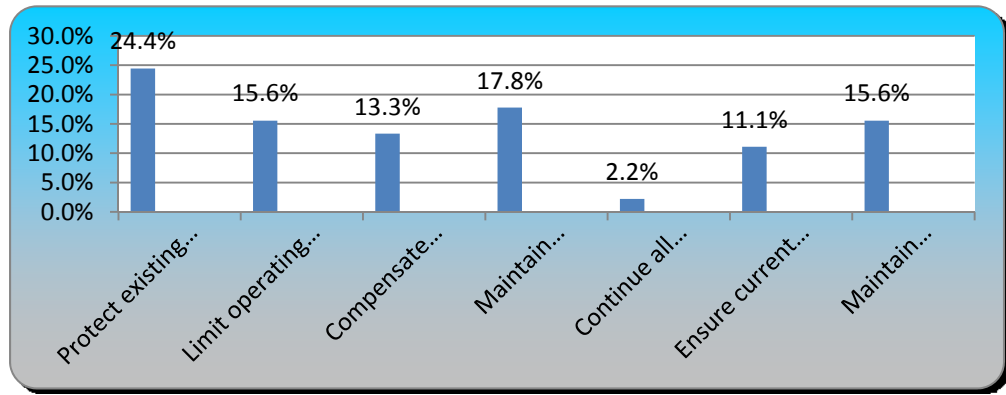
Responses

Value Statement	Count	Percentage
2nd Priority		
Protect existing infrastructure	10	22.22%
Limit operating impact of capital projects	7	15.56%
Compensate (salaries & benefits) employees co...	5	11.11%
Maintain quality level of services that are p...	6	13.33%
Continue all services currently provided	3	6.67%
Ensure current operating revenues and expendi...	7	15.56%
Maintain efficient reserves	7	15.56%
Totals	45	100%



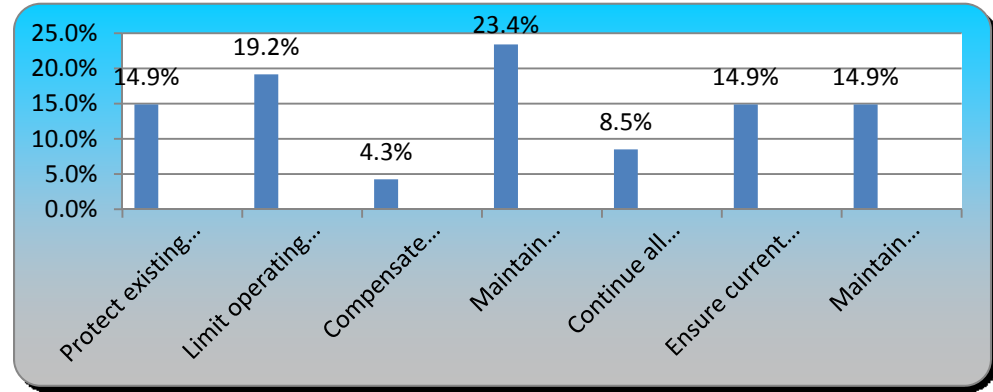
39.) Prioritize These Value Statements (multiple choice) Responses

Value Statement	Count	Percentage
3rd Priority		
Protect existing infrastructure	11	24.44%
Limit operating impact of capital projects	7	15.56%
Compensate (salaries & benefits) employees co...	6	13.33%
Maintain quality level of services that are p...	8	17.78%
Continue all services currently provided	1	2.22%
Ensure current operating revenues and expendi...	5	11.11%
Maintain efficient reserves	7	15.56%
Totals	45	100%



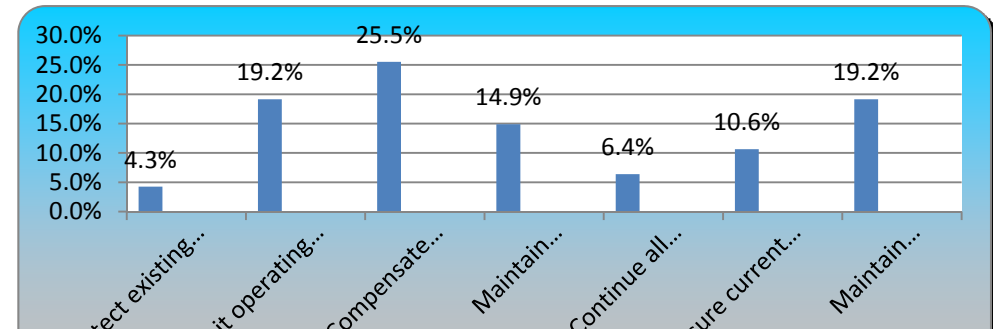
40.) Prioritize These Value Statements (multiple choice) Responses

Value Statement	Count	Percentage
4th Priority		
Protect existing infrastructure	7	14.89%
Limit operating impact of capital projects	9	19.15%
Compensate (salaries & benefits) employees co...	2	4.26%
Maintain quality level of services that are p...	11	23.40%
Continue all services currently provided	4	8.51%
Ensure current operating revenues and expendi...	7	14.89%
Maintain efficient reserves	7	14.89%
Totals	47	100%



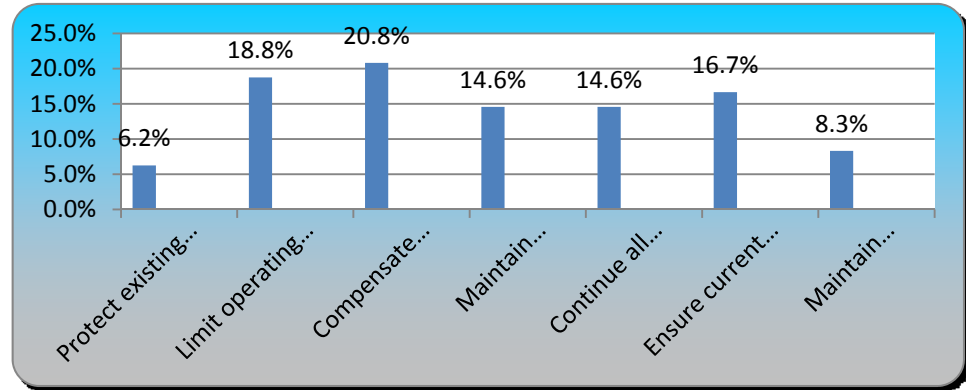
41.) Prioritize These Value Statements (multiple choice) Responses

Value Statement	Count	Percentage
5th Priority		
Protect existing infrastructure	2	4.26%
Limit operating impact of capital projects	9	19.15%
Compensate (salaries & benefits) employees co...	12	25.53%
Maintain quality level of services that are p...	7	14.89%
Continue all services currently provided	3	6.38%
Ensure current operating revenues and expendi...	5	10.64%
Maintain efficient reserves	9	19.15%
Totals	47	100%



