2020 Adopted Budget

City of Loveland, CO

City of Loveland

Cover photo by Tim Hurst

Digital Media Specialist

City of Loveland

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CITY OF LOVELAND
CITY MANAGER'S OFFICE
Civic Center • 500 East Third • Loveland, Colorado 80537
(970) 962-2303 • FAX (970) 962-2900 • TDD (970) 962-2620
www.cityofloveland.org

December 13, 2019

2020 Adopted Budget Transmittal Letter

Mayor and Members of the City Council:

I am pleased to present the 2020 Adopted Budget. This document outlines revenues and expenditures for 2020.

The 2020 Budget development process was challenging for two key reasons – diminishing General Fund Balance (due to planned capital and operating expenditures) and a softening sales tax revenue stream (due to competition from other communities in Northern Colorado and a general moderating of the retail sales market). Finance Staff initially projected a $5.2 million General Fund budget gap in May, which has since been solved.

The following measures were implemented to achieve a balanced 2020 Budget and meet the goal of fully funding the City's 15% Fiscal Contingency Reserve, improving the City's position for the 2021 Budget process:

- $4.9 million in one-time revenues in the form of Internal Service Fund transfers (returning surplus fund balance to the General Fund in with the City's newly adopted Fund Balance and Reserve Policy)
- $3.5 million in department expenditure reductions
- $0.9 million in revenue enhancements
- One-time reduction to the Economic Incentives Fund from $250,000 in 2019 to $50,000 for 2020 (this is restored to the full $450,000 in the Financial Master Plan for 2021 and beyond)
- On-going $125,000 reduction to the Community Housing Development Allocation from 1.25% of Sales Tax to fixed $450,000 amount annually
- Elimination of the Council Special Projects Reserve, resulting in reduction of $1.67 million contribution to this reserve – all of which is retained in the General Fund for broader fund level usage; in 2020, $1.25 million of this is being used for the Pulliam Building Renovation (Phase II) project and the remainder flows into General Fund Unassigned Fund Balance

These revenue and expenditure measures resolved the initial $5.2 million budget gap, enabled full funding of the City's 15% Fiscal Contingency Reserve (largely due to the one-time Internal Service Fund transfers to the General Fund), and provided for a General Fund Unassigned Fund Balance of $3,680,438. It is important to note that without the $4.9 million in one-time transfers from Internal Service Funds, the General Fund would still have a $1.3 million General Fund shortfall.

The Forecasted General Fund Unassigned Fund Balance remains slightly positive for both 2021 and 2022, but still well below the minimum target of $1.5 million. Looking further into the future, the General Fund Unassigned Fund Balance is projected to be negative for 2023-2029. It is only the 2020 Budget that City Council acts on – the 2021-2029 out-years are included for planning purposes only. More work will be done during the 2021 Budget process to continue improving the City's fiscal position.

2020 Budget Process Improvement Work Group

The 2020 Budget Process Improvement Work Group met four times from November 2018 to January 2019 to work on key deliverables outlined by City Council. These deliverables primarily address financial policies and budget reporting. Of these deliverables, six have been completed and six are in progress. See table below for deliverable status.

	Deliverable	Description	Status
1	Fund Balance & Reserve Policy	Develop a comprehensive Fund Balance & Reserve Policy to address Fund Balance and Reserve Requirements at the fund level and provide a tool by which to report on Fund Balances throughout the annual Budget Process. This was complete in February 2019. The outcome of this effort was that the draft policy was reviewed by CFAC in December 2018 and by City Council in January 2019. City Council formally adopted the policy on February 19, 2019.	Complete
		Continue to provide a Fund Balance Report containing information on the General Fund Unassigned, Council Special Projects, and TABOR Excess Fund Balances for every regular City Council meeting. This was complete in May 2017, but is now a standard operating procedure.	Complete
2	Citizens' Finance Advisory Commission (CFAC) Audit Committee	Work with CFAC to explore interest in performing audit committee functions. This was complete in February 2019. The outcomes of this effort are: ● CFAC fully explored interest in performing audit committee functions by thoroughly discussing the CFAC mission statement and reviewing audit committee best practices in November and December 2018 and listening to a guest speaker from Fort Collins to learn about Fort Collins' practices in January 2019. ● In February 2019, CFAC passed a motion (5-0) to agreeing to do two things related to the City's annual audit process - **1)** participate in the RFP process and selection of the auditor in 2019 and **2)** receive more frequent updates from the auditor as the 2019 Audit unfolds in 2020. CFAC avoided creating an audit committee as they believe they are currently functioning in the capacity it should in regards to auditors. ● CFAC did not express interest in becoming an Audit Committee or forming an Audit Sub-Committee. ● The next Auditor RFP process will occur in 2020. It was confirmed that the existing contract has one more year. CFAC passed a motion (6-0) during the June CFAC meeting to allow the current auditor to continue one more year. This is especially appealing to allow the existing auditor one more year to work through the grant finding from the 2018 audit.	Complete
3	Monthly Financial Report (Snapshot)	Streamline content of monthly Snapshot to ensure it meets needs of City Council and other customers by way of budget vs. actual reporting. The initial streamline was complete in February 2019. The outcome of this effort is that a revised version of the Snapshot was rolled out for the January 2019 Monthly Snapshot and revised to incorporate feedback for the February 2019 Monthly Snapshot. CFAC will be reviewing some additional suggested format changes to the Snapshot graphs in August.	Complete
4	Further Improve Executive Budget Summary	The Executive Budget Summary will be further improved upon for the 2020 Budget, to include the following: ● Expanded information regarding property, sales, and use tax revenues to add to the Executive Budget Summary. ● Detail regarding key accomplishments from the previous year to show how the City is using resources. ● Improved delineation between General Fund Budget and Total City Budget summary information.	Complete
5	Further Improve Fund Summaries	Modify Fund Summaries to show department level detail within expenditure section (opposed to showing expenditures by class). Ensure Use of Fund Balance is clear (Net Income line). This was complete in August 2018. Staff revised the format of the Fund Summaries to display expenditure data summarized by department rather than by expenditure class. This format also includes a Net Income line that shows the difference between revenues and expenditures to indicate the amount of Fund Balance used. This format will continue to be used for the 2020 Budget.	Complete

	Deliverable	Description	Status
6	Department Summaries (further improve)	Split City Manager's Office, City Attorney's Office, and Municipal Court out into three separate departments, so City Council can see their three direct reports distinctly. New Departments have been set up within the City's Chart of Accounts and modifications have been made to PowerPlan (the City's budget software) to accommodate this for the 2020 Budget.	Complete
6	Department Summaries (further improved), continued	Revise format/content of Department budget information to more effectively display data by class, fund, and division. This was complete in December 2017. The outcome of this effort was that staff presented examples of the revised department summaries for Police and Public Works. This revised format will be used for the 2020 Budget.	Complete
		Enhance FTE Summaries to align division level data with higher level fund data. Staff has improved upon the FTE Summaries as much as possible for the 2020 Budget. Within the Department FTE Summaries, FTEs are summarized by fund and division, but it is not currently possible to align the divisional level data under the fund data due to data reporting limitations.	Complete
		Clarify terminology and data within significant budget changes section to improve readability for end user. Staff will work to improve upon significant budget changes data for the 2020 Budget.	Complete
7	Incorporate Citywide Policies & Priorities into Annual Budget Process	**Contingent upon finalization of the City's Strategic Plan.** Develop the budget within a strategic framework to reflect Citywide goals and priorities detailed within the City's Strategic Plan and Initiatives for Innovation document. Once the Strategic Planning Process is complete, staff will leverage strategic policies and priorities as a framework in which to develop the annual budget. The Strategic Planning Process is scheduled to occur throughout 2019, so this will not unfold in time for use in the 2020 Budget Process.	In Progress
8	Performance Measures - Phase 2	**Contingent upon finalization of the City's Strategic Plan.** Align and consolidate existing performance measures with City Strategic Plan and pursue benchmarking. The best available performance measures will be incorporated in the 2020 Budget, however, the more significant Phase 2 improvements to Performance Measures are on hold pending adoption of the City's Strategic Plan.	In Progress
9	Meaningful Ratios and Data Publications	**Contingent upon finalization of the City's Strategic Plan.** Evaluate existing data and measures provided by the City and make recommendations for consolidation of information for routine reporting. Staff has discussed incorporating comparative property, sales, and use tax data in the Annual Data and Assumptions Report beginning in 2019. Staff has not accomplished this yet, but still desires to achieve this in 2021.	In Progress
10	Budgeting Best Practices & Methodologies	Review budgeting best practices to determine what methodologies will best serve the City for annual budget development; provide summary of research and recommendations to City Council during 2019 calendar year for use during the 2021 budget cycle. Staff is currently researching best practices & methodologies and will present a summary of information to City Council in February 2020 for consideration of changes to be made for the 2021 Budget Process.	In Progress
11	Budget Capital Projects on Cash Flow vs. Entire Amount in Year One	Determine options to budget capital projects on a cash flow basis opposed to continuing to budget the cost of projects fully in year one. City Attorney's Office staff is researching this item, however, it is not looking likely that this change in budgeting practice can be made due to purchasing, contracting, and legal requirements. Staff is working on a white paper to share findings with City Council in February 2020.	In Progress
12	Next Generation of Budget Dashboard	Assess viability to create a more dynamic and timely tool to serve as a dashboard for reporting and trend analysis. A more dynamic dashboard is not currently being requested or developed. The existing Dashboard will continue to be updated on an annual basis following completion of the Annual Financial Audit, to provide a tool for historical trend analysis. This basis for the Dashboard will be Actuals based on the completion of the Comprehensive Annual Financial Report (CAFR).	Complete

Future Improvements

Discussions regarding the 2021 Budget Process and further desired improvements can begin with the first meeting of the 2021 Budget Process Improvements Work Group meeting anticipated to occur in January 2020. Staff recommends that a total of 3-4 meetings occur in January and February 2020 and connect to the City's Strategic Plan development.

Fiscal Health

2020 was a challenging budget year, with tremendous effort put into improving the Financial Master Plan (General Fund) trajectory. Tremendous measures were implemented to significantly improve the City's fiscal position, however, continued efforts are needed during the 2021 Budget process and beyond. Staff recommends that the following efforts continue:

- Pursue economic development opportunities that will benefit the community and promote positive impacts to the City's revenue base.
- Carefully consider carryover and re-appropriations requests.
- Exercise caution regarding mid-year supplemental appropriations.
- Continue to monitor spending in 2019 and in 2020.
- Continue to monitor and analyze General Fund revenue performance.
- Evaluate 2021 Budget requests in conjunction with the developing City Strategic Plan.

Citizens' Finance Advisory Commission (CFAC) Recommendations

The following four recommendations are included in the CFAC resolution, which was approved by a 6-1 vote at the September 11, 2019 CFAC meeting (resolution included in both the September 10 and 24 City Council packets):

a. The City should develop a process and reporting structure to ensure that any adjustment to the 2020 City Budget results in a positive return on investment.
b. The 2020 City Budget should contain a narrative that generally describes the use of the funds in the 2020 City Budget.
c. The City Council should consider and provide direction to CFAC regarding whether the evaluation of future budget years should be on a five-year or ten-year basis in the budget book for the City of Loveland 2021 Budget.
d. The City Council should develop a strategic plan to guide the City Council and CFAC in their efforts to ensure that funds for each City budget align with such plan.

Conclusion

Loveland is committed to taking additional steps to promote continued fiscal health. The 2020 Adopted Budget is one that maintains high-level service delivery, while implementing reductions intended to limit the impact to the public to the greatest extent possible.

I would like to thank those in the Finance Department who were involved in the preparation of this budget. Special thanks are due to Theresa Wilson – Budget Manager and Matthew Elliott – Senior Budget Analyst, who have both invested significant time in improving this budget. Thanks are also due to Alan Krcmarik – Chief Financial Officer Leslie Snow – CFAC Chair, and other CFAC members for their contributions to this budget. I would also like to acknowledge the Executive Leadership Team, departmental staff members, and members of boards and commissions that spent time crafting these challenging budget recommendations and otherwise contributing to the development of the 2020 Budget.

Please see the Executive Budget Summary for additional information regarding the 2020 Adopted Budget.

Respectfully Submitted,

Stephen C Adams

City Manager

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Loveland, Colorado** for its annual budget for the fiscal year beginning **January 1, 2019**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Loveland

Colorado

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morrill

Executive Director

Budget Guide

This section is a guide and summary of the information contained in each section of the budget document. There are seven main sections: ***Introduction, Budget Overview, Financial Master Plan, Fund Summaries, Department Summaries, Appendix, and Capital Program*.**

As the previous ***Table of Contents*** demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

The ***Introduction*** provides background information on the City of Loveland and the environment in which the budget decisions take place. It includes demographic information, financial policies, and the budget calendar and process.

This section provides general information about the City including:

- A City organizational chart;
- A list of the City officials;
- Demographic and economic information;
- A summary of the budget process;
- The underlying policies and rules that guide and shape the budget; and,
- A brief description of each fund type.

The ***Executive Budget Summary*** provides a complete overview of the budget and a summary of the Total City Budget. It provides analysis of current trends, an overview of revenues and expenditures, and other information on topics such as reserves, staffing, and the capital improvement program.

The ***Financial Master Plan*** chapter discusses the planning processes used to drive the budget, provides a 10-year outlook for the General Fund, and forecasts revenues and expenditures for the General Fund for the next ten years, with discussion on the forecast assumptions and projected impacts.

Fund Summaries provide summaries of the major accounting fund groups as well as complete fund summaries with ending balances for each City Fund.

Department Summaries include the mission statement, overview of services, budget summary, significant budget changes, a full-time equivalent position summary, and performance measures for each department.

The City of Loveland Budget provides City residents and the City Council with a funding plan for the year. The Department Summaries Section is organized by function (e.g. Development Services) which mirrors the City's departmental organization chart and is further separated by divisions, which represent discrete activities within a department.

The Other section within the Department Summaries is for General Fund costs that cannot be associated with a specific department and separate governmental entities or special districts that are not a part of City operations but are budgeted for and accounted for by the City.

The ***Capital Program*** section contains all information related to the Ten-Year Capital Program. Appropriations in the Capital Program, with the exception of General Fund agencies, are included within a department's budget. All

projects to be funded in the budget year are included in the Adopted Budget. Future years are approved by the City Council in concept only. The Capital Program is updated annually based on Council priorities and goals.

The ***Appendix*** contains a glossary of specialized words used within this document with their definitions, and a collection of supplementary material used throughout this document.

This section includes:

- Citywide Staffing Summary
- Interfund Transfers Summary
- TABOR Revenue Summary
- Financial Obligations
- Ten-year Equipment Replacement Schedule
- Decision Package Summary
- Department Reductions Summary
- Glossary of Terms

For the answer to questions regarding the budget or for additional information, please call the Budget Office at (970) 962–2329.

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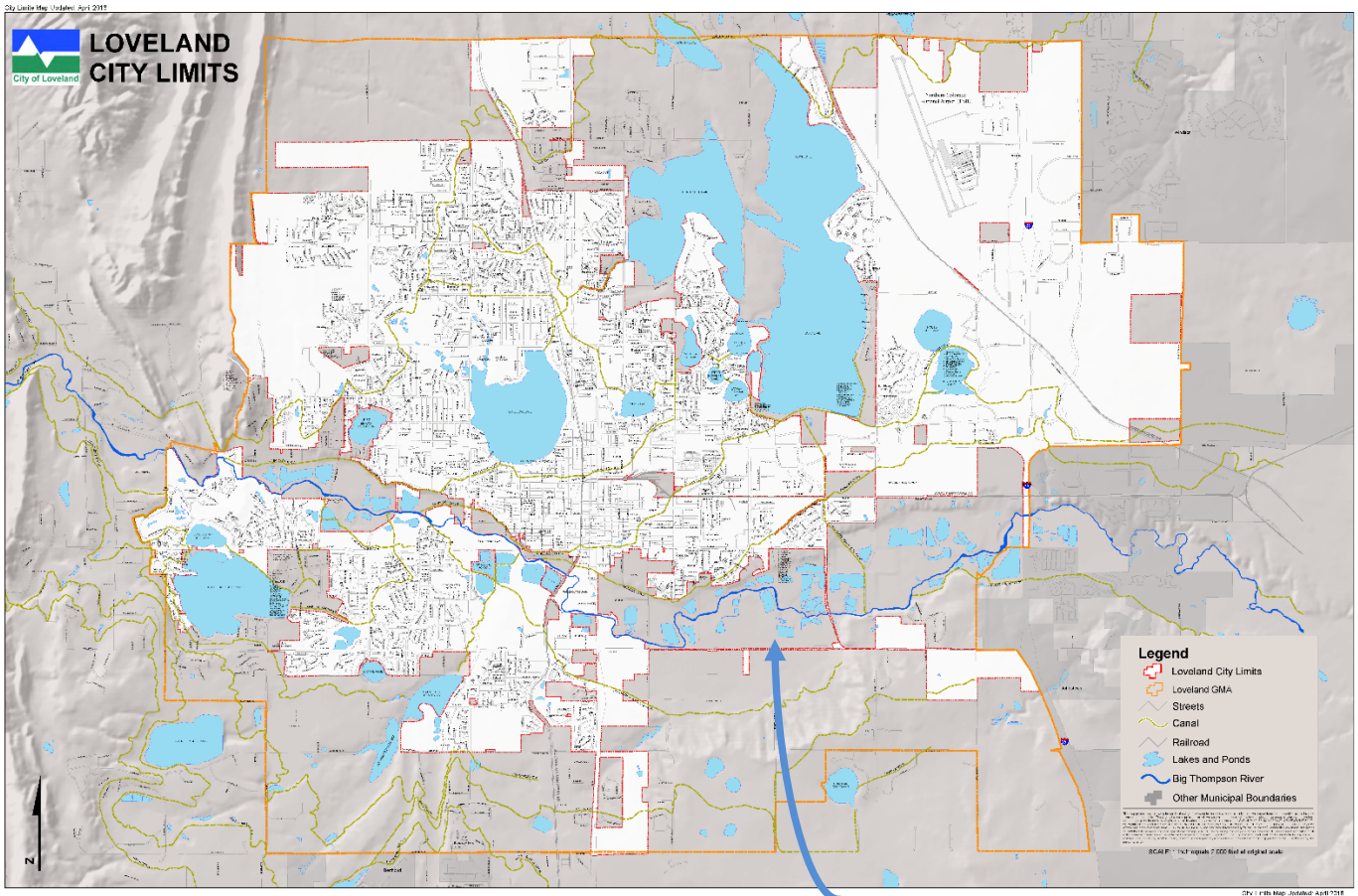
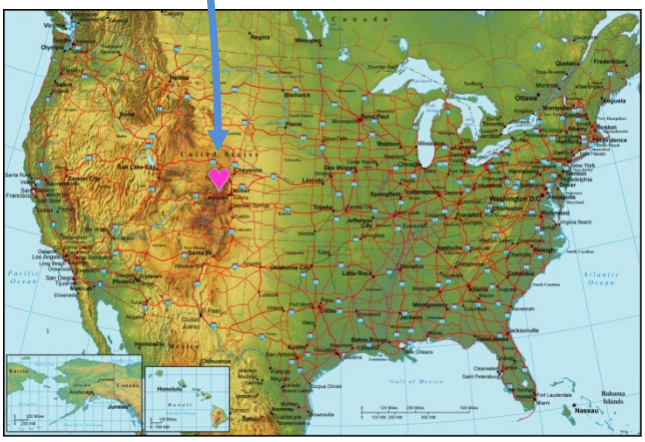
City of Loveland

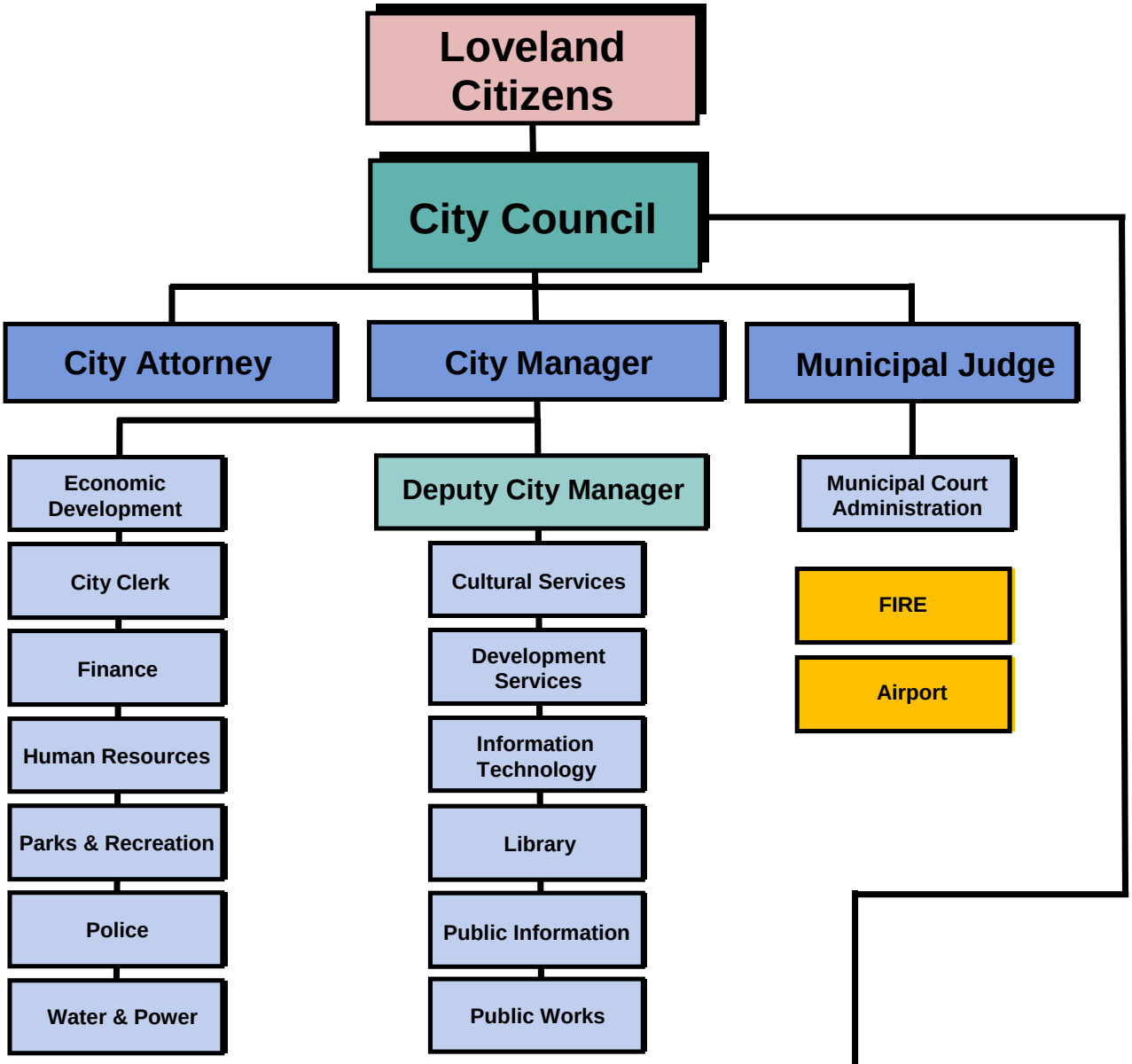
City of Loveland, Colorado



Larger map can be found at:
http://logic.ci.loveland.co.us/Maps/CityLimits2000Scale.pdf



2020 City Organizational Structure



Citizens' Finance Advisory Commission

Leslie Snow, Chair
Derek Strader, Vice Chair
John Cittadino
Autumn Perry
Bradley Pierson
Cass Sosa
Roger Weidelman
Barbara Cogan
Kevin Cox

City Council Liaison

Steve Olson

Loveland's Boards & Commissions

Affordable Housing Commission
Citizens' Finance Advisory Commission
Community Marketing Commission
Construction Advisory Board
Cultural Services Board
Disabilities Advisory Commission
Downtown Development Authority
Fire Rescue Advisory Commission
Golf Advisory Board
Historic Preservation Commission
Housing Authority
Human Services Commission
Library Board
Loveland Utilities Commission
Loveland Communications Advisory Board
Open Lands Advisory Commission
Parks and Recreation Commission
Planning Commission
Police Citizen Advisory Board
Senior Advisory Board
Transportation Advisory Board
Visual Arts Commission
Youth Advisory Commission

General Information

Loveland is located in an emerging and dynamic Northern Colorado region. With a 2017 population of 75,840 within a 35.6 square mile area, Loveland has enjoyed a steady population growth of approximately 2 percent annually over many years. The community is located 46 miles north of downtown Denver on the I-25 Corridor. Nestled in a valley at the entrance to the Big Thompson Canyon with a short ride to the Rocky Mountain National Park, Loveland is known as the Gateway to the Rockies. Loveland is the 14th largest city in the state of Colorado.

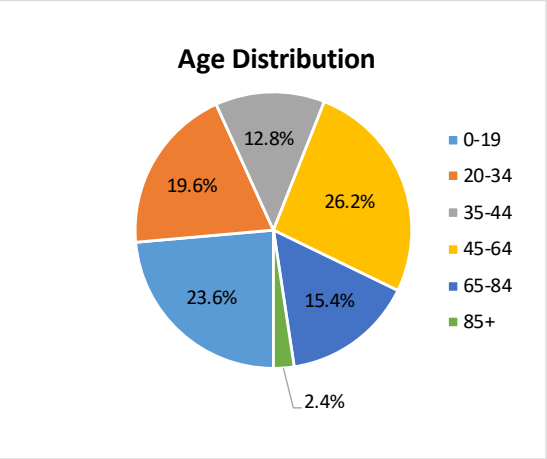
City of Loveland Snapshot

Data below is from the City's Community and Strategic Planning Office's Annual Data and Assumptions Report – July 2019.

- Incorporated: 1881
- Government Type: Home Rule Municipality
- County: Larimer
- Population: 79,150
- Land Area: 35.63 Square Miles
- Housing Units: 32,587
- Education and Schools:
  - Thompson R2J School District
  - Aims Community College
  - Colorado Christian University
  - Nearby colleges include:
    - Colorado State University (Fort Collins)
    - University of Northern Colorado (Greeley)
    - University of Colorado at Boulder
- Parks & Recreation:
  - Multi-use Chilson Recreation Center
  - 562.5 acres of park land (developed and undeveloped)
  - 30 natural areas/open spaces
  - 35 city parks and sports complex
  - 5,272 acres of preserved open lands
  - 22.5 miles of paved recreational trails
  - Newly constructed outdoor fitness court
  - 3 golf courses and a mini course
  - Lake Loveland Swim Beach
  - Senior center
  - Outdoor swimming pool
- Transportation:
  - Northern Colorado Regional Airport
  - Denver International Airport, DIA (70 miles)
  - City of Loveland Transit (COLT)
  - FLEX Bus Route
  - I-25, Hwy 34, Hwy 287
- Median Home Listing Price (2018): $398,664
- Median Family Income for Loveland: $75,398
- Shopping Centers:
  - Downtown Loveland via The Downtown Loveland Association
  - Orchards
  - Marketplace at Centerra
  - Outlets at Loveland
  - Promenade Shops at Centerra

Population Growth and Age Distribution

Loveland continues to grow robustly, having added over 8,000 residents since the 2010 Census. As the City has grown, it has become older overall. The number of school-aged children under 19 fell. At the opposite end of the spectrum, the age groups over 45 registered the sharpest growth rate. The median age, meanwhile, went from 38 to 40. This gives evidence to Loveland's popularity among baby boomers and retirees. Nevertheless, the number of those between ages 20-34 grew by 3.7%, which may suggest that the City is slowly attracting millennials as well. Loveland has also experienced significant migration, 17% of the people living in Loveland in 2017 being new arrivals since 2015.



The City's population is projected to grow 2.48% for 2019 and is expected to experience an average population growth rate of 2.4% per year for 2020-2029.

Major Employers in Loveland by Employee Range

Thompson School District.....2,300 - 2,450
Medical Center of the Rockies.....1,250 - 1,500
Wal-Mart Distribution Center .....900 - 1,400
Nutrien.....700 - 1,250
Hach.....750 – 1,250
City of Loveland .....850 – 1,050
McKee Medical Center .....700 - 1,200
U.S. Engineering.....400 - 900
Associates in Family Medicine.....300 - 800
Woodward, Inc .....300 - 800
Constant Contact ..... 250 - 500

Unemployment Rate for March 2019 (seasonally adjusted) (Bureau of Labor Statistics)

Loveland 2.3%
Colorado 2.5%
US.....3.6%

Income

Median Household Income (*2017 American Community Survey*).....$59,353
Average Annual Wages (*2017 Bureau Labor Statistics*)..... $49,950

Housing Costs in Loveland

Average sale price for an existing single family home (*2018 4th Quarter – The Group, Inc.*).....$398,664
Average apartment rental (*2018 4ht Quarter – Colorado Department of Local Affairs, Division of Housing*)....$1,368/month

Notably, the percentage of housing units in Loveland occupied by renters has gone from 28.6% to 36.9% since 2000.

Vacancy Rates

Industrial *(Jun 2019 CoStar Ft Collins-Loveland MSA)* 5.8%
Retail *(Jun 2019 CoStar Ft Collins-Loveland MSA)* 5.1%
Office *(Jun 2019 CoStar Ft Collins-Loveland MSA)* 4.2%
Apartment *(Q4 2018 Colorado DOLA)*.....3.4%

Taxes

City property tax levy for 2014..... 9.564 mills
City sales tax levy.....3.0%
Larimer County sales tax levy 0.65%
State of Colorado sales tax levy.....2.9%

Governing Body

Loveland operates as a home rule city according to a city charter and ordinances, under a council-manager form of government. Voters select members of the City Council in elections on the first Tuesday in November of odd-numbered years. The Council has a total of nine members. Each of four city wards elects two councilors to serve staggered four-year terms. The mayor is elected at large to serve a two-year term. The mayor pro-tem is chosen by the Council from its membership.

JACKI MARSH
(MAYOR)

RCHARD BALL
(WARD I)

JEREMY JERSVIG
(WARD I)

LEAH JOHNSON
(WARD II)

KATHI WRIGHT
(WARD II)

JOHN H. FOGLE
(WARD III)

STEVE OLSON
(WARD III)

DAVE CLARK
(WARD IV)

DON OVERCASH
(WARD IV, MAYOR PRO TEM)

Scope of Services

Loveland is a full service municipality. The major services provided to the community include:

- Building and Permitting
- Cemetery
- Community Partnership and Affordable Housing Services
- Community Planning
- Engineering
- Loveland Fire Rescue Authority
- Loveland Museum & Gallery
- Loveland Public Library
- Mosquito Control
- Municipal Court
- Municipal Fiber
- Northern Colorado Regional Airport
- Parks & Recreation
- Police
- Power Utility
- Public Transportation
- Rialto Theater
- Solid Waste & Recycled Materials Collection
- Stormwater Utility
- Streets Maintenance
- Wastewater Utility
- Water Utility

Employees and Benefits

The City's 2020 Budget authorizes a total of 787.02 regular, benefitted Full-time Equivalent Positions (FTEs) within the Total City Budget. In addition to this, there are 116.00 FTEs that the City contributes funding toward for Other Entities (Loveland Fire Rescue Authority (108.00 FTEs), Loveland/Larimer Building Authority (2.0 FTEs), and the Northern Regional Colorado Airport (6.00 FTEs). In addition, a varying number of non-benefitted positions are employed on a temporary and seasonal basis as needed. Loveland neither recognizes nor bargains with any employee union.

The City determines employee compensation using a market based pay plan established through independent surveys. City employees are eligible to receive a merit increase based on their annual performance evaluation. For 2020, 3.25% of current salaries are included for a merit increase pool.

Benefits include medical, dental, disability and life insurance, and a retirement plan for all regular benefitted (full-time and part-time) employees. Employees in temporary positions are not eligible for benefits, but in accordance with Health Care Reform requirements may be eligible for medical insurance for those in a 30 or more hours per week position or if the employee averages 30 or more hours per week in the designated time period (12 months).

In 2020, premiums are increasing 2% for employee medical benefits and 3.5% for employee dental benefits (depending on plan). Premiums are split on average 80% (employer) and 20% (employee).

Budget Process

Budget Administration

This budget has been structured and prepared using the guidelines of the Government Finance Officers Association (GFOA). Two publications, Governmental Accounting, Auditing and Financial Reporting (GAAFR) and the Governmental Accounting and Financial Reporting Standards as adopted by the Governmental Accounting Standards Board (GASB) guide the budget process. The City of Loveland prepares its budget on a calendar year basis as required by the City Charter. The budget must be balanced or show a revenue surplus.

Basis of Accounting

The budget parallels the City's accounting system. A modified accrual basis is used for general government operations. Significant revenues are recorded when measurable and available. Expenditures are recorded when incurred. Records for the City's Enterprise Funds, Proprietary Funds, and non-expendable Trust and Pension funds are maintained on a full accrual basis. For budgetary purposes, depreciation, accrued liabilities for accumulated leave balances, and market value adjustments to City investments are not included in calculating fund balances. Building and equipment repair and maintenance are budgeted annually. Payments for accrued leave are paid within the existing budget as employees leave. Investments are held to maturity so market value during the term of the investment is not an issue when allocating resources.

Citizens' Finance Advisory Commission

A Citizens' Finance Advisory Commission (CFAC) is appointed by City Council to participate in a review of the budget, evaluate all financial policies, and report its findings to the Council. The commission consists of nine members who serve staggered terms of three years each. Its members are involved in the budget process and provide input to the Council prior to budget adoption.

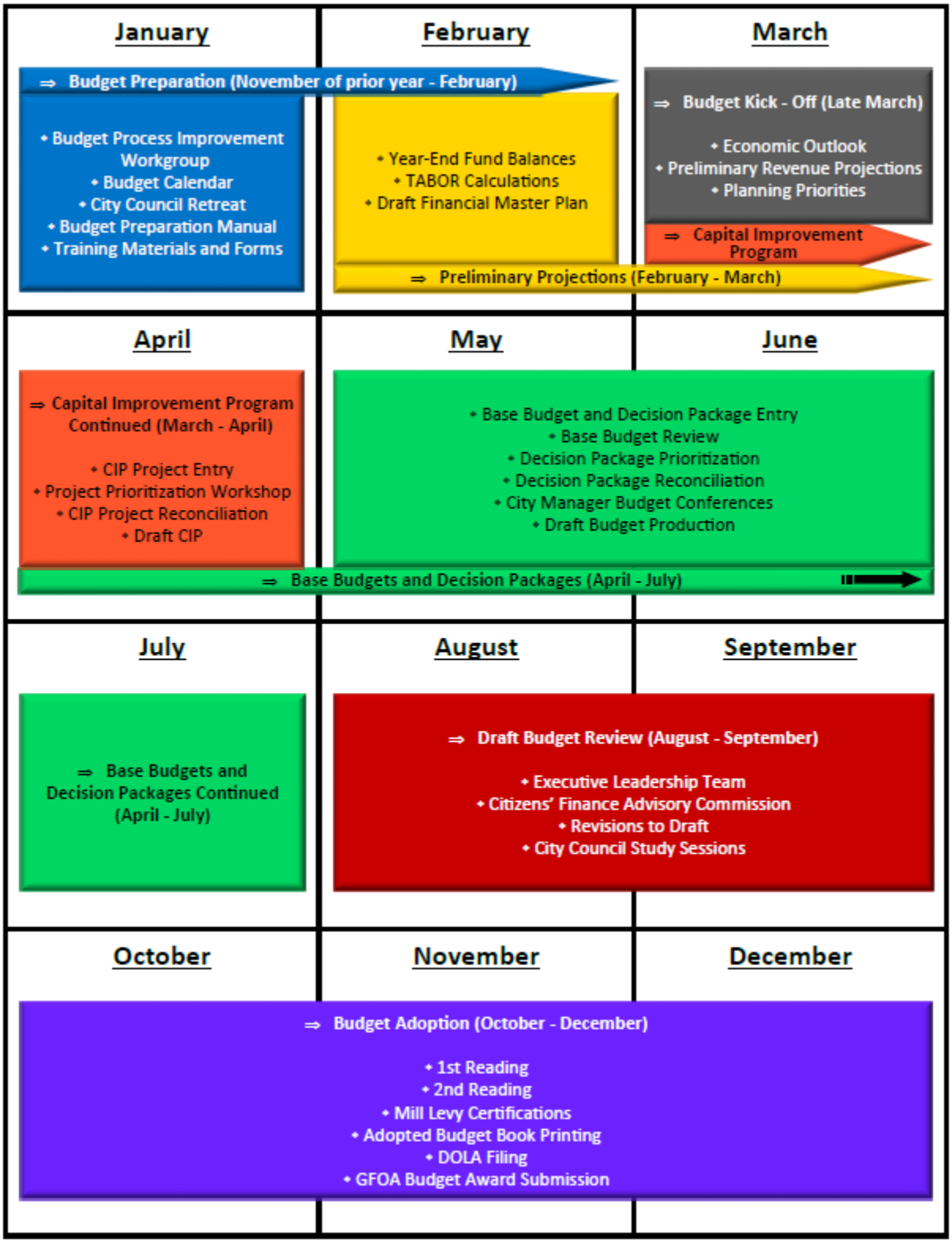
Budget Preparation Schedule

The budget process begins in January with the annual City Council Goal Setting Retreat. At the Retreat, City Council establishes goals and objectives for the coming year and direction for future budgets.