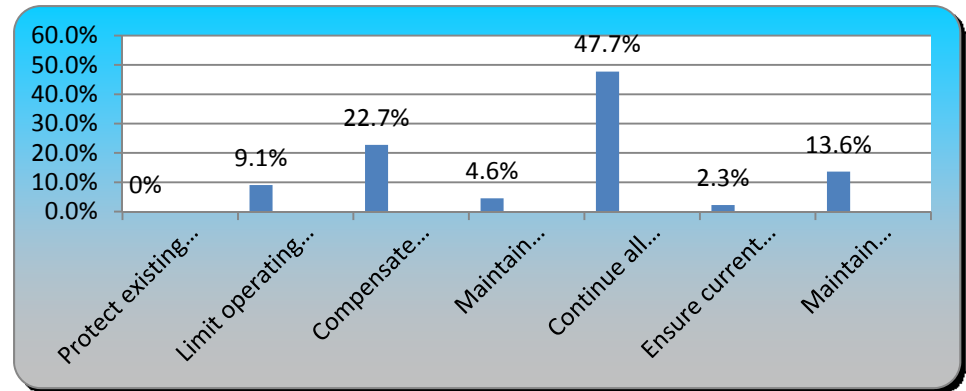
42.) Prioritize These Value Statements (multiple choice) Responses

6th Priority		
Protect existing infrastructure	3	6.25%
Limit operating impact of capital projects	9	18.75%
Compensate (salaries & benefits) employees co...	10	20.83%
Maintain quality level of services that are p...	7	14.58%
Continue all services currently provided	7	14.58%
Ensure current operating revenues and expendi...	8	16.67%
Maintain efficient reserves	4	8.33%
Totals	48	100%



43.) Prioritize These Value Statements (multiple choice) Responses

Least Priority		
Protect existing infrastructure	0	0%
Limit operating impact of capital projects	4	9.09%
Compensate (salaries & benefits) employees co...	10	22.73%
Maintain quality level of services that are p...	2	4.55%
Continue all services currently provided	21	47.73%
Ensure current operating revenues and expendi...	1	2.27%
Maintain efficient reserves	6	13.64%
Totals	44	100%

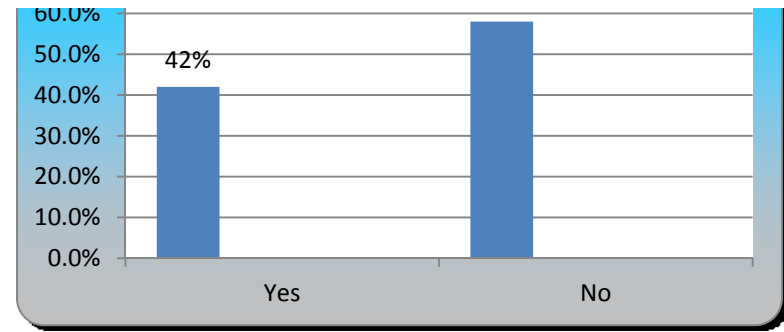


44.) Social Service Programs (multiple choice) Responses

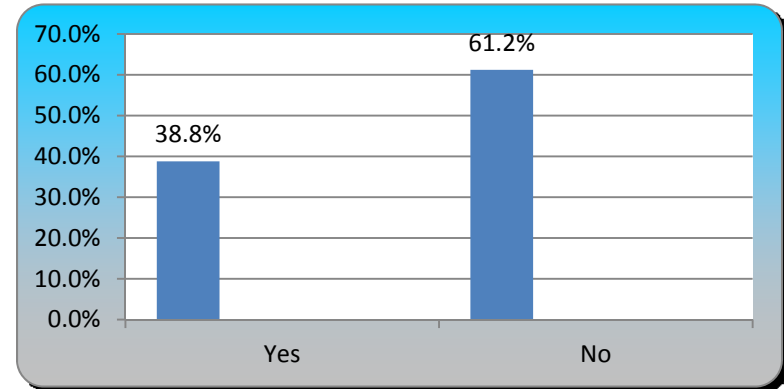
Human Services Agency Grants



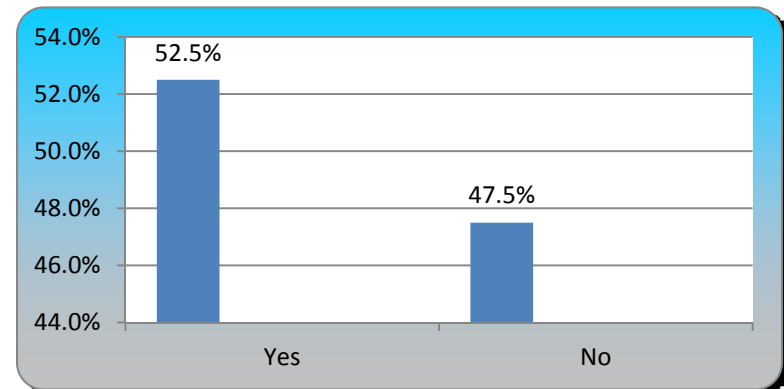
Yes	21	42%
No	29	58%
Totals	50	100%



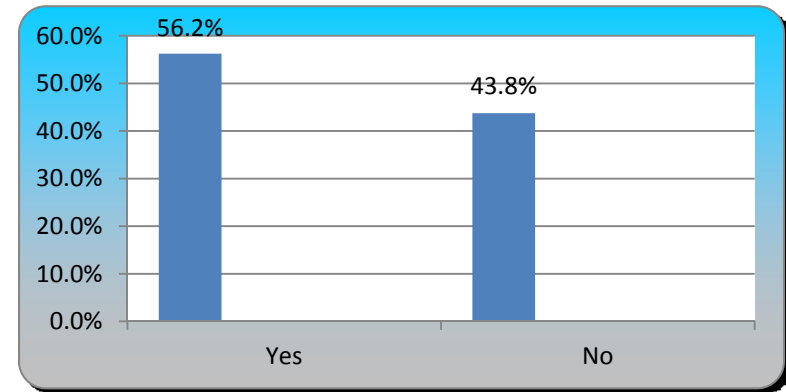
45.) Social Service Programs (multiple choice)		Responses	
Food & Utility Sales Tax Rebates for Low Income Qualified Customers			
Yes	19	38.78%	
No	30	61.22%	
Totals	49	100%	



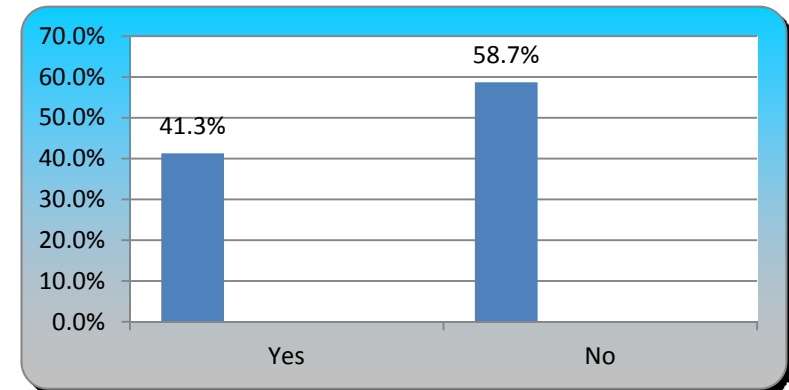
46.) Social Service Programs (multiple choice)		Responses	
Affordable Housing Fee Waivers			
Yes	21	52.50%	
No	19	47.50%	
Totals	40	100%	



47.) Social Service Programs (multiple choice)		Responses	
Building Support for the Homeless Shelter			
Yes	27	56.25%	
No	21	43.75%	
Totals	48	100%	



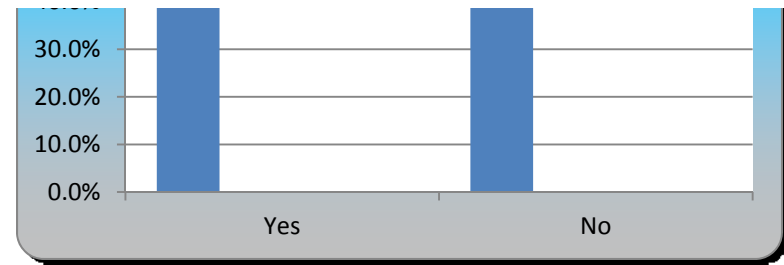
48.) Social Service Programs (multiple choice)		Responses	
Recreation Programs Discounted for Low Income Qualified Customers			
Yes	19	41.30%	
No	27	58.70%	
Totals	46	100%	



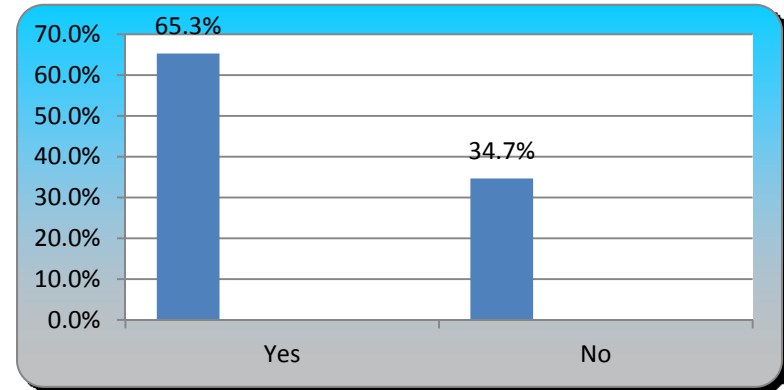
49.) Social Service Programs (multiple choice)		Responses	
Transit Services Discounted for Low Income Qualified Customers			
Yes	27	56.25%	
No	21	43.75%	



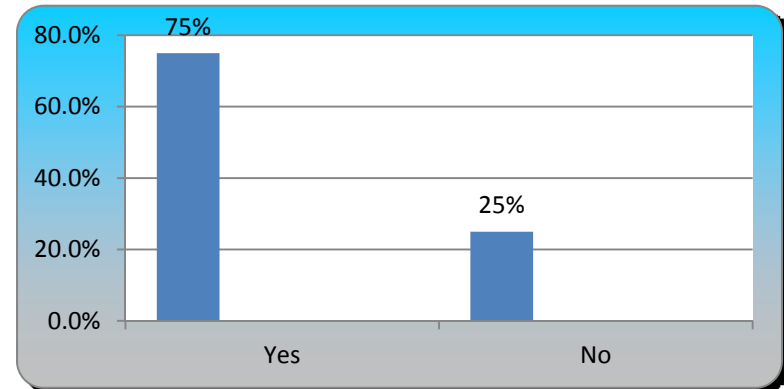
Totals 48 100%



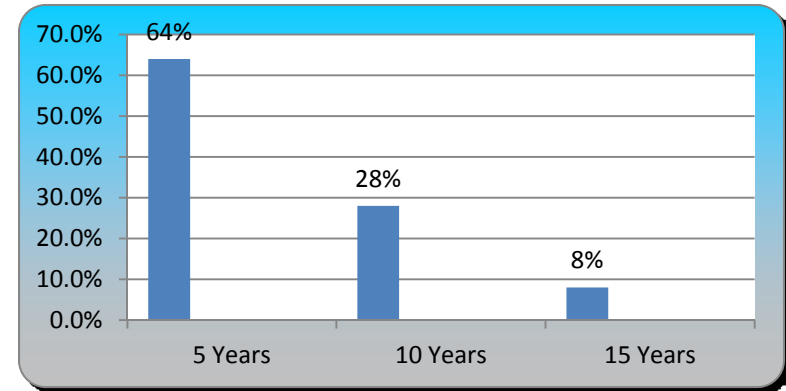
50.) Taxpayers' Bill of Rights (TABOR) (multiple choice)		Responses	
Consider referring another ballot question to allow the City to keep and ..			
Yes	32	65.31%	
No	17	34.69%	
Totals	49	100%	



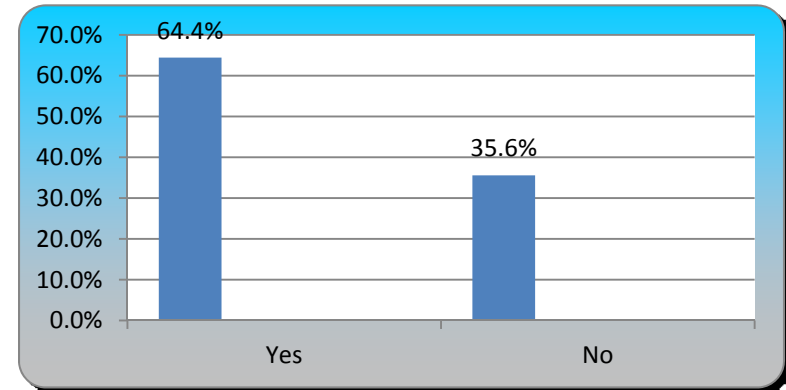
51.) Taxpayers' Bill of Rights (TABOR) (multiple choice)		Responses	
If referred, should there be a sunset			
Yes	36	75%	
No	12	25%	
Totals	48	100%	



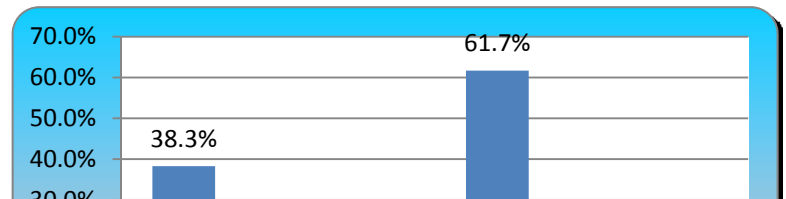
52.) Taxpayers' Bill of Rights (TABOR) (multiple choice)		Responses	
If so, how many years			
5 Years	32	64%	
10 Years	14	28%	
15 Years	4	8%	
Totals	50	100%	

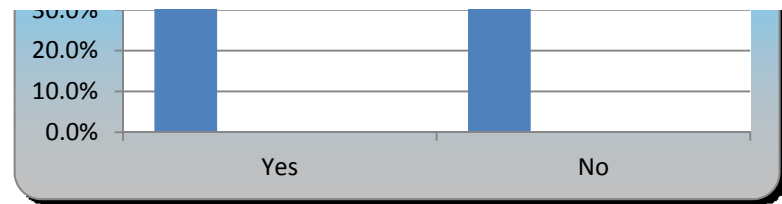


53.) Taxpayers' Bill of Rights (TABOR) (multiple choice)		Responses	
Should the restriction include - Police & Fire			
Yes	29	64.44%	
No	16	35.56%	
Totals	45	100%	