In March, the capital planning process begins. Departments develop 10-year capital project lists. From these, the City Manager develops a draft Capital Program to present to Council in June for review. The first year of the capital program is adopted as part of the annual budget. The out-years are approved in concept only. The Capital Program is updated annually and provides the basis for developing the budget for the next year.

In April, the base budget process begins. Departments review and revise their base budgets, which is the prior year's adopted budget with one-time items removed, for status quo service delivery in the budget year. Departments submit decision package requests for funding consideration of items outside of the base budget.

Departments meet internally and with their respective boards and commissions to develop budget requests. Departmental budget conferences are held in June, with final funding decisions made in July. The draft budget is presented to CFAC in August and then to City Council in September. The budget is submitted for approval on First Reading, after a public hearing, in early October, with a Second Reading and final approval occurring in late October or early November.



Budget Amendments

The Adopted Budget can be amended during the year by presenting an ordinance to Council for approval after a public hearing, on both First and Second Reading. Budget amendments, or supplemental budgets, are used for one-time items such as grants for specific projects that are received during the year. Unless critical to service delivery in the current year, amendments that create on-going costs are discouraged, deferring items to the annual budget process, to be prioritized among all requests, rather than presented as a single issue. The most significant amendment occurs in the spring after the fiscal year has been closed, to re-appropriate remaining balances related to ongoing needs.

Financial Policies

The City of Loveland financial policies, compiled below, set forth the basic framework for the overall financial management of the City. These policies assist the City Council's decision–making process and provide guidelines for evaluating both current activities and proposals for future programs. These policies are reviewed annually and presented to Council for approval.

General Policies

City of Loveland will:

- Annually prepare a budget, submit it to Council for approval, and publicly issue a budget document.
- Identify costs and funding sources before recommending approval of capital and operating budgets.
- Provide for sound financial planning, the best possible bond rating, funding of depreciation, and adequate working capital in all funds.
- Take measures to protect against catastrophic losses through a combination of insurance, funded self-insurance, and cash reserves.
- Provide for recommended maintenance and replacement of facilities and equipment. Each department will prepare and annually update a maintenance and replacement plan.
- Follow the City of Loveland Charter when preparing the City's budget.
- View the budget as a dynamic rather than static plan, which requires periodic adjustment as circumstances change. Approval of City Council is required for increases in total fund budgets.
- Encourage citizen involvement in the budget process by having a Citizens' Finance Advisory Commission, public hearings, and informal meetings.

Operating Budget Policies

City of Loveland will:

- Balance the budget by paying for all current year operating expenses with current year revenues and/or available fund balances.
- Provide for the adequate funding of all pension plans.
- Update operating expenditure projections for the budget year plus four years. Projections will include increased operating costs associated with future capital improvements.
- Establish and monitor performance and productivity indicators associated with operating expenses.
- Maintain a positive cash balance in each operating fund at the end of each fiscal year.
- Attempt to maintain present service levels for all priority and essential services within existing Amendment 1 revenue limitations.

Capital Budget Policies

City of Loveland will:

- Update capital program projections for the budget year plus nine years.
- Ensure the capital program is for projects and equipment with a cost equal to or greater than $250,000.
- Evaluate the relative merit of each capital project according to Council's goals and priorities.
- Give priority to capital projects that are mandated by federal or state legislation.

Revenue Management Policies

City of Loveland will:

- Impose taxes, fees and rates at appropriate levels to fund their intended purposes. Maintain a balance to provide for a diversified and stable revenue system.
- Estimate annual revenues using an objective, analytical process.
- Update revenue projections for the budget year plus nine years.
- Annually review costs of activities supported by taxes, rates, user fees, plant investment fees, and capital expansion fees.

- Set fees and user charges for each enterprise fund that maintains an enterprise status pursuant to the Tax Payer Bill of Rights (TABOR).
- Review new sources of revenue to fund operating and capital costs consistent with Council's goals and priorities.
- Allocate revenues from restricted funds in accordance with municipal code provisions.

Fund Balance and Reserve Policies

City of Loveland will:

- Calculate minimum fund balance targets and reserve requirements for all City funds on an annual budget basis according to the Fund Balance and Reserve Matrix.
- Promote a minimum General Fund Unassigned Fund Balance of $1.5 million (on an annual budget basis).
- Fund key General Fund reserves in the following priority order:
    a. 3% TABOR Emergency Reserve
    b. TABOR Excess Revenue Reserve
    c. 15% Fiscal Contingency Reserve
    d. General Fund Unassigned Fund Balance
    e. Council Special Projects Reserve (5.0% of sales, use, and property taxes, with a cap of $2 million until funding shortfalls for 15% Fiscal Contingency Reserve and General Fund Unassigned Fund Balance target are overcome)
- Receive City Council approval and properly appropriate any planned usage of fund balance or reserves.
- Replenish fund balance and reserve levels that fall below target levels within one to three years of use or as soon as fiscally feasible.
- Expend surplus fund balance and reserves on one-time uses only, such as capital projects, equipment replacement, or one-time programming needs. Since it is not known whether surplus fund balance will exist in a given year, surplus fund balance should not be considered a funding source for ongoing operations and maintenance. Any expenditure of surplus fund balance requires City Council approval.
- Continue to conduct financial master planning for the General Fund to promote adequate fund balance and reserve structural balance and sustainability.
- Fully fund this policy over a period of 3-5 years (sooner if fiscally feasible).

Transfers Policies

City of Loveland will:

- Classify the following City of Loveland activities as enterprises: *Golf, Power, Solid Waste, Stormwater, Wastewater, and Water.*
- Require that all City enterprises make payments to the City in lieu of taxes that are reasonable and proportionate to taxes paid to the City by private businesses unless the City Council grants exceptions. Transfer payments are based on percentage of certain revenues received by the fund. Specific transfers to the City from the affected funds are done on a monthly basis per the rates established as follows: Water, Wastewater, Stormwater, Power, and Solid Waste at 7% and Golf at 3%.
- Require that all departments furnish to other department such services, labor, and materials as needed by the director of such department. Any labor or material shall be charged to the using department according to accounting procedures established by the City Manager. These charges are direct reimbursements for services provided and shall be calculated annually using a cost of service analysis.

Investment Management Policies

City of Loveland will:

- Deposit funds only in financial institutions which are insured by the Federal Deposit Insurance Corporation (FDIC) and approved for full collateralization by the public deposit protection act or other state statutes.
- Pool cash from all legally permitted funds for investment purposes.
- Maximize the investment rate of return. Adhere to lawful investment options. Safety of the principal shall be the dominant requirement, followed by sufficient liquidity to meet operating requirements, and yield.
- Place custody of the City's investment securities with a third–party financial institution for the purpose of safekeeping of securities.
- Provide monthly investment reports.

Debt Management Policies

City of Loveland will:

- Confine long–term borrowing to major capital improvements that cannot be financed from current revenues.
- Repay debt within the expected useful life of the project or sooner.
- Prohibit the use of long–term debt for operating expenses.
- Issue debt which is relative to payback ability. Borrowing must not overburden future taxpayers. When applicable, state law is the controlling policy.
- When practical, borrow from other funds. Monies borrowed must be repaid with interest before needed for their intended purpose(s). Repayment schedules and reserve sources for repayment shall be validated before borrowing from any fund.
- Review debt at least annually for repayment or refinance opportunities. A repayment strategy shall be a part of all recommended bond issues.

Accounting, Auditing, and Reporting Policies

City of Loveland will:

- Provide regular information concerning cash position and investment performance through its accounting system.
- Establish and maintain a high degree of accounting competency. Financial accounting and reporting will be done in accordance with methods prescribed by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA), or their equivalents.
- Present monthly and annual reports to the City Council summarizing financial activity delineated by fund.
- Present a quarterly report on the status of major capital projects.
- Maintain financial systems to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.
- Provide full disclosure in annual financial statements and bond representations.
- Use an independent certified public accounting firm to perform an annual audit.
- Publicly issue a Comprehensive Annual Financial Report (CAFR).
- Comply with all reporting requirements related to bond issuance terms.

Financial Information

Fund Accounting

Fund accounting is used throughout the City, both for budgeting and accounting. Under this system, money is divided into separate accounts, rather than being held in one central account. The City has 47 funds used for budgetary purposes and each fund has been established for a specific purpose which is financially independent of other governmental activities.

For funds established for operations, maintenance and other ongoing activities, revenues flowing into the fund are spent during the same year. Unless there is a change in service levels, spending is similar year to year.

In capital funds, revenues accumulate for periodic capital needs, such as construction of a new park or an electric substation. The balance in those funds grows until expenditures are made. Spending can vary from year to year.

Appropriation and Expenditure

The total appropriation includes internal transfers, which are counted both as revenues and expenditures twice, and occasionally three times across the various funds. For these reasons the total appropriated amount in a fund can be significantly higher than actual spending. ***The net City budget excludes internal transfers. It represents a close approximation of projected spending.***

Fund Types:

The City classifies funds into several types: General Fund, Internal Service Funds, Enterprise Funds, Special Revenue Funds and Fiduciary Funds.

The ***General Fund*** includes the majority of City services. City Council, City Manager, City Attorney, City Clerk, Finance, Library, Municipal Court, Economic Development, Development Services, Human Resources, Information Technology, Police, Public Works, Parks and Recreation, and Cultural Services are included. General Fund revenues include sales tax, use tax, property tax, user fees, fines, permits, licenses, internal transfers and intergovernmental revenue.

Internal Service Funds provide support services to other City departments. They are financed by internal service charges included in the user agency operating budgets. They include City Fleet, Vehicle Maintenance, Risk & Insurance and Employee Benefits.

Enterprise Funds are self–supporting through user fees. They include Water, Wastewater, Stormwater, Power, Solid Waste and Golf.

Special Revenue Funds are established by federal/state law, or by municipal ordinance/resolution. Included are Capital Projects, Capital Expansion Fees, Park Improvement, Conservation Trust, Open Space, Transit, Transportation, Economic Incentives, Community Development Block Grant, and Art in Public Places. Each has its own specific revenue source.

Fiduciary Funds are used to account for assets held by the City in a trustee capacity. Each fund is established by state law, municipal ordinance or resolution. They include Fire Pension and Cemetery Perpetual Care. ***These funds are not included in the City's Total Budget summary.***

The ***Airport, Loveland Larimer Building Authority Fund (LLBA), Loveland Fire Rescue Authority, General Improvement District (GID) #1, Special Improvement District (SID) #1,*** and ***Loveland Urban Renewal Authority (LURA)*** do not belong to any fund type, but are included in this document for informational purposes. The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have

absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Airport as part of its administrative responsibilities. The LLBA was established by Larimer County and the City of Loveland to construct and operate the new combined Police and Courts facility. The Loveland Fire Rescue Authority is a partnership between the City and the Loveland Rural Fire District, with a separate board for governance of the Authority. The GID #1, the Loveland SID #1 and the LURA are separate entities created for specific expenditures and are funded by separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities. ***None of these funds are included in the City's Total Budget summary.***

Transfers

Because money is budgeted and accounted for in separate funds rather than being pooled in one account, transfers occur among funds. Transfers serve two primary purposes: payments for services among departments and fund consolidation for capital projects. Some departments provide support services for other departments within the City. When these departments use money from different funds, transfers are necessary to move money from one fund to the other to reimburse departments for services provided. Transfers are also used when multiple funds provide resources for a single capital project. Moving all the money needed by a project into a single fund makes it easier to account for all project expenses and makes project costs more transparent to the Council and Public.

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City of Loveland

Executive Budget Summary

Total City Budget

The Total City Budget is the spending plan for all City Departments and Funds. Other Entities Funds (Northern Colorado Regional Airport, Loveland Larimer Building Authority, Loveland Fire Rescue Authority, General Improvement District No. 1, Loveland Special Improvement District No. 1, the Loveland Urban Renewal Authority, and the Downtown Development Authority) have their own separate budgets for 2020. The Total City Budget includes the City's contributions made to Other Entities, but does not include the entire budget for Other Entities (see the Other Entities section of this Budget Book for more detail). The table below shows the gross City Budget (including interfund transfers) and the Net City Budget (excluding interfund transfers).

Total City Budget
Revenues

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**266,022,662**	**143,878,865**	**236,111,045**	**139,014,464**	**(4,864,401)**	**-3.38%**
Revenues by Fund Type						
General Fund	103,514,108	94,390,194	96,152,766	103,161,267	8,771,073	9.3%
Other Governmental Funds	8,524,032	6,287,315	40,503,476	7,615,679	1,328,364	21.1%
Special Revenue Funds	45,574,987	45,527,604	61,599,403	37,825,648	(7,701,956)	(16.9%)
Enterprise Funds	159,547,862	176,784,252	353,764,129	166,517,928	(10,266,324)	(5.8%)
Internal Service Funds	25,889,333	28,552,278	28,669,322	29,110,345	558,067	2.0%
Total Revenues	**343,050,322**	**351,541,643**	**580,689,096**	**344,230,867**	**(7,310,776)**	**(2.1%)**
Revenue By Class						
Taxes	66,487,123	67,508,990	68,101,120	72,982,584	5,473,594	8.1%
Licenses & Permits	3,162,178	3,695,135	3,895,135	3,747,037	51,902	1.4%
Fines And Penalties	1,263,731	814,197	814,197	947,266	133,069	16.3%
Intergovern	14,547,978	12,701,010	22,308,534	10,243,431	(2,457,579)	(19.3%)
Payment In Lieu of Taxes	7,649,572	8,018,178	8,025,178	8,152,598	134,420	1.7%
Miscellaneous	6,240,804	5,472,533	16,863,287	5,919,360	446,827	8.2%
Charges For Services	146,155,423	154,406,337	155,007,876	164,852,051	10,445,714	6.8%
Interest Income	3,095,696	2,637,217	4,663,146	3,424,161	786,944	29.8%
Debt Service	-	37,560,000	128,415,850	11,000,000	(26,560,000)	(70.7%)
Cost Allocations	19,013,690	7,228,792	7,268,347	7,615,376	386,584	5.3%
Transfers In	48,555,022	29,768,823	143,595,995	38,014,708	8,245,885	27.7%
Fees	14,999,339	15,564,568	15,564,568	13,820,600	(1,743,968)	(11.2%)
Gain/Loss On Assets	387,072	225,000	225,000	214,386	(10,614)	(4.7%)
Contributed Assets	7,662,340	-	-	-	-	0.0%
Aid To Construction	2,513,268	4,976,400	4,976,400	2,020,000	(2,956,400)	(59.4%)
Raw Water Development Fees	810,628	657,686	657,686	817,102	159,416	24.2%
Cash In Lieu	506,459	227,167	227,167	380,587	153,420	67.5%
Operating Revenues	-	79,610	79,610	79,620	10	0.0%
Total Revenues	**343,050,322**	**351,541,643**	**580,689,096**	**344,230,867**	**(7,310,776)**	**(2.1%)**

Total City Budget
Expenditures

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund Type						
General Fund	110,124,940	102,299,575	116,857,244	103,817,379	1,517,804	1.5%
Other Governmental Funds	16,186,820	6,180,557	41,710,821	7,790,629	1,610,072	26.1%
Special Revenue Funds	46,684,677	49,993,876	84,154,957	37,473,254	(12,520,622)	(25.0%)
Enterprise Funds	178,714,758	199,046,688	404,322,710	184,170,340	(14,876,348)	(7.5%)
Internal Service Funds	21,250,743	28,203,298	30,739,945	33,100,723	4,897,425	17.4%
Total Expenditures & Capital	**372,961,939**	**385,723,994**	**677,785,677**	**366,352,325**	**(19,371,669)**	**(5.0%)**
Expenditures by Class						
Personal Services	74,068,264	79,688,546	82,281,687	87,632,285	7,943,739	10.0%
Supplies	11,310,077	14,906,898	15,129,419	12,750,580	(2,156,318)	(14.5%)
Purchased Services	71,228,079	74,050,083	98,827,702	75,536,385	1,486,302	2.0%
Loss/Gain On Assets	531,181	-	-	-	-	0.0%
Purchased Power	44,596,397	44,761,779	44,761,779	46,550,553	1,788,774	4.0%
Depreciation	14,782,947	-	-	-	-	0.0%
Payment In Lieu Of Taxes	7,649,202	8,018,178	8,025,178	8,673,888	655,710	8.2%
Administrative Overhead	17,689,220	5,778,975	5,778,975	6,108,357	329,382	5.7%
Debt Service-Exp	1,733,444	3,070,612	3,613,069	8,420,926	5,350,314	174.2%
Transfers	50,519,871	29,768,823	143,519,318	37,876,248	8,107,425	27.2%
Total Expenditures	**294,108,682**	**260,043,894**	**401,937,127**	**283,549,222**	**23,505,328**	**9.0%**
Art	96,873	154,699	588,292	260,000	105,301	68.1%
Equipment	4,288,798	6,026,123	10,077,168	7,600,528	1,574,405	26.1%
Land	2,921,924	4,775,000	14,636,366	1,427,500	(3,347,500)	(70.1%)
Infrastructure	71,538,409	114,706,538	250,542,724	73,515,075	(41,191,463)	(35.9%)
Capital Outlay	7,252	17,740	4,000	-	(17,740)	(100.0%)
Total Capital Outlay	**78,853,257**	**125,680,100**	**275,848,550**	**82,803,103**	**(42,876,997)**	**(34.1%)**
Total Expenditures & Capital	**372,961,939**	**385,723,994**	**677,785,677**	**366,352,325**	**(19,371,669)**	**(5.0%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	227,072,420	227,204,459	254,804,740	237,252,048	10,047,589	4.4%
Capital & Depreciation	93,636,204	125,680,100	275,848,550	82,803,103	(42,876,997)	(34.1%)
Debt Service-Exp	1,733,444	3,070,612	3,613,069	8,420,926	5,350,314	174.2%
Transfers	50,519,871	29,768,823	143,519,318	37,876,248	8,107,425	27.2%
Total Expenditures & Capital	**372,961,939**	**385,723,994**	**677,785,677**	**366,352,325**	**(19,371,669)**	**(5.0%)**
Net Income	(29,911,617)	(34,182,351)	(97,096,581)	(22,121,458)	12,060,893	(35.3%)
Ending Fund Balance	**236,111,045**	**109,696,514**	**139,014,464**	**116,893,006**	**7,196,492**	**6.56%**

2020 Budget Development

The 2020 Total City Budget includes a spending plan that provides for the following:

- A net General Fund increase of $0.6 million for decision package increases; including body worn cameras for the Police Department, minimum wage increases for the Parks & Recreation Department, and a new Parks Specialist to support maintenance of the Loveland Sports Park.
- A net increase of $8.1 million for non-General Fund decision package increases for traffic signal maintenance, purchased power, planned loan repayments for the Windy Gap Firming Project, and new staffing for the Water & Power Department and Loveland Fire Rescue Authority.
- $23.9 million in Traditionally Funded (General and Special Revenue Funds supported) capital improvement projects, including continued rehabilitation of the Pulliam Building, 29th/Madison Intersections and Corridor Design, ADA Facility Updates for Parks & Recreation facilities, bike/pedestrian/ADA ramps, facilities maintenance, and fuel island replacement.
- $53.3 million in Enterprise Funded capital improvement projects, including 29th Street 5.0 MG Storage Tank #2, water line replacements, South Loveland Outfall (Phase 3) stormwater effort, feeder extensions and overhead to underground conversion projects for the Power Utility, and continued funding to support the Windy Gap Firming project.
- $14.0 million for the City's contribution to the Loveland Fire Rescue Authority.
- $0.6 million for the City's contribution to the Loveland/Larimer Building Authority for maintenance of the Police and Courts Facility.
- $0.5 million for the City's contribution to the Loveland Downtown Partnership (5th contribution of 10).
- $3.5 million in General Fund expenditure reductions needed to help balance the budget, including reductions of vacant positions in the Development Services, Information Technology, Library, and Parks & Recreation Departments, right-sizing measures to align budget line items to expenditure history, and reductions and eliminations of specific other budget line items. Please see Department Reductions summary included in the Appendix section for more detail.
- Full funding of the 15% Fiscal Contingency Reserve, due to transfers of excess fund balance from Internal Service Funds to the General Fund.
- A balanced and thoughtful overall spending plan that will support continued delivery of critical services to the community.

In 2018, during the 2019 Budget process, two key fiscal challenges rose to the surface:

1. A diminishing General Fund Balance due to significant planned capital and operating expenditures
2. A softening sales tax revenue stream due to competition from other communities in Northern Colorado and a general moderating of the retail sales market

Both of these General Fund themes continue to provide challenges in 2019, during the 2020 Budget process, and are discussed in more detail below. Throughout the 2020 Budget process, the City's newly adopted Fiscal Contingency Plan and Fund Balance and Reserve Policy have guided budget development and balancing efforts.

Diminishing General Fund Balance

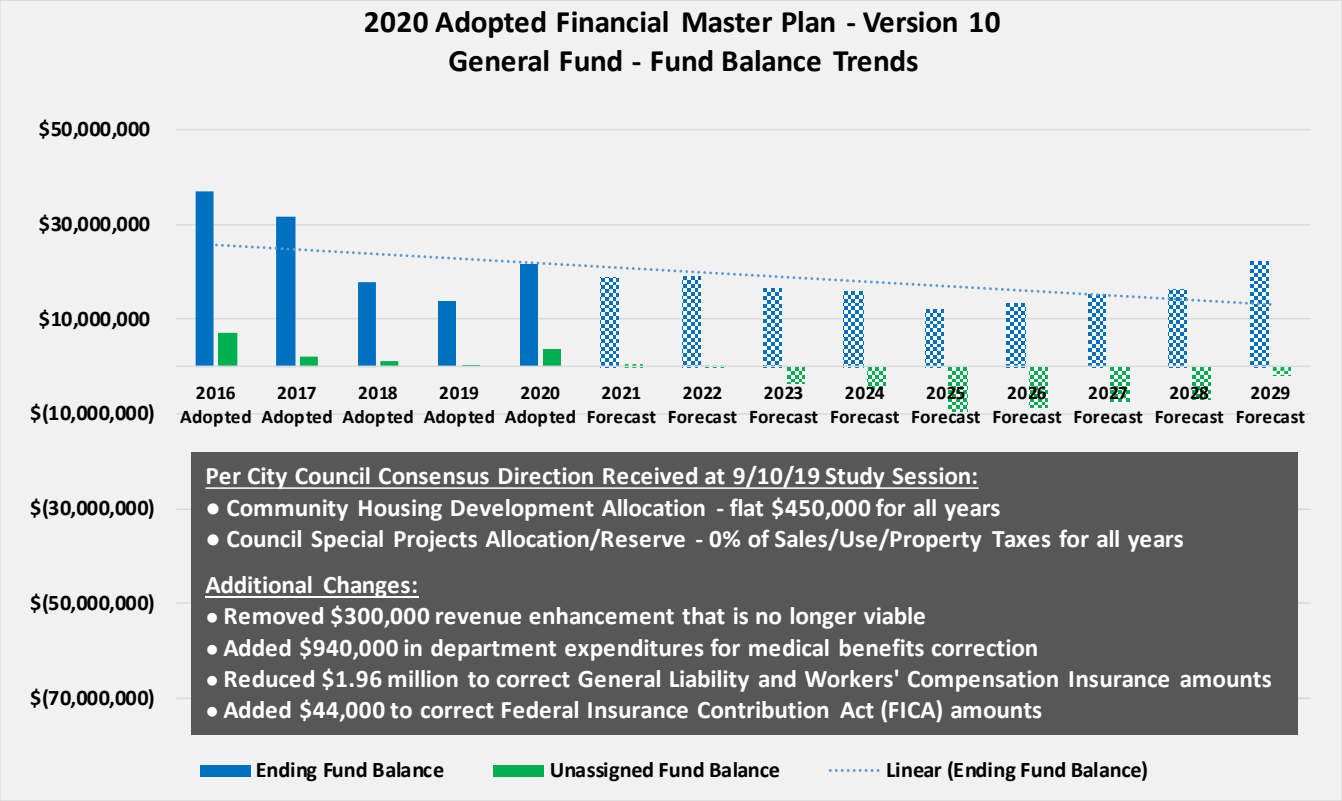
The General Fund Ending and Unassigned Fund Balances have sharply declined in recent years as Fund Balance has been used to make important community investments. The Unassigned Fund Balance represents leftover funding not allocated for a specific purpose, after all expenditure needs and reserve requirements are met. Unassigned Fund Balance can be appropriated for a specific purpose during the budget year, with City Council approval. Per the City's newly adopted Fund Balance and Reserve Policy, the minimum target for the General Fund Unassigned Fund Balance is $1.5 million. For the 2019 Adopted Budget, the General Fund Unassigned Fund Balance was $232,630. A primary goal of the 2020 Budget process is to rebuild General Fund reserves, primarily the 15% Fiscal Contingency Reserve, to promote a healthier long-term fiscal trajectory, for the General Fund Ending and Unassigned Fund Balances. See the graphic below for high-level illustration of how General Fund Balance and Reserves are related.

General Fund Balance 101

- Beginning Fund Balance
- Plus (+) Current Year Revenues
- Equals (=) Total Available Resources
- Minus (-) Current Year Expenditures
- Equals (=) Ending Fund Balance
- Minus (-) Reserves
  - 3% TABOR Emergency Reserve
  - TABOR Excess Reserve
  - 15% Fiscal Contingency Reserve
  - Council Special Projects Reserve
  - Donations Held in Specific Reserves (Museum, Police, and Library)
- Equals (=) Unassigned Fund Balance

In the graph below, the blue bars represent General Fund Ending Fund Balance and the green bars represent General Fund Unassigned Fund Balance. The General Fund Ending Fund Balance is positive for the entire 10-Year Forecast, which is good. However, the General Fund Unassigned Fund Balance goes negative in 2023. There are three key reasons for this:

1. Slowing General Fund Revenue Growth
2. Continued Increases in Costs of Services (operating and capital expenditure demands)
3. Moving towards fully Funding Reserve Targets, as a financially responsible and prudent action



To achieve the financial results portrayed in the graph above, the 2020 Budget includes a total of $4.9 million in one-time interfund transfers from internal service funds, to return excess internal service fund balance to the General Fund, per the City's Fund Balance and Reserve Policy. This $4.9 million total is comprised of the following:

- $2.44 million from the Employee Benefits Fund
- $1.00 million from the Risk & Insurance Fund
- $1.50 million from the Fleet Replacement Fund

These one-time interfund transfers contribute to an improved financial position for the General Fund for 2020, but cannot be counted on in future years. Without these one-time interfund transfers in 2020, the City would still be trying to solve an estimated $1.3 million deficit for the 2020 Budget.

The 2020 Budget was balanced through a combination of efforts:

- Incorporation of $0.9 million in General Fund revenue enhancements
- Implementation of $3.5 million in General Fund department expenditure reductions
- Inclusion of $4.9 million in one-time interfund transfers from internal service funds to the General Fund

Although the City has made substantial progress during the 2020 Budget process and significantly improved the trajectory of the General Fund's Ending and Unassigned Fund Balances, the General Fund is not balanced in future years beyond 2022 yet and 2021 is likely to be another challenging budget year due to the following:

- It is unlikely that assistance from one-time interfund transfers from internal service funds will be available
- Economic slowdown or recession on the horizon
- Continued slowing of General Fund revenue growth due to regional sales tax revenue competition and moderation of property tax revenue growth
- Continued rising costs of services (operating and capital expenditure demands)

Softening Sales Tax Revenue

Loveland's sales tax revenue growth rate has experienced a downward trend over the past several years. See table below for a multi-year history.

Through the first half of 2019, the City's sales tax is 4.1% higher through year-to-date June 2019, compared to year-to-date June 2018. However, with revenue from a significant new sales tax contributor removed from the equation, it is only 2.97% higher. Some industry sectors are experiencing significantly higher growth than forecasted, while others are underperforming. Much of the sales tax revenue softening can be traced to increased sales tax revenue competition, especially from Johnstown, Timnath, and Windsor. Sales tax performance highlights, through year-to-date June 2019 compared to year-to-date June 2018, are listed in the table below. This table includes only those sectors experiencing significant change (10% or more in either direction). Please see the monthly financial report (Snapshot) for complete list.

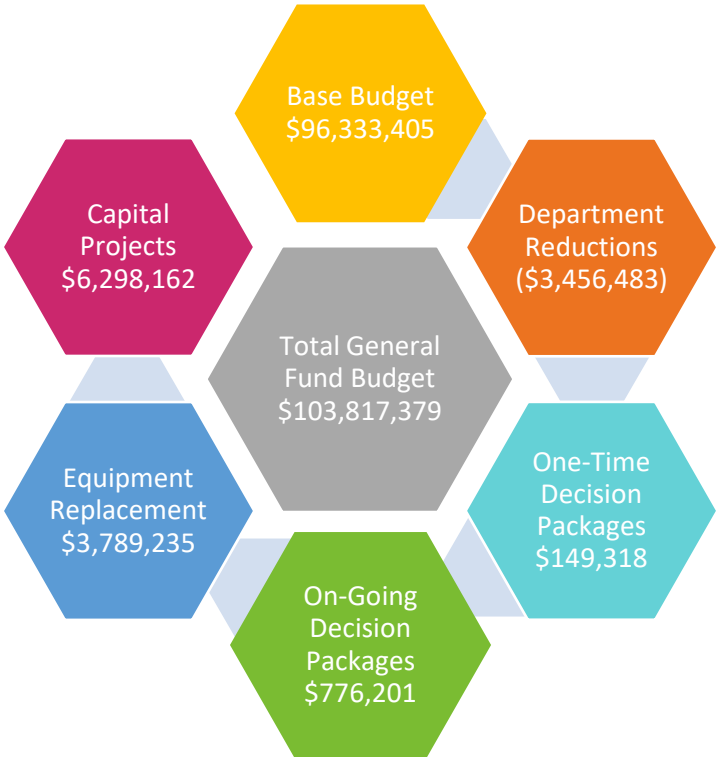
Loveland Sales Tax History (net of TIF Revenue)

Year	Actual	% Change
2010	30,462,193	4.63%
2011	32,248,567	5.86%
2012	34,539,752	7.10%
2013	36,872,201	6.75%
2014	39,360,657	6.75%
2015	40,522,952	2.95%
2016	42,371,545	4.56%
2017	44,119,468	4.13%
2018	45,574,851	3.30%

Sales Tax Sector Performance
(Year-To-Date June 2019 compared to Year-To-Date June 2018)

Retail Sales Tax Sector	YTD June 2019/ YTD June 2018 % Change	Sector % of Sales Tax Base (YTD June 2019)
Sectors with Significantly Higher Performance		
All Other Categories	46.40%	5.17%
Electronics & Appliance Stores	23.30%	2.03%
Consumer Goods & Commercial Equipment Rental	16.00%	2.98%
Health & Personal Care Stores	12.70%	1.68%
Electronic Shopping & Mail-Order Houses	12.40%	3.62%
Gasoline Stations with Convenience Stores	12.30%	1.13%
Sectors with Significantly Lower Performance		
Clothing & Clothing Accessories Stores	-16.40%	4.61%
Broadcasting & Telecommunications	-10.90%	2.00%
Beer, Wine & Liquor Stores	-10.50%	2.13%

Given the fiscal impacts of a diminishing General Fund Balance and a softening sales tax revenue stream, the focus of the 2020 Budget process has been to balance the General Fund in a way that maintains high quality services, while providing for additional "must have" funding needs in 2020. In addition to this, rebuilding reserves, primarily the 15% Fiscal Contingency Reserve, has also been a high priority. To achieve this, a base budget designed to maintain most existing services along with a significant set of department reductions and select City Manager approved decision package increases are included in the 2020 Budget. Below is a diagram of the components of the 2020 General Fund expenditure budget. This is an expenditure view and does not include the $0.9 million in General Fund revenue enhancements that are included in the revenue view. Without these revenue enhancements additional department reductions would have been needed to balance the 2020 Budget.



Decision Packages

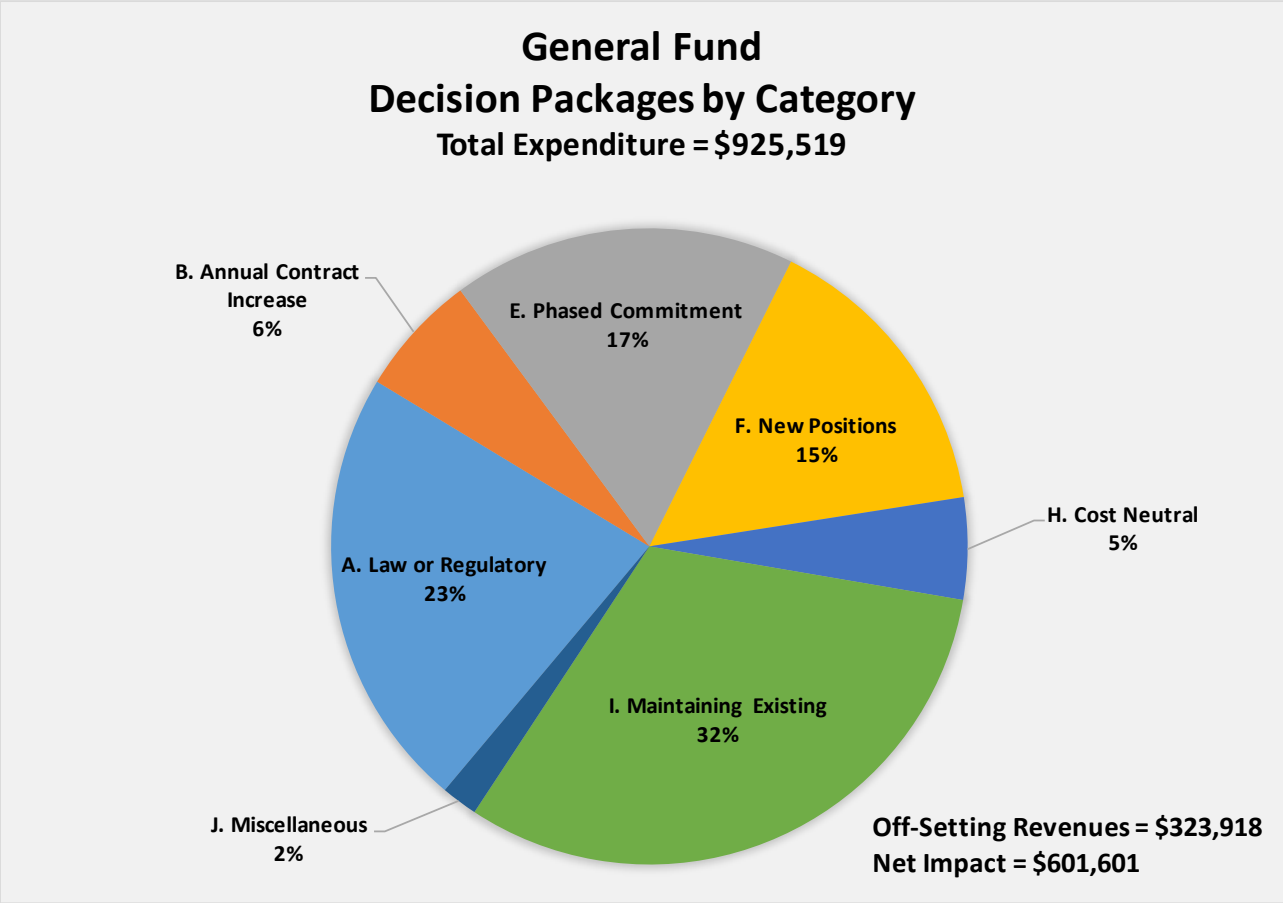
Accompanying the total of $925,519 in General Fund Decision Packages recommended for 2020 ($149,318 one-time and $776,201 on-going) is $323,918 in new General Fund revenue for 2020, making the net impact of these Decision Packages $601,601. This new revenue is comprised of the following:

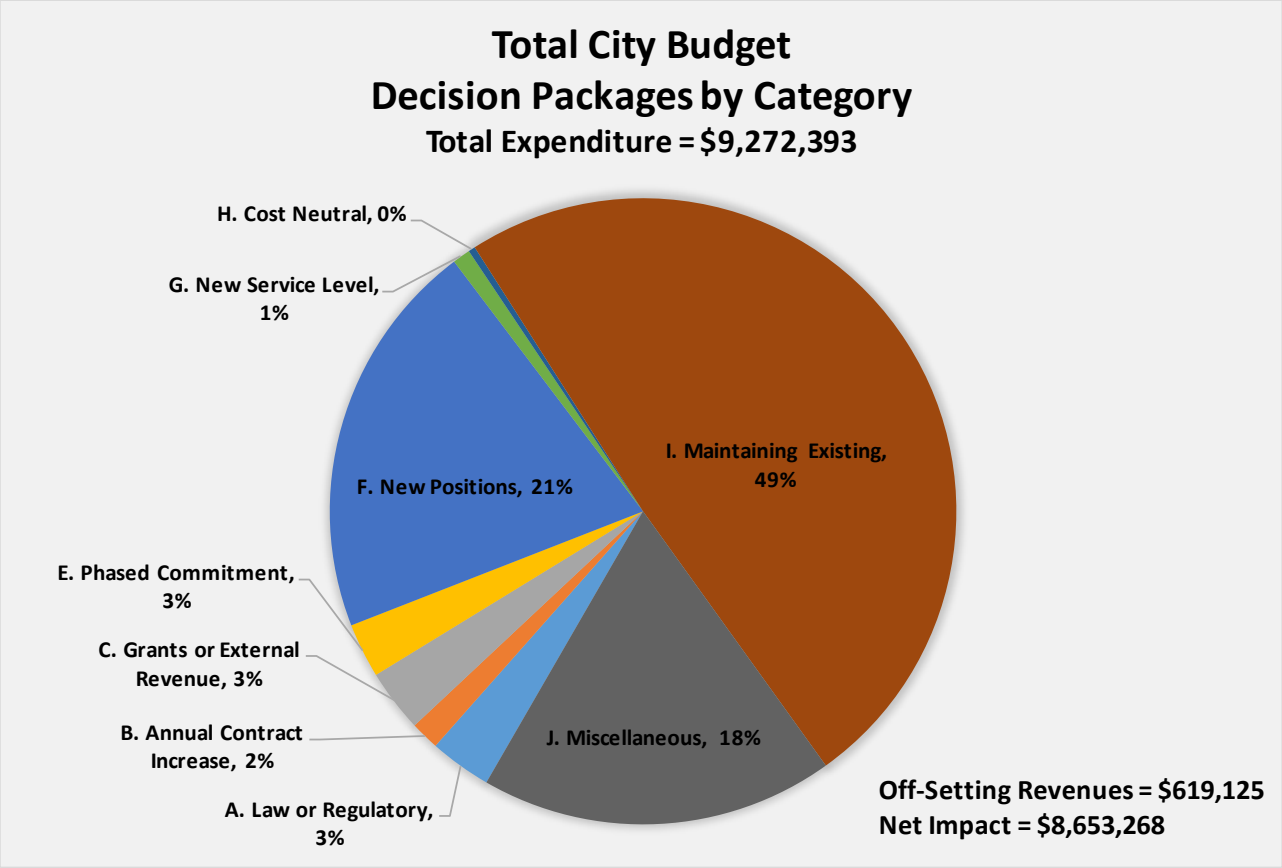
- $276,000 related to the new banking agreement
- $47,918 in Rialto activity generated revenue

Decision Packages were reviewed and categorized by the following criteria:

A. Law or Regulatory
B. Annual Contract Increase
C. Grants or External Revenue
D. Regional Partnerships/Intergovernmental Agreements
E. Phased Commitment
F. New Positions
G. New Service Level
H. Cost Neutral
I. Maintaining Existing
J. Miscellaneous

The graphs below display expenditures related to Decision Packages included for 2020 by category for both the General Fund Budget (in the first pie chart below) and Total Citywide Budget (in the second pie chart below).