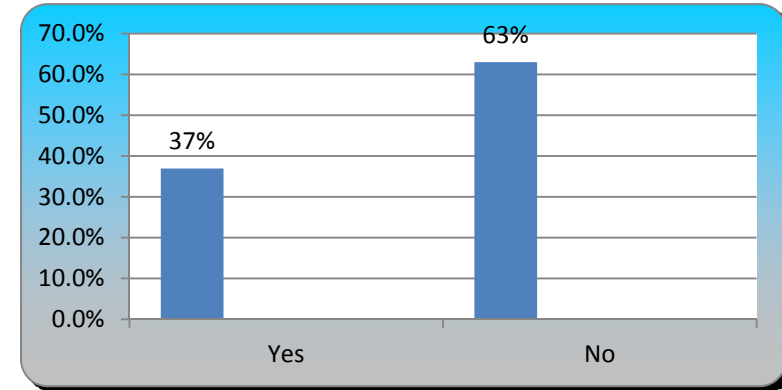


54.) Taxpayers' Bill of Rights (TABOR) (multiple choice)		Responses	
Should the restriction include - Police, Fire, Parks			
Yes	18	38.30%	
No	29	61.70%	
Totals	47	100%	

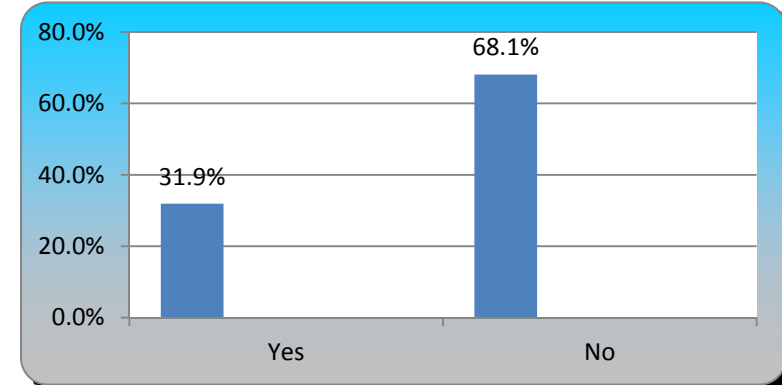




55.) Taxpayers' Bill of Rights (TABOR) (multiple choice)	Responses	
Should the restriction include - Police, Fire, Parks, Streets		
Yes	17	36.96%
No	29	63.04%
Totals	46	100%

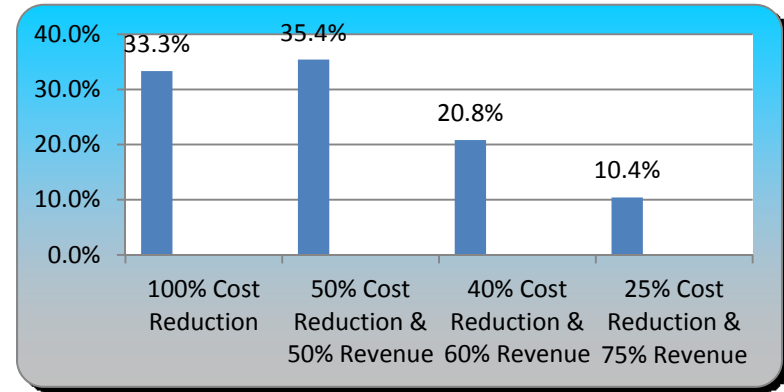


56.) Taxpayers' Bill of Rights (TABOR) (multiple choice)	Responses	
Any general purpose		
Yes	15	31.91%
No	32	68.09%
Totals	47	100%



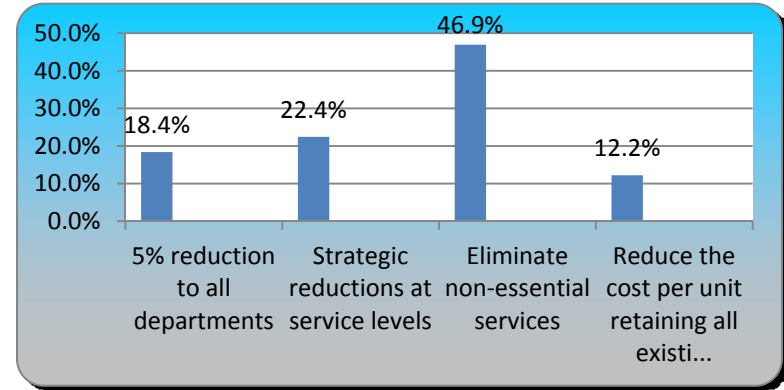
57.) Cost Proportions (multiple choice)

	Responses	
What proportion of the solution should come from revenue versus expenditures		
100% Cost Reduction	16	33.33%
50% Cost Reduction & 50% Revenue	17	35.42%
40% Cost Reduction & 60% Revenue	10	20.83%
25% Cost Reduction & 75% Revenue	5	10.42%
Totals	48	100%



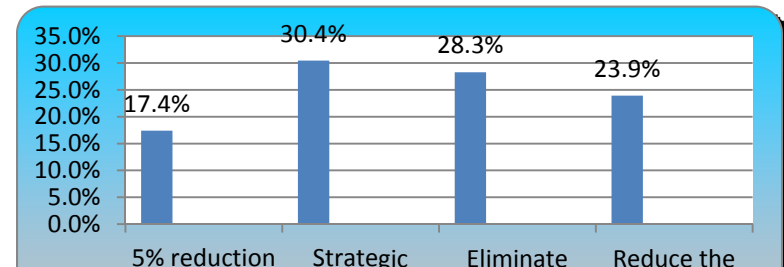
58.) Variety of Ways to Reduce Expenditures (multiple choice)

	Responses	
1st Priority		
5% reduction to all departments	9	18.37%
Strategic reductions at service levels	11	22.45%
Eliminate non-essential services	23	46.94%
Reduce the cost per unit retaining all existi...	6	12.24%
Totals	49	100%



59.) Variety of Ways to Reduce Expenditures (multiple choice)

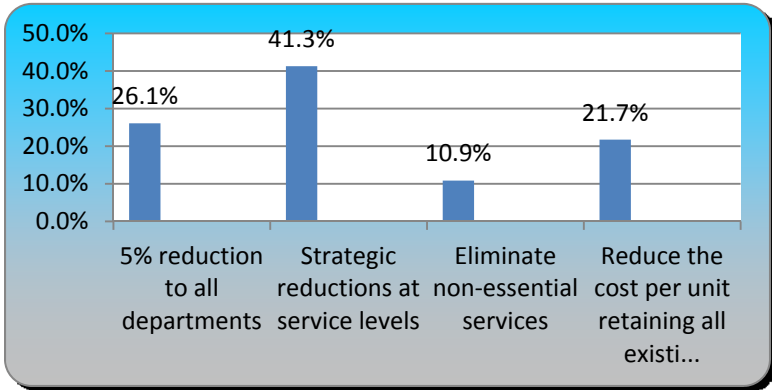
	Responses	
2nd Priority		
5% reduction to all departments	8	17.39%
Strategic reductions at service levels	14	30.43%
Eliminate non-essential services	13	28.26%
Reduce the cost per unit retaining all existi...	11	23.91%
Totals	46	100%



to all departments 26.1%
 reductions at service levels 41.3%
 non-essential services 10.9%
 cost per unit retaining all existi... 21.7%

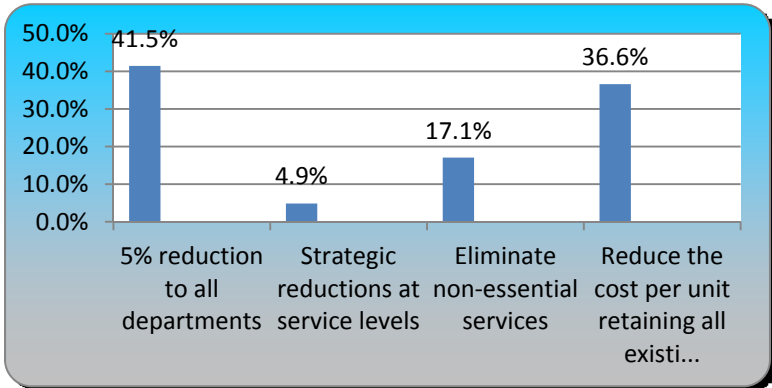
60.) Variety of Ways to Reduce Expenditures (multiple choice)

	Responses	
3rd Priority		
5% reduction to all departments	12	26.09%
Strategic reductions at service levels	19	41.30%
Eliminate non-essential services	5	10.87%
Reduce the cost per unit retaining all existi...	10	21.74%
Totals	46	100%



61.) Variety of Ways to Reduce Expenditures (multiple choice)

	Responses	
Least Priority		
5% reduction to all departments	17	41.46%
Strategic reductions at service levels	2	4.88%
Eliminate non-essential services	7	17.07%
Reduce the cost per unit retaining all existi...	15	36.59%
Totals	41	100%

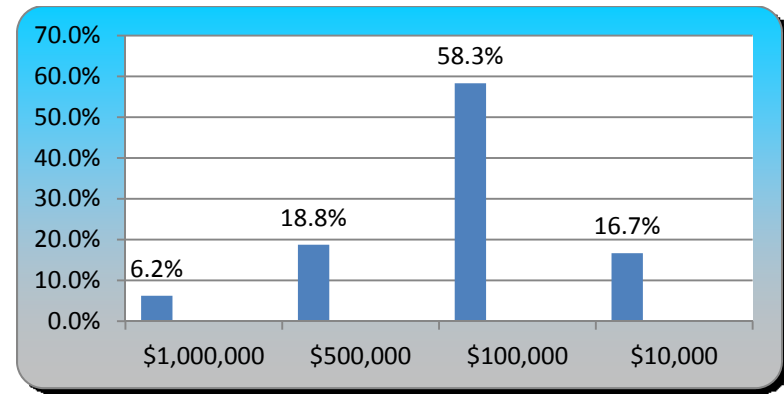


62.) Facility Usage (multiple choice)

Responses

How much money IS generated from facilities rentals

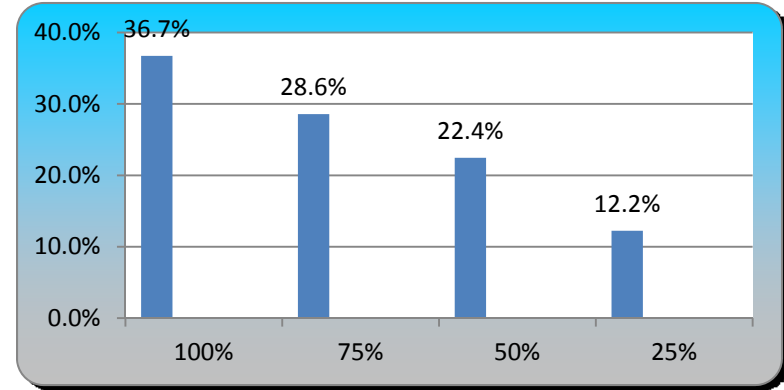
\$1,000,000	3	6.25%
\$500,000	9	18.75%
\$100,000	28	58.33%
\$10,000	8	16.67%
Totals	48	100%



63.) Facility Usage (multiple choice)

How much SHOULD be generated from facilities rentals

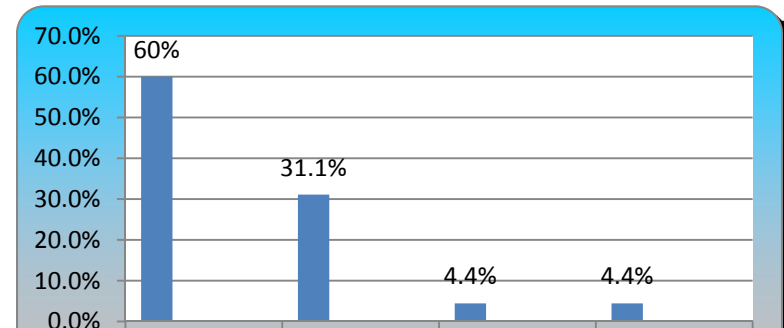
	Responses	
100%	18	36.73%
75%	14	28.57%
50%	11	22.45%
25%	6	12.24%
Totals	49	100%

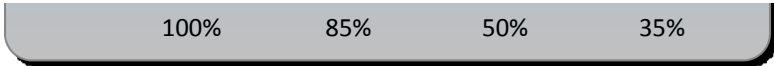


64.) Rialto Theater (multiple choice)

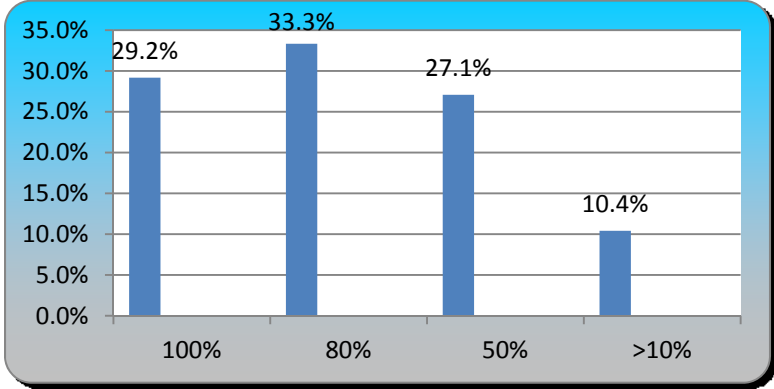
How much of the cost to operate the theater should be recovered

	Responses	
100%	27	60%
85%	14	31.11%
50%	2	4.44%
35%	2	4.44%
Totals	45	100%





65.) Planning Services (multiple choice)	Responses	
What percent of the costs of Planning Department should be recovered		
100%	14	29.17%
80%	16	33.33%
50%	13	27.08%
>10%	5	10.42%
Totals	48	100%