A total of 7.25 new FTEs approved via Decision Packages are included for 2020. These FTEs are listed below, the first one of which is in the General Fund:

- 1.0 FTE Parks Specialist for Loveland Sports Park (LSP) Phase II (FTE and O&M) capital improvement project maintenance (General Fund)
- 1.25 FTE Parks Worker and 0.25 FTE Environmental Education Coordinator for open lands and trails maintenance (Conservation Trust and County Open Space Sales Tax Funds)
- 1.0 FTE Equipment Operator for increased solid waste collections route demands (Solid Waste Fund)
- 1.0 FTE Civil Engineer for Water/Wastewater Engineering Group and it's increasing capital project workload (Water and Wastewater Funds)
- 1.0 FTE Water Quality Technician to ease workload among staff within the Water Quality Lab (Water and Wastewater Funds)
- 1.0 FTE Journey Meter Technician to accommodate growth and workload around metering standards and infrastructure upgrades (Power Fund)
- 1.0 FTE Pre-Apprentice Lineworker to provide training and secession planning for continued Power Operations (Power Fund)

See the 2020 Decision Packages Summary included in the Appendix Section of this document for more detail regarding Decision Packages included for 2020 for the General Fund and all other funds.

Total City Revenue Overview

City revenues are presented in the aggregate by fund and also categorized into "classes" based on logical groupings for summation purposes. Revenue classes include Taxes, Licenses & Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous, Cost Allocations, and Transfers In.

- **Sales & Use Tax** – Sales tax is the largest source of General Fund revenue. Loveland's current city sales tax rate is 3.0%. Use tax is also 3.0%, but only applies to building materials and motor vehicles.
  - 2018 Actual Sales Tax = $45,574,851 (increase of $1,455,383 or 3.30% over 2017 Actual)
  - 2019 Adopted Sales Tax = $46,116,226
  - 2019 Actual Sales Tax through June is 4.1% higher than June 2018 (2.97% without Tri-Point)
  - 2019 Revised Sales Tax $47,847,277
  - Sales tax data is net of Tax Increment Financing (TIF) revenue sent to the Downtown Development Authority (DDA) and Loveland Urban Renewal Authority (LURA)
  - Loveland population growth rates around 2% per year
  - Inflation around 2.2% per year

Total Sales Tax Forecast

Year	Total Forecast	% Change from Prior Year
2019 Adopted	46,116,226	1.2%
2019 Revised	47,847,277	5.0%
2020 Forecast	50,008,951	4.5%
2021 Forecast	50,736,735	1.5%
2022 Forecast	52,429,137	3.3%
2023 Forecast	54,673,103	4.3%
2024 Forecast	56,953,227	4.2%
2025 Forecast	59,347,756	4.2%
2026 Forecast	62,259,488	4.9%
2027 Forecast	64,022,573	2.8%
2028 Forecast	65,838,550	2.8%
2029 Forecast	71,709,007	8.9%

Use Tax Forecast

Year	Motor Vehicle Use Tax		Building Materials Use Tax		Total Use Tax	
	Forecast	% Change	Forecast	% Change	Forecast	% Change
2019 Adopted	3,708,000	2.26%	2,921,250	1.19%	6,629,250	1.79%
2019 Revised	3,757,300	3.62%	2,008,300	-30.44%	5,765,600	-11.47%
2020 Forecast	3,832,446	2.00%	2,048,466	2.00%	5,880,912	2.00%
2021 Forecast	3,870,770	1.00%	2,068,951	1.00%	5,939,721	1.00%
2022 Forecast	3,967,540	2.50%	2,120,674	2.50%	6,088,214	2.50%
2023 Forecast	4,066,728	2.50%	2,173,691	2.50%	6,240,420	2.50%
2024 Forecast	4,209,064	3.50%	2,249,770	3.50%	6,458,834	3.50%
2025 Forecast	4,356,381	3.50%	2,328,512	3.50%	6,684,893	3.50%
2026 Forecast	4,487,072	3.00%	2,398,368	3.00%	6,885,440	3.00%
2027 Forecast	4,621,685	3.00%	2,470,319	3.00%	7,092,003	3.00%
2028 Forecast	4,760,335	3.00%	2,544,428	3.00%	7,304,763	3.00%
2029 Forecast	4,903,145	3.00%	2,620,761	3.00%	7,523,906	3.00%

- **Property Tax** – The City's Property Tax revenue is derived from the assessed valuation determined by Larimer County and the City's mill levy. Assessed value is used to determine the value of a property for measuring applicable taxes. Mill levy is the assessed property tax rate used by the City and other jurisdictions to raise revenue to provide public services. The City's mill levy rate is 9.564 mills. A mill is one-tenth of one cent and one mill represents $1 for every $1,000 of assessed property value. The mill levy is multiplied by the assessed valuation of a property to calculate property tax. The City's mill levy has been 9.564 since 1992 and Loveland continues to have one of the lowest city property tax levies in Northern Colorado.
  - 2018 Actual = $10,062,001 (increase of $1,222,920 or 13.84% over 2017 Actual)
  - 2019 Adopted = $10,128,663
  - 2019 Revised = $9,856,562 (decreasing by $272,101 to account for 2% County Collection Fee)
  - 2020 Forecast is increasing by 12.64% due to the 2019 reassessment process

Property Tax Calculation Variables:

1. Valuation (County Assessor)
2. Assessment Percentage (State)
3. Mill Levy (City)

Property Tax Calculation Formula

(City Residential Taxes Paid based on 2018 Average Home Sales Price)

Actual Valuation		Assessment Rate (Residential)		Per Thousand of Assessed Valuation		Mill Levy (City)		Property Tax
$398,664	**x**	**7.15%**	**/**	**1,000**	**x**	**9.564**	**=**	**$272.62**

Year	Amount	% Change	RAR
2011	$ 7,788,887	0.65%	7.96%
2012	$ 7,430,940	-4.60%	7.96%
2013	$ 7,470,842	0.54%	7.96%
2014	$ 7,534,147	0.85%	7.96%
2015	$ 7,588,536	0.72%	7.96%
2016	$ 8,707,974	14.75%	7.96%
2017	$ 8,839,081	1.51%	7.96%
2018	$ 10,062,001	13.84%	7.20%
2019 Adopted	$ 10,128,663	0.66%	7.20%
2019 Revised	$ 9,856,562	-2.04%	7.20%
2020 Forecast	$ 11,409,054	12.64%	7.15%
2021 Forecast	$ 11,523,144	1.00%	7.15%
2022 Forecast	$ 11,523,144	0.00%	TBD
2023 Forecast	$ 11,638,375	1.00%	TBD
2024 Forecast	$ 12,220,294	5.00%	TBD
2025 Forecast	$ 12,342,497	1.00%	TBD
2026 Forecast	$ 12,959,622	5.00%	TBD
2027 Forecast	$ 13,089,218	1.00%	TBD
2028 Forecast	$ 13,743,679	5.00%	TBD
2029 Forecast	$ 13,881,116	1.00%	TBD

- **Other Taxes:**
  - Specific Ownership Tax – A tax paid by owners of motor vehicles in lieu of personal property tax through annual vehicle registration.
  - Cigarette Tax – A tax levied by the State of Colorado on the wholesaling of cigarettes.
  - Gas Franchise Tax – A tax levied on the Public Service Company (Xcel Energy) in granting the company the privilege to construct, purchase, and operate within the City.
  - Cable Television Franchise Tax – A fee levied on cable service providers to operate within the City.
  - Telephone Business and Occupation Tax – A tax levied on landline telephone service providers that operate within the City.
- **Licenses & Permits** – The City receives revenue from the issuance of licenses and permits. Examples include development construction permits, liquor licenses, and special events permits.
- **Intergovernmental** – Intergovernmental revenues are revenues received from other governmental agencies. The two largest sources are from the State Highway User Tax Fund (HUTF) revenue sharing and Federal Transit Authority (FTA) operating grants. The HUTF revenue funds 36.5% of the Street Rehabilitation program in the Transportation Fund.
- **Charges for Services** – This category includes charges for access to services provided by the City (Utilities (water, power, wastewater, solid waste, and stormwater), Parks & Recreation, Cultural Services, etc.) and internal service charges, which are costs paid by one department to another for services rendered (vehicle maintenance, risk and insurance, and employee health benefits). Fees and charges for services are reviewed each year in conjunction with the annual budget process and adjustments made to ensure fees and charges keep pace with costs for providing services. Please see Master Fee Schedule for more detailed information.

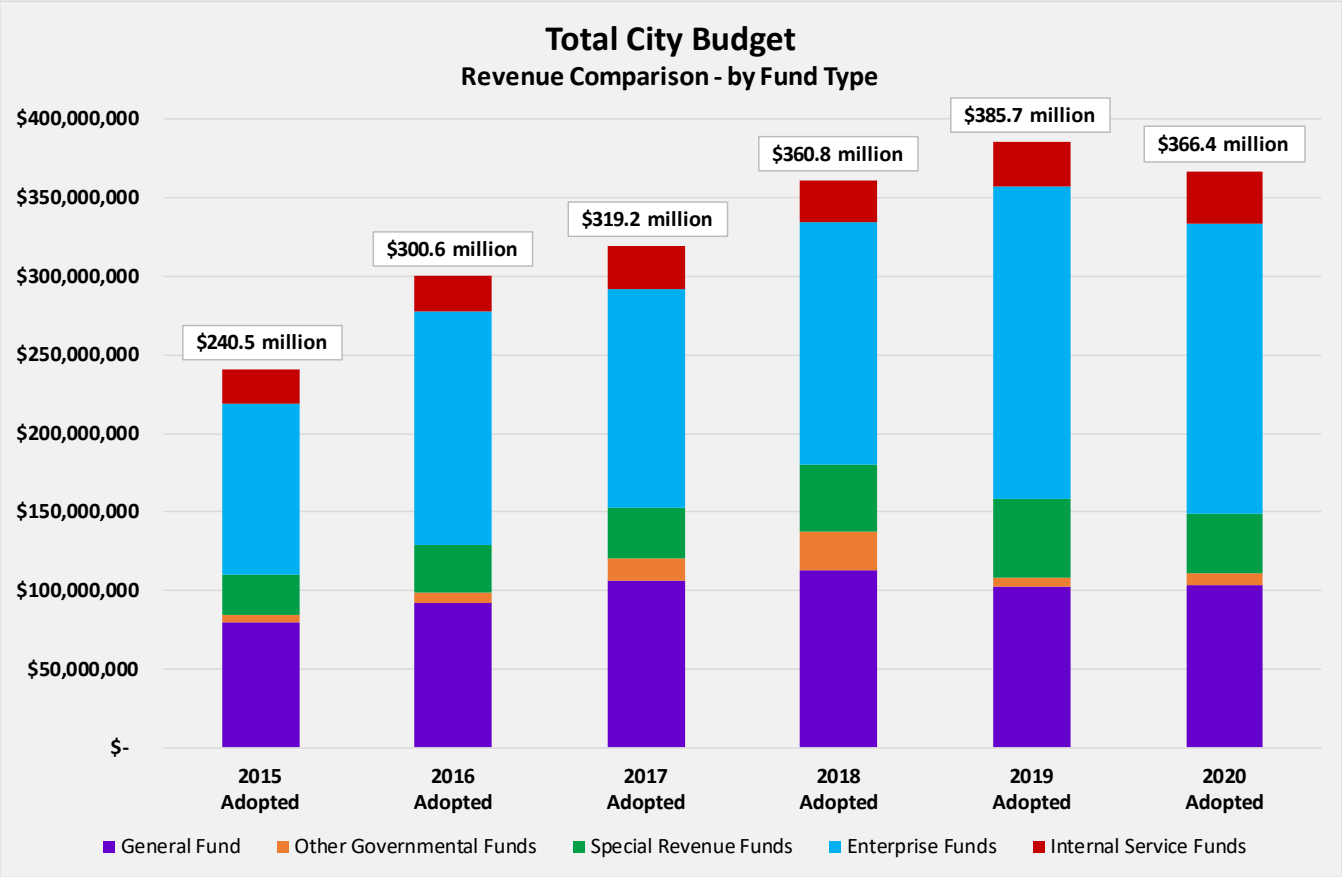
2020 Utility Rate Increases

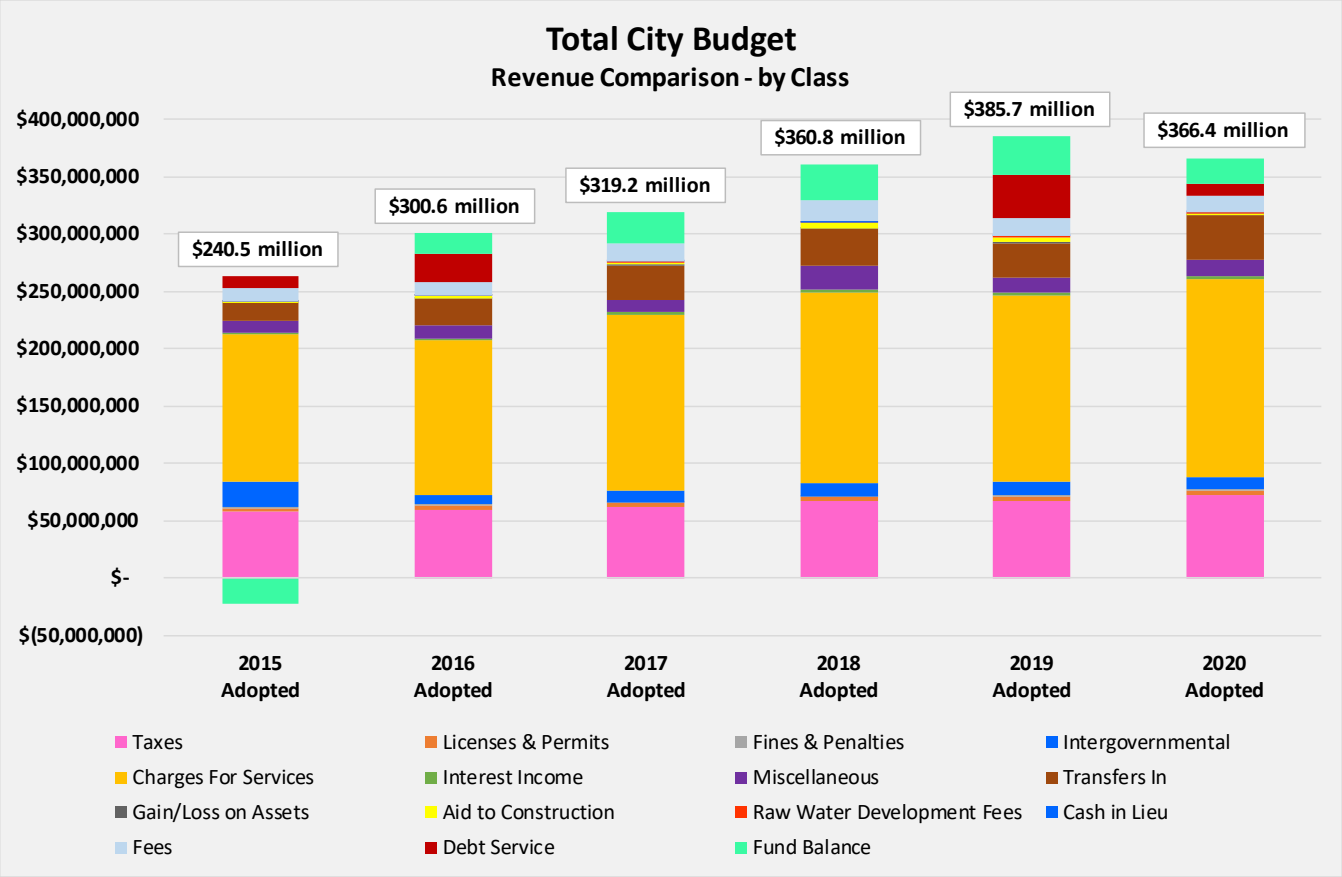
- **Power – Per the rate study conducted in 2019, an overall average rate increase of 5% is included for 2020.**
- **Water & Wastewater – Per the rate studies conducted in 2018, and the resolution regarding a 10-year rate track adopted by City Council in November 2018, across the board rate increases of 7% are included for 2020.**
- **Stormwater – In 2013, City Council adopted a resolution for annual fee increases through 2031 in order to fund capital improvements defined in the Stormwater Master Plan. Following this, fee increases of 3.3% are included for 2020.**
- **Solid Waste – With the exception of a couple minor revisions, rates are being held flat for 2020.**

Please see 2020 Fee Schedule for more information.

- **Interest Income** – The cash balances in all funds are invested in interest-bearing investments of maturities appropriate to the projected cash requirements of the funds.
- **Miscellaneous** – These revenues do not belong to any of the above revenue categories. Examples include donations, contributions, proceeds on the sale of assets, and rental income.
- **Cost Allocations** – Cost allocating is the process of identifying, aggregating, and assigning City internal administrative services' direct and indirect costs to other City departments. Internal administrative services include Finance, Information Technology, Human Resources, and Facilities Maintenance. These internal administrative services are housed within the General Fund and associated costs of providing these services are properly allocated to non-General Fund service areas.
- **Transfers In** – Transfers occur between funds to pay for operating expenditures and to combine funds received from different revenue sources within one fund to budget for a capital project. Most transfers occur between capital funds so that the full cost of a project is shown in a single fund.

See charts below for revenue comparisons (2015 – 2020 Adopted Budgets) by Fund Type and Revenue Class.





Note: *In 2015, Fund Balance shows negative, due to revenue bonds being issued for the Wastewater Treatment Plant and Federal grant revenue (related to the flood) received, resulting in funding being added to Fund Balance that year.*

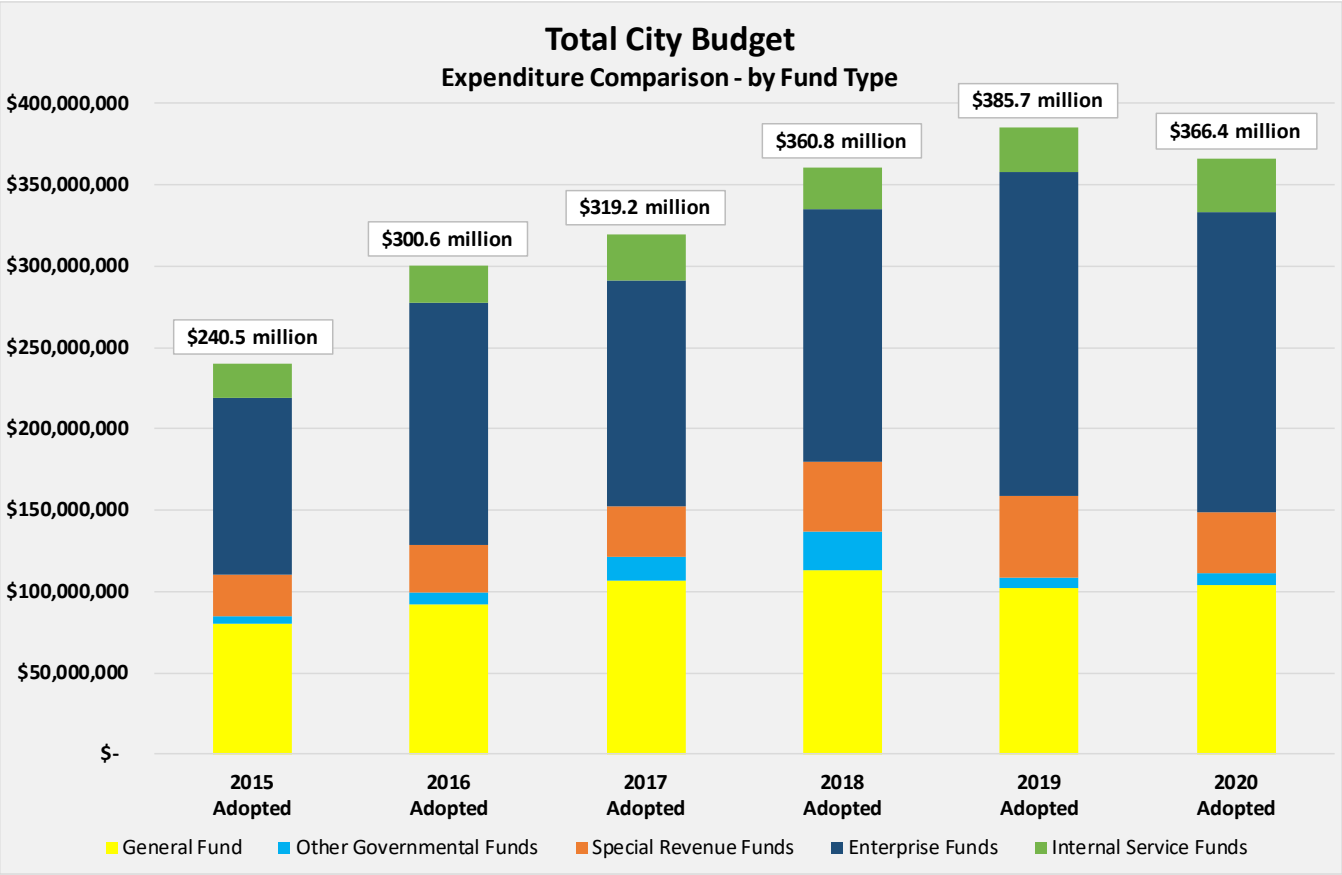
Total City Expenditure Overview

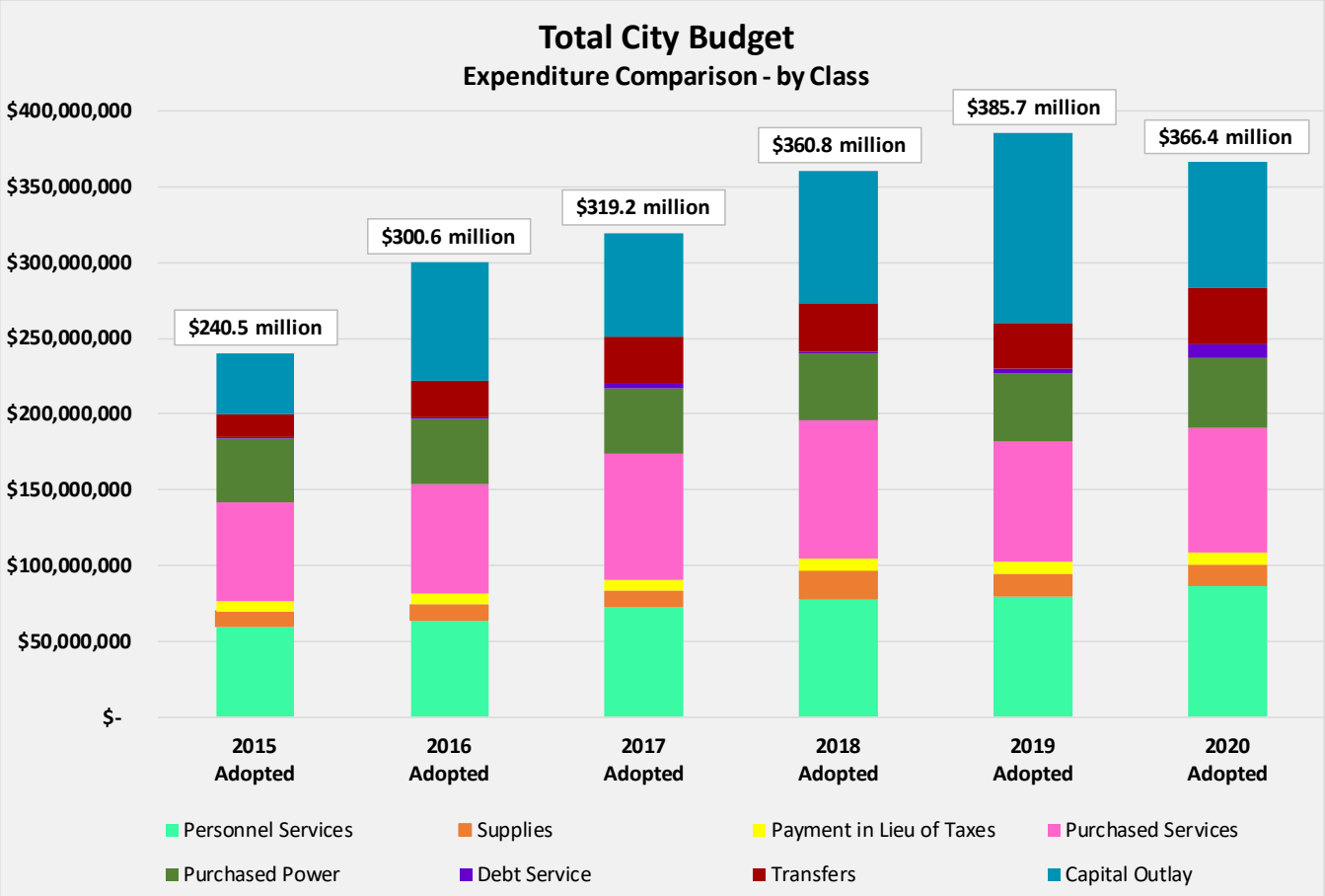
City expenditures are recorded within the applicable Fund, for examples, Police supplies are recorded in the General Fund and Purchased Power is recorded in the Power Fund. City expenditures are also categorized into "classes" based on logical groupings for summation purposes. Expenditure classes include Personnel Services, Supplies, Purchased Services, Cost Allocations, Payment in Lieu of Taxes, Depreciation, Debt Service, Capital, and Transfers.

- **Personal Services** – This expenditure class includes salaries and benefits costs for full-time, part-time, and temporary City employees. Personnel Services are expected to increase $7,943,739 or 10.0% for 2020. Included in this increase are a net increase of 20.76 FTEs in 2019 mid-year and 15.13 FTEs for 2020. The vast majority of these FTE increases are related to Police, Municipal Fiber, and Water & Power. In addition to these FTE increases are 15 new 2019 mid-year FTEs for the Loveland Fire Rescue Authority, of which the City pays 82%. The 2020 compensation plan, includes a 3.25% merit pool for regular City employees, step increases and 4.0% market adjustments for step positions, along with a 2.0% increase for medical premiums (employer share) and 3.5% increase for dental premiums (employer share).
- **Supplies** – This expenditure class includes operating supplies, such as office supplies, books and periodicals, computer supplies, clothing, tools and equipment, and safety supplies.
- **Payment In Lieu of Taxes (PILT)** – This expenditure class represents an estimate of the amount of taxes that would be chargeable to a utility if owned privately. PILT is paid by the Power, Stormwater, Water, Wastewater, Raw Water, and Solid Waste Enterprise Funds to the General Fund. These utilities make PILT payments at a rate of 7% of total operating revenues for each Enterprise Fund. Until 2018, the Golf Fund made PILT payments at a rate of 3% of total operating revenues, however, City Council removed this requirement for the Golf Fund beginning in 2018.

- **Purchased Services** – This expenditure class is related to expenditures provided by external sources or by Internal Service Funds (Fleet Replacement and Management, Risk & Insurance, and Employee Benefits). Purchased Services includes Printing, General Liability, Unemployment, Membership Fees & Dues, Professional Services, Insurance Benefits, Repair & Maintenance, Vehicle Replacement, Postage, Payments to Outside Agencies (Loveland Fire Rescue Authority, Loveland/Larimer Building Authority, Northern Colorado Regional Airport, Loveland Downtown Partnership, and the Thompson School District), Leases/Rentals, and Other Services).
- **Purchased Power** – This expenditure class is related to the cost of purchasing wholesale electricity from the Platte River Power Authority (PRPA), which is then distributed and resold to customers of the City's Power Utility.
- **Debt Service** – This expenditure class provides for principal and interest payments related to the City's debt related financial transaction obligations, including Certificates of Participation (COPs). Interfund loans are included in transfers. Additionally, the City has a number of lease-purchase agreements for equipment or facilities, however, such payments are handled through operating budgets, because the amounts are small and do not adversely affect operating budgets.
- **Transfers** – This expenditure class is comprised of internal transactions only and does not represent actual cash outflow from the City. Interfund Transfers occur when one fund transfers cash to another fund for an intended purpose.
- **Capital Outlay** – This expenditure class is comprised of capital asset acquisition, equipment replacement, and capital project funding. Items included in this category include Machinery & Equipment, Motor Vehicles, Land, Engineering, Design/Architecture, Construction, and Other Capital.

See charts below for expenditure comparisons (2015 – 2020 Adopted Budgets) by Fund Type and Expenditure Class.





General Fund Overview

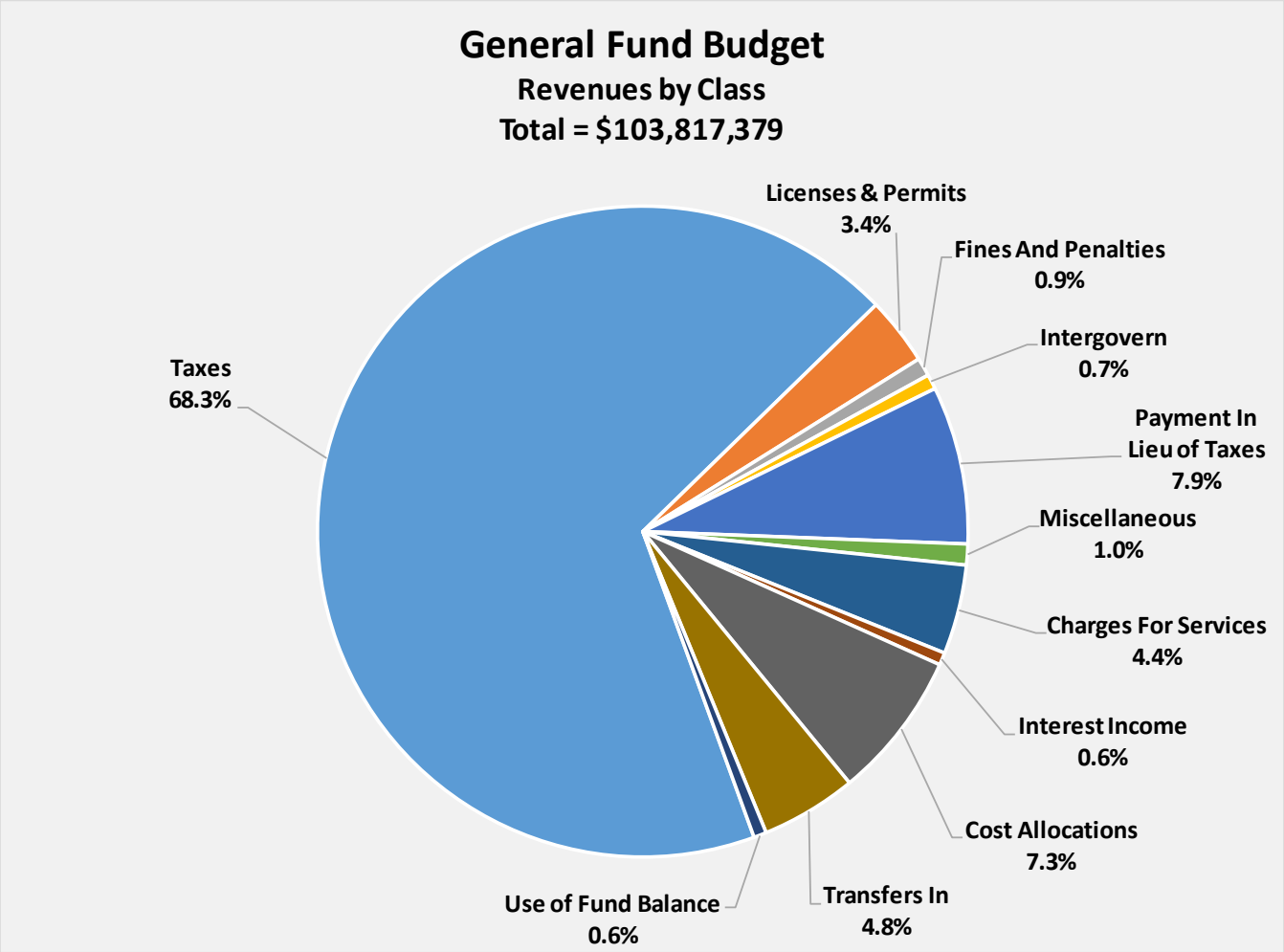
Revenue Highlights

General Fund revenue highlights 2020 are listed below (2020 Adopted compared to 2019 Adopted).

- Net increase of $4,553,656 in Taxes, including property, sales, use, and other taxes, based on reasonable revenue growth expectations. Property and sales taxes comprise $1,280,391 and $3,892,725 of this increase respectively, which is netted against a $747,338 decrease in use taxes and other minor changes in other taxes.
- Net increase of $51,902 in Licenses & Permits due to an increase of $239,037 in projected Building Permits, which is offset by decreases in other permitting areas.
- Net increase of $133,069 in Fines and Penalties due to Municipal Court revenue enhancements. The largest increase of $84,526 is due to estimated growth in Traffic Fines.
- Net increase of $302,633 in Intergovernmental, largely due to increased federal grant revenue expectations related to the Northern Colorado Traffic Safety Task Force.
- Net increase of $134,420 in Payment In Lieu of Taxes (PILT), based on the 7% PILT calculation for applicable Enterprise Fund operating revenue. Beginning in 2018, the PILT requirement was removed for the Golf Enterprise Fund.
- Net increase of $224,756 in Miscellaneous revenue, largely due to the inclusion of sales tax application and collection fee revenue for 2020 (this revenue was missed in the 2019 Adopted Budget) and other minor increases.
- Net increase of $74,204 in Charges for Services, largely due to increased planning filing fees expectations and higher revenue amount included for reimbursement of school resource officers from the school district.
- Net increase of $221,849 in Interest Income due to reasonable interest earnings growth expectations.