Turning Results by Question

Session Name: New Session 2-9-2011 7-44 PM

Created: 2/11/2011 1:09 PM

1.) Please Rate The Following Services (multiple choice)

Strongly Agree
 Agree
 Disagree
 Strongly Disagree

Responses		
	(percent)	(count)
	22.50%	9
	70%	28
	7.50%	3
	0%	0
Totals	100%	40

2.) Please Rate The Following Services (multiple choice)

Strongly Agree
 Agree
 Disagree
 Strongly Disagree

Responses		
	(percent)	(count)
	6.25%	3
	50%	24
	41.67%	20
	2.08%	1
Totals	100%	48

3.) Please Rate The Following Services (multiple choice)

Strongly Agree
 Agree
 Disagree
 Strongly Disagree

Responses		
	(percent)	(count)
	29.79%	14
	70.21%	33
	0%	0
	0%	0
Totals	100%	47

4.) Please Rate The Following Services (multiple choice)

Strongly Agree
 Agree
 Disagree
 Strongly Disagree

Responses		
	(percent)	(count)
	10.42%	5
	68.75%	33
	20.83%	10
	0%	0
Totals	100%	48

5.) Please Rate The Following Services (multiple choice)

Strongly Agree
 Agree
 Disagree
 Strongly Disagree

Responses		
	(percent)	(count)
	12.50%	6
	41.67%	20
	35.42%	17
	10.42%	5
Totals	100%	48

6.) Budget Balancing Techniques (multiple choice)

Increase existing revenue sources (increase fees or taxes)
 Invest in projects that generate more existing sources
 Reduce the cost per unit to deliver the same service level
 Eliminate services

Responses	
(percent)	(count)
6.90%	2
13.79%	4
55.17%	16
24.14%	7
Totals	100% 29

7.) Budget Balancing Techniques (multiple choice)

Increase existing revenue sources (increase fees or taxes)
 Invest in projects that generate more existing sources
 Reduce the cost per unit to deliver the same service level
 Eliminate services

Responses	
(percent)	(count)
23.40%	11
29.79%	14
27.66%	13
19.15%	9
Totals	100% 47

8.) Budget Balancing Techniques (multiple choice)

Increase existing revenue sources (increase fees or taxes)
 Invest in projects that generate more existing sources
 Reduce the cost per unit to deliver the same service level
 Eliminate services

Responses	
(percent)	(count)
18.18%	8
34.09%	15
29.55%	13
18.18%	8
Totals	100% 44

9.) Budget Balancing Techniques (multiple choice)

Increase existing revenue sources (increase fees or taxes)
 Invest in projects that generate more existing sources
 Reduce the cost per unit to deliver the same service level
 Eliminate services

Responses	
(percent)	(count)
42.86%	21
10.20%	5
4.08%	2
42.86%	21
Totals	100% 49

10.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
 No
 Maybe, with more information

Responses	
(percent)	(count)
12.77%	6
40.43%	19
46.81%	22
Totals	100% 47

11.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
 No
 Maybe, with more information

Responses	
(percent)	(count)
16.67%	8
50%	24
33.33%	16
Totals	100% 48

12.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
No
Maybe, with more information

Responses		
	(percent)	(count)
	22.92%	11
	54.17%	26
	22.92%	11
Totals	100%	48

13.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
No
Maybe, with more information

Responses		
	(percent)	(count)
	26.53%	13
	48.98%	24
	24.49%	12
Totals	100%	49

14.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
No
Maybe, with more information

Responses		
	(percent)	(count)
	42.86%	21
	36.73%	18
	20.41%	10
Totals	100%	49

15.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	25.53%	12
	74.47%	35
Totals	100%	47

16.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	44%	22
	56%	28
Totals	100%	50

17.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	34.04%	16
	65.96%	31
Totals	100%	47

18.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

Responses		
	(percent)	(count)
	20.83%	10

No

	79.17%	38
Totals	100%	48

19.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

No

Responses (percent) (count)		
	26.53%	13
	73.47%	36
Totals	100%	49

20.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

No

Responses (percent) (count)		
	46.67%	21
	53.33%	24
Totals	100%	45

21.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

No

Responses (percent) (count)		
	18.37%	9
	81.63%	40
Totals	100%	49

22.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

No

Responses (percent) (count)		
	58.33%	28
	41.67%	20
Totals	100%	48

23.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

No

Responses (percent) (count)		
	31.91%	15
	68.09%	32
Totals	100%	47

24.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes

No

Maybe, with more information

Responses (percent) (count)		
	25.53%	12
	42.55%	20
	31.91%	15
Totals	100%	47

25.) Revenue Sources Requiring Voter Approval (multiple choice)

Responses (percent) (count)		
--------------------------------	--	--

Yes
 No
 Maybe, with more information

	26.67%	12
	62.22%	28
	11.11%	5
Totals	100%	45

26.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
 No
 Maybe, with more information

Responses (percent) (count)		
	14.58%	7
	81.25%	39
	4.17%	2
Totals	100%	48

27.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
 No
 Maybe, with more information

Responses (percent) (count)		
	18.75%	9
	70.83%	34
	10.42%	5
Totals	100%	48

28.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
 No
 Maybe, with more information

Responses (percent) (count)		
	20.83%	10
	68.75%	33
	10.42%	5
Totals	100%	48

29.) Revenue Sources Requiring Voter Approval (multiple choice)

Yes
 No
 Maybe, with more information

Responses (percent) (count)		
	34.09%	15
	54.55%	24
	11.36%	5
Totals	100%	44

30.) Charges For Service (multiple choice)

Yes
 No

Responses (percent) (count)		
	47.92%	23
	52.08%	25
Totals	100%	48

31.) Charges For Service (multiple choice)

Yes
 No

Responses (percent) (count)		
	51.11%	23
	48.89%	22
Totals	100%	45

32.) Charges For Service (multiple choice)

Yes
No

Responses	
(percent)	(count)
53.33%	24
46.67%	21
Totals	100% 45

33.) Charges For Service (multiple choice)

Yes
No

Responses	
(percent)	(count)
40.82%	20
59.18%	29
Totals	100% 49

34.) Charges For Service (multiple choice)

Yes
No

Responses	
(percent)	(count)
63.27%	31
36.73%	18
Totals	100% 49

35.) Charges For Service (multiple choice)

Yes
No

Responses	
(percent)	(count)
46.94%	23
53.06%	26
Totals	100% 49

36.) Street Maintenance Fees (multiple choice)

80%
75%
70%
60%
50%

Responses	
(percent)	(count)
19.44%	7
8.33%	3
11.11%	4
16.67%	6
44.44%	16
Totals	100% 36

37.) Prioritize These Value Statements (multiple choice)

Protect existing infrastructure
Limit operating impact of capital projects
Compensate (salaries & benefits) employees competitively
Maintain quality level of services that are provided
Continue all services currently provided
Ensure current operating revenues and expenditures are equal
Maintain efficient reserves