- Net increase of $386,584 in Cost Allocations, due to Year 2 of the cost allocations implementation strategy and increased expenditures in 2018 versus 2017 within the General Fund's centrally provided administrative functions (Human Resources, Information Technology, Finance, etc.) that are allocated.
- Net increase of $2,688,000 in Transfers In related to planned interfund transfers for capital projects, transportation and transit subsidies, and the annual Community Housing Development and Economic Incentives contributions.

The pie chart below summarizes 2020 General Fund revenues by class.



Expenditure Highlights

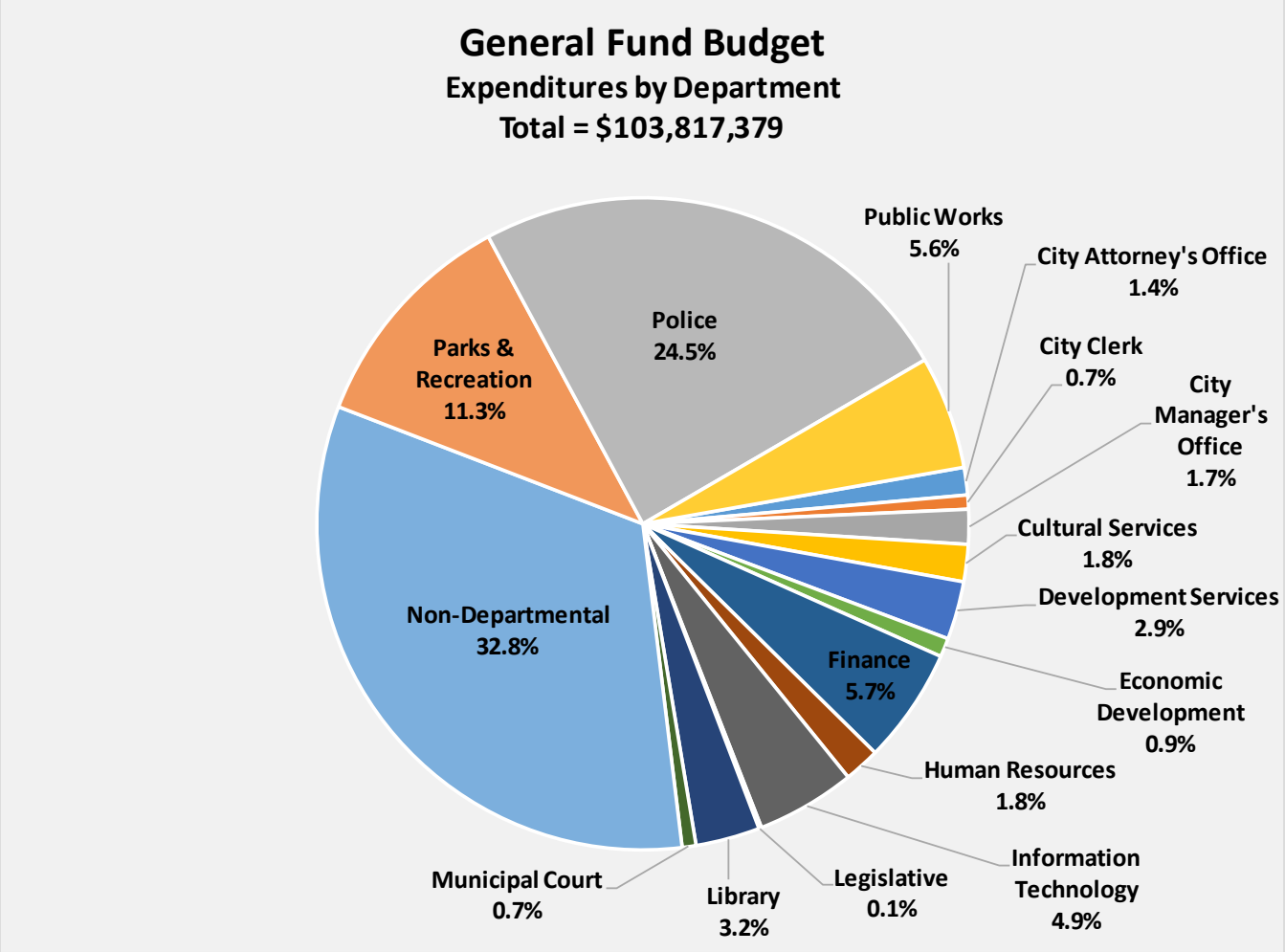
General Fund expenditure budget highlights for 2020 are listed below (2020 Adopted compared to 2019 Adopted). These net changes are off-set by increases related to natural personnel expenditure growth and recommended decision packages. Recommended Decision Packages are summarized in the Appendix section of this document. Also feeding into these net changes are department reductions implemented to help with balancing the budget. Departments with a net change of more than $100,000 are detailed below.

- Net decrease of $133,943 in the City Manager's Office, largely due to the transfer of the Executive Fiscal Advisor position to the Finance Department (then reclassified to Senior Financial & Business Analyst).
- A net decrease of $142,667 in the Development Services Department, largely due to the elimination of a vacant City Planner position implemented as a department reduction and the removal of one-time funding for the SH 402 Corridor Master Plan included in 2019, but not in 2020.
- Net increase of $143,977 in the Finance Department. Finance implemented $211,651 in department reductions; however, this is offset by increases related to the transfer of the Executive Fiscal Advisor

position from the City Manager's Office, upgrading the Finance Director position to Chief Financial Officer, and other more minor increases (merit, healthcare premiums, etc.).

- Net increase of $279,115 in the Information Technology Department. IT implemented $174,309 in department reductions; however, this is offset by increases related to planned technology equipment replacement items and other more minor increases (merit, healthcare premiums, etc.).
- Net increase of $376,396 in Non-Departmental, largely due to the City's increased contribution to the Loveland Fire Rescue Authority and Foundry Certificate of Participation (COP) repayment.
- A net decrease of $162,349 in the Parks & Recreation Department. Parks & Recreation implemented $393,594 in department reduction; however, this is offset by increases related to approved Decision Packages for minimum wage increases and a new Parks Specialist for the Loveland Sports Park.
- Net increase of $950,371 in the Police Department. Police implemented $745,121 in department reductions, including $360,000 in personnel savings; however, this is offset by increases for 5.0 new FTE and continued expenditures for police body cameras.
- Net increase of $178,218 in the Public Works Department. Public Works implemented $232,188 in General Fund department reductions, however, this if offset by increases for the professional land surveyor contract and other more minor increases (merit, healthcare premiums, etc.). Public Works implemented a much larger total of $930,821 in department reductions that benefitted the General Fund, but not all of these reductions appear in the Public Works Department Budget.

The pie chart below summarizes 2020 General Fund expenditures by department.



Reserves

The City recently revisited reserve requirements for all City funds, which culminated with City Council adopting a Fund Balance and Reserve Policy in February 2019.

By maintaining sufficient fund balances and reserves, the City will be well positioned to do the following:

- Provide financial security and ensure continuity of current City services
- Withstand the next economic downturn or other type of fiscal stress (revenue or cash shortfall, natural disaster, or other emergency)
- Promote stable tax rates, charges, and fees
- Protect the City's creditworthiness and bond rating
- Provide flexibility to respond to unanticipated opportunities
- Consider long-term financial planning needs

The Governmental Accounting Standards Board's Statement No. 54 defines five classifications of fund balance, which are summarized in the table below:

Governmental Accounting Standards Board
Statement No. 54 Fund Balance Classifications

	Classification	Definition	Degree of Spendability
Restricted Fund Balance	Nonspendable	Resources that are not in a spendable form (inventories, prepaid items, or items required to be maintained intact).	Nonspendable
	Restricted	Resources constrained to specific purposes by external providers (creditors, grantors, contributors, and other levels of government) through laws and regulations.	
Unrestricted Fund Balance	Committed	Resources constrained by limitations the City imposes upon itself at its highest level of decision-making authority (City Council); limitations remain binding unless removed in the same manner.	
	Assigned	Resources a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates authority.	
	Unassigned	Resources available for any purpose; these resources are reported only in the General Fund.	Spendable

It is the unrestricted categories of fund balance, committed, assigned, and unassigned, that the Fund Balance and Reserve Policy focuses on, as the City has direct control over these categories.

To promote prudent financial management as recommended by the Government Finance Officers Association's Best Practices and meet Governmental Accounting Standards Board requirements related to fund balance, the City will do the following:

1. Calculate minimum fund balance targets and reserve requirements for all City funds on an annual budget basis according to the Fund Balance and Reserve Matrix.
2. Promote a minimum General Fund Unassigned Fund Balance of $1.5 million (on an annual budget basis).
3. Fund key General Fund reserves in the following priority order:
    a. 3% TABOR Emergency Reserve
    b. TABOR Excess Revenue Reserve
    c. 15% Fiscal Contingency Reserve
    d. General Fund Unassigned Fund Balance
    e. Council Special Projects Reserve
4. Receive City Council approval and properly appropriate any planned usage of fund balance or reserves.

5. Replenish fund balance and reserve levels that fall below target levels within one to three years of use or as soon as fiscally feasible.
6. Expend surplus fund balance and reserves on one-time uses only, such as capital projects, equipment replacement, or one-time programming needs. Since it is not known whether surplus fund balance will exist in a given year, surplus fund balance should not be considered a funding source for ongoing operations and maintenance. Any expenditure of surplus fund balance requires City Council approval.
7. Continue to conduct financial master planning for the General Fund to promote adequate fund balance and reserve structural balance and sustainability.
8. Fully fund the Fund Balance and Reserve Policy over a period of 3-5 years (sooner if fiscally feasible).

Within the 2020 Budget, the 15% Fiscal Contingency Reserve is fully funded at 15% (of operating expenditures). Per consensus direction received at the September 10, 2019 Draft 2020 Budget Study Session, the Council Special Projects Reserve has been eliminated. See table below for more detail regarding General Fund Reserves included in the 2020 Budget.

Financial Master Plan	2018 Actual	2019 Adopted	2019 Revised (7/31/19)	2020 Adopted
Reserves				
3% TABOR Emergency Reserve	2,802,134	2,665,909	2,914,219	3,030,788
TABOR Excess Reserve	7,549,152	325,000	537,169	-
15% Fiscal Contingency Reserve	12,905,228	8,962,326	10,356,924	14,075,602
Council Special Projects Reserve (*Eliminated in 2020*)	3,416,115	674,760	48,952	-
Museum Donations	557,596	542,855	561,830	561,830
Police Donations	19,651	19,496	19,801	19,801
Library Donations	244,997	279,695	226,331	191,331
Total Reserves	**$ 27,494,873**	**$ 13,470,041**	**$ 14,665,227**	**$ 17,879,352**

The Fund Balance and Reserve Policy also provides for transfers from fund balances in excess of reserve requirements, with such transfers treated as one-time revenues and used on one-time capital expenditures or contributions to reserves.

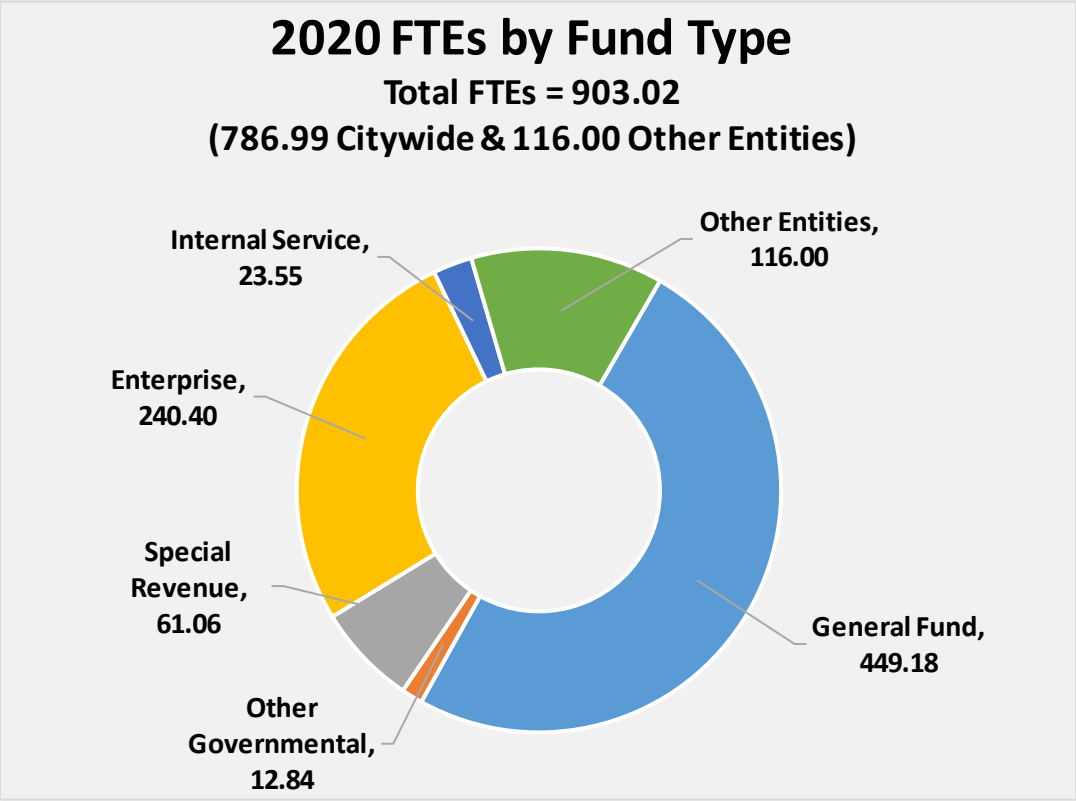
- Funds with balances in excess of fund balance targets and reserve requirements can transfer excess amounts to other funds, in the form of interfund transfers.
- Any excess fund balance should be transferred to the funds of origin that contributed to the excess.
- Interfund transfers of excess reserves should be treated as one-time revenue and are not intended to fund on-going operations and maintenance.
- Interfund transfers must be approved by City Council.

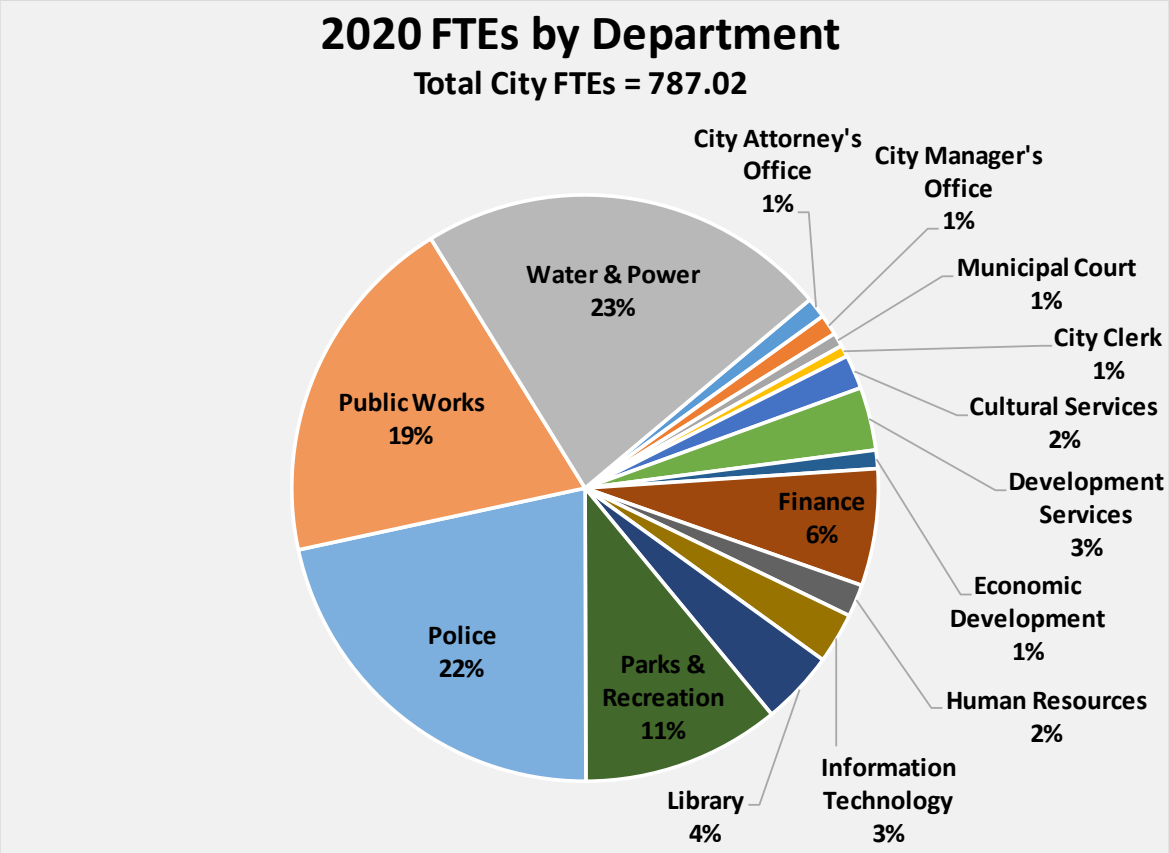
Finance Department Staff along with Staff from Departments that manage internal service fund service areas closely reviewed fund balances related to internal services funds (Fleet Replacement, Fleet Management, Risk & Insurance, and Employee Benefits) and determined that the following funds have excess fund balances that could appropriately be returned to the General Fund via one-time interfund transfers. The table below summarizes the impact funds, amounts involved, and associated rationale.

Fund	2020 Interfund Transfer Amount	Fund Balance and Reserve Policy Rationale
Employee Benefits	$ 2,440,000	▪ In 2015 and 2016, a total of $5,342,782 ($610,000 in 2015 and $4,732,782 in 2016) was transferred from the General Fund to the Employee Benefits Fund to keep it solvent
		▪ In 2019, $2,250,000 in excess fund balance was transferred to the General Fund
		▪ In 2020, an additional $2,440,000 is planned for transfer to the General Fund
		▪ The 2019 and 2020 transfers total $4,690,000, which means an additional $652,782 could be transferred to the General Fund to reach the total of $5,342,782
		▪ Once the $5,342,782 total is returned to the General Fund, any future transfers will be split amongst all applicable funds that contribute to the Employee Benefits Fund (not solely benefit the General Fund)
Risk & Insurance	$ 1,000,000	▪ Human Resources staff reviewed fund balance, estimated expenditure and reserve needs, and general liability/workers' compensation rates and determined there is an excess fund balance amount of $1,000,000
		▪ Although all departments contribute to the Risk & Insurance Fund, this amount can be returned solely to the General Fund - an average of 65% of the contributions to this fund are provided by General Fund Departments and this amount does not exceed that percentage
Fleet Replacement	$ 1,500,000	▪ Public Works staff reviewed fund balance, estimated replacement costs, and fleet rates and determined there is an excess fund balance amount of $1,500,000
		▪ Approximately 98.5% of contributions to the Fleet Replacement Fund are from General Fund Departments, thus this excess fund balance can fully be returned to the General Fund
Total	**$ 4,940,000**	

Staffing Summary

The City employs regular, benefitted part-time and full-time equivalent positions (FTEs) throughout each department to provide services. FTEs are categorized into five varying levels based upon the number of hours worked per week. 2020 Proposed FTE data is summarized below both by Fund Type and by Department.





Hours Worked per Week	FTE
20	0.500
25	0.625
30	0.750
35	0.875
40	1.000

Not included as FTEs are:

- Non-benefitted or temporary positions
- Overhires
- Dual Incumbents (Knowledge Transfer Program)

FTE changes made since the 2019 Budget was adopted (2019 Mid-Year FTE Changes) include the following:

General Fund (net increase of 5.00 FTE)

- Increase of 5.00 FTE positions for the Police Department

Other Governmental Funds (net increase of 0.26 FTE)

- Increase of 0.26 FTE Field Coordinators for the Public Works Department (increase in hours for existing Transit positions)

Special Revenue Funds (net increase of 0.13 FTE)

- Increase of 0.13 FTE Principal City Planner position for the Public Works Department (increase in hours for existing position)

Enterprise Funds (net increase of 15.37 FTE)

- Increase of 15.50 FTE for the Water & Power Department related to the new Municipal Fiber Utility
- Decrease of 0.13 FTE Warehouse Worker for the Water & Power Department (net decrease resulting from combining two part-time positions)

Other Entities Funds (net increase of 15.00 FTE)

- Increase of 15.00 FTE for the Loveland Fire Rescue Authority (12.00 FTE for Fire Station 7 staffing, 2.00 FTE additional rovers, and 1.00 FTE Human Resources Analyst)

Additional FTE changes included for the 2020 include:

General Fund (net decrease of 4.22 FTE)

- Decrease of 0.10 FTE for the City's Manager's Office related to a change in funding split for the Community Partnership Administrator (shift from the General Fund to the Community Development Block Grant Fund)
- Decrease of 1.00 FTE for the Development Services Department related to removing a vacant City Planner position from the budget as a department reduction needed to help balance the budget
- Decrease of 1.0 FTE for the Development Services Department related to removing a vacant Building Inspector position from the budget, which is off-set by increased professional services dollars for the outsourcing of electrical inspections
- Increase of 1.0 FTE for the Finance Department for a new Field Services Representative position in Utility Billing, this is related to in-sourcing utility disconnects and reconnects and is more than off-set by a reduction in professional services
- Decrease of 1.0 FTE for the Finance Department due to position being eliminated upon completion of the Customer Information System (CIS) project
- Decrease of 1.0 FTE for the Information Technology Department, due to removing a vacant Computer Support Technician position from the budget as a department reduction needed to help balance the budget
- Net decrease of 1.12 FTE for the Library Department due to position changes made as department reductions needed to help balance the budget
- Decrease of 1.0 FTE for the Parks & Recreation Department related to two part-time positions being removed from the budget as department reductions needed to help balance the budget
- Increase of 1.0 FTE for the Parks & Recreation Department related to a Parks Specialist position being added to the budget for the maintenance of the Loveland Sports Park (this was a planned FTE increase under the Capital Improvement Program)

Special Revenue Funds (net increase of 0.15 FTE)

- An increase of 1.25 FTE for the Parks & Recreation Department related to adding a Parks Worker and increasing an existing Environmental Education Coordinator position to support maintenance of open lands and trails
- An increase of 0.10 FTE for the City's Manager's Office related to a change in funding split for the Community Partnership Administrator (shift from the General Fund to the Community Development Block Grant Fund)
- A decrease of 1.20 FTE for the Public Works Department related to a change in allocation for three Inspectors (shift from the Transportation Fund to the Stormwater Fund)

Enterprise Funds (net increase of 19.20 FTE)

- An increase of 4.0 FTE for the Water & Power Department related to secession planning and maintaining capital project efforts and operating standards
- An increase of 13.00 FTE for the Water & Power Department related to the new Muncipal Fiber Utility
- An increase of 1.20 FTE for the Public Works Department related to a change in allocation for three Inspectors (shift from the Transportation Fund to the Stormwater Fund)
- An increase of 1.00 FTE for the Public Works Department related to a Solid Waste Equipment Operator being added as an approved decision package

Please see the Staffing Summary included in the Appendix section of this document for more detail.

Capital Improvement Program Overview

The City Charter requires the City Manager to present a program of proposed capital projects for the budget year plus four additional years. For planning purposes, this is expanded to include the budget year plus nine additional years to provide for a ten-year capital program. The 2020-2029 Capital Program represents the funding plan for all infrastructure and new/replacement equipment for both General and Enterprise Fund agencies. Projects

included in the first year of the Capital Improvement Program (CIP) are included in the Annual Budget. The CIP is updated annually to address project changes, revise revenue projections, and incorporate current City Council direction.

Capital projects relate to major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, and utilities. Capital projects have significant costs and useful lives of many years. The City primarily follows a "Pay–As–You–Go" philosophy, however, occasionally issues debt for large projects. All project costs are in current dollars throughout the plan. Changes in scope may need to occur to keep projects within the cost estimates shown.

Capital Improvement Program (CIP) Planning Objectives:

- ✓ Deliver projects the community needs (prioritize capital efforts)
- ✓ Maintain existing infrastructure
- ✓ Develop sustainable, more predictable CIP
- ✓ Plan prudently, while allowing flexibility (emergencies and opportunities)
- ✓ Determine capital revenue streams (fine-tune projections, dedicate capital revenues)

The CIP is comprised of two plan types – the Traditionally Funded Plan (comprised of General Fund service areas' capital items) and the Enterprise Funded Plans (comprised of capital items related to the City's Enterprise and Utility functions).

Plan Type Matrix

Traditionally Funded Plan (General Fund Agencies)

Service Areas		Revenue Sources
▪ Transportation – New Construction ▪ Transportation – Street Rehabilitation ▪ Facilities Maintenance ▪ Parks & Recreation ▪ Police – Equipment, Facility, and Technology Needs ▪ New Amenities ▪ Replacement of Major Equipment	**Funded By →**	▪ General Fund Balances ▪ TABOR Excess Revenue ▪ Council Special Projects Reserve ▪ General Fund Transfers ▪ Highway Users Tax Fund (HUTF) ▪ Transportation Maintenance Fee ▪ Special Revenue Funds (Conservation Trust, Park Improvement, County Open Space) ▪ Capital Expansion Fees ▪ Outside Revenue (Grants, Donations, etc.)

Enterprise Funded Plans

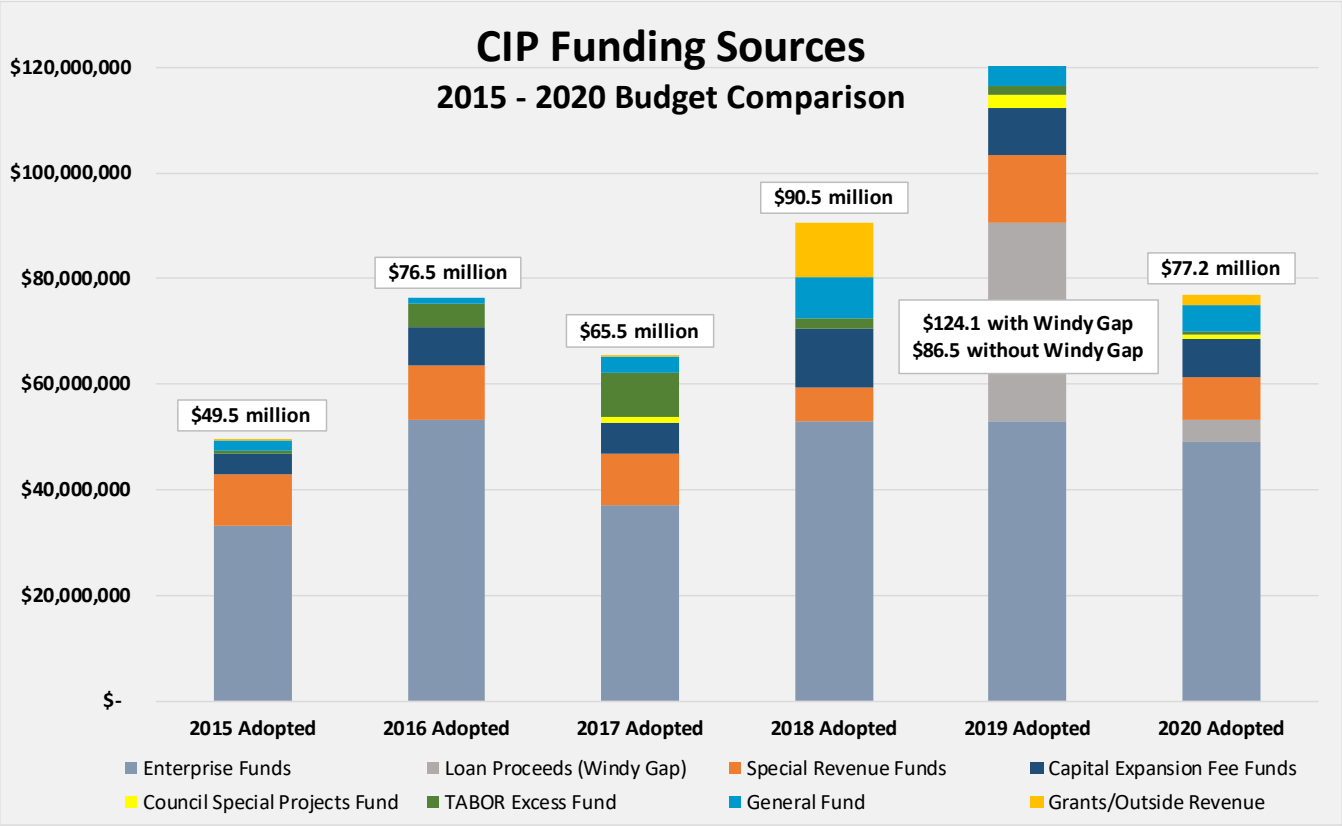
Service Areas		Revenue Sources
▪ Water ▪ Raw Water ▪ Wastewater ▪ Power ▪ Municipal Fiber ▪ Stormwater ▪ Golf	**Funded By →**	▪ System Impact Fees (SIFs) ▪ Plant Investment Fees (PIFs) ▪ Enterprise Fund Balances ▪ Outside Revenue (Grants) ▪ Reimbursements (Federal Agencies) ▪ External Borrowing

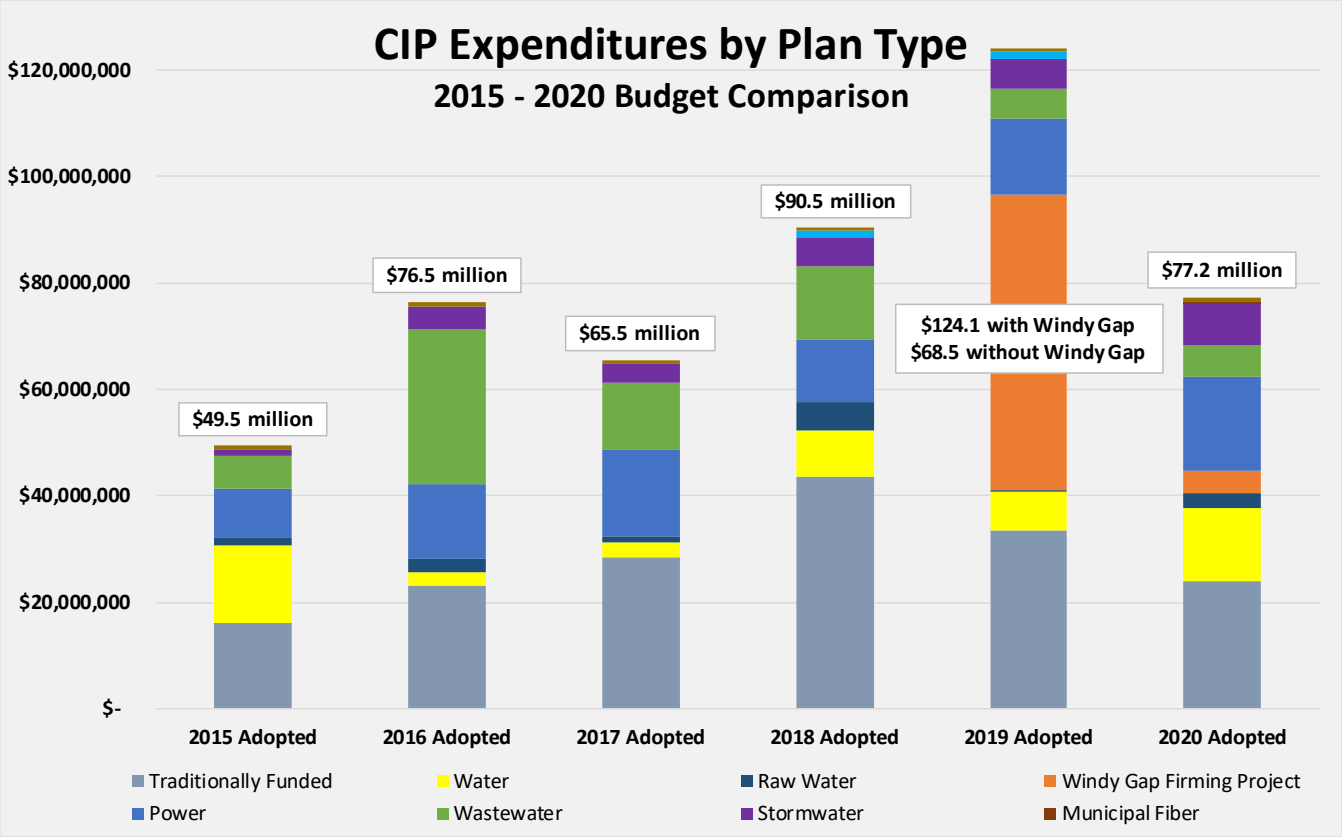
Due to the constraints of funding sources unique to the Traditionally Funded Plan versus the Enterprise Funded Plans, prioritization efforts for each are handled differently. Prioritization efforts for the Traditionally Funded Plan are focused on those projects seeking full or partial funding from General Fund, TABOR Excess, and Council Special Projects funding resources. Prioritization efforts for the Enterprise Funded Plans are managed internally by subject matter experts within each functional area.

Projects seeking General Fund, TABOR Excess, and Council Special Projects funding are prioritized by an employee workgroup. The seven criteria and associated weights are detailed below. Weighting criteria is a way of assigning higher priority to certain criteria over other criteria.

	Criteria	Definition	Weight
A	Grant or Other External Revenue Award	Project has grant or other external revenue associated with it; Existing grant/external funding award equals a 5, strong likelihood of award equals a 3, moderate likelihood a 1, and no likelihood equals a 0 (if an anticipated grant does not come to fruition, the associated project may be re-prioritized)	**20%**
B	Obligations & Commitments (Federal/State/Local Mandate or Other Legal Obligation or related to Regional Partnership)	**Factor 1:** Completion of project is mandated by federal/state/local law or some other form of legal obligation (settlement, contractual obligation, etc.); Mandated project equals a 5, non-mandated project equals a 0 **Factor 2:** Formal commitment made to a regional partner (federal, state or local jurisdiction) via an Intergovernmental Agreement (IGA) or similar action; Existing IGA or similar action equals a 5, no IGA or similar action equals a 0 **(if either Factor is met, enter a 5; if neither is met, enter a 0)**	**30%**
C	Maintenance of Existing Capital Infrastructure	Project represents an annual maintenance program required to maintain existing capital infrastructure - not a new project or other enhancement; Existing annual maintenance program (previously included in 2018-2027 CIP) equals a 5, new annual maintenance program equals a 3, does not relate to an annual maintenance program equals a 0	**20%**
D	Portion of Community Served by Project	Extent of community or amount of residents served by project; Entire City equals a 5, Quadrant/Ward equals a 3, and neighborhood equals a 1	**5%**
E	Shovel Readiness	Level of readiness to commence project; Shovel ready (dig today) equals a 5, planning & design complete equals a 3, project in concept only equals a 1	**10%**
F	Public Safety	Degree to which project relates to public safety (reduces risk, prevents injury, reduces liability, promotes safety of individuals within the community)	**10%**
G	Quality of Life	Degree to which project relates to quality of life within the community; enhances quality of life for Entire City equals a 5, Quadrant/Ward equals a 3, and a neighborhood equals a 1	**5%**

Loveland's CIP funding sources and expenditures by plan type for the 2015-2020 adopted budgets are summarized below.





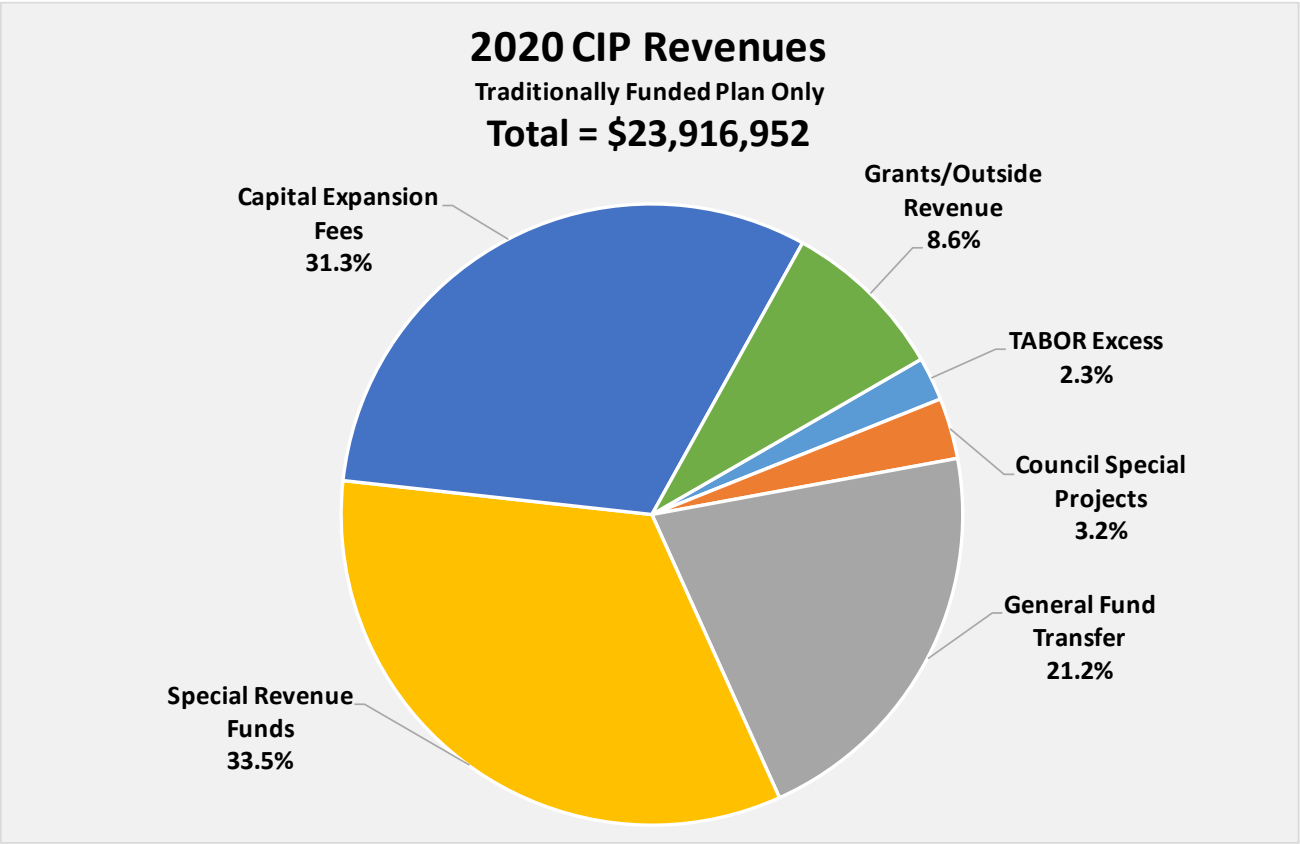
The total 2020-2029 CIP is summarized below by plan type.

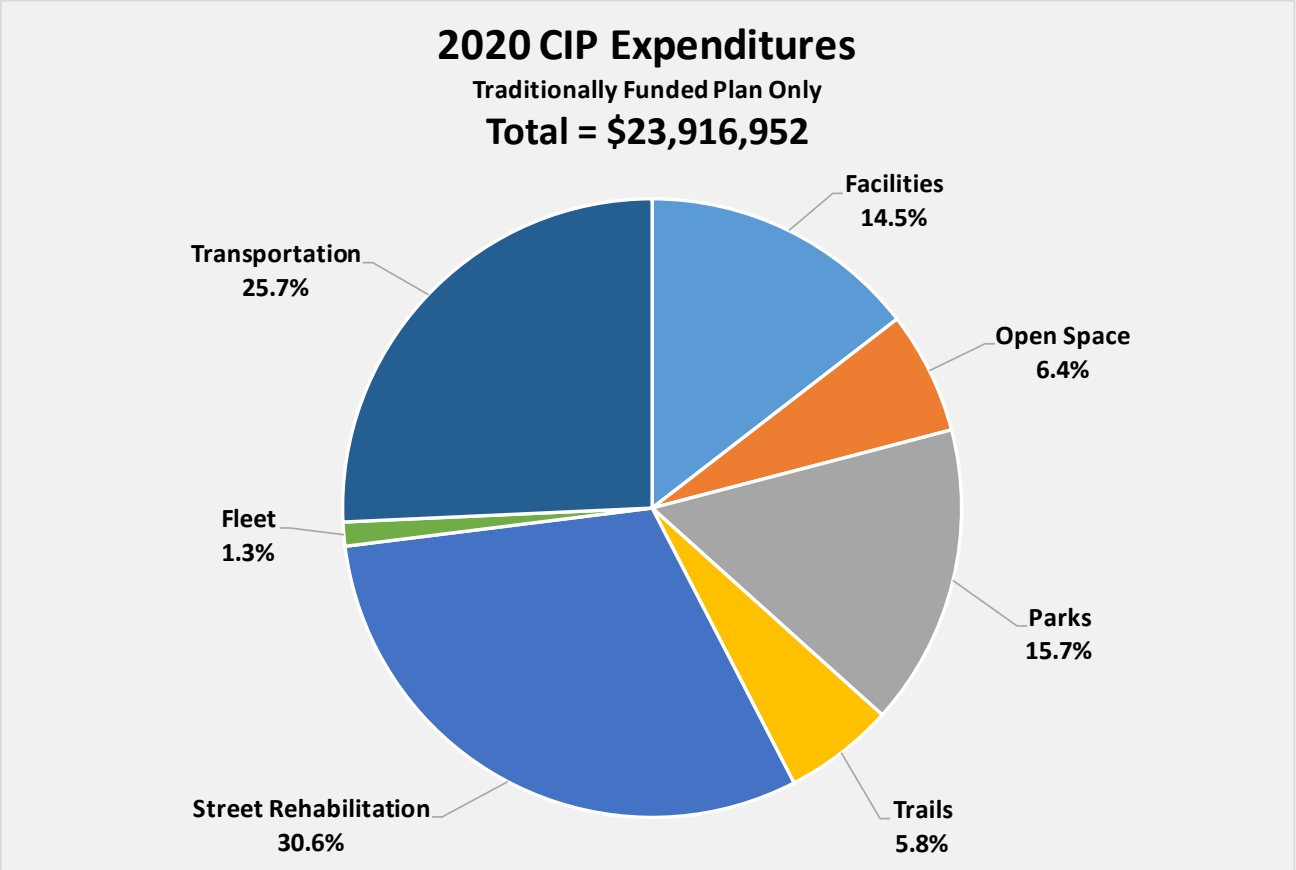
	Decision Year	(---------- Planning Years	----------)				
Plan Type	**2020**	**2021**	**2022**	**2023**	**2024**	**2025-2029**	**Total**
Traditionally Funded	23,916,952	18,716,494	27,201,114	23,842,527	20,935,293	113,279,378	227,891,758
Water Utility	13,892,380	3,701,928	9,416,626	13,641,842	16,894,439	70,930,612	128,477,827
Raw Water Utility	7,035,680	521,250	543,400	651,470	59,060	872,640	9,683,500
Wastewater Utility	5,672,850	4,034,761	14,890,595	4,867,070	20,174,904	33,528,586	83,168,766
Power Utility	17,694,952	14,505,960	15,547,050	14,069,991	19,293,843	86,941,538	168,053,334
Municipal Fiber	513,997	375,537	90,365	91,656	1,197,647	9,080,247	11,349,449
Stormwater Utility	7,804,700	6,000,520	5,415,380	4,456,940	4,366,800	20,815,780	48,860,120
Golf Enterprise	676,856	2,562,546	486,947	1,142,470	229,402	4,127,422	9,225,643
Total	**$ 77,208,367**	**$ 50,418,996**	**$ 73,591,477**	**$ 62,763,966**	**$ 83,151,388**	**$ 339,576,203**	**$ 686,710,397**

In 2019, $55.6 million of the $55.8 million detailed above for the Raw Water Utility is related to the Windy Gap Firming project. This project will provide a new reservoir to store approximately 90,000 acre feet of water for the Northern Colorado Water Conservancy District. Loveland's portion of this will be 9,451 acre feet of storage space. These are gross water storage figures, which are expected to result in approximately 30,000 acre feet of usable water for the District and 3,150 acre feet for Loveland. This project is no longer expected to begin prior to the end of 2019. Unspent funds related to this project will be eligible for re-appropriation in 2020.

Also in 2019, a significant mid-year supplemental budget appropriation occurred for Municipal Fiber to begin establishing this as a new utility. Unspent funds related to this mid-year supplemental will be eligible for re-appropriation in 2020. Capital project funding outlined above for Municipal Fiber includes what is expected beyond the significant 2019 mid-year supplemental funds appropriated for this start-up utility.

Traditionally Funded CIP Revenues and Expenditures for the 2020 Adopted Budget are summarized below.





Major Capital Projects, defined as being greater than $500,000, included in the CIP for 2020 are listed below, by plan type.

Plan Type	Projects $500,000 or Greater	2020 Amount
Traditionally Funded	FAC - Annual Facilities Major Maintenance	$ 464,239
Traditionally Funded	FAC - Fuel Island Replacement	1,262,500
Traditionally Funded	FAC - Pulliam Building (Phase II)	1,250,000
Traditionally Funded	P&R - Neighborhood Park	3,157,800
Traditionally Funded	P&R - Open Lands Acquisitions & Developments OL	1,530,250
Traditionally Funded	P&R - Recreation Trails	1,210,000
Traditionally Funded	TRANS - Street Rehabilitation Program	7,320,334
Traditionally Funded	TRANS - 29th/Madison Intersec. and Corridor Design	734,825
Traditionally Funded	TRANS - 37th St. Improvements-US 287 to Dry Creek	1,919,000
Traditionally Funded	TRANS - Annual Bike, PED and ADA Ramps	511,385
Traditionally Funded	TRANS - Traffic Optimization (Phase II)	800,000
Enterprise Funded - Water	WA - 29th Street 5.0 MG Storage Tank #2	8,829,000
Enterprise Funded - Water	WA - Namaqua Hills Pump Station	777,000
Enterprise Funded - Water	WA - Water Line Replacement Projects	2,292,000
Enterprise Funded - Wastewater	WW-310 - Bus Barn & Taft Lift Station Renovation	1,109,500
Enterprise Funded - Wastewater	WW-310 - Misc. Sewer Line Rehabilitation Projects	1,010,000
Enterprise Funded - Wastewater	WW-310 - Sherri Mar (Colorado) 15" Sanitary Sewer	777,000
Enterprise Funded - Wastewater	WW-318 - WWTP Admin Remodel	1,110,000
Enterprise Funded - Stormwater	SWA - South Loveland Outfall (Phase 3)	6,878,100
Enterprise Funded - Raw Water	RW - Colorado Big Thompson Water Purchases	500,000
Enterprise Funded - Raw Water	RW - GRGR 18" Bypass Pipe Connections	1,620,000
Enterprise Funded - Raw Water	RW - Windy Gap Firming Project	4,356,080
Enterprise Funded - Power	PWR - Capital Blanket Projects	1,993,850
Enterprise Funded - Power	PWR - East Substation - Replace Transformer E1	606,000
Enterprise Funded - Power	PWR - Extend New Feeders from East Substation to Boise and 402	505,000
Enterprise Funded - Power	PWR - Feeder from Foothills to Hunters Run	1,515,000
Enterprise Funded - Power	PWR - Horseshoe Substation - Install new Switchgear for H1 & H2	707,000
Enterprise Funded - Power	PWR - Install Conduits from Byrd Dr to I25 Frontage Rd. Connecting at Kendall Parkway	909,000
Enterprise Funded - Power	PWR - Land Development	909,000
Enterprise Funded - Power	PWR - Land Purchase	700,000
Enterprise Funded - Power	PWR - OH to UG Conversion - Circuit 214 - Eisenhower Between Goram and Madison	515,100
Enterprise Funded - Power	PWR - OH to UG Conversion - Highway 287 from 29th St to 41st St	1,010,000
Enterprise Funded - Power	PWR - Order and Install of Switchgear for H1 and H2	707,000
Enterprise Funded - Power	PWR - Security Gates and Fences at Substations	656,500
Enterprise Funded - Power	PWR - Transfer West Substation Circuit 914 to Foothills Substation	505,000
Total - Projects $500,000 or Greater		**$ 60,657,463**

Identified project needs that are not affordable under current 10-year CIP revenue forecasts are summarized on the Horizon Projects List. Projects on the list are not listed in priority order. Should resource or revenue circumstances change, Projects may be removed from the Horizon Projects List and funded via a mid-year supplemental budget appropriation or during the next annual budget process. The Horizon Projects List is summarized below by high-level service area.

Project	Total Estimated Cost	Funding Sources			Remaining Unfunded Amount
		City Resources	Outside Revenue	Total Available Funds	
Traditionally Funded					
Corridor Planning	$ 46,538,450	$ -	$ -	$ -	$ 46,538,450
Cultural Services	$ 22,000,000	$ 3,233,754	$ -	$ 3,233,754	$ 18,766,246
Development Services	$ 750,000	$ -	$ -	$ -	$ 750,000
Facilities	$ 16,201,750	$ -	$ -	$ -	$ 16,201,750
Loveland Fire Rescue Authority	$ 9,700,000	$ -	$ -	$ -	$ 9,700,000
Library	$ 18,898,600	$ 3,878,086	$ -	$ 3,878,086	$ 15,020,514
Parks & Recreation	$ 98,112,070	$ 8,210,610	$ -	$ 8,210,610	$ 89,901,460
Transportation	$ 124,602,030	$ 19,993,400	$ -	$ 19,993,400	$ 104,608,630
Subtotal Traditionally Funded	$ 336,802,900	$ 35,315,850	$ -	$ 35,315,850	$ 301,487,050
Enterprise Funded					
Golf	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000
Stormwater	$ 18,220,000	$ -	$ 6,180,500	$ 6,180,500	$ 12,039,500
Subtotal Enterprise Funded	$ 19,720,000	$ -	$ 6,180,500	$ 6,180,500	$ 13,539,500
Total Horizon Projects List	$356,522,900	$35,315,850	$6,180,500	$41,496,350	$315,026,550

Eight key projects currently included on the Horizon Projects List are proposed as part of the Your City Your Future Community Projects List. These projects are listed below and represent 41% of the $306.2 million unfunded amount of the Horizon Projects List.

1. Museum Expansion
2. Fire Station 3 Replacement
3. Fire Station 5 Replacement
4. New Branch Library
5. New Recreation Center
6. Recreation Trail Underpasses
7. US 34 Widening
8. Taft Avenue – 28th St. SW to 14th St. SW Widening

Capital Project Impacts to Operating Budget

The table below summarizes anticipated capital project impacts to the operating budget. Estimates represent anticipated additional project costs related to operations and maintenance in the project out-years detailed.

Initial Operating Impact								
Project	2020	2021	2022	2023	2024	2025-2029	Total	FTE
FAC - Fleet Garage Expansion	$ -	$ -	$ -	$ 30,100	$ 30,700	$ 148,800	**$ 209,600**	-
P&R - Fairgrounds Park - Phase II	-	-	-	11,100	11,100	46,990	**69,190**	0.38
P&R - Kroh Park - Phase II	-	-	-	-	-	53,280	**53,280**	0.92
P&R - Neighborhood Park	-	26,640	26,640	26,640	26,640	133,200	**239,760**	0.77
P&R - Open Lands Acquisitions & Developments OL	38,590	23,590	23,590	23,590	23,590	94,360	**227,310**	-
P&R - Recreation Trails	6,000	6,000	6,000	6,000	6,000	24,000	**54,000**	-
Total	**$ 44,590**	**$ 56,230**	**$ 56,230**	**$ 97,430**	**$ 98,030**	**$500,630**	**$ 853,140**	**2.07**

Please see the Capital Program section of this document for the complete Horizon Projects List and additional information on the Capital Program by Plan Type.

Department & Fund Overview

The City's organizational structure is comprised of 16 departments and a Non-Departmental entity to capture items not attributed to a specific department (transfers, contributions to Other Entities, and miscellaneous Citywide items, such as memberships and the fireworks display). See table below for a summary of departments (that comprise the Total City Budget) and Other Entities (which are not included in the Total City Budget).

City Departments (Total City Budget)	Other Entities
▪ Legislative ▪ City Manager's Office ▪ City Attorney's Office ▪ Municipal Court ▪ City Clerk ▪ Cultural Services ▪ Development Services ▪ Economic Development ▪ Finance ▪ Human Resources ▪ Information Technology ▪ Library ▪ Parks & Recreation ▪ Police ▪ Public Works ▪ Water & Power ▪ Non-Departmental	▪ Northern Colorado Regional Airport ▪ Loveland Larimer Building Authority ▪ Loveland Fire Rescue Authority ▪ General Improvement District No. 1 ▪ Loveland Special Improvement District No. 1 ▪ Loveland Urban Renewal Authority ▪ Downtown Development Authority ***Note:*** *These Entities are included in the City's Budget Book for reference, however, their respective budgets are adopted by separate boards. Aside from the City's financial contributions (included in Non-Departmental) made to these Entities, they are not included in the Total City Budget presentation, but are included in the City's Financial Statements as blended component units.*

In addition to this organizational structure, the City uses a fund accounting system for budgetary and financial purposes. The City's budgetary fund accounting structure is comprised of the General Fund, Other Governmental Funds, Special Revenue Funds, Enterprise Funds, and Internal Service Funds. This structure is detailed below.

City Funds by Fund Type

General Fund	Other Governmental Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds
Main City operating fund; houses operations largely supported by tax revenues	*Other Funds related to the General Fund, but that are separated to promote transparency*	*Funds that account for revenues received for specific purposes that cannot be used for general City operations*	*Funds that account for governmental business operations*	*Funds that account for services provided by one City department to other City departments*
▪ General Fund	▪ Foundry COP Debt Service ▪ City of Loveland Transit ▪ Economic Incentives ▪ Capital Projects Fund ▪ Foundry Construction Project	▪ Perpetual Care* ▪ Parks Improvement ▪ Conservation Trust ▪ County Open Space Sales Tax ▪ Community Housing Development ▪ Community Development Block Grant ▪ Art in Public Places ▪ Lodging Tax ▪ Police Seizures & Forfeitures ▪ PEG Access Fee ▪ Transportation ▪ Parking Facility Fund ▪ Capital Expansion Fee Funds ▪ Fiber Network	▪ Water ▪ Water SIF ▪ Raw Water ▪ Water Debt Service ▪ Water Bond Debt 2015 ▪ Wastewater ▪ Wastewater SIF ▪ Wastewater Debt Service ▪ Power ▪ Power PIF ▪ Municipal Fiber ▪ Municipal Fiber PIF ▪ Municipal Fiber Debt Service ▪ Stormwater ▪ Solid Waste ▪ Golf	▪ Fleet Replacement ▪ Fleet Management ▪ Risk & Insurance ▪ Employee Benefits

** Technically, the Perpetual Care Fund is a Trust/Agency Fund, however, is categorized as a Special Revenue Fund for efficiency as it is the only such fund within the City.*

To relate Departments to Funds and better understand how these entities are connected, see Fund-Department Matrix detailed below.

Fund-Department Matrix

Funds \ Departments	Legislative	Executive & Legal	City Clerk	Cultural Services	Development Services	Economic Development	Finance	Human Resources	Information Technology	Library	Parks & Recreation	Police	Public Works	Water & Power	Non-Departmental
General Fund (100)	■	■	■	■	■	■	■	■	■	■	■	■	■		■
Other Governmental Funds															
▪ Foundry COP Debt Service (101)															■
▪ City of Loveland Transit (105)													■		
▪ Economic Incentives (106)						■									
▪ Capital Projects Fund (120)															■
▪ Council Special Projects (121)															■
▪ TABOR Excess Projects (122)															■
▪ Foundry Construction Project (123)															■
Special Revenue Funds															
▪ Perpetual Care (140)											■				
▪ Parks Improvement (200)											■				
▪ Conservation Trust (201)											■				
▪ County Open Space Sales Tax (202)											■				
▪ Community Housing Development (203)		■													
▪ Community Development Block Grant (204)		■													
▪ Art in Public Places (205)				■											
▪ Lodging Tax (206)						■									
▪ Police Seizures & Forfeitures (207)												■			
▪ Public, Educational & Government Access Fee (210)									■						
▪ Transportation (211)													■		
▪ Foundry Parking Garage (212)													■		
▪ Parks Capital Expansion Fee (260)											■				
▪ Recreation Capital Expansion Fee (261)											■				
▪ Trails Capital Expansion Fee (262)											■				
▪ Open Lands Capital Expansion Fee (263)											■				
▪ Law Enforcement Capital Expansion Fee (265)												■			
▪ Library Capital Expansion Fee (266)										■					
▪ Museum/Rialto Capital Expansion Fee (267)				■											
▪ General Government Capital Expansion Fee (268)															■
▪ Streets Capital Expansion Fee (269)													■		
▪ Fiber Network (280)									■						
Enterprise Funds															
▪ Water (300)														■	
▪ Water SIF (301)														■	
▪ Raw Water (302)														■	
▪ Water Debt Service (303)														■	
▪ Water Bond Debt 2015 (304)														■	
▪ Wastewater (315)														■	
▪ Wastewater SIF (316)														■	
▪ Wastewater Debt Service (317)														■	
▪ Power (330)														■	
▪ Power PIF (331)														■	
▪ Municipal Fiber (335)														■	
▪ Municipal Fiber Debt Service (337)														■	
▪ Stormwater (345)													■		
▪ Stormwater SIF (346)													■		
▪ Solid Waste (360)													■		
▪ Golf (375)											■				
Internal Service Funds															
▪ Fleet Replacement (500)													■		
▪ Fleet Management (501)													■		
▪ Risk & Insurance (502)								■							
▪ Employee Benefits (503)								■							

For more information on Fund and Department budgets, see the Fund Summaries and Department Summaries sections of this document.

Performance Indicators and Measures

Phase 1 Performance Measures developed in early 2018 focused primarily on workload. The Phase 1 Performance Measures document can be found via the City Manager's webpage. A second performance measurement phase focused on effectiveness was planned for later in 2018. In fall of 2018, however, City Council indicated an interest in developing a Citywide Strategic Plan providing an opportunity to directly tie performance measurement to the City's strategic priorities.

City Council launched a Citywide Strategic Planning effort in January of 2019 with the goal of delivering a Plan by the end of 2019. City Council's dialogue and collaborative effort during the launch event provided guidance and preliminary decisions regarding seven Strategic Focus Areas that will provide the foundational basis for the Citywide Strategic Plan. The seven areas proposed for further discussion and confirmation during 2019 are summarized below. Also included are the initial prioritizations and descriptors developed by City Council:

1. **Public Safety**
   Protect life and property; safe, attractive, secure; for businesses, visitors, schools; training for public safety personnel; physical safety of employees; visible, responsive.
2. **Economic Vitality**
   Healthy, resilient economy; quality, living wage jobs so our citizens can find employment and afford to live in our community; business-friendly, streamlined, easy-to-understand processes; retain, expand, incubate and attract businesses; education to ensure a qualified workforce.
3. **Infrastructure and Transportation**
   Safe, reliable, multi-modal travel; reduce traffic congestion, increase convenience, improve efficiency; well-maintained existing infrastructure; actively forecast resource needs and develop action plans; actively seek collaboration for regional benefit and cost efficiency.
4. **Fiscal Stability and Strength**
   Fiscal responsibility; responsible stewards of resources; selective spending; cash reserves; strong and sustainable financial condition.
5. **Quality of Life**
   Well-planned, safe, attractive development; affordable and attainable housing; partnerships and collaboration to end homelessness; protect natural resources; diverse cultural and recreational opportunities, and amenities for all.
6. **Innovation and Organizational Excellence**
   Performance based, data driven; transparency, accountability, continuous improvement; service excellence; high-quality, dedicated workforce; leverage technology.
7. **Outreach, Collaboration and Engagement**
   Value our citizens; listen to and respect diverse viewpoints; processes and tools for involvement and engagement; intentional transparency and accessibility.

It is anticipated that City Council will have one additional strategic planning workshops before the end of 2019. Workshop goals will include finalization of the Strategic Focus Areas; discussion and confirmation of outcome-based goals for Strategic Focus Areas; review of Strategic Initiatives that support achievement of goals; and, consideration and determination of goal-related performance measures.

Financial Master Plan Summary

The Financial Master Plan (FMP) is the City's primary General Fund planning tool. It contains a 10-year financial forecast of total available resources, total expenditures (by department and by class), reserves, and ending fund balances for the General Fund. The FMP is updated annually in conjunction with the budget process. The FMP serves as a long–range financial planning tool for financial forecasting and service delivery planning and decision-making.

What is the Financial Master Plan?

- It is a current and long-range financial planning tool for the General Fund that forecasts available resources to meet expenditure needs within the General Fund.
- It is a living document that enables Finance Department staff, City management, and City Council to make funding decisions for service delivery and capital requests in a more predictable manner.
- It is a guide for revenue and expenditure forecasting.
- It is the basis for development of future budgets.
- It informs Finance Department staff, City management, and City Council when projected revenues are insufficient to cover projected expenditures.
  - Documents and forecasts General Fund Unassigned Fund Balance, which is the amount of funding available after all other planned expenditures and reserve targets are met.
  - Documents and forecasts the Operating Budget Ratio, which compares current revenues and operating expenses to demonstrate fiscal soundness of the budget (the degree to which current revenues off-set operating expenses); a ratio of 1.00 or more is considered fiscally sound.
- In order to balance the budget, fiscal planning decisions can be made based on a combination of the following options:
  - Reduce projected operating or capital expenditures by critically reviewing department budgets and adjusting allocation levels;
  - Delay projects or services funded in the plan to later years;
  - Increase revenues by increasing or enacting new fees or by proposing new taxes to voters;
  - Reduce the amount of required reserves; and/or,
  - Adjust the assumptions used in the forecast model.

Special Revenue Funds are primarily capital in nature and have dedicated funding sources, as do Enterprise Funds, so these fund groups are not included in the FMP. Internal Service Funds are funded through internal services charges for the specific services that they provide. It is for these reasons that the FMP is specific to the General Fund.

The FMP may change significantly from year to year, due to economic changes that impact revenue assumptions and forecasts, changes in City Council priorities, or legislative changes at the state and federal government levels that impact service delivery for the City.

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City of Loveland

Forecast Assumptions:	2019	2020		2021	2022	2023	2024	2025	2026	2027	2028	2029
COL Population Estimates	79,150	81,208	UPDATED for 2020	83,320	85,486	87,709	89,989	91,969	93,992	96,060	98,173	100,333
COL Population Growth Estimates	*2.48%*	*1.43%*	UPDATED for 2020	*2.6%*	*2.6%*	*2.6%*	*2.6%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*
CPI	*2.0%*	*2.2%*	UPDATED for 2020	*2.2%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*	*2.2%*
Property Tax Growth (7.15% RAR for 2020 and beyond)		*12.64%*	UPDATED for 2020	*1.0%*	*0.0%*	*1.0%*	*5.0%*	*1.0%*	*5.0%*	*1.0%*	*5.0%*	*1.0%*
Other Taxes and Revenue Growth (CPI +Population Growth)		*3.63%*	UPDATED for 2020	*4.80%*	*4.80%*	*4.80%*	*4.80%*	*4.40%*	*4.40%*	*4.40%*	*4.40%*	*4.40%*
Payment in Lieu of Taxes (PILT) Growth		*6.56%*	UPDATED for 2020	*7.77%*	*9.41%*	*7.52%*	*4.55%*	*3.52%*	*3.43%*	*3.33%*	*3.22%*	*3.15%*
Interest	*1.85%*	*1.55%*	UPDATED for 2020	*1.65%*	*1.65%*	*1.75%*	*1.75%*	*1.85%*	*1.85%*	*1.95%*	*1.75%*	*1.65%*
Personnel Services Cost Increase		*3.00%*	UPDATED for 2020	*3.00%*	*3.00%*	*3.00%*	*3.00%*	*3.00%*	*3.00%*	*3.00%*	*3.00%*	*3.00%*
LFRA Contribution Increase		*16.04%*	UPDATED for 2020	*2.55%*	*3.04%*	*26.17%*	*7.79%*	*10.54%*	*2.79%*	*5.01%*	*2.63%*	*3.01%*
TABOR Reserve Increase	*0.00%*	*0.00%*	UPDATED for 2020	*0.00%*	*0.00%*	*0.00%*	*0.00%*	*0.00%*	*0.00%*	*0.00%*	*0.00%*	*0.00%*

2020 Adopted Financial Master Plan (General Fund) V10

Updated 10/15/19

	Financial Master Plan	2018 Actual	2019 Adopted	2019 Revised (7/31/19)	2020 Adopted	2020 Draft/ 2019 Adopted % Change	2020 Draft/ 2019 Revised % Change	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	
1	**Beginning Fund Balance**	**$ 49,531,212**	**$ 21,612,048**	**$ 42,920,380**	**$ 22,215,902**	**2.8%**	**-48.2%**	**$ 21,559,790**	**$ 18,892,483**	**$ 18,973,960**	**$ 16,581,426**	**$ 15,805,130**	**$ 12,145,796**	**$ 13,555,171**	**$ 15,299,286**	**$ 16,248,540**	1
	Estimated Additional Contribution to Fund Balance (6% of Operating Budget for Forecast Years Only)							***4,779,283***	***4,909,150***	***5,042,616***	***5,179,783***	***5,320,754***	***5,465,637***	***5,614,542***	***5,767,582***	***5,924,875***	
	Revenues (by Class)																
2	Property Tax	10,054,125	10,128,663	9,856,562	11,409,054	12.6%	15.8%	11,523,145	11,523,145	11,638,376	12,220,295	12,342,498	12,959,623	13,089,219	13,743,680	13,881,117	2
3	Sales Tax	45,892,678	46,116,226	47,847,277	50,008,951	8.4%	4.5%	50,736,735	52,429,137	54,673,103	56,953,227	59,347,756	62,259,488	64,022,573	65,838,550	71,709,007	3
4	Use Tax	6,512,894	6,629,250	5,765,600	6,281,912	-5.2%	9.0%	5,880,912	5,939,721	6,088,214	6,240,420	6,458,834	6,684,893	6,885,440	7,092,003	7,304,763	4
5	Other Taxes	2,882,008	3,462,310	3,550,363	3,190,188	-7.9%	-10.1%	3,643,317	3,818,196	4,001,469	4,193,540	4,378,056	4,570,690	4,771,800	4,981,759	5,200,956	5
6	Licenses & Permits	2,960,864	3,457,135	3,657,135	3,509,037	1.5%	-4.0%	3,677,471	3,853,990	4,038,982	4,232,853	4,419,099	4,613,539	4,816,535	5,028,463	5,249,715	6
7	Fines and Penalties	1,263,731	814,197	814,197	947,266	16.3%	16.3%	992,735	1,040,386	1,090,325	1,142,661	1,192,938	1,245,427	1,300,226	1,357,436	1,417,163	7
8	Intergovernmental	621,049	463,426	536,168	766,059	65.3%	42.9%	802,830	841,366	881,752	924,076	964,735	1,007,183	1,051,499	1,097,765	1,146,067	8
9	Charges for Services	4,503,324	4,537,081	4,654,418	4,611,285	1.6%	-0.9%	4,832,627	5,064,593	5,307,693	5,562,462	5,807,210	6,062,727	6,329,487	6,607,984	6,898,735	9
10	Cost Allocations (General Fund)	11,084,130	-	-	-	N/A	N/A	-	-	-	-	-	-	-	-	-	10
11	Cost Allocations (Non-General Fund)	7,929,560	7,228,792	7,268,347	7,615,376	5.3%	4.8%	7,907,841	7,958,580	8,482,988	8,701,591	9,248,817	9,244,645	9,495,863	9,881,657	10,098,185	11
12	Interest	589,464	420,138	1,057,638	641,987	52.8%	-39.3%	434,476	392,620	420,182	380,723	390,734	325,732	373,723	368,575	365,761	12
13	Payment in Lieu of Taxes (PILT)	7,649,202	8,018,178	8,025,178	8,152,598	1.7%	1.6%	8,786,386	9,613,053	10,336,355	10,807,150	11,187,132	11,570,988	11,956,712	12,341,486	12,730,192	13
14	Miscellaneous	1,441,470	854,798	859,883	1,079,554	26.3%	25.5%	1,131,373	1,185,679	1,242,592	1,302,236	1,359,534	1,419,353	1,481,805	1,547,004	1,615,072	14
15	Proceeds on Sale of Assets	64,614	-	-	-	N/A	N/A	-	-	-	-	-	-	-	-	-	15
16	Employee Benefits Contribution (interfund transfer)		2,250,000	2,250,000	2,440,000	8.4%	24300.0%	-	-	-	-	-	-	-	-	-	16
17	Risk & Insurance Fund Contribution (interfund transfer)	-	-	-	1,000,000	N/A	N/A	-	-	-	-	-	-	-	-	-	17
18	Fleet Replacement Fund Contribution (interfund transfer)	-	-	-	1,500,000	N/A	N/A	-	-	-	-	-	-	-	-	-	18
19	Transfers In	64,997	10,000	10,000	8,000	-20.0%	N/A	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	19
20	**Total Revenues**	**$ 103,514,108**	**$ 94,390,194**	**$ 96,152,766**	**$ 103,161,267**	**9.3%**	**7.3%**	**$ 100,357,848**	**$ 103,668,466**	**$ 108,210,031**	**$ 112,669,234**	**$ 117,105,343**	**$ 121,972,288**	**$ 125,582,882**	**$ 129,894,362**	**$ 137,624,733**	20
	Revenue % Change Over Prior Year							***2.07%***	***3.30%***	***4.38%***	***4.12%***	***3.94%***	***4.16%***	***2.96%***	***3.43%***	***5.95%***	
21	**Total Available Resources**	**$ 153,045,320**	**$ 116,002,242**	**$ 139,073,146**	**$ 125,377,169**	**8.1%**	**-9.8%**	**$ 126,696,921**	**$ 127,470,099**	**$ 132,226,607**	**$ 134,430,443**	**$ 138,231,227**	**$ 139,583,721**	**$ 144,752,595**	**$ 150,961,231**	**$ 159,798,148**	21
	Expenditures (by Department)																
22	Legislative	187,723	139,383	139,383	136,932	-1.8%	-1.8%										22
23	City Manager (CMO)	2,348,784	1,919,980	2,107,783	1,786,034	-7.0%	-15.3%										23
24	City Attorney's Office (CAO)	1,621,851	1,394,551	1,394,551	1,415,613	1.5%	1.5%										24
25	Municipal Court	870,050	660,576	660,576	714,504	8.2%	8.2%										25
26	City Clerk	795,810	719,859	719,859	726,803	1.0%	1.0%										26
27	Cultural Services	2,571,964	2,002,310	2,010,074	1,913,705	-4.4%	-4.8%										27
28	Development Services	3,811,992	3,135,765	3,165,258	2,993,098	-4.5%	-5.4%										28
29	Economic Development	1,176,679	1,007,419	1,007,420	968,673	-3.8%	-3.8%										29
30	Finance	6,439,651	5,795,486	5,957,987	5,939,464	2.5%	-0.3%										30
31	Human Resources	1,635,733	1,839,400	1,839,401	1,842,159	0.1%	0.1%										31
32	Information Technology	5,046,359	4,821,194	4,956,194	5,100,309	5.8%	2.9%										32
33	Library	4,108,706	3,230,341	3,465,030	3,304,137	2.3%	-4.6%										33
34	Parks & Recreation	*11,793,495*	11,891,350	12,276,335	11,722,356	-1.4%	-4.5%										34
35	Police	26,079,221	24,457,482	25,477,500	25,407,854	3.9%	-0.3%										35
36	Public Works	6,830,446	5,641,211	5,766,464	5,819,428	3.2%	0.9%			*Not applicable to Financial Forecast (expenditures by category used).*							36
37	**Non-Departmental - GF Total (comprised of detail below):**	**34,050,602**	**33,643,268**	**45,906,783**	**34,019,664**	1.1%	-25.9%										37
38	*Non-Departmental*	*179,680*	*220,500*	*841,500*	*205,800*	-6.7%	-75.5%										38
39	*Contributions to Outside Agencies*	*13,440,627*	*13,769,483*	*14,425,772*	*15,329,835*	11.3%	6.3%										39
40	*Transfers Out - Operating (Transportation & Transit Subsidy)*	*8,252,509*	*9,483,597*	*9,954,720*	*10,205,467*	7.6%	2.5%										40
41	*Transfers Out - Operating (Decision Packages)*	-	*378,000*	*378,000*	-	-100.0%	-100.0%										41
42	*Transfers Out - Operating (Parking Facility Fund)*	*104,617*	*103,873*	*103,873*	*83,850*	-19.3%	-19.3%										42
43	*Transfers Out - Foundry COP Payment*	-	-	-	*187,630*	N/A	N/A										43
44	*Transfers Out - Capital*	*10,815,619*	*8,605,978*	*19,121,081*	*6,298,162*	-26.8%	-67.1%										44
45	*Community Housing Development Allocation*	*552,630*	*576,917*	*576,917*	*450,000*	-22.0%	-22.0%										45
46	*Economic Incentives Allocation (includes Movie Theater Incentive)*	*450,000*	*250,000*	*250,000*	*254,000*	1.6%	1.6%										46
47	*Evergreen Incentive Repayment*	*254,920*	*254,920*	*254,920*	*254,920*	0.0%	0.0%										47
48	Backfilled Fee Waivers	-	-	-	-	N/A	N/A										48
49	Debt Service	755,874	-	6,646	756,646	N/A	11285.0%										49
50	**Total Expenditures**	**$ 110,124,940**	**$ 102,299,575**	**$ 116,857,244**	**$ 103,817,379**	**1.5%**	**-11.2%**										50