Responses	
(percent)	(count)
28%	14
6%	3
2%	1
18%	9
4%	2
32%	16
10%	5
Totals	100% 50

38.) Prioritize These Value Statements (multiple choice)

- Protect existing infrastructure
- Limit operating impact of capital projects
- Compensate (salaries & benefits) employees competitively
- Maintain quality level of services that are provided
- Continue all services currently provided
- Ensure current operating revenues and expenditures are equal
- Maintain efficient reserves

	Responses	
	(percent)	(count)
Protect existing infrastructure	22.22%	10
Limit operating impact of capital projects	15.56%	7
Compensate (salaries & benefits) employees competitively	11.11%	5
Maintain quality level of services that are provided	13.33%	6
Continue all services currently provided	6.67%	3
Ensure current operating revenues and expenditures are equal	15.56%	7
Maintain efficient reserves	15.56%	7
Totals	100%	45

39.) Prioritize These Value Statements (multiple choice)

- Protect existing infrastructure
- Limit operating impact of capital projects
- Compensate (salaries & benefits) employees competitively
- Maintain quality level of services that are provided
- Continue all services currently provided
- Ensure current operating revenues and expenditures are equal
- Maintain efficient reserves

	Responses	
	(percent)	(count)
Protect existing infrastructure	24.44%	11
Limit operating impact of capital projects	15.56%	7
Compensate (salaries & benefits) employees competitively	13.33%	6
Maintain quality level of services that are provided	17.78%	8
Continue all services currently provided	2.22%	1
Ensure current operating revenues and expenditures are equal	11.11%	5
Maintain efficient reserves	15.56%	7
Totals	100%	45

40.) Prioritize These Value Statements (multiple choice)

- Protect existing infrastructure
- Limit operating impact of capital projects
- Compensate (salaries & benefits) employees competitively
- Maintain quality level of services that are provided
- Continue all services currently provided
- Ensure current operating revenues and expenditures are equal
- Maintain efficient reserves

	Responses	
	(percent)	(count)
Protect existing infrastructure	14.89%	7
Limit operating impact of capital projects	19.15%	9
Compensate (salaries & benefits) employees competitively	4.26%	2
Maintain quality level of services that are provided	23.40%	11
Continue all services currently provided	8.51%	4
Ensure current operating revenues and expenditures are equal	14.89%	7
Maintain efficient reserves	14.89%	7
Totals	100%	47

41.) Prioritize These Value Statements (multiple choice)

- Protect existing infrastructure
- Limit operating impact of capital projects
- Compensate (salaries & benefits) employees competitively
- Maintain quality level of services that are provided
- Continue all services currently provided
- Ensure current operating revenues and expenditures are equal
- Maintain efficient reserves

	Responses	
	(percent)	(count)
Protect existing infrastructure	4.26%	2
Limit operating impact of capital projects	19.15%	9
Compensate (salaries & benefits) employees competitively	25.53%	12
Maintain quality level of services that are provided	14.89%	7
Continue all services currently provided	6.38%	3
Ensure current operating revenues and expenditures are equal	10.64%	5
Maintain efficient reserves	19.15%	9
Totals	100%	47

42.) Prioritize These Value Statements (multiple choice)

Responses

	(percent)	(count)
Protect existing infrastructure	6.25%	3
Limit operating impact of capital projects	18.75%	9
Compensate (salaries & benefits) employees competitively	20.83%	10
Maintain quality level of services that are provided	14.58%	7
Continue all services currently provided	14.58%	7
Ensure current operating revenues and expenditures are equal	16.67%	8
Maintain efficient reserves	8.33%	4
Totals	100%	48

43.) Prioritize These Value Statements (multiple choice)

	Responses	
	(percent)	(count)
Protect existing infrastructure	0%	0
Limit operating impact of capital projects	9.09%	4
Compensate (salaries & benefits) employees competitively	22.73%	10
Maintain quality level of services that are provided	4.55%	2
Continue all services currently provided	47.73%	21
Ensure current operating revenues and expenditures are equal	2.27%	1
Maintain efficient reserves	13.64%	6
Totals	100%	44

44.) Social Service Programs (multiple choice)

	Responses	
	(percent)	(count)
Yes	42%	21
No	58%	29
Totals	100%	50

45.) Social Service Programs (multiple choice)

	Responses	
	(percent)	(count)
Yes	38.78%	19
No	61.22%	30
Totals	100%	49

46.) Social Service Programs (multiple choice)

	Responses	
	(percent)	(count)
Yes	52.50%	21
No	47.50%	19
Totals	100%	40

47.) Social Service Programs (multiple choice)

	Responses	
	(percent)	(count)
Yes	56.25%	27
No	43.75%	21
Totals	100%	48

48.) Social Service Programs (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	41.30%	19
	58.70%	27
Totals	100%	46

49.) Social Service Programs (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	56.25%	27
	43.75%	21
Totals	100%	48

50.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	65.31%	32
	34.69%	17
Totals	100%	49

51.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	75%	36
	25%	12
Totals	100%	48

52.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

5 Years
10 Years
15 Years

Responses		
	(percent)	(count)
	64%	32
	28%	14
	8%	4
Totals	100%	50

53.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	64.44%	29
	35.56%	16
Totals	100%	45

54.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

Yes
No

Responses		
	(percent)	(count)
	38.30%	18
	61.70%	29
Totals	100%	47

55.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

Yes
No

		Responses	
		(percent)	(count)
Yes		36.96%	17
No		63.04%	29
Totals		100%	46

56.) Taxpayers' Bill of Rights (TABOR) (multiple choice)

Yes
No

		Responses	
		(percent)	(count)
Yes		31.91%	15
No		68.09%	32
Totals		100%	47

57.) Cost Proportions (multiple choice)

100% Cost Reduction
50% Cost Reduction & 50% Revenue
40% Cost Reduction & 60% Revenue
25% Cost Reduction & 75% Revenue

		Responses	
		(percent)	(count)
100% Cost Reduction		33.33%	16
50% Cost Reduction & 50% Revenue		35.42%	17
40% Cost Reduction & 60% Revenue		20.83%	10
25% Cost Reduction & 75% Revenue		10.42%	5
Totals		100%	48

58.) Variety of Ways to Reduce Expenditures (multiple choice)

5% reduction to all departments
Strategic reductions at service levels
Eliminate non-essential services
Reduce the cost per unit retaining all existing services

		Responses	
		(percent)	(count)
5% reduction to all departments		18.37%	9
Strategic reductions at service levels		22.45%	11
Eliminate non-essential services		46.94%	23
Reduce the cost per unit retaining all existing services		12.24%	6
Totals		100%	49

59.) Variety of Ways to Reduce Expenditures (multiple choice)

5% reduction to all departments
Strategic reductions at service levels
Eliminate non-essential services
Reduce the cost per unit retaining all existing services

		Responses	
		(percent)	(count)
5% reduction to all departments		17.39%	8
Strategic reductions at service levels		30.43%	14
Eliminate non-essential services		28.26%	13
Reduce the cost per unit retaining all existing services		23.91%	11
Totals		100%	46