2020 Adopted Financial Master Plan (General Fund) V10

Updated 10/15/19

	Financial Master Plan	2018 Actual	2019 Adopted	2019 Revised (7/31/19)	2020 Adopted	2020 Draft/ 2019 Adopted % Change	2020 Draft/ 2019 Revised % Change	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	
	Expenditures (by Class)																
51	Personnel Services	45,708,797	48,516,656	48,996,704	50,006,441	3.1%	2.1%	51,506,634	53,051,833	54,643,388	56,282,690	57,971,171	59,710,306	61,501,615	63,346,663	65,247,063	51
52	Supplies	3,729,568	3,642,770	3,275,453	3,404,467	-6.5%	3.9%	3,479,365	3,555,911	3,634,141	3,714,092	3,795,802	3,879,310	3,964,655	4,051,877	4,141,018	52
53	Purchased Services	13,645,806	13,695,661	16,041,372	13,932,218	1.7%	-13.1%	14,238,727	14,551,979	14,872,123	15,199,310	15,533,695	15,875,436	16,224,696	16,581,639	16,946,435	53
54	Cost Allocations	11,084,130	-	-	-	N/A	N/A	-	-	-	-	-	-	-	-	-	54
55	Transfers Out - Operating (Transportation & Transit Subsidy)	8,252,509	9,483,597	9,954,720	10,205,467	7.6%	2.5%	10,429,987	10,659,447	10,893,955	11,133,622	11,378,562	11,628,890	11,884,726	12,146,190	12,413,406	55
56	Transfers Out - Operating (Decision Packages)	-	378,000	378,000	-	-100.0%	-100.0%	-	-	-	-	-	-	-	-	-	56
57	Transfers Out - Operating (Parking Facility Subsidy)	104,617	103,873	103,873	83,850	-19.3%	-19.3%	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	57
58	Transfers Out - Foundry COP Payment	-	-	-	187,630	N/A	N/A	187,630	187,630	187,630	187,630	187,630	187,630	187,630	187,630	187,630	58
59	Transfers Out - Capital	10,815,619	8,605,978	19,121,081	6,298,162	-26.8%	-67.1%	7,161,237	5,234,209	7,023,362	6,246,919	9,221,425	6,611,747	6,610,052	8,704,104	8,516,941	59
60	Capital	1,329,844	3,015,070	3,471,786	2,653,743	-12.0%	-23.6%	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	60
61	Contribution to Loveland Fire Rescue Authority	12,049,817	12,413,518	13,069,807	13,982,025	12.6%	7.0%	14,339,248	14,775,590	18,642,808	20,094,649	22,211,717	22,830,364	23,974,860	24,604,499	25,345,031	61
62	Contribution to Loveland/Larimer Building Authority	561,353	593,465	593,465	608,810	2.6%	2.6%	622,204	635,892	649,882	664,179	678,791	693,724	708,986	724,584	740,525	62
63	Contribution to Airport (Converted to Land Lease in 2020)	242,500	177,500	177,500	182,000	2.5%	2.5%	182,000	182,000	182,000	182,000	182,000	182,000	182,000	182,000	182,000	63
64	Contribution to Loveland Downtown Partnership	500,000	500,000	500,000	500,000	0.0%	0.0%	500,000	500,000	500,000	500,000	500,000	-	-	-	-	64
65	Contribution to R2J for Crossing Guards	66,957	85,000	85,000	52,000	-38.8%	-38.8%	-	-	-	-	-	-	-	-	-	65
66	Contribution to I-25 Business Alliance	20,000	-	-	5,000	N/A	N/A	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	66
67	Community Housing Development Allocation	552,630	576,917	576,917	450,000	-22.0%	-22.0%	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	67
68	Economic Incentives Allocation (includes Movie Theater Incentive)	450,000	250,000	250,000	254,000	1.6%	1.6%	658,000	662,242	666,486	670,816	675,232	679,737	684,332	689,019	450,000	68
69	Evergreen Incentive Repayment	254,920	254,920	254,920	254,920	0.0%	0.0%	254,920	254,920	254,920	254,920	254,920	254,920	35,271	-	-	69
70	Debt Service (Principal for Power to Water Loan)	750,000	-		750,000	N/A	N/A	750,000	750,000	-	-	-	-	-	-	-	70
71	Debt Service (Parks Fleet 46333)	5,874	6,646	6,646	6,646	0.0%	0.0%	6,486	6,486	6,486	6,486	6,486	6,486	6,486	6,486	6,486	71
72	Backfilled Fee Waivers	-	-	-	-	N/A	N/A	-	-	-	-	-	-	-	-	-	72
73	**Total Expenditures**	**$ 110,124,940**	**$ 102,299,571**	**$ 116,857,244**	**$ 103,817,379**	**1.5%**	**-11.2%**	**$ 107,804,438**	**$ 108,496,139**	**$ 115,645,181**	**$ 118,625,313**	**$ 126,085,431**	**$ 126,028,550**	**$ 129,453,309**	**$ 134,712,691**	**$ 137,664,535**	73
	Expenditure % Change Over Prior Year							***3.84%***	***0.64%***	***6.59%***	***2.58%***	***6.29%***	***-0.05%***	***2.72%***	***4.06%***	***2.19%***	
74	**Ending Fund Balance**	**$ 42,920,380**	**$ 13,702,671**	**$ 22,215,902**	**$ 21,559,790**	**57.3%**	**-3.0%**	**$ 18,892,483**	**$ 18,973,960**	**$ 16,581,426**	**$ 15,805,130**	**$ 12,145,796**	**$ 13,555,171**	**$ 15,299,286**	**$ 16,248,540**	**$ 22,133,613**	74
	Reserves																
75	3% TABOR Emergency Reserve	2,802,134	2,665,909	2,914,219	3,030,788	13.7%	4.0%	3,152,020	3,278,100	3,409,224	3,545,593	3,687,417	3,834,914	3,988,310	4,147,843	4,313,757	75
76	TABOR Excess Reserve	7,549,152	325,000	537,169	-	-100.0%	-100.0%	-	-	-	-	-	-	-	-	-	76
77	15% Fiscal Contingency Reserve	12,905,228	8,962,326	10,356,924	14,075,602	57.1%	35.9%	14,499,913	14,892,722	15,809,205	16,372,692	17,045,534	17,428,453	17,942,421	18,417,221	18,888,072	77
78	Council Special Projects Reserve (*Eliminated in 2020*)	3,416,115	674,760	48,952	-	-100.0%	-100.0%	-	-	-	-	-	-	-	-	-	78
79	Museum Donations	557,596	542,855	561,830	561,830	3.5%	0.0%	561,830	561,830	561,830	561,830	561,830	561,830	561,830	561,830	561,830	79
80	Police Donations	19,651	19,496	19,801	19,801	1.6%	0.0%	19,801	19,801	19,801	19,801	19,801	19,801	19,801	19,801	19,801	80
81	Library Donations	244,997	279,695	226,331	191,331	-31.6%	-15.5%	191,331	191,331	191,331	191,331	191,331	191,331	191,331	191,331	191,331	81
82	**Total Reserves**	**$ 27,494,873**	**$ 13,470,041**	**$ 14,665,227**	**$ 17,879,352**	**32.7%**	**21.9%**	**$ 18,424,895**	**$ 18,943,784**	**$ 19,991,391**	**$ 20,691,247**	**$ 21,505,913**	**$ 22,036,329**	**$ 22,703,693**	**$ 23,338,026**	**$ 23,974,791**	82
83	**Unassigned Fund Balance**	**$ 15,425,506**	**$ 232,630**	**$ 7,550,675**	**$ 3,680,438**	**1482.1%**	**-51.3%**	**$ 467,588**	**$ 30,176**	**$ (3,409,965)**	**$ (4,886,118)**	**$ (9,360,117)**	**$ (8,481,158)**	**$ (7,404,407)**	**$ (7,089,486)**	**$ (1,841,177)**	83
	Operating Budget Ratio (ratio of 1.00 or higher demonstrates current revenues off-set current expenses)																
84	Revenues	103,514,108	92,140,194	96,152,766	98,221,267			100,357,848	103,668,466	108,210,031	112,669,234	117,105,343	121,972,288	125,582,882	129,894,362	137,624,733	84
85	Expenditures (Excluding Capital)	97,874,860	90,574,650	94,264,377	94,865,474			97,422,571	100,041,300	105,401,189	109,157,764	113,643,376	116,196,173	119,622,627	122,787,957	125,926,964	85
86	**Operating Budget Ratio**	**1.06**	**1.02**	**1.02**	**1.04**			**1.03**	**1.04**	**1.03**	**1.03**	**1.03**	**1.05**	**1.05**	**1.06**	**1.09**	86

2020 Adopted Financial Master Plan (General Fund) V10

Updated 10/15/19

	Financial Master Plan	2018 Actual	2019 Adopted	2019 Revised (7/31/19)	2020 Adopted	2020 Draft/ 2019 Adopted % Change	2020 Draft/ 2019 Revised % Change	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	
87	**TABOR Excess Beginning Balance**	**12,284,605**	**1,832,026**	**7,549,152**	**537,169**			**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	87
88	Annual TABOR Excess	-	-	-	-			-	-	-	-	-	-	-	-	-	88
89	*2017 Bridge Maintenance Program*	(24,085)	-	(11,313)	-			-	-	-	-	-	-	-	-	-	89
90	*ADA Transition Plan Update*	-	-	(30,607)	-			-	-	-	-	-	-	-	-	-	90
91	*Beech and 29th Street Signal*	(109,601)	-	-	-			-	-	-	-	-	-	-	-	-	91
92	*Boyd Lake, US 34, Mountain Lion Drive Intersection*	(548,232)	-	-	-			-	-	-	-	-	-	-	-	-	92
93	*CDOT Projects - 402 at I-25 Interchange & US 34 Bridge Over I-25*	(492,164)	-	-	-			-	-	-	-	-	-	-	-	-	93
94	*Cemetery Maintenance Shop and Office*	(425,508)	-	(144,301)	-			-	-	-	-	-	-	-	-	-	94
95	*Fire Training Center*	(279)	-	-	-			-	-	-	-	-	-	-	-	-	95
96	*Highway 287/Taco John's Curve Improvements*	(56,547)	-	(87,369)	-			-	-	-	-	-	-	-	-	-	96
97	*I-25 Area Variable Message Sign (VMS)*	13,712	-	-	-			-	-	-	-	-	-	-	-	-	97
98	*I-25 Widening Grant Match*	(500,000)	-	-	-			-	-	-	-	-	-	-	-	-	98
99	*Railroad Avenue Flood Repairs*	21	-	(162,092)	-			-	-	-	-	-	-	-	-	-	99
100	*Taft Ave./Eisenhower Blvd. Intersection Improvements*	(13,908)	-	(55,827)	-			-	-	-	-	-	-	-	-	-	100
101	*Taft Avenue Bridge Replacement at Big Barnes Ditch*	(18,355)	-	(9,113)	-			-	-	-	-	-	-	-	-	-	101
102	*Viestenz-Smith Mountain Park*	(1,010,664)	-	(553,280)	-			-	-	-	-	-	-	-	-	-	102
103	*West 8th Street Bridge Replacement*	(32,418)	-	(242,138)	-			-	-	-	-	-	-	-	-	-	103
104	*Wilson Avenue Flood Mitigation Project*	(572,488)	-	(4,738)	-			-	-	-	-	-	-	-	-	-	104
105	*1st and Lincoln Right Turn Lane*	(28,066)	-	-	-			-	-	-	-	-	-	-	-	-	105
106	*Beech and 29th Signal*	-	-	(68,346)	-			-	-	-	-	-	-	-	-	-	106
107	*Cleveland Avenue Traffic Calming (1st to 7th)*	(99,734)	-	(215,009)	-			-	-	-	-	-	-	-	-	-	107
108	*Fiber Optics Connections Project*	(29,928)	-	(62,883)	-			-	-	-	-	-	-	-	-	-	108
109	*Police Records Management System*	(474,117)	-	(1,266,377)	-			-	-	-	-	-	-	-	-	-	109
110	*Police Training Facility*	(17,895)	-	(387,105)	-			-	-	-	-	-	-	-	-	-	110
111	*WB US34 - Denver to Boyd Lake Improvements*	(244,119)	-	(78,972)	-			-	-	-	-	-	-	-	-	-	111
112	*W 4th Street Bike & Pedestrian Safety Improvements*	(13,258)	-	(129,712)	-			-	-	-	-	-	-	-	-	-	112
113	*1st & Garfield Bridge Replacement*	(37,821)	-	(1,177,325)	-			-	-	-	-	-	-	-	-	-	113
114	*TRANS - Rehab - Street Rehabilitation Program*	-	(1,507,026)	(1,669,187)	(537,169)			-	-	-	-	-	-	-	-	-	114
115	*Fire Station 7 Staffing*	-	-	(656,289)	-			-	-	-	-	-	-	-	-	-	115
116								-	-	-	-	-	-	-	-	-	116
117	**TABOR Excess Ending Balance**	**7,549,152**	**325,000**	**537,169**	**-**			**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	117
118	**Council Special Projects Beginning Balance**	**2,210,685**	**1,602,907**	**3,416,115**	**-**			**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	118
119	Annual Council Special Projects Funding	1,561,492	1,571,853	1,586,736													119
120	*Winter Holiday Council*	(1,500)	-	-													120
121	*Pulliam Building Renovation*	(21,497)	-	(1,661,993)													121
122	*CDOT Projects - 402 at I-25 Interchange & US 34 Bridge Over I-25*	-	(2,000,000)	(2,000,000)													122
123	*US 34 Westbound Widening - Denver to Boyd Lake*	-	(500,000)	(500,000)													123
124	*Downtown Improvements Assessment*	(15,000)	-	-													124
125	*HIP Streets Infrastructure Assessment*	(24,712)	-	(175,288)													125
126	*Foundry Project Manager (Contract)*	(188,736)	-	(31,973)													126
127	*The Foundry*	(104,617)	-	(24,445)													127
128	*#LiveLoveland*	-	-	(95,000)													128
129	*Police Body Camera*	-	-	(150,000)													129
130	*Community Improvement Project*	-	-	(70,000)													130
131	*North Wilson Avenue Sidewalk Project*	-	-	(220,200)													131
132	*Micro Homes*	-	-	(25,000)													132
133	**Council Special Projects Ending Balance**	**3,416,115**	**674,760**	**48,952**	**-**			**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	133

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City of Loveland

Fund Summaries

The following tables present revenue and expenditure summaries by fund for the main budgetary fund categories: the General Fund, Other Governmental Funds, Special Revenue Funds, Enterprise Funds, and Internal Service Funds. The Fund Summary Schedule provides a view of the budget across all funds included in the City's Budget. It is followed by a fund summary for each individual fund.

The **General Fund** is the City's main operating fund where most services to the public provided by the City are budgeted. This includes the City Council, Executive & Legal, City Clerk, Cultural Services, Development Services, Economic Development, Finance, Human Resources, Information Technology, Library, Parks & Recreation,

Other Governmental Funds is a category of funds that are related to the General Fund, but that are separated to promote transparency, such as the City of Loveland Transit Fund, the Economic Incentives Fund, and the Capital

The **Special Revenue Funds** are used to account for the proceeds of specific revenues that are restricted for use on specific purposes. This fund category includes Conservation Trust, County Open Space Sales Tax, Lodging Tax, and Capital Expansion Fee funds.

Enterprise Funds are used to account for operations financed and operated in a manner similar to private business enterprises, where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services, through user charges. City enterprises include water, wastewater, power, municipal fiber, stormwater, solid waste and recycling operations, and three City-owned golf courses.

Internal Service Funds house activities that provide services to City departments. These include Fleet Replacement and Management, Risk & Insurance (City insurance costs for workers' compensation, unemployment and general liability costs), and Employee Benefits.

Other Entity Funds account for the revenues and expenses of separate governmental units the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement, or by a separate resolution. Other Entity Funds are not included in the City's Total Budget Summary.

2020 Fund Summary Schedule

Gross Budget (including transfers)	General Fund	Other Governmental Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total City Budget	Other Entity Funds	Total All Funds
Beginning Balance	**22,215,902**	**1,236,719**	**33,262,920**	**59,984,754**	**22,314,169**	**139,014,464**	**5,076,376**	**144,090,840**
Total Revenues								
Taxes	70,890,105	748,280	1,344,199	-	-	**72,982,584**	15,801,100	**88,783,684**
Licenses & Permits	3,509,037	-	238,000	-	-	**3,747,037**	199,350	**3,946,387**
Fines and Penalties	947,266	-	-	-	-	**947,266**	-	**947,266**
Intergovernmental	766,059	838,000	8,140,372	-	499,000	**10,243,431**	18,806,250	**29,049,681**
Payment In Lieu of Taxes	8,152,598	-	-	-	-	**8,152,598**	-	**8,152,598**
Miscellaneous	1,079,554	500,000	743,457	3,318,912	277,437	**5,919,360**	236,897	**6,156,257**
Charges For Services	4,611,285	57,207	3,277,300	128,870,296	28,035,963	**164,852,051**	3,570,658	**168,422,709**
Interest Income	641,987	11,630	490,266	2,042,333	237,945	**3,424,161**	97,250	**3,521,411**
Debt Service	-	-	-	11,000,000	-	**11,000,000**	25,969	**11,025,969**
Cost Allocations	7,615,376	-	-	-	-	**7,615,376**	-	**7,615,376**
Transfers In	4,948,000	5,460,562	16,503,416	11,042,730	60,000	**38,014,708**	-	**38,014,708**
Fees	-	-	7,009,018	6,811,582	-	**13,820,600**	350,000	**14,170,600**
Gain/Loss On Assets	-	-	-	214,386	-	**214,386**	-	**214,386**
Aid To Construction	-	-	-	2,020,000	-	**2,020,000**	-	**2,020,000**
Raw Water Development Fees	-	-	-	817,102	-	**817,102**	-	**817,102**
Cash In Lieu	-	-	-	380,587	-	**380,587**	-	**380,587**
Operating Revenues	-	-	79,620	-	-	**79,620**	1,194,250	**1,273,870**
Total Revenues	**103,161,267**	**7,615,679**	**37,825,648**	**166,517,928**	**29,110,345**	**344,230,867**	**40,281,724**	**384,512,591**
Total Resources	**125,377,169**	**8,852,398**	**71,088,568**	**226,502,682**	**51,424,514**	**483,245,331**	**45,358,100**	**528,603,431**
Total Expenditures & Capital								
City Departments								
Legislative	136,932	-				**136,932**	-	**136,932**
City Manager's Office	1,786,036	-	946,529			**2,732,565**	-	**2,732,565**
City Attorney's Office	1,415,613	-				**1,415,613**	-	**1,415,613**
Municipal Court	714,504	-				**714,504**	-	**714,504**
City Clerk	726,803	-	-	-	-	**726,803**	-	**726,803**
Cultural Services	1,913,705	-	504,029	-	-	**2,417,734**	-	**2,417,734**
Development Services	2,993,098	-	-	-	-	**2,993,098**	-	**2,993,098**
Economic Development	968,673	788,920	1,107,967	-	-	**2,865,560**	-	**2,865,560**
Finance	5,939,464	-	-	-	-	**5,939,464**	-	**5,939,464**
Human Resources	1,842,159	-	-	-	22,887,858	**24,730,017**	-	**24,730,017**
Information Technology	5,100,309	-	350,000	-	-	**5,450,309**	-	**5,450,309**
Library	3,304,137	-	-	-	-	**3,304,137**	-	**3,304,137**
Parks & Recreation	11,729,002	-	8,088,397	4,346,625	-	**24,164,024**	-	**24,164,024**
Police	25,407,854	-	-	-	-	**25,407,854**	-	**25,407,854**
Public Works	5,819,428	2,824,510	26,416,332	20,919,742	10,212,865	**66,192,877**	-	**66,192,877**
Water & Power	-	-	-	158,903,973	-	**158,903,973**	-	**158,903,973**
Non-Departmental	34,019,664	4,177,199	60,000	-	-	**38,256,863**	-	**38,256,863**
Other Entities								
Northern Colorado Regional Airport	-	-	-	-	-	**-**	2,773,890	**2,773,890**
Loveland & Larimer Building Authority	-	-	-	-	-	**-**	710,404	**710,404**
General Improvement District No. 1	-	-	-	-	-	**-**	34,500	**34,500**
Loveland Urban Renewal Authority (LURA)	-	-	-	-	-	**-**	16,172,149	**16,172,149**
Downtown Development Authority (DDA)	-	-	-	-	-	**-**	87,115	**87,115**
Loveland Fire Rescue Authority Funds	-	-	-	-	-	**-**	20,399,680	**20,399,680**
Special Improvement District No. 1	-	-	-	-	-	**-**	501,845	**501,845**
Total Expenditures & Capital	**103,817,381**	**7,790,629**	**37,473,254**	**184,170,340**	**33,100,723**	**366,352,327**	**40,679,583**	**407,031,910**
Ending Balance	**21,559,788**	**1,061,769**	**33,615,314**	**42,332,342**	**18,323,791**	**116,893,004**	**4,678,517**	**121,571,521**

General Fund Summary

The General Fund is where the majority of City services provided to the public are budgeted. These services include City administrative and legal services, police protection, parks, recreation, library services, cultural activities, development review and regulation, the City contributions to the Loveland Fire Rescue Authority, street maintenance and repair, and mass transit. General Fund dollars are transferred to the Capital Projects Fund to provide for annual maintenance of capital infrastructure and one-time capital projects.

Over 70% of the funding for these services is provided by tax revenue, primarily property, sales, and use taxes (motor vehicle and building materials). Other General Fund revenues come from charges for services, licenses and permits, fines, transfers from the Enterprise Funds for administrative services provided by General Fund agencies, and payment-in-lieu-of-taxes (PILT) from Enterprise Funds (payments made to compensate a government for some or all of the property tax revenue lost due to tax exempt ownership or use of real property). Below is a General Fund Summary.

General Fund 100

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**49,531,212**	**21,612,048**	**42,920,380**	**22,215,902**	**603,854**	**2.79%**
Revenues by Department						
City Attorney's Office (GF)	1,358,044	34,000	34,000	30,000	(4,000)	(11.8%)
City Clerk (GF)	560,377	151,000	151,000	51,000	(100,000)	(66.2%)
City Manager's Office (GF)	880,273	-	-	-	-	0.0%
Cultural Services (GF)	517,473	572,169	572,169	646,918	74,749	13.1%
Development Services (GF)	2,769,762	3,151,070	3,151,070	3,434,537	283,467	9.0%
Economic Development (GF)	28,969	14,300	14,300	14,300	-	0.0%
Finance (GF)	5,776,149	570,937	1,208,437	874,615	303,678	53.2%
Human Resources (GF)	1,250,602	-	-	-	-	0.0%
Information Technology (GF)	4,394,200	-	-	-	-	0.0%
Library (GF)	116,683	94,256	94,256	96,644	2,388	2.5%
Municipal Court (GF)	1,232,403	808,497	808,497	949,246	140,749	17.4%
Non-Departmental (GF)	74,133,495	84,129,144	84,859,052	91,770,455	7,641,311	9.1%
Parks & Recreation (GF)	3,805,065	3,782,353	3,782,353	3,774,503	(7,850)	(0.2%)
Police (GF)	1,216,829	777,468	1,172,632	1,249,049	471,581	60.7%
Public Works (GF)	5,473,785	305,000	305,000	270,000	(35,000)	(11.5%)
Total Revenues	**103,514,108**	**94,390,194**	**96,152,766**	**103,161,267**	**8,771,073**	**9.3%**
Revenue By Class						
Taxes	65,341,705	66,336,449	66,928,579	70,890,105	4,553,656	6.9%
Licenses & Permits	2,960,864	3,457,135	3,657,135	3,509,037	51,902	1.5%
Fines And Penalties	1,263,731	814,197	814,197	947,266	133,069	16.3%
Intergovern	621,049	463,426	627,391	766,059	302,633	65.3%
Payment In Lieu of Taxes	7,649,554	8,018,178	8,025,178	8,152,598	134,420	1.7%
Miscellaneous	1,441,117	854,798	859,883	1,079,554	224,756	26.3%
Charges For Services	4,503,324	4,537,081	4,654,418	4,611,285	74,204	1.6%
Interest Income	589,464	420,138	1,057,638	641,987	221,849	52.8%
Cost Allocations	19,013,690	7,228,792	7,268,347	7,615,376	386,584	5.3%
Transfers In	64,997	2,260,000	2,260,000	4,948,000	2,688,000	118.9%
Gain/Loss On Assets	64,614	-	-	-	-	0.0%
Total Revenues	**103,514,108**	**94,390,194**	**96,152,766**	**103,161,267**	**8,771,073**	**9.3%**

General Fund 100

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Department						
City Attorney's Office (GF)	1,621,851	1,394,551	1,394,551	1,415,613	21,062	1.5%
City Clerk (GF)	795,840	719,859	719,859	726,803	6,944	1.0%
City Manager's Office (GF)	2,348,754	1,919,979	2,107,783	1,786,036	(133,943)	(7.0%)
Cultural Services (GF)	2,571,964	2,002,309	2,010,074	1,913,705	(88,604)	(4.4%)
Development Services (GF)	3,811,992	3,135,765	3,165,258	2,993,098	(142,667)	(4.5%)
Economic Development (GF)	1,176,679	1,007,420	1,007,420	968,673	(38,747)	(3.8%)
Finance (GF)	6,439,651	5,795,487	5,957,987	5,939,464	143,977	2.5%
Human Resources (GF)	1,635,733	1,839,401	1,839,401	1,842,159	2,758	0.1%
Information Technology (GF)	5,046,359	4,821,194	4,956,194	5,100,309	279,115	5.8%
Legislative (GF)	187,723	139,383	139,383	136,932	(2,451)	(1.8%)
Library (GF)	4,108,706	3,230,339	3,465,030	3,304,137	73,798	2.3%
Municipal Court (GF)	870,050	660,576	660,576	714,504	53,928	8.2%
Non-Departmental (GF)	34,800,602	33,643,268	45,906,783	34,019,664	376,396	1.1%
Parks & Recreation (GF)	11,799,368	11,891,351	12,282,981	11,729,002	(162,349)	(1.4%)
Police (GF)	26,079,221	24,457,483	25,477,500	25,407,854	950,371	3.9%
Public Works (GF)	6,830,446	5,641,210	5,766,464	5,819,428	178,218	3.2%
Total Expenditures & Capital	**110,124,940**	**102,299,575**	**116,857,244**	**103,817,379**	**1,517,804**	**1.5%**
Expenditures by Class						
Personal Services	45,708,797	48,516,659	48,998,404	50,006,440	1,489,781	3.1%
Supplies	3,729,568	3,689,586	3,282,154	3,404,467	(285,119)	(7.7%)
Purchased Services	27,086,433	27,465,145	30,464,443	29,262,053	1,796,908	6.5%
Administrative Overhead	11,084,130	-	-	-	-	0.0%
Debt Service-Exp	5,874	6,646	6,646	6,646	-	0.0%
Transfers	21,180,295	19,653,285	30,639,511	18,484,029	(1,169,256)	(5.9%)
Total Expenditures	**108,795,096**	**99,331,321**	**113,391,158**	**101,163,636**	**1,832,315**	**1.8%**
Equipment	299,963	559,263	668,943	608,741	49,478	8.8%
Infrastructure	1,029,881	2,391,251	2,793,143	2,045,002	(346,249)	(14.5%)
Capital Outlay	-	17,740	4,000	-	(17,740)	(100.0%)
Total Capital Outlay	**1,329,844**	**2,968,254**	**3,466,086**	**2,653,743**	**(314,511)**	**(10.6%)**
Total Expenditures & Capital	**110,124,940**	**102,299,575**	**116,857,244**	**103,817,379**	**1,517,804**	**1.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	87,608,927	79,671,390	82,745,001	82,672,961	3,001,571	3.8%
Capital & Depreciation	1,329,844	2,968,254	3,466,086	2,653,743	(314,511)	(10.6%)
Debt Service-Exp	5,874	6,646	6,646	6,646	-	0.0%
Transfers	21,180,295	19,653,285	30,639,511	18,484,029	(1,169,256)	(5.9%)
Total Expenditures	**110,124,940**	**102,299,575**	**116,857,244**	**103,817,379**	**1,517,804**	**1.5%**
Net Income	(6,610,832)	(7,909,381)	(20,704,478)	(656,112)	7,253,269	(91.7%)
Ending Fund Balance	**42,920,380**	**13,702,667**	**22,215,902**	**21,559,790**	**7,857,123**	**57.34%**

Other Governmental Funds Summary

Other Governmental Funds are related to the General Fund, but are separated to promote transparency. Included in this category are the Foundry COP Debt Service, City of Loveland Transit, Economic Incentives, Capital Projects, Council Special Projects, TABOR Excess Projects, and the Foundry Construction Project funds. Below is an Other Governmental Funds Summary followed by a fund summary for each of the Other Governmental Funds.

Other Governmental Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**10,960,400**	**9,705,280**	**2,444,064**	**1,236,719**	**(8,468,561)**	**-87.26%**
Revenues by Fund						
Foundry COP & Construction	159,508	157,951	157,951	990,880	832,929	527.3%
Transit	2,664,701	2,316,733	2,545,482	2,824,510	507,777	21.9%
Economic Incentives	707,755	519,631	819,631	520,550	919	0.2%
Capital Projects	4,992,068	3,293,000	36,980,412	3,279,739	(13,261)	(0.4%)
Total Revenues	**8,524,032**	**6,287,315**	**40,503,476**	**7,615,679**	**1,328,364**	**21.1%**
Revenue By Class						
Taxes	-	-	-	748,280	748,280	0.0%
Intergovern	1,006,295	2,790,608	2,790,608	838,000	(1,952,608)	(70.0%)
Miscellaneous	10,759	-	10,719,584	500,000	500,000	0.0%
Charges For Services	98,225	67,000	67,000	57,207	(9,793)	(14.6%)
Interest Income	142,842	172,662	172,662	11,630	(161,032)	(93.3%)
Transfers In	7,265,912	3,257,045	26,753,622	5,460,562	2,203,517	67.7%
Total Revenues	**8,524,032**	**6,287,315**	**40,503,476**	**7,615,679**	**1,328,364**	**21.1%**

Other Governmental Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund						
Foundry COP & Construction	8,235,746	-	816,476	897,460	897,460	0.0%
Transit	2,664,701	2,382,637	2,611,386	2,824,510	441,873	18.5%
Economic Incentives	280,981	504,920	1,302,547	788,920	284,000	56.2%
Capital Projects	5,005,392	3,293,000	36,980,412	3,279,739	(13,261)	(0.4%)
Total Expenditures & Capital	**16,186,820**	**6,180,557**	**41,710,821**	**7,790,629**	**1,610,072**	**26.1%**
Expenditures by Class						
Personal Services	1,018,534	1,031,344	1,031,344	876,341	(155,003)	(15.0%)
Supplies	390,422	18,980	258,653	17,980	(1,000)	(5.3%)
Purchased Services	2,825,333	1,582,313	8,546,047	1,903,439	321,126	20.3%
Administrative Overhead	99,343	-	-	260,750	260,750	0.0%
Debt Service-Exp	596,505	254,920	254,920	1,152,380	897,460	352.1%
Transfers	14,764	30,000	529,584	35,000	5,000	16.7%
Total Expenditures	**4,944,902**	**2,917,557**	**10,620,548**	**4,245,890**	**1,328,333**	**45.5%**
Equipment	557,773	-	672,178	300,000	300,000	0.0%
Land	497,086	-	3,354,514	-	-	0.0%
Infrastructure	10,179,807	3,263,000	27,063,581	3,244,739	(18,261)	(0.6%)
Capital Outlay	7,252	-	-	-	-	0.0%
Total Capital Outlay	**11,241,918**	**3,263,000**	**31,090,273**	**3,544,739**	**281,739**	**8.6%**
Total Expenditures & Capital	**16,186,820**	**6,180,557**	**41,710,821**	**7,790,629**	**1,610,072**	**26.1%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	4,333,633	2,632,637	9,836,044	3,058,510	425,873	16.2%
Capital & Depreciation	11,241,918	3,263,000	31,090,273	3,544,739	281,739	8.6%
Debt Service-Exp	596,505	254,920	254,920	1,152,380	897,460	352.1%
Transfers	14,764	30,000	529,584	35,000	5,000	16.7%
Total Expenditures & Capital	**16,186,820**	**6,180,557**	**41,710,821**	**7,790,629**	**1,610,072**	**26.1%**
Net Income	(7,662,788)	106,758	(1,207,345)	(174,950)	(281,708)	(263.9%)
Ending Fund Balance	**2,444,064**	**9,812,038**	**1,236,719**	**1,061,769**	**(8,750,269)**	**-89.18%**

Foundry Certificates of Participation (COP) Debt Service & Construction Funds

The Foundry COP and Construction Funds were established in 2017, to account for proceeds for the certificates of participation issued to build a parking structure and other public improvements.

Foundry COP & Construction Funds 101 & 123

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**9,620,335**	**9,076,892**	**1,544,097**	**885,572**	**(8,191,320)**	**-90.24%**
Revenues by Department						
Foundry COP & Construction (ND)	159,508	157,951	157,951	990,880	832,929	527.3%
Total Revenues	**159,508**	**157,951**	**157,951**	**990,880**	**832,929**	**527.3%**
Revenue By Class						
Taxes	-	-	-	748,280	748,280	0.0%
Miscellaneous	9,733	-	-	-	-	0.0%
Interest Income	149,775	157,951	157,951	-	(157,951)	(100.0%)
Transfers In	-	-	-	242,600	242,600	0.0%
Total Revenues	**159,508**	**157,951**	**157,951**	**990,880**	**832,929**	**527.3%**
Expenditures by Department						
Foundry COP & Construction (ND)	542,010	-	-	897,460	897,460	0.0%
Foundry COP & Construction (ED)	7,693,736	-	816,476	-	-	0.0%
Total Expenditures & Capital	**8,235,746**	**-**	**816,476**	**897,460**	**897,460**	**0.0%**
Expenditures by Class						
Debt Service-Exp	542,010	-	-	897,460	897,460	0.0%
Total Expenditures	**542,010**	**-**	**-**	**897,460**	**897,460**	**0.0%**
Infrastructure	7,693,736	-	816,476	-	-	0.0%
Total Capital Outlay	**7,693,736**	**-**	**816,476**	**-**	**-**	**0.0%**
Total Expenditures & Capital	**8,235,746**	**-**	**816,476**	**897,460**	**897,460**	**0.0%**
Expenditures by Operating vs. Capital						
Capital & Depreciation	7,693,736	-	816,476	-	-	0.0%
Debt Service-Exp	542,010	-	-	897,460	897,460	0.0%
Total Expenditures & Capital	**8,235,746**	**-**	**816,476**	**897,460**	**897,460**	**0.0%**
Net Income	(8,076,238)	157,951	(658,525)	93,420	(64,531)	(40.9%)
Ending Fund Balance	**1,544,097**	**9,234,843**	**885,572**	**978,992**	**(8,255,851)**	**-89.40%**

Transit Fund

The Transit Fund is used to account for all revenues and costs to provide fixed route bus service and Paratransit services to City residents. The City is also a partner with the City of Fort Collins and City of Longmont to provide regional bus services connecting the three cities. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section. Funding sources include Federal Transit Administration (FTA) grants, firebox revenue, and a subsidy from General Fund resources.

City of Loveland Transit (COLT) Fund 105

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**65,904**	**65,904**	**65,904**	**-**	**(65,904)**	**-100.00%**
Revenues by Department						
Public Works	2,664,701	2,316,733	2,545,482	2,824,510	507,777	21.9%
Total Revenues	**2,664,701**	**2,316,733**	**2,545,482**	**2,824,510**	**507,777**	**21.9%**
Revenue By Class						
Intergovern	981,311	525,608	525,608	838,000	312,392	59.4%
Miscellaneous	1,026	-	-	-	-	0.0%
Charges For Services	98,225	67,000	67,000	57,207	(9,793)	(14.6%)
Transfers In	1,584,139	1,724,125	1,952,874	1,929,303	205,178	11.9%
Total Revenues	**2,664,701**	**2,316,733**	**2,545,482**	**2,824,510**	**507,777**	**21.9%**
Expenditures by Department						
Public Works	2,664,701	2,382,637	2,611,386	2,824,510	441,873	18.5%
Total Expenditures & Capital	**2,664,701**	**2,382,637**	**2,611,386**	**2,824,510**	**441,873**	**18.5%**
Expenditures by Class						
Personal Services	895,116	1,031,344	1,031,344	876,341	(155,003)	(15.0%)
Supplies	15,998	18,980	18,980	17,980	(1,000)	(5.3%)
Purchased Services	1,157,158	1,332,313	1,467,148	1,369,439	37,126	2.8%
Administrative Overhead	99,343	-	-	260,750	260,750	0.0%
Total Expenditures	**2,167,615**	**2,382,637**	**2,517,472**	**2,524,510**	**141,873**	**6.0%**
Equipment	-	-	68,000	300,000	300,000	0.0%
Land	497,086	-	25,914	-	-	0.0%
Total Capital Outlay	**497,086**	**-**	**93,914**	**300,000**	**300,000**	**0.0%**
Total Expenditures & Capital	**2,664,701**	**2,382,637**	**2,611,386**	**2,824,510**	**441,873**	**18.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,167,615	2,382,637	2,517,472	2,524,510	141,873	6.0%
Capital & Depreciation	497,086	-	93,914	300,000	300,000	0.0%
Total Expenditures & Capital	**2,664,701**	**2,382,637**	**2,611,386**	**2,824,510**	**441,873**	**18.5%**
Net Income	-	(65,904)	(65,904)	-	65,904	(100.0%)
Ending Fund Balance	**65,904**	**-**	**-**	**-**	**-**	**0.00%**

Economic Incentives Fund

Fund revenue comes from an annual contribution from General Fund revenue. Funds are appropriated by Council as needed to support economic development projects.

Economic Incentives Fund 106						
	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**1,260,837**	**545,188**	**834,063**	**351,147**	**(194,041)**	**-35.59%**
Revenues by Department						
Economic Development	707,755	519,631	819,631	520,550	919	0.2%
Total Revenues	**707,755**	**519,631**	**819,631**	**520,550**	**919**	**0.2%**
Revenue By Class						
Interest Income	2,835	14,711	14,711	11,630	(3,081)	(20.9%)
Transfers In	704,920	504,920	804,920	508,920	4,000	0.8%
Total Revenues	**707,755**	**519,631**	**819,631**	**520,550**	**919**	**0.2%**
Expenditures by Department						
Economic Development	280,981	504,920	1,302,547	788,920	284,000	56.2%
Total Expenditures & Capital	**280,981**	**504,920**	**1,302,547**	**788,920**	**284,000**	**56.2%**
Expenditures by Class						
Purchased Services	226,486	250,000	1,047,627	534,000	284,000	113.6%
Debt Service-Exp	54,495	254,920	254,920	254,920	-	0.0%
Total Expenditures	**280,981**	**504,920**	**1,302,547**	**788,920**	**284,000**	**56.2%**
Total Expenditures & Capital	**280,981**	**504,920**	**1,302,547**	**788,920**	**284,000**	**56.2%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	226,486	250,000	1,047,627	534,000	284,000	113.6%
Debt Service-Exp	54,495	254,920	254,920	254,920	-	0.0%
Total Expenditures & Capital	**280,981**	**504,920**	**1,302,547**	**788,920**	**284,000**	**56.2%**
Net Income	426,774	14,711	(482,916)	(268,370)	(283,081)	(1924.3%)
Ending Fund Balance	**834,063**	**559,899**	**351,147**	**82,777**	**(477,122)**	**-85.22%**

Capital Projects Fund

The Capital Projects Fund is where all non–enterprise infrastructure other than the street system, major building maintenance projects, and major equipment purchases for General Fund agencies are budgeted. The funding sources for the fund are primarily transfers from the General Fund, and the CEF Funds. This allows for the full cost of a project to be budgeted when the funding for the project is from different sources.

Capital Projects Fund 120

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**13,324**	**17,296**	**-**	**-**	**(17,296)**	**-100.00%**
Revenues by Department						
Non-Departmental	4,563,507	1,028,000	23,625,761	2,779,739	1,751,739	170.4%
Parks & Recreation	24,984	-	-	-	-	0.0%
Police	-	-	9,810,000	-	-	0.0%
Public Works	403,577	2,265,000	3,544,651	500,000	(1,765,000)	(77.9%)
Total Revenues	**4,992,068**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**
Revenue By Class						
Intergovern	24,984	2,265,000	2,265,000	-	(2,265,000)	(100.0%)
Miscellaneous	-	-	10,719,584	500,000	500,000	0.0%
Interest Income	(9,768)	-	-	-	-	0.0%
Transfers In	4,976,852	1,028,000	23,995,828	2,779,739	1,751,739	170.4%
Total Revenues	**4,992,068**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**

Capital Projects Fund 120

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Department						
Cultural Services	6,615	-	63,416	-	-	0.0%
Economic Development	44,703	-	-	-	-	0.0%
Loveland Fire Rescue Authority	(1,043)	-	-	-	-	0.0%
Information Technology	1,543,557	-	5,136,214	-	-	0.0%
Non-Departmental	-	-	409,584	-	-	0.0%
Parks & Recreation	1,658,704	303,000	1,133,688	303,000	-	0.0%
Police	907,930	-	20,452,563	-	-	0.0%
Public Works	844,926	2,990,000	9,784,947	2,976,739	(13,261)	(0.4%)
Total Expenditures & Capital	**5,005,392**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**
Expenditures by Class						
Personal Services	123,418	-	-	-	-	0.0%
Supplies	374,425	-	239,673	-	-	0.0%
Purchased Services	1,441,690	-	6,031,272	-	-	0.0%
Transfers	14,764	30,000	529,584	35,000	5,000	16.7%
Total Expenditures	**1,954,296**	**30,000**	**6,800,529**	**35,000**	**5,000**	**16.7%**
Equipment	557,773	-	604,178	-	-	0.0%
Land	-	-	3,328,600	-	-	0.0%
Infrastructure	2,486,071	3,263,000	26,247,105	3,244,739	(18,261)	(0.6%)
Capital Outlay	7,252	-	-	-	-	0.0%
Total Capital Outlay	**3,051,096**	**3,263,000**	**30,179,883**	**3,244,739**	**(18,261)**	**(0.6%)**
Total Expenditures & Capital	**5,005,392**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,939,532	-	6,270,945	-	-	0.0%
Capital & Depreciation	3,051,096	3,263,000	30,179,883	3,244,739	(18,261)	(0.6%)
Transfers	14,764	30,000	529,584	35,000	5,000	16.7%
Total Expenditures & Capital	**5,005,392**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**
Net Income	(13,324)	-	-	-	-	0.0%
Ending Fund Balance	**-**	**17,296**	**-**	**-**	**(17,296)**	**-100.00%**

Special Revenue Funds Summary

Special Revenue Funds are used for service areas and programs that have dedicated revenue sources. These dedicated revenues are restricted for use on specific purposes. Included in this category are the Perpetual Care, Parks Improvement, Conservation Trust, County Open Space Sales Tax, Community Housing Development, Community Development Block Grant, Art in Public Places, Lodging Tax, Police Seizures & Forfeitures, Public, Educational & Government Access Fee, Transportation, Parking Facility, Capital Expansion Fee, and Fiber Network Funds. Below is a Special Revenue Funds Summary followed by a fund summary for each of the Special Revenue Funds.

Special Revenue Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**63,369,470**	**38,462,601**	**55,818,474**	**33,262,920**	**(5,199,681)**	**-13.52%**
Revenues by Fund						
Perpetual Care	119,457	119,306	119,306	110,161	(9,145)	(7.7%)
Parks Improvement	80,334	73,267	73,267	64,363	(8,904)	(12.2%)
Conservation Trust	917,775	1,385,760	1,385,760	753,303	(632,457)	(45.6%)
County Open Space Sales Tax	2,962,708	3,058,780	3,058,780	2,629,861	(428,919)	(14.0%)
Community Housing Development	636,254	576,917	576,917	450,000	(126,917)	(22.0%)
CDBG	247,002	324,869	972,408	389,247	64,378	19.8%
Art In Public Places	514,258	466,637	1,155,010	972,226	505,589	108.3%
Lodging Tax	1,077,087	1,058,069	1,058,069	1,189,381	131,312	12.4%
Police Seizures & Forfeitures	674	855	855	820	(35)	(4.1%)
PEG Fee	107,686	80,025	80,025	82,200	2,175	2.7%
Transportation	31,047,440	29,268,356	43,436,868	22,941,784	(6,326,572)	(21.6%)
Parking Facility	166,551	271,099	838,474	356,760	85,661	31.6%
CEFs Rolled Up	7,588,144	8,756,483	8,756,483	7,768,442	(988,041)	(11.3%)
Fiber Network	109,616	87,181	87,181	117,100	29,919	34.3%
Total Revenues	**45,574,987**	**45,527,604**	**61,599,403**	**37,825,648**	**(7,701,956)**	**(16.9%)**
Revenue By Class						
Taxes	1,145,418	1,172,541	1,172,541	1,344,199	171,658	14.6%
Licenses & Permits	201,314	238,000	238,000	238,000	-	0.0%
Intergovern	12,922,674	9,446,976	18,890,535	8,140,372	(1,306,604)	(13.8%)
Miscellaneous	1,134,178	377,312	475,299	743,457	366,145	97.0%
Charges For Services	3,022,411	3,127,440	3,127,440	3,277,300	149,860	4.8%
Interest Income	758,979	626,402	626,402	490,266	(136,136)	(21.7%)
Transfers In	19,498,812	22,199,844	28,730,097	16,503,416	(5,696,428)	(25.7%)
Fees	6,891,200	8,259,479	8,259,479	7,009,018	(1,250,461)	(15.1%)
Operating Revenues	-	79,610	79,610	79,620	10	0.0%
Total Revenues	**45,574,987**	**45,527,604**	**61,599,403**	**37,825,648**	**(7,701,956)**	**(16.9%)**

Special Revenue Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund						
Parks Improvement	37,598	635,900	1,255,718	106,900	(529,000)	(83.2%)
Conservation Trust	495,115	3,925,834	5,068,890	865,334	(3,060,500)	(78.0%)
County Open Space Sales Tax	1,111,414	4,100,733	6,046,632	2,824,147	(1,276,586)	(31.1%)
Community Housing Development	121,996	558,265	818,265	557,282	(983)	(0.2%)
CDBG	247,002	324,869	972,408	389,247	64,378	19.8%
Art In Public Places	297,485	377,489	831,082	504,029	126,540	33.5%
Lodging Tax	1,124,791	997,524	1,107,524	1,107,967	110,443	11.1%
PEG Fee	7,181	189,000	189,000	150,000	(39,000)	(20.6%)
Transportation	31,047,440	29,268,356	43,436,868	22,941,784	(6,326,572)	(21.6%)
Parking Facility	166,551	271,097	982,815	356,760	85,663	31.6%
CEFs Rolled Up	11,925,825	9,144,809	23,169,499	7,469,804	(1,675,005)	(18.3%)
Fiber Network	102,278	200,000	276,256	200,000	-	0.0%
Total Expenditures & Capital	**46,684,677**	**49,993,876**	**84,154,957**	**37,473,254**	**(12,520,622)**	**(25.0%)**
Expenditures by Class						
Personal Services	6,178,823	6,834,401	6,911,203	6,867,381	32,980	0.5%
Supplies	1,545,870	1,793,036	1,923,298	1,717,836	(75,200)	(4.2%)
Purchased Services	14,800,938	8,848,105	14,965,593	5,744,975	(3,103,130)	(35.1%)
Administrative Overhead	820,142	113,634	113,634	147,363	33,729	29.7%
Debt Service-Exp	67,302	74,329	74,329	73,258	(1,071)	(1.4%)
Transfers	6,561,831	5,798,660	17,980,531	3,492,063	(2,306,597)	(39.8%)
Total Expenditures	**29,974,907**	**23,462,165**	**41,968,588**	**18,042,876**	**(5,419,289)**	**(23.1%)**
Art	96,873	154,699	588,292	260,000	105,301	68.1%
Equipment	103,532	270,000	429,728	-	(270,000)	(100.0%)
Land	2,299,241	4,775,000	6,159,452	1,427,500	(3,347,500)	(70.1%)
Infrastructure	14,210,124	21,332,012	35,008,897	17,742,878	(3,589,134)	(16.8%)
Total Capital Outlay	**16,709,770**	**26,531,711**	**42,186,369**	**19,430,378**	**(7,101,333)**	**(26.8%)**
Total Expenditures & Capital	**46,684,677**	**49,993,876**	**84,154,957**	**37,473,254**	**(12,520,622)**	**(25.0%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	23,345,773	17,589,176	23,913,728	14,477,555	(3,111,621)	(17.7%)
Capital & Depreciation	16,709,770	26,531,711	42,186,369	19,430,378	(7,101,333)	(26.8%)
Debt Service-Exp	67,302	74,329	74,329	73,258	(1,071)	(1.4%)
Transfers	6,561,831	5,798,660	17,980,531	3,492,063	(2,306,597)	(39.8%)
Total Expenditures & Capital	**46,684,677**	**49,993,876**	**84,154,957**	**37,473,254**	**(12,520,622)**	**(25.0%)**
Net Income	(1,109,690)	(4,466,272)	(22,555,554)	352,394	4,818,666	(107.9%)
Ending Fund Balance	**55,818,474**	**33,996,329**	**33,262,920**	**33,615,314**	**(381,015)**	**-1.12%**

Perpetual Care Fund

This Fund's revenues come from interest earnings on the fund balance, perpetual care fees paid at the time of interment and a portion of fees paid for columbarium niches/cremorials. Funds are specifically earmarked for use in the general preservation of the interment sites and grounds, walk, roadways, boundaries and structures so that the grounds shall remain and be reasonably cared for as cemetery grounds in perpetuity.

Perpetual Care Fund 140						
	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**3,169,384**	**3,066,113**	**3,049,927**	**3,169,233**	**103,120**	**3.36%**
Revenues by Department						
Parks & Recreation	119,457	119,306	119,306	110,161	(9,145)	(7.7%)
Total Revenues	**119,457**	**119,306**	**119,306**	**110,161**	**(9,145)**	**(7.7%)**
Revenue By Class						
Charges For Services	76,700	62,583	62,583	62,611	28	0.0%
Interest Income	42,757	56,723	56,723	47,550	(9,173)	(16.2%)
Total Revenues	**119,457**	**119,306**	**119,306**	**110,161**	**(9,145)**	**(7.7%)**
Expenditures by Department	-	-	-	-	-	-
Expenditures by Class	-	-	-	-	-	-
Expenditures by Operating vs. Capital	-	-	-	-	-	-
Net Income	119,457	119,306	119,306	110,161	(9,145)	(7.7%)
Ending Fund Balance	**3,049,927**	**3,185,419**	**3,169,233**	**3,279,394**	**93,975**	**2.95%**

Parks Improvement Fund

The Park Improvement Fund receives user fees for the use of park shelters, ball fields, and tennis courts, as well as a share of user fees paid for Larimer County parks within the Loveland Urban Growth Area. Current policy dedicates money in this fund to improving and renovating park facilities. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Park Improvement.

Parks Improvement Fund 200

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**1,720,509**	**950,586**	**1,677,773**	**495,322**	**(455,264)**	**-47.9%**
Revenues by Department						
Parks & Recreation	80,334	73,267	73,267	64,363	(8,904)	(12.2%)
Total Revenues	**80,334**	**73,267**	**73,267**	**64,363**	**(8,904)**	**(12.2%)**
Revenue By Class						
Intergovern	-	1,779	1,779	1,700	(79)	(4.4%)
Miscellaneous	6,750	-	-	-	-	0.0%
Charges For Services	49,330	53,902	53,902	54,986	1,084	2.0%
Interest Income	24,254	17,586	17,586	7,677	(9,909)	(56.3%)
Total Revenues	**80,334**	**73,267**	**73,267**	**64,363**	**(8,904)**	**(12.2%)**
Expenditures by Department						
Parks & Recreation	37,598	635,900	1,255,718	106,900	(529,000)	(83.2%)
Total Expenditures & Capital	**37,598**	**635,900**	**1,255,718**	**106,900**	**(529,000)**	**(83.2%)**
Expenditures by Class						
Purchased Services	13,463	-	-	-	-	0.0%
Transfers	-	5,900	5,900	6,900	1,000	16.9%
Total Expenditures	**13,463**	**5,900**	**5,900**	**6,900**	**1,000**	**16.9%**
Infrastructure	24,135	630,000	1,249,818	100,000	(530,000)	(84.1%)
Total Capital Outlay	**24,135**	**630,000**	**1,249,818**	**100,000**	**(530,000)**	**(84.1%)**
Total Expenditures & Capital	**37,598**	**635,900**	**1,255,718**	**106,900**	**(529,000)**	**(83.2%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	13,463	-	-	-	-	0.0%
Capital & Depreciation	24,135	630,000	1,249,818	100,000	(530,000)	(84.1%)
Transfers	-	5,900	5,900	6,900	1,000	16.9%
Total Expenditures & Capital	**37,598**	**635,900**	**1,255,718**	**106,900**	**(529,000)**	**(83.2%)**
Net Income	42,736	(562,633)	(1,182,451)	(42,537)	520,096	(92.4%)
Ending Fund Balance	**1,677,773**	**387,953**	**495,322**	**452,785**	**64,832**	**16.7%**

Conservation Trust Fund

The Conservation Trust Fund receives a share of the proceeds of the Colorado Lottery. Current policy dedicates money in this fund to construction and maintenance of the City's recreation trails system. In the past, Lottery revenues have provided partial funding of the Chilson Recreation Center and the Youth Sports Complex. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Conservation Trust.

Conservation Trust Fund 201

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**4,725,352**	**3,053,582**	**4,302,692**	**619,562**	**(2,434,020)**	**-79.71%**
Revenues by Department						
Parks & Recreation	917,775	1,385,760	1,385,760	753,303	(632,457)	(45.6%)
Total Revenues	**917,775**	**1,385,760**	**1,385,760**	**753,303**	**(632,457)**	**(45.6%)**
Revenue By Class						
Intergovern	866,395	1,340,000	1,340,000	743,700	(596,300)	(44.5%)
Interest Income	51,379	45,760	45,760	9,603	(36,157)	(79.0%)
Total Revenues	**917,775**	**1,385,760**	**1,385,760**	**753,303**	**(632,457)**	**(45.6%)**
Expenditures by Department						
Parks & Recreation	495,115	3,925,834	5,068,890	865,334	(3,060,500)	(78.0%)
Total Expenditures & Capital	**495,115**	**3,925,834**	**5,068,890**	**865,334**	**(3,060,500)**	**(78.0%)**
Expenditures by Class						
Personal Services	203,878	241,816	241,816	287,900	46,084	19.1%
Supplies	47,949	17,900	87,722	20,400	2,500	14.0%
Purchased Services	40,485	55,367	68,601	57,034	1,667	3.0%
Transfers	-	-	-	-	-	0.0%
Total Expenditures	**292,312**	**315,083**	**398,139**	**365,334**	**50,251**	**15.9%**
Infrastructure	202,803	3,610,751	4,670,751	500,000	(3,110,751)	(86.2%)
Total Capital Outlay	**202,803**	**3,610,751**	**4,670,751**	**500,000**	**(3,110,751)**	**(86.2%)**
Total Expenditures & Capital	**495,115**	**3,925,834**	**5,068,890**	**865,334**	**(3,060,500)**	**(78.0%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	292,312	315,083	398,139	365,334	50,251	15.9%
Capital & Depreciation	202,803	3,610,751	4,670,751	500,000	(3,110,751)	(86.2%)
Transfers	-	-	-	-	-	0.0%
Total Expenditures & Capital	**495,115**	**3,925,834**	**5,068,890**	**865,334**	**(3,060,500)**	**(78.0%)**
Net Income	422,660	(2,540,074)	(3,683,130)	(112,031)	2,428,043	(95.6%)
Ending Fund Balance	**4,302,692**	**513,508**	**619,562**	**507,531**	**(5,977)**	**-1.16%**

County Open Space Tax Fund

The Open Space Fund receives a share of revenues from the Larimer County Open Space tax, a countywide one-quarter cent sales and use tax. The County tax expires in 2018. Use of money in this fund is restricted to the acquisition and management of open space, and it cannot be used for other general governmental purposes. Under City of Loveland policies, fifteen percent (15%) of Open Space revenue is reserved each year to continue operation and maintenance after the tax expires. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Open Space.

County Open Space Tax Fund 202

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**11,446,451**	**7,520,708**	**9,595,157**	**6,607,305**	**(913,403)**	**-12.15%**
Revenues by Department						
Parks & Recreation	2,962,708	3,058,780	3,058,780	2,629,861	(428,919)	(14.0%)
Total Revenues	**2,962,708**	**3,058,780**	**3,058,780**	**2,629,861**	**(428,919)**	**(14.0%)**
Revenue By Class						
Intergovern	2,817,506	2,793,320	2,793,320	2,379,019	(414,301)	(14.8%)
Miscellaneous	100,062	148,430	148,430	148,429	(1)	0.0%
Interest Income	45,141	117,030	117,030	102,413	(14,617)	(12.5%)
Total Revenues	**2,962,708**	**3,058,780**	**3,058,780**	**2,629,861**	**(428,919)**	**(14.0%)**
Expenditures by Department						
Parks & Recreation	1,111,414	4,100,733	6,046,632	2,824,147	(1,276,586)	(31.1%)
Total Expenditures & Capital	**1,111,414**	**4,100,733**	**6,046,632**	**2,824,147**	**(1,276,586)**	**(31.1%)**
Expenditures by Class						
Personal Services	599,081	732,597	732,597	759,961	27,364	3.7%
Supplies	49,409	84,200	84,200	91,200	7,000	8.3%
Purchased Services	245,427	205,273	364,223	344,586	139,313	67.9%
Administrative Overhead	72,518	78,663	78,663	90,230	11,567	14.7%
Transfers	-	7,920	7,920	13,170	5,250	66.3%
Total Expenditures	**966,434**	**1,108,653**	**1,267,603**	**1,299,147**	**190,494**	**17.2%**
Equipment	-	270,000	270,000	-	(270,000)	(100.0%)
Land	50,000	1,930,000	2,776,929	1,000,000	(930,000)	(48.2%)
Infrastructure	94,980	792,080	1,732,100	525,000	(267,080)	(33.7%)
Total Capital Outlay	**144,980**	**2,992,080**	**4,779,029**	**1,525,000**	**(1,467,080)**	**(49.0%)**
Total Expenditures & Capital	**1,111,414**	**4,100,733**	**6,046,632**	**2,824,147**	**(1,276,586)**	**(31.1%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	966,434	1,100,733	1,259,683	1,285,977	185,244	16.8%
Capital & Depreciation	144,980	2,992,080	4,779,029	1,525,000	(1,467,080)	(49.0%)
Transfers	-	7,920	7,920	13,170	5,250	66.3%
Total Expenditures & Capital	**1,111,414**	**4,100,733**	**6,046,632**	**2,824,147**	**(1,276,586)**	**(31.1%)**
Net Income	1,851,294	(1,041,953)	(2,987,852)	(194,286)	847,667	(81.4%)
Ending Fund Balance	**9,595,157**	**6,478,755**	**6,607,305**	**6,413,019**	**(65,736)**	**-1.01%**

Community Housing Development Fund

The Community Housing Development Fund was initially funded by a one-time contribution of $400,000 from the Council Special Projects Reserve in 2017. Beginning in 2018, this Fund is funded by a dedicated allocation of 1.25% of sales tax for use on affordable housing initiatives. Funds are appropriated by Council as needed to support affordable housing and homelessness projects. The Community Housing Development Fund is managed by the Community Partnership Office in the Executive & Legal Department. Details on the expenditures are in the Executive & Legal chapter.

Community Housing Development Fund 203

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**1,411,257**	**56**	**896,999**	**655,651**	**655,595**	**1170705.05%**
Revenues by Department						
Community Partnership Office	636,254	576,917	576,917	450,000	(126,917)	(22.0%)
Total Revenues	**636,254**	**576,917**	**576,917**	**450,000**	**(126,917)**	**(22.0%)**
Revenue By Class						
Miscellaneous	75,840	-	-	-	-	0.0%
Interest Income	7,785	-	-	-	-	0.0%
Transfers In	552,630	576,917	576,917	450,000	(126,917)	(22.0%)
Total Revenues	**636,254**	**576,917**	**576,917**	**450,000**	**(126,917)**	**(22.0%)**
Expenditures by Department						
Community Partnership Office	121,996	558,265	818,265	557,282	(983)	(0.2%)
Total Expenditures & Capital	**121,996**	**558,265**	**818,265**	**557,282**	**(983)**	**(0.2%)**
Expenditures by Class						
Purchased Services	121,996	557,239	817,239	557,239	-	0.0%
Transfers	-	1,026	1,026	43	(983)	(95.8%)
Total Expenditures & Capital	**121,996**	**558,265**	**818,265**	**557,282**	**(983)**	**(0.2%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	121,996	557,239	817,239	557,239	-	0.0%
Transfers	-	1,026	1,026	43	(983)	(95.8%)
Total Expenditures & Capital	**121,996**	**558,265**	**818,265**	**557,282**	**(983)**	**(0.2%)**
Net Income	514,258	18,652	(241,348)	(107,282)	(125,934)	(675.2%)
Ending Fund Balance	**896,999**	**18,708**	**655,651**	**548,369**	**529,661**	**2831.20%**

Community Development Block Grant Fund

The CDBG Fund is for federal funds the City receives from the U.S. Department of Housing and Urban Development. Loveland is an entitlement city, which allows the City to receive funds each year without reapplication. Currently, the funding is directed towards affordable housing needs in the community. The Community Development Block Grant Fund is managed by the Community Partnership Office in the Executive & Legal Department. Details on the expenditures are in the Executive & Legal chapter.

Community Development Block Grant (CDBG) Fund 204

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**0.00%**
Revenues by Department						
Community Partnership Office	247,002	324,869	972,408	389,247	64,378	19.8%
Total Revenues	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Revenue By Class						
Intergovern	245,002	324,869	899,775	389,247	64,378	19.8%
Miscellaneous	2,000	-	72,633	-	-	0.0%
Total Revenues	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Expenditures by Department						
Community Partnership Office	247,002	324,869	972,408	389,247	64,378	19.8%
Total Expenditures & Capital	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Expenditures by Class						
Personal Services	63,713	71,920	119,487	86,694	14,774	20.5%
Supplies	454	-	2,200	1,100	1,100	0.0%
Purchased Services	182,835	252,949	850,721	301,453	48,504	19.2%
Total Expenditures & Capital	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	247,002	324,869	972,408	389,247	64,378	19.8%
Total Expenditures & Capital	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Net Income	-	-	-	-	-	0.0%
Ending Fund Balance	**-**	**-**	**-**	**-**	**-**	**0.0%**

Art in Public Places Fund

The Art in Public Places Fund is administered by the Cultural Services Department and the Visual Arts Commission. The Art in Public Places Program was established by ordinance in 1985. One percent (1%) of the cost of all City construction projects is deposited into the fund to be used for the acquisition, maintenance and repairs, and related administrative expenses for works of art. A construction project is defined as the construction, rehabilitation, renovation, remodeling, equipping, or improvement of any street, park, utility line, or other public improvement by or for the City.

Art in Public Places (AIPP) Fund 205

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**717,283**	**539,270**	**500,510**	**824,438**	**285,168**	**52.88%**
Revenues by Department						
Cultural Services	514,258	466,637	1,155,010	972,226	505,589	108.3%
Total Revenues	**514,258**	**466,637**	**1,155,010**	**972,226**	**505,589**	**108.3%**
Revenue By Class						
Miscellaneous	5,400	-	-	-	-	0.0%
Interest Income	3,322	9,976	9,976	3,525	(6,451)	(64.7%)
Transfers In	505,536	456,661	1,145,034	968,701	512,040	112.1%
Total Revenues	**514,258**	**466,637**	**1,155,010**	**972,226**	**505,589**	**108.3%**
Expenditures by Department						
Cultural Services	297,485	377,489	831,082	504,029	126,540	33.5%
Total Expenditures & Capital	**297,485**	**377,489**	**831,082**	**504,029**	**126,540**	**33.5%**
Expenditures by Class						
Personal Services	91,765	102,454	102,454	106,142	3,688	3.6%
Supplies	15,386	8,400	8,400	9,800	1,400	16.7%
Purchased Services	87,314	111,936	131,936	128,087	16,151	14.4%
Administrative Overhead	6,147	-	-	-	-	0.0%
Total Expenditures	**200,612**	**222,790**	**242,790**	**244,029**	**21,239**	**9.5%**
Art	96,873	154,699	588,292	260,000	105,301	68.1%
Total Capital Outlay	**96,873**	**154,699**	**588,292**	**260,000**	**105,301**	**68.1%**
Total Expenditures & Capital	**297,485**	**377,489**	**831,082**	**504,029**	**126,540**	**33.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	200,612	222,790	242,790	244,029	21,239	9.5%
Capital & Depreciation	96,873	154,699	588,292	260,000	105,301	68.1%
Total Expenditures & Capital	**297,485**	**377,489**	**831,082**	**504,029**	**126,540**	**33.5%**
Net Income	216,773	89,148	323,928	468,197	379,049	425.2%
Ending Fund Balance	**500,510**	**628,418**	**824,438**	**1,292,635**	**664,217**	**105.70%**

Lodging Tax Fund

The Lodging Tax Fund revenue is from the 3% tax on the lodging price approved by the voters in November of 2009. Money in the fund is to be used to promote tourism, conventions and related activities within the City by marketing the city and promoting community events. The fund is managed by the Economic Development Department. Details on the expenditures are in the Department Summary chapter in the Economic Development Department Section.

Lodging Tax Fund 206

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**467,071**	**388,364**	**514,775**	**465,320**	**76,956**	**19.82%**
Revenues by Department						
Economic Development	1,077,087	1,058,069	1,058,069	1,189,381	131,312	12.4%
Total Revenues	**1,077,087**	**1,058,069**	**1,058,069**	**1,189,381**	**131,312**	**12.4%**
Revenue By Class						
Taxes	937,950	985,258	985,258	1,126,399	141,141	14.3%
Miscellaneous	135,355	65,626	65,626	62,982	(2,644)	(4.0%)
Interest Income	3,782	7,185	7,185	-	(7,185)	(100.0%)
Total Revenues	**1,077,087**	**1,058,069**	**1,058,069**	**1,189,381**	**131,312**	**12.4%**
Expenditures by Department						
Economic Development	1,124,791	997,524	1,107,524	1,114,160	116,636	11.7%
Total Expenditures & Capital	**1,124,791**	**997,524**	**1,107,524**	**1,114,160**	**116,636**	**11.7%**
Expenditures by Class						
Personal Services	437,802	444,468	444,468	463,887	19,419	4.4%
Supplies	101,374	73,100	80,100	78,900	5,800	7.9%
Purchased Services	533,019	434,985	532,985	495,047	60,062	13.8%
Administrative Overhead	25,597	34,971	34,971	57,133	22,162	63.4%
Transfers	27,000	10,000	15,000	13,000	3,000	30.0%
Total Expenditures & Capital	**1,124,791**	**997,524**	**1,107,524**	**1,107,967**	**110,443**	**11.1%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,097,791	987,524	1,092,524	1,094,967	107,443	10.9%
Transfers	27,000	10,000	15,000	13,000	3,000	30.0%
Total Expenditures & Capital	**1,124,791**	**997,524**	**1,107,524**	**1,107,967**	**110,443**	**11.1%**
Net Income	(47,704)	60,545	(49,455)	81,414	20,869	34.5%
Ending Fund Balance	**514,775**	**448,909**	**465,320**	**546,734**	**97,825**	**21.79%**

Police Seizure & Forfeiture Fund

The Seizure & Forfeiture Fund is used to account for proceeds received from assets seized or forfeited through Police felony arrests. The revenues must be used for overtime or equipment used for investigations.

Police Seizures & Forfeitures Fund 207

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**48,056**	**46,708**	**47,382**	**48,237**	**1,529**	**3.27%**
Revenues by Department						
Police	674	855	855	820	(35)	(4.1%)
Total Revenues	**674**	**855**	**855**	**820**	**(35)**	**(4.1%)**
Revenue By Class						
Interest Income	674	855	855	820	(35)	(4.1%)
Total Revenues	**674**	**855**	**855**	**820**	**(35)**	**(4.1%)**
Expenditures by Department	-	-	-	-	-	-
Expenditures by Class	-	-	-	-	-	-
Expenditures by Operating vs. Capital	-	-	-	-	-	-
Net Income	674	855	855	820	(35)	(4.1%)
Ending Fund Balance	**47,382**	**47,563**	**48,237**	**49,057**	**1,494**	**3.14%**

Public, Educational & Government Access (PEG) Fee Fund

The PEG Fee is included in the Cable Franchise agreement, to provide funding to upgrade City equipment used to broadcast Council meeting and other Government programming on the Comcast cable service. The fee is restricted to capital equipment used for the broadcasts. The PEG Fee Fund is managed by the Information Technology Department. Details on the expenditures are in the Department Summary chapter in the Information Technology Section.

Public, Educational & Government (PEG) Access Fee Fund 210

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**417,880**	**109,485**	**317,375**	**208,400**	**98,915**	**90.35%**
Revenues by Department						
Information Technology	107,686	80,025	80,025	82,200	2,175	2.7%
Total Revenues	**107,686**	**80,025**	**80,025**	**82,200**	**2,175**	**2.7%**
Revenue By Class						
Taxes	105,179	78,000	78,000	78,000	-	0.0%
Interest Income	2,507	2,025	2,025	4,200	2,175	107.4%
Total Revenues	**107,686**	**80,025**	**80,025**	**82,200**	**2,175**	**2.7%**
Expenditures by Department						
Information Technology	7,181	189,000	189,000	150,000	(39,000)	(20.6%)
Total Expenditures & Capital	**7,181**	**189,000**	**189,000**	**150,000**	**(39,000)**	**(20.6%)**
Expenditures by Class						
Supplies	7,181	100,000	100,000	100,000	-	0.0%
Total Expenditures	**7,181**	**100,000**	**100,000**	**100,000**	**-**	**0.0%**
Infrastructure	-	89,000	89,000	50,000	(39,000)	(43.8%)
Total Capital Outlay	**-**	**89,000**	**89,000**	**50,000**	**(39,000)**	**(43.8%)**
Total Expenditures & Capital	**7,181**	**189,000**	**189,000**	**150,000**	**(39,000)**	**(20.6%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	7,181	100,000	100,000	100,000	-	0.0%
Capital & Depreciation	-	89,000	89,000	50,000	(39,000)	(43.8%)
Total Expenditures & Capital	**7,181**	**189,000**	**189,000**	**150,000**	**(39,000)**	**(20.6%)**
Net Income	100,505	(108,975)	(108,975)	(67,800)	41,175	(37.8%)
Ending Fund Balance	**317,375**	**510**	**208,400**	**140,600**	**140,090**	**27468.72%**

Transportation Fund

The Transportation Fund is used to account for all revenues and costs to maintain the existing street infrastructure and the construction of new infrastructure. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section and in the Capital Program Section. The primary funding sources are Highway User Tax Funds (HUTF) and other state revenue sharing, the Larimer County Road and Bridge tax revenue sharing, the Transportation Utility Fee, Street Capital Expansion Fees and General Fund resources.

Transportation Fund 211

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	-	-	-	-	-	**0.00%**
Revenues by Department						
Public Works	31,047,440	29,268,356	43,436,868	22,941,784	(6,326,572)	(21.6%)
Total Revenues	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Revenue By Class						
Licenses & Permits	201,314	238,000	238,000	238,000	-	0.0%
Intergovern	8,990,808	4,957,008	13,825,661	4,626,706	(330,302)	(6.7%)
Miscellaneous	683,180	-	25,354	-	-	0.0%
Charges For Services	2,896,381	3,010,955	3,010,955	3,159,703	148,748	4.9%
Transfers In	18,275,757	21,062,393	26,336,898	14,917,375	(6,145,018)	(29.2%)
Total Revenues	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Expenditures by Department						
Public Works	31,047,440	29,268,356	43,436,868	22,941,784	(6,326,572)	(21.6%)
Total Expenditures & Capital	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Expenditures by Class						
Personal Services	4,720,656	5,078,787	5,108,022	5,021,821	(56,966)	(1.1%)
Supplies	1,305,015	1,484,936	1,546,176	1,391,936	(93,000)	(6.3%)
Purchased Services	12,639,846	6,882,356	11,542,520	3,413,529	(3,468,827)	(50.4%)
Administrative Overhead	715,881	-	-	-	-	0.0%
Debt Service-Exp	67,302	74,329	74,329	73,258	(1,071)	(1.4%)
Transfers	78,729	143,577	137,592	246,162	102,585	71.4%
Total Expenditures	**19,527,429**	**13,663,985**	**18,408,639**	**10,146,706**	**(3,517,279)**	**(25.7%)**
Equipment	34,327	-	-	-	-	0.0%
Land	89,274	300,000	768,702	200,000	(100,000)	(33.3%)
Infrastructure	11,396,411	15,304,371	24,259,527	12,595,078	(2,709,293)	(17.7%)
Total Capital Outlay	**11,520,011**	**15,604,371**	**25,028,229**	**12,795,078**	**(2,809,293)**	**(18.0%)**
Total Expenditures & Capital	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	19,381,398	13,446,079	18,196,718	9,827,286	(3,618,793)	(26.9%)
Capital & Depreciation	11,520,011	15,604,371	25,028,229	12,795,078	(2,809,293)	(18.0%)
Debt Service-Exp	67,302	74,329	74,329	73,258	(1,071)	(1.4%)
Transfers	78,729	143,577	137,592	246,162	102,585	71.4%
Total Expenditures & Capital	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Net Income	-	-	-	-	-	0.0%
Ending Fund Balance	-	-	-	-	-	**0.00%**

Parking Facility Fund

The Parking Facility Fund is a new fund established in 2018 to account for all revenues and costs to maintain the Foundry Parking Garage.