60.) Variety of Ways to Reduce Expenditures (multiple choice)

5% reduction to all departments
Strategic reductions at service levels
Eliminate non-essential services
Reduce the cost per unit retaining all existing services

		Responses	
		(percent)	(count)
5% reduction to all departments		26.09%	12
Strategic reductions at service levels		41.30%	19
Eliminate non-essential services		10.87%	5
Reduce the cost per unit retaining all existing services		21.74%	10
Totals		100%	46

61.) Variety of Ways to Reduce Expenditures (multiple choice)

- 5% reduction to all departments
- Strategic reductions at service levels
- Eliminate non-essential services
- Reduce the cost per unit retaining all existing services

Responses		
	(percent)	(count)
	41.46%	17
	4.88%	2
	17.07%	7
	36.59%	15
Totals	100%	41

62.) Facility Usage (multiple choice)

- \$1,000,000
- \$500,000
- \$100,000
- \$10,000

Responses		
	(percent)	(count)
	6.25%	3
	18.75%	9
	58.33%	28
	16.67%	8
Totals	100%	48

63.) Facility Usage (multiple choice)

- 100%
- 75%
- 50%
- 25%

Responses		
	(percent)	(count)
	36.73%	18
	28.57%	14
	22.45%	11
	12.24%	6
Totals	100%	49

64.) Rialto Theater (multiple choice)

- 100%
- 85%
- 50%
- 35%

Responses		
	(percent)	(count)
	60%	27
	31.11%	14
	4.44%	2
	4.44%	2
Totals	100%	45

65.) Planning Services (multiple choice)

- 100%
- 80%
- 50%
- >10%

Responses		
	(percent)	(count)
	29.17%	14
	33.33%	16
	27.08%	13
	10.42%	5
Totals	100%	48

Group Discussion Activity – Session 2

Light Purple Group

1. Determine legitimate role of municipal government and shed others
 - a. Pro – defines a standard to make decision
 - b. Con – difficulty in doing – who does it practicality
 2. Cost/benefit decision making
 - a. Pro – use to justify and prioritize
 - b. Con – difficult to analyze
 3. Department director review
 - a. Pro – encourage analysis of operations
 - b. Con – will protect turf
- Staggered fee structure (Non-profit/ For Profit)
 - Determine legitimate functions – Shed others
 - Cost Benefit
 - Limit General Fund Services to those that serve whole community and all taxpayers have access to them
 - Do a time study on all departments
 - Get out of recreation and leisure services
 - Encourage volunteerism to provide services
 - Maintain and enhance quality of life

Blue Group

1. Pay for services – identify and quantify
 2. Lean manufacturing – eliminate waste (quality at the RIGHT cost)
 3. Identify services bulk of community does not want to pay for
- If a city service is in competition with private business, it should be self-supporting / pay for itself
 - Evaluate the model for calculating revenues
 - Evaluate service levels, i.e., street maintenance
 - Shared revenues (increase) and fees 40% / cut costs 60%
 - Public discussion of the role of government results in guiding principles

Dark Purple Group

- Centerra does not pay 3% sales tax to city, instead to District. Have Centerra pay 3%.
- Ensure Centerra pays for all services per metro-district agreement
- Look at property tax rebates.
- Evaluate quality improvement programs, like Baldrige, to improve processes and reduce costs. Look at 6 sigma lean programs
- Rialto – self funded.
- Don't loan money to businesses
- Better market Loveland to increase sales tax revenue, lodging tax, etc.
- Attract Fort Collins/Regional Revenue – make Loveland a destination choice
- Fire – Ensure costs are fully recovered – explore district

- Take more risk with money city has in reserve to increase returns
- Evaluate how to lower taxes

Yellow Group

- Across the board cuts – 5%
- Eliminate Council Reserve Fund*
- Bring metro district (Centerra) into sales tax parity (Totally funds \$3.5 million gap)*
- Remove non-essential programs from General Fund and evaluate for:
 - Fees
 - Elimination of program
 - Reduction of scope of program
- Metro-district (downtown and Centerra) property tax increases
- Fees on downtown parking
- City tobacco tax
- City licenses for tobacco retailers
- User “cards”, punch cards, buy X get Y, etc. (Park user fees in general)
- Bid preference for local (Loveland-owned/based)
- Vendors doing business in city (enhances permits & sales taxes)
- Citizen board/commission to develop/monitor/review city department performance metrics

Green Group

1. Public safety should be TOP priority in any strategy with #2 infrastructure & streets
 2. Each department head and employees should rank order cost and importance of service provided / Incent city employees to come up with solutions to gap
 3. Avoid “across the board” cuts (5%) / Council approval for all cuts/create visibility (Council meetings) for all fee increases
- Create a fee for Library users living outside City limits
 - Renegotiate Centerra sales tax for an increase in tax
 - In public response sessions, provide sufficient data to feed opinion
 - Ensure education around district or authority (library/fire) creation for voting
 - Creates benefit by reducing general fund cost
 - Targeted tax increases
 - Determine essential City-run services and programs

Gray Group

- A - Are the inefficiencies eliminated (cut waste) ?
- A - Support strategic cuts based on qualitative analysis
- B - Confirm the cost savings to the City for supporting non-profit services (demonstrate/report return value)
- B - Must know the long-term consequences of cutting a social services programs
- C - What are the Loveland community values?
 - What must we have
 - What must we prevent
 - What can be privatized
- D - Bring in new revenue with economic development (new businesses)

Red Group

- Labor #1 Cost
 - Pay cuts
 - Lower 401K contribution
 - Labor reduction
 - Utilization
 - Insurance/benefits
 - Pros – cost \$, cash flow, labor equalization
 - Cons – publicity, service impact
- Revenue plus
 - Fair tax equity
 - Centerra Tax District - 1.2% retained (\$3.9 million)
 - Service Usage
 - Itemization delivery
 - Pros – cash, budget
 - Cons –litigation
- Revenue equal to cost of rentals plus an uplift
 - Pros – reduce shortfall
 - Cons – local business complaints, Too creative
- Investment Fund Management
 - Risk management
 - Policy
 - Release process of money
 - Pros – less risk, Cash exposure, prove it or lose it
 - Cons – growth business
- Membership and participation
 - ICLEI
 - Other low value organizations

Pink Group

- A - Cost identification – line item area id
- B - Streamlining – duplicate services
- C - Efficiency - service centralization
- Cover development costs
- Increase sales tax
- Identify local needs
- Regional cooperation
- User fees
- Focus on core functions

Orange Group

Increase revenue

- Any service that competes with private service should raise fees to cover expenses. (Include compensation return to low – income / disadvantaged)
- Evaluate some kind of sales tax increase

Decrease expenses

- Prioritize services (per category)
 - Lower priority = more cuts
 - Higher priority = less cuts
- Consider full impact of each reduction
- Evaluate largest expense categories first
- Incentivize cost reductions

Brown Group

1. Equalize tax rates for ALL entities
 2. City department cost reductions
 3. Privatize services that can be or used to be private, i.e., Rialto, Chilson
- Cost reduction
 - Cut level of services
 - Increase fees