Parking Facility Fund 212						
	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**144,341**	**-**	**144,341**	**-**	**-**	**0.00%**
Revenues by Department						
Public Works	166,551	271,099	838,474	356,760	85,661	31.6%
Total Revenues	**166,551**	**271,099**	**838,474**	**356,760**	**85,661**	**31.6%**
Revenue By Class						
Taxes	-	29,283	29,283	29,800	517	1.8%
Miscellaneous	-	58,333	58,333	80,000	21,667	37.1%
Interest Income	1,662	-	-	-	-	0.0%
Transfers In	164,889	103,873	671,248	167,340	63,467	61.1%
Operating Revenues	-	79,610	79,610	79,620	10	0.0%
Total Revenues	**166,551**	**271,099**	**838,474**	**356,760**	**85,661**	**31.6%**
Expenditures by Department						
Public Works	166,551	271,097	982,815	356,760	85,663	31.6%
Total Expenditures & Capital	**166,551**	**271,097**	**982,815**	**356,760**	**85,663**	**31.6%**
Expenditures by Class						
Personal Services	-	98,597	98,597	84,260	(14,337)	(14.5%)
Supplies	5,258	24,500	14,500	24,500	-	0.0%
Purchased Services	23,343	148,000	264,316	248,000	100,000	67.6%
Total Expenditures	**28,601**	**271,097**	**377,413**	**356,760**	**85,663**	**31.6%**
Equipment	69,206	-	159,728	-	-	0.0%
Infrastructure	68,745	-	445,674	-	-	0.0%
Total Capital Outlay	**137,951**	**-**	**605,402**	**-**	**-**	**0.0%**
Total Expenditures & Capital	**166,551**	**271,097**	**982,815**	**356,760**	**85,663**	**31.6%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	28,601	271,097	377,413	356,760	85,663	31.6%
Capital & Depreciation	137,951	-	605,402	-	-	0.0%
Total Expenditures & Capital	**166,551**	**271,097**	**982,815**	**356,760**	**85,663**	**31.6%**
Net Income	-	2	(144,341)	-	(2)	(81.5%)
Ending Fund Balance	**144,341**	**2**	**-**	**-**		

Capital Expansion Fee Funds

The Capital Expansion Fee Funds contain all impact fee collections and projects associated with impact fees. Capital Expansion Fees, designed to address the need for capital facilities, are one-time charges assessed on new development. Fees are collected at the time a building permit is issued and no later than issuance of a Certificate of Occupancy. All building permits that create new dwelling units, new commercial or industrial facilities or a change in use are assessed a Capital Expansion Fee. The City has a separate fee for each service area and funds received are restricted to use within the service area. The following pages show the revenues and used for each fee service area.

Capital Expansion Fee Funds (Combined)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**38,587,198**	**22,399,574**	**34,249,517**	**19,836,501**	**(2,563,073)**	**-11.44%**
Revenues by Department						
Parks CEF	1,685,314	1,819,651	1,819,651	1,856,406	36,755	2.0%
Recreation CEF	846,758	1,019,285	1,019,285	924,153	(95,132)	(9.3%)
Trails CEF	245,123	278,440	278,440	243,277	(35,163)	(12.6%)
Open Lands CEF	417,512	467,100	467,100	436,683	(30,417)	(6.5%)
Fire CEF	6,007	-	-	-	-	0.0%
Police CEF	653,032	550,197	550,197	500,983	(49,214)	(8.9%)
Library CEF	351,842	405,207	405,207	411,492	6,285	1.6%
Cultural Services CEF	295,970	330,019	330,019	403,673	73,654	22.3%
General Gov CEF	701,877	830,270	830,270	730,518	(99,752)	(12.0%)
Streets CEF	2,384,709	3,056,314	3,056,314	2,261,257	(795,057)	(26.0%)
Total Revenues	**7,588,144**	**8,756,483**	**8,756,483**	**7,768,442**	**(988,041)**	**(11.3%)**
Revenue By Class						
Intergovern	2,964	30,000	30,000	-	(30,000)	(100.0%)
Miscellaneous	125,591	104,923	104,923	452,046	347,123	330.8%
Interest Income	568,389	362,081	362,081	307,378	(54,703)	(15.1%)
Fees	6,891,200	8,259,479	8,259,479	7,009,018	(1,250,461)	(15.1%)
Total Revenues	**7,588,144**	**8,756,483**	**8,756,483**	**7,768,442**	**(988,041)**	**(11.3%)**

Capital Expansion Fee Funds (Combined)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Department						
Parks CEF	5,292,225	235,962	1,645,387	3,642,016	3,406,054	1443.5%
Recreation CEF	23,500	130,000	130,000	-	(130,000)	(100.0%)
Trails CEF	35,110	619,746	1,129,746	650,000	30,254	4.9%
Open Lands CEF	50,000	2,545,000	2,545,000	-	(2,545,000)	(100.0%)
Fire CEF	1,965,179	-	-	-	-	0.0%
Police CEF	568,023	-	6,221,368	-	-	0.0%
Library CEF	75,000	-	-	-	-	0.0%
Cultural Services CEF	17,547	-	1,073,902	-	-	0.0%
General Gov CEF	150,207	-	2,558,302	60,000	60,000	0.0%
Streets CEF	3,749,033	5,614,101	7,865,794	3,117,788	(2,496,313)	(44.5%)
Total Expenditures & Capital	**11,925,825**	**9,144,809**	**23,169,499**	**7,469,804**	**(1,675,005)**	**(18.3%)**
Expenditures by Class						
Personal Services	61,928	63,762	63,762	56,716	(7,046)	(11.0%)
Supplies	13,845	-	-	-	-	0.0%
Purchased Services	810,933	-	116,796	-	-	0.0%
Transfers	6,456,102	5,630,237	17,813,093	3,212,788	(2,417,449)	(42.9%)
Total Expenditures	**7,342,808**	**5,693,999**	**17,993,651**	**3,269,504**	**(2,424,495)**	**(42.6%)**
Land	2,159,968	2,545,000	2,613,821	227,500	(2,317,500)	(91.1%)
Infrastructure	2,423,050	905,810	2,562,027	3,972,800	3,066,990	338.6%
Total Capital Outlay	**4,583,018**	**3,450,810**	**5,175,848**	**4,200,300**	**749,490**	**21.7%**
Total Expenditures & Capital	**11,925,825**	**9,144,809**	**23,169,499**	**7,469,804**	**(1,675,005)**	**(18.3%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	886,705	63,762	180,558	56,716	(7,046)	(11.0%)
Capital & Depreciation	4,583,018	3,450,810	5,175,848	4,200,300	749,490	21.7%
Transfers	6,456,102	5,630,237	17,813,093	3,212,788	(2,417,449)	(42.9%)
Total Expenditures & Capital	**11,925,825**	**9,144,809**	**23,169,499**	**7,469,804**	**(1,675,005)**	**(18.3%)**
Net Income	(4,337,681)	(388,326)	(14,413,016)	298,638	686,964	(176.9%)
Ending Fund Balance	**34,249,517**	**22,011,248**	**19,836,501**	**20,135,139**	**(1,876,109)**	**-8.52%**

Fiber Network

The Fiber Network Fund is used to account for all revenues received from Platte River Power Authority's leasing of their dark fiber in Loveland. The accumulated revenue is purposed to upgrade and/or expand the existing City owned fiber network.

Fiber Network Fund 280						
	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**514,687**	**388,155**	**522,025**	**332,950**	**(55,205)**	**-14.22%**
Revenues by Department						
Information Technology	109,616	87,181	87,181	117,100	29,919	34.3%
Total Revenues	**109,616**	**87,181**	**87,181**	**117,100**	**29,919**	**34.3%**
Revenue By Class						
Taxes	102,289	80,000	80,000	110,000	30,000	37.5%
Interest Income	7,327	7,181	7,181	7,100	(81)	(1.1%)
Total Revenues	**109,616**	**87,181**	**87,181**	**117,100**	**29,919**	**34.3%**
Expenditures by Department						
Information Technology	102,278	200,000	276,256	200,000	-	0.0%
Total Expenditures & Capital	**102,278**	**200,000**	**276,256**	**200,000**	**-**	**0.0%**
Expenditures by Class						
Purchased Services	102,278	200,000	276,256	200,000	-	0.0%
Total Expenditures & Capital	**102,278**	**200,000**	**276,256**	**200,000**	**-**	**0.0%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	102,278	200,000	276,256	200,000	-	0.0%
Total Expenditures & Capital	**102,278**	**200,000**	**276,256**	**200,000**	**-**	**0.0%**
Net Income	7,338	(112,819)	(189,075)	(82,900)	29,919	(26.5%)
Ending Fund Balance	**522,025**	**275,336**	**332,950**	**250,050**	**(25,286)**	**-9.18%**

Enterprise Funds Summary

Enterprise Funds are required by law to be self–supporting. The TABOR Amendment limits the amount of subsidy to 10% of the total operating cost. Most City of Loveland Enterprise Funds are not subsidized, and are funded entirely by user fees. The one exception is the Water Enterprise where the General Fund will pay the principal on a loan of $750,000 per year, which is well below the 10% TABOR threshold. Below is an Enterprise Funds Summary followed by a fund summary for each of the Enterprise Funds.

Enterprise Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**129,710,232**	**54,793,386**	**110,543,335**	**59,984,754**	**5,191,368**	**9.47%**
Revenues by Fund						
Water & Water SIF	22,690,754	23,887,971	24,456,069	29,301,705	5,413,734	22.7%
Raw Water	2,656,367	39,374,503	39,374,503	6,443,068	(32,931,435)	(83.6%)
Water & Power Debt Service	1,863,424	-	-	9,335,687	9,335,687	0.0%
Wastewater & Wastewater SIF	36,334,234	17,951,592	24,264,985	17,214,639	(736,953)	(4.1%)
Power & Power PIF	74,723,880	75,410,722	75,478,222	80,194,179	4,783,457	6.3%
Municipal Fiber	-	-	170,030,886	2,918,771	2,918,771	0.0%
Stormwater	9,237,006	7,690,253	7,690,253	8,447,993	757,740	9.9%
Solid Waste	8,174,036	8,394,429	8,394,429	8,544,324	149,895	1.8%
Golf	3,868,161	4,074,782	4,074,782	4,117,562	42,780	1.0%
Total Revenues	**159,547,862**	**176,784,252**	**353,764,129**	**166,517,928**	**(10,266,324)**	**(5.8%)**
Revenue By Class						
Intergovern	(2,039)	-	-	-	-	0.0%
Payment In Lieu of Taxes	17	-	-	-	-	0.0%
Miscellaneous	3,372,320	4,167,423	4,735,521	3,318,912	(848,511)	(20.4%)
Charges For Services	113,564,637	118,689,297	118,789,297	128,870,296	10,180,999	8.6%
Interest Income	1,359,120	1,191,414	2,579,843	2,042,333	850,919	71.4%
Debt Service	-	37,560,000	128,415,850	11,000,000	(26,560,000)	(70.7%)
Transfers In	21,418,301	1,784,776	85,852,276	11,042,730	9,257,954	518.7%
Fees	8,108,139	7,305,089	7,305,089	6,811,582	(493,507)	(6.8%)
Gain/Loss On Assets	234,671	225,000	225,000	214,386	(10,614)	(4.7%)
Contributed Assets	7,662,340	-	-	-	-	0.0%
Aid To Construction	2,513,268	4,976,400	4,976,400	2,020,000	(2,956,400)	(59.4%)
Raw Water Development Fees	810,628	657,686	657,686	817,102	159,416	24.2%
Cash In Lieu	506,459	227,167	227,167	380,587	153,420	67.5%
Total Revenues	**159,547,862**	**176,784,252**	**353,764,129**	**166,517,928**	**(10,266,324)**	**(5.8%)**

Enterprise Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund						
Water & Water SIF	23,157,787	24,845,655	30,111,342	31,430,862	6,585,207	26.5%
Raw Water	1,161,125	55,824,100	59,440,400	8,537,834	(47,286,266)	(84.7%)
Water & Power Debt Service	18,967,080	-	-	9,335,687	9,335,687	0.0%
Wastewater & Wastewater SIF	38,351,748	18,441,629	33,634,625	20,415,768	1,974,139	10.7%
Power & Power PIF	78,229,002	76,932,014	89,428,765	83,933,456	7,001,442	9.1%
Municipal Fiber	-	-	161,497,438	5,250,366	5,250,366	0.0%
Stormwater	7,206,924	10,094,545	14,876,180	12,427,894	2,333,349	23.1%
Solid Waste	7,949,380	8,905,753	10,866,623	8,491,848	(413,905)	(4.6%)
Golf	3,691,712	4,002,992	4,467,337	4,346,625	343,633	8.6%
Total Expenditures & Capital	**178,714,758**	**199,046,688**	**404,322,710**	**184,170,340**	**(14,876,348)**	**(7.5%)**
Expenditures by Class						
Personal Services	18,926,242	20,945,097	22,979,691	27,558,446	6,613,349	31.6%
Supplies	3,404,958	6,157,102	6,471,120	4,842,597	(1,314,505)	(21.3%)
Purchased Services	13,081,649	17,947,807	24,942,684	19,120,479	1,172,672	6.5%
Loss/Gain On Assets	531,181	-	-	-	-	0.0%
Purchased Power	44,596,397	44,761,779	44,761,779	46,550,553	1,788,774	4.0%
Depreciation	13,681,063	-	-	-	-	0.0%
Payment In Lieu Of Taxes	7,649,202	8,018,178	8,025,178	8,673,888	655,710	8.2%
Administrative Overhead	5,265,879	5,665,341	5,665,341	5,700,244	34,903	0.6%
Debt Service-Exp	1,057,884	2,728,071	3,270,528	7,183,530	4,455,459	163.3%
Transfers	22,762,980	2,036,878	91,969,692	10,925,156	8,888,278	436.4%
Total Expenditures	**130,957,435**	**108,260,253**	**208,086,013**	**130,554,893**	**22,294,640**	**20.6%**
Equipment	1,513,129	3,066,160	5,437,194	3,132,991	66,831	2.2%
Land	125,597	-	5,122,400	-	-	0.0%
Infrastructure	46,118,597	87,720,275	185,677,103	50,482,456	(37,237,819)	(42.5%)
Total Capital Outlay	**47,757,323**	**90,786,435**	**196,236,697**	**53,615,447**	**(37,170,988)**	**(40.9%)**
Total Expenditures & Capital	**178,714,758**	**199,046,688**	**404,322,710**	**184,170,340**	**(14,876,348)**	**(7.5%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	93,455,508	103,495,304	112,845,793	112,446,207	8,950,903	8.6%
Capital & Depreciation	61,438,386	90,786,435	196,236,697	53,615,447	(37,170,988)	(40.9%)
Debt Service-Exp	1,057,884	2,728,071	3,270,528	7,183,530	4,455,459	163.3%
Transfers	22,762,980	2,036,878	91,969,692	10,925,156	8,888,278	436.4%
Total Expenditures & Capital	**178,714,758**	**199,046,688**	**404,322,710**	**184,170,340**	**(14,876,348)**	**(7.5%)**
Net Income	(19,166,896)	(22,262,436)	(50,558,581)	(17,652,412)	4,610,024	(20.7%)
Ending Fund Balance	**110,543,335**	**32,530,950**	**59,984,754**	**42,332,342**	**9,801,392**	**30.13%**

Water & Water SIF Utility Funds

The Water Enterprise Fund includes all costs, operating and capital, associated with providing the City with an adequate supply of water. The City of Loveland has the third lowest rate of all providers in our surrounding region. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Water Utilities.

The Water SIF fund is used to account for water impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Water Treatment Plant and the distribution system. The fund is administered by the Water & Power Department.

Water & Water System Impact Fee (SIF) Utility Funds 300 & 301

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**12,835,490**	**5,306,632**	**12,368,456**	**6,713,183**	**1,406,551**	**26.51%**
Revenues by Department						
Water & Power	22,690,754	23,887,971	24,456,069	29,301,705	5,413,734	22.7%
Total Revenues	**22,690,754**	**23,887,971**	**24,456,069**	**29,301,705**	**5,413,734**	**22.7%**
Revenue By Class						
Intergovern	3,514	-	-	-	-	0.0%
Miscellaneous	1,261,577	823,146	1,391,244	991,498	168,352	20.5%
Charges For Services	16,195,272	17,174,282	17,174,282	18,758,429	1,584,147	9.2%
Interest Income	97,451	157,930	157,930	103,250	(54,680)	(34.6%)
Transfers In	750,000	-	-	7,250,000	7,250,000	0.0%
Fees	2,689,781	2,676,213	2,676,213	2,198,528	(477,685)	(17.8%)
Gain/Loss On Assets	5,800	-	-	-	-	0.0%
Contributed Assets	1,687,358	-	-	-	-	0.0%
Aid To Construction	-	3,056,400	3,056,400	-	(3,056,400)	(100.0%)
Total Revenues	**22,690,754**	**23,887,971**	**24,456,069**	**29,301,705**	**5,413,734**	**22.7%**

Water & Water System Impact Fee (SIF) Utility Funds 300 & 301

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Department						
Water & Power	23,157,787	24,845,655	30,111,342	31,430,862	6,585,207	26.5%
Total Expenditures & Capital	**23,157,787**	**24,845,655**	**30,111,342**	**31,430,862**	**6,585,207**	**26.5%**
Expenditures by Class						
Personal Services	4,988,233	5,345,598	5,345,598	5,509,089	163,491	3.1%
Supplies	1,167,671	2,987,191	3,018,122	1,733,277	(1,253,914)	(42.0%)
Purchased Services	3,183,977	4,800,639	4,957,109	4,975,097	174,458	3.6%
Loss/Gain On Assets	264,319	-	-	-	-	0.0%
Depreciation	4,096,999	-	-	-	-	0.0%
Payment In Lieu Of Taxes	1,136,667	1,202,200	1,202,200	1,313,090	110,890	9.2%
Administrative Overhead	1,268,707	1,240,823	1,240,823	1,147,545	(93,278)	(7.5%)
Debt Service-Exp	71,962	1,044,034	1,044,034	1,043,942	(92)	0.0%
Transfers	2,125,883	837,370	1,857,755	1,931,442	1,094,072	130.7%
Total Expenditures	**18,304,417**	**17,457,855**	**18,665,641**	**17,653,482**	**195,627**	**1.1%**
Equipment	65,737	236,300	325,661	518,880	282,580	119.6%
Land	-	-	11,000	-	-	0.0%
Infrastructure	4,787,634	7,151,500	11,109,040	13,258,500	6,107,000	85.4%
Total Capital Outlay	**4,853,370**	**7,387,800**	**11,445,701**	**13,777,380**	**6,389,580**	**86.5%**
Total Expenditures & Capital	**23,157,787**	**24,845,655**	**30,111,342**	**31,430,862**	**6,585,207**	**26.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	12,009,573	15,576,451	15,763,852	14,678,098	(898,353)	(5.8%)
Capital & Depreciation	8,950,369	7,387,800	11,445,701	13,777,380	6,389,580	86.5%
Debt Service-Exp	71,962	1,044,034	1,044,034	1,043,942	(92)	0.0%
Transfers	2,125,883	837,370	1,857,755	1,931,442	1,094,072	130.7%
Total Expenditures & Capital	**23,157,787**	**24,845,655**	**30,111,342**	**31,430,862**	**6,585,207**	**26.5%**
Net Income	(467,034)	(957,684)	(5,655,273)	(2,129,157)	(1,171,473)	122.3%
Ending Fund Balance	**12,368,456**	**4,348,948**	**6,713,183**	**4,584,026**	**235,078**	**5.41%**

Raw Water Fund

The Raw Water Fund is to account for costs associated with the planning, acquisition and storing of raw water to supply the City with the water necessary to meet residential and commercial needs. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Raw Water Utilities.

Raw Water Utility Fund 302

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**25,161,241**	**21,969,732**	**26,656,484**	**6,590,587**	**(15,379,145)**	**-70.00%**
Revenues by Department						
Water & Power	2,656,367	39,374,503	39,374,503	6,443,068	(32,931,435)	(83.6%)
Total Revenues	**2,656,367**	**39,374,503**	**39,374,503**	**6,443,068**	**(32,931,435)**	**(83.6%)**
Revenue By Class						
Miscellaneous	596,797	604,282	604,282	668,718	64,436	10.7%
Charges For Services	225	-	-	-	-	0.0%
Interest Income	359,184	300,965	300,965	51,075	(249,890)	(83.0%)
Debt Service	-	37,560,000	37,560,000	4,500,000	(33,060,000)	(88.0%)
Transfers In	-	1,026	1,026	-	(1,026)	(100.0%)
Fees	26,554	23,377	23,377	25,586	2,209	9.4%
Contributed Assets	356,520	-	-	-	-	0.0%
Raw Water Development Fees	810,628	657,686	657,686	817,102	159,416	24.2%
Cash In Lieu	506,459	227,167	227,167	380,587	153,420	67.5%
Total Revenues	**2,656,367**	**39,374,503**	**39,374,503**	**6,443,068**	**(32,931,435)**	**(83.6%)**
Expenditures by Department						
Water & Power	1,161,125	55,824,100	59,440,400	8,537,834	(47,286,266)	(84.7%)
Total Expenditures & Capital	**1,161,125**	**55,824,100**	**59,440,400**	**8,537,834**	**(47,286,266)**	**(84.7%)**
Expenditures by Class						
Purchased Services	7,044	7,100	7,100	7,100	-	0.0%
Debt Service-Exp	-	-	-	1,495,054	1,495,054	0.0%
Total Expenditures	**7,044**	**7,100**	**7,100**	**1,502,154**	**1,495,054**	**21057.1%**
Land	125,597	-	3,411,400	-	-	0.0%
Infrastructure	1,028,484	55,817,000	56,021,900	7,035,680	(48,781,320)	(87.4%)
Total Capital Outlay	**1,154,081**	**55,817,000**	**59,433,300**	**7,035,680**	**(48,781,320)**	**(87.4%)**
Total Expenditures & Capital	**1,161,125**	**55,824,100**	**59,440,400**	**8,537,834**	**(47,286,266)**	**(84.7%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	7,044	7,100	7,100	7,100	-	0.0%
Capital & Depreciation	1,154,081	55,817,000	59,433,300	7,035,680	(48,781,320)	(87.4%)
Debt Service-Exp	-	-	-	1,495,054	1,495,054	0.0%
Total Expenditures & Capital	**1,161,125**	**55,824,100**	**59,440,400**	**8,537,834**	**(47,286,266)**	**(84.7%)**
Net Income	1,495,243	(16,449,597)	(20,065,897)	(2,094,766)	14,354,831	(87.3%)
Ending Fund Balance	**26,656,484**	**5,520,135**	**6,590,587**	**4,495,821**	**(1,024,314)**	**-18.56%**

Water & Power Debt Service Funds

The Water & Power Debt Service Funds are used for long-term debt obligations related to the Water and Wastewater Utilities.

Water & Power Debt Service Funds (303, 304 & 317)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**22,716,740**	**-**	**5,613,084**	**5,613,084**	**5,613,084**	**0.00%**
Revenues by Department						
Water & Power	1,863,424	-	-	9,335,687	9,335,687	0.0%
Total Revenues	**1,863,424**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Revenue By Class						
Miscellaneous	15,067	-	-	-	-	0.0%
Interest Income	13,513	-	-	-	-	0.0%
Debt Service	-	-	-	6,500,000	6,500,000	0.0%
Transfers In	1,834,844	-	-	2,835,687	2,835,687	0.0%
Total Revenues	**1,863,424**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Expenditures by Department						
Water & Power	18,967,080	-	-	9,335,687	9,335,687	0.0%
Total Expenditures & Capital	**18,967,080**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Expenditures by Class						
Debt Service-Exp	929,473	-	-	2,835,687	2,835,687	0.0%
Transfers	18,037,607	-	-	6,500,000	6,500,000	0.0%
Total Expenditures & Capital	**18,967,080**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Expenditures by Operating vs. Capital						
Debt Service-Exp	929,473	-	-	2,835,687	2,835,687	0.0%
Transfers	18,037,607	-	-	6,500,000	6,500,000	0.0%
Total Expenditures & Capital	**18,967,080**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Net Income	(17,103,656)	-	-	-	-	0.0%
Ending Fund Balance	**5,613,084**	**-**	**5,613,084**	**5,613,084**	**5,613,084**	**0.00%**

Wastewater & Wastewater SIF Utility Funds

The Wastewater Enterprise Fund includes all costs, operating and capital, associated with treating the City's wastewater and returning clean usable water to downstream users. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Wastewater Utilities.

The Wastewater SIF fund is used to account for wastewater impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Wastewater Treatment Plant and the collection system. The fund is administered by the Water & Power Department.

Wastewater & Wastewater System Impact Fee (SIF) Utility Funds 315 & 316

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**18,255,825**	**3,139,140**	**16,238,311**	**6,868,671**	**3,729,531**	**118.81%**
Revenues by Department						
Water & Power	36,334,234	17,951,592	24,264,985	17,214,639	(736,953)	(4.1%)
Total Revenues	**36,334,234**	**17,951,592**	**24,264,985**	**17,214,639**	**(736,953)**	**(4.1%)**
Revenue By Class						
Intergovern	(24,481)	-	-	-	-	0.0%
Miscellaneous	52,124	1,458,450	1,458,450	434,973	(1,023,477)	(70.2%)
Charges For Services	13,026,051	14,011,691	14,011,691	15,236,192	1,224,501	8.7%
Interest Income	325,430	41,502	41,502	114,577	73,075	176.1%
Debt Service	-	-	6,313,393	-	-	0.0%
Transfers In	18,037,607	1,000,000	1,000,000	130,043	(869,957)	(87.0%)
Fees	1,852,688	1,439,949	1,439,949	1,289,468	(150,481)	(10.5%)
Gain/Loss On Assets	19,250	-	-	9,386	9,386	0.0%
Contributed Assets	3,045,565	-	-	-	-	0.0%
Total Revenues	**36,334,234**	**17,951,592**	**24,264,985**	**17,214,639**	**(736,953)**	**(4.1%)**

Wastewater & Wastewater System Impact Fee (SIF) Utility Funds 315 & 316

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Department						
Water & Power	38,351,748	18,441,629	33,634,625	20,415,768	1,974,139	10.7%
Total Expenditures & Capital	**38,351,748**	**18,441,629**	**33,634,625**	**20,415,768**	**1,974,139**	**10.7%**
Expenditures by Class						
Personal Services	3,797,690	4,009,223	4,009,223	4,359,210	349,987	8.7%
Supplies	764,484	870,864	991,233	954,447	83,583	9.6%
Purchased Services	2,459,539	3,438,654	3,624,048	3,984,277	545,623	15.9%
Loss/Gain On Assets	33,969	-	-	-	-	0.0%
Depreciation	2,156,873	-	-	-	-	0.0%
Payment In Lieu Of Taxes	914,659	980,820	980,820	1,066,530	85,710	8.7%
Administrative Overhead	623,897	736,596	736,596	664,964	(71,632)	(9.7%)
Debt Service-Exp	35,445	1,660,542	1,660,542	1,791,745	131,203	7.9%
Transfers	1,333,273	1,050,750	2,184,697	1,964,995	914,245	87.0%
Total Expenditures	**12,119,829**	**12,747,449**	**14,187,159**	**14,786,168**	**2,038,719**	**16.0%**
Equipment	108,584	191,180	191,180	841,600	650,420	340.2%
Land	-	-	900,000	-	-	0.0%
Infrastructure	26,123,335	5,503,000	18,356,286	4,788,000	(715,000)	(13.0%)
Total Capital Outlay	**26,231,920**	**5,694,180**	**19,447,466**	**5,629,600**	**(64,580)**	**(1.1%)**
Total Expenditures & Capital	**38,351,748**	**18,441,629**	**33,634,625**	**20,415,768**	**1,974,139**	**10.7%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	8,594,238	10,036,157	10,341,920	11,029,428	993,271	9.9%
Capital & Depreciation	28,388,793	5,694,180	19,447,466	5,629,600	(64,580)	(1.1%)
Debt Service-Exp	35,445	1,660,542	1,660,542	1,791,745	131,203	7.9%
Transfers	1,333,273	1,050,750	2,184,697	1,964,995	914,245	87.0%
Total Expenditures & Capital	**38,351,748**	**18,441,629**	**33,634,625**	**20,415,768**	**1,974,139**	**10.7%**
Net Income	(2,017,514)	(490,037)	(9,369,640)	(3,201,129)	(2,711,092)	553.2%
Ending Fund Balance	**16,238,311**	**2,649,103**	**6,868,671**	**3,667,542**	**1,018,439**	**38.44%**

Power & Power PIF Utility Funds

The Power Enterprise Fund includes all costs, operating, purchased power, and capital associated with distributing electricity to City residents and businesses. Revenue for the Fund comes from ratepayers receiving power from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Power Utilities.

The Power PIF fund is used to account for power impact fees, known in the City as Plant Improvement Fees. These are fees on residential and commercial development and are restricted to expansion of the electrical distribution system. The fund is administered by the Water & Power Department.

Power & Power Plant Investment Fee (PIF) Utility Funds 330 & 331

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**28,794,633**	**10,947,603**	**25,289,510**	**11,338,967**	**391,364**	**3.57%**
Revenues by Department						
Water & Power	74,723,880	75,410,722	75,478,222	80,194,179	4,783,457	6.3%
Total Revenues	**74,723,880**	**75,410,722**	**75,478,222**	**80,194,179**	**4,783,457**	**6.3%**
Revenue By Class						
Intergovern	17,643	-	-	-	-	0.0%
Payment In Lieu of Taxes	17	-	-	-	-	0.0%
Miscellaneous	1,412,665	1,261,572	1,261,572	1,201,300	(60,272)	(4.8%)
Charges For Services	65,489,475	68,256,630	68,256,630	72,895,049	4,638,419	6.8%
Interest Income	291,829	435,030	435,030	301,890	(133,140)	(30.6%)
Transfers In	795,300	783,750	851,250	827,000	43,250	5.5%
Fees	3,216,912	2,743,740	2,743,740	2,908,940	165,200	6.0%
Gain/Loss On Assets	72,246	10,000	10,000	40,000	30,000	300.0%
Contributed Assets	914,525	-	-	-	-	0.0%
Aid To Construction	2,513,268	1,920,000	1,920,000	2,020,000	100,000	5.2%
Total Revenues	**74,723,880**	**75,410,722**	**75,478,222**	**80,194,179**	**4,783,457**	**6.3%**

Power & Power Plant Investment Fee (PIF) Utility Funds 330 & 331

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Department						
Water & Power	78,229,002	76,932,014	89,428,765	83,933,456	7,001,442	9.1%
Total Expenditures & Capital	**78,229,002**	**76,932,014**	**89,428,765**	**83,933,456**	**7,001,442**	**9.1%**
Expenditures by Class						
Personal Services	4,044,007	4,843,723	4,843,723	7,016,225	2,172,502	44.9%
Supplies	658,318	950,941	967,346	716,871	(234,070)	(24.6%)
Purchased Services	3,160,335	4,510,212	8,779,895	3,966,404	(543,808)	(12.1%)
Loss/Gain On Assets	226,760	-	-	-	-	0.0%
Purchased Power	44,596,397	44,761,779	44,761,779	46,550,553	1,788,774	4.0%
Depreciation	4,840,381	-	-	-	-	0.0%
Payment In Lieu Of Taxes	4,564,369	4,777,960	4,777,960	5,102,650	324,690	6.8%
Administrative Overhead	2,356,347	2,600,620	2,600,620	2,885,801	285,181	11.0%
Debt Service-Exp	5,880	6,646	6,646	-	(6,646)	(100.0%)
Transfers	813,025	105,703	2,287,567	142,702	36,999	35.0%
Total Expenditures	**65,265,820**	**62,557,584**	**69,025,536**	**66,381,206**	**3,823,622**	**6.1%**
Equipment	311,879	233,180	1,044,674	222,000	(11,180)	(4.8%)
Land	-	-	800,000	-	-	0.0%
Infrastructure	12,651,303	14,141,250	18,558,555	17,330,250	3,189,000	22.6%
Total Capital Outlay	**12,963,182**	**14,374,430**	**20,403,229**	**17,552,250**	**3,177,820**	**22.1%**
Total Expenditures & Capital	**78,229,002**	**76,932,014**	**89,428,765**	**83,933,456**	**7,001,442**	**9.1%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	59,606,534	62,445,235	66,731,323	66,238,504	3,793,269	6.1%
Capital & Depreciation	17,803,564	14,374,430	20,403,229	17,552,250	3,177,820	22.1%
Debt Service-Exp	5,880	6,646	6,646	-	(6,646)	(100.0%)
Transfers	813,025	105,703	2,287,567	142,702	36,999	35.0%
Total Expenditures & Capital	**78,229,002**	**76,932,014**	**89,428,765**	**83,933,456**	**7,001,442**	**9.1%**
Net Income	(3,505,123)	(1,521,292)	(13,950,543)	(3,739,277)	(2,217,985)	145.8%
Ending Fund Balance	**25,289,510**	**9,426,311**	**11,338,967**	**7,599,690**	**(1,826,621)**	**-19.38%**

Municipal Fiber (PULSE) Funds

The Municipal Fiber Enterprise Fund (Pulse) includes all costs, operating, and capital, associated with offering high-speed broadband internet and phone service to City residents and businesses. Revenue for the Fund comes from ratepayers receiving internet and phone service from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter.

Municipal Fiber (PULSE) Funds 335 & 337

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**-**	**-**	**-**	**8,533,448**	**8,533,448**	**0.00%**
Revenues by Department						
Municipal Fiber (W&P)	-	-	170,030,886	2,918,771	2,918,771	0.0%
Total Revenues	**-**	**-**	**170,030,886**	**2,918,771**	**2,918,771**	**0.0%**
Revenue By Class						
Charges For Services	-	-	100,000	1,734,206	1,734,206	0.0%
Interest Income	-	-	1,388,429	1,184,565	1,184,565	0.0%
Debt Service	-	-	84,542,457	-	-	0.0%
Transfers In	-	-	84,000,000	-	-	0.0%
Total Revenues	**-**	**-**	**170,030,886**	**2,918,771**	**2,918,771**	**0.0%**
Expenditures by Department						
Municipal Fiber (W&P)	-	-	161,497,438	5,250,366	5,250,366	0.0%
Total Expenditures & Capital	**-**	**-**	**161,497,438**	**5,250,366**	**5,250,366**	**0.0%**
Expenditures by Class						
Personal Services	-	-	2,033,294	3,558,874	3,558,874	0.0%
Supplies	-	-	83,875	79,401	79,401	0.0%
Purchased Services	-	-	932,646	922,200	922,200	0.0%
Payment In Lieu Of Taxes	-	-	7,000	121,394	121,394	0.0%
Debt Service-Exp	-	-	542,457	-	-	0.0%
Transfers	-	-	84,345,223	272,862	272,862	0.0%
Total Expenditures	**-**	**-**	**87,944,495**	**4,954,731**	**4,954,731**	**0.0%**
Equipment	-	-	315,850	209,588	209,588	0.0%
Infrastructure	-	-	73,237,093	86,047	86,047	0.0%
Total Capital Outlay	**-**	**-**	**73,552,943**	**295,635**	**295,635**	**0.0%**
Total Expenditures & Capital	**-**	**-**	**161,497,438**	**5,250,366**	**5,250,366**	**0.0%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	3,056,815	4,681,869	4,681,869	0.0%
Capital & Depreciation	-	-	73,552,943	295,635	295,635	0.0%
Debt Service-Exp	-	-	542,457	-	-	0.0%
Transfers	-	-	84,345,223	272,862	272,862	0.0%
Total Expenditures & Capital	**-**	**-**	**161,497,438**	**5,250,366**	**5,250,366**	**0.0%**
Net Income	-	-	8,533,448	(2,331,595)	(2,331,595)	0.0%
Ending Fund Balance	**-**	**-**	**8,533,448**	**6,201,853**	**6,201,853**	**0.00%**

Stormwater Fund

The Stormwater Enterprise Fund includes all costs, operating, and capital, associated with treating the City's stormwater runoff and returning clean, usable water to downstream users. Revenues for this fund come from an assessment on utility ratepayers. The Fund is administered by the Public Works Department to more closely align the stormwater management with street construction and maintenance. Details of expenditures from the Fund can be found in the Public Works chapter in the Stormwater section.

Stormwater Utility Fund 345

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**11,954,540**	**6,900,303**	**13,984,622**	**6,798,695**	**(101,608)**	**-1.47%**
Revenues by Department						
Public Works	9,237,006	7,690,253	7,690,253	8,447,993	757,740	9.9%
Total Revenues	**9,237,006**	**7,690,253**	**7,690,253**	**8,447,993**	**757,740**	**9.9%**
Revenue By Class						
Intergovern	1,285	-	-	-	-	0.0%
Miscellaneous	40,863	31,373	31,373	31,373	-	0.0%
Charges For Services	6,958,015	7,088,160	7,088,160	7,874,960	786,800	11.1%
Interest Income	166,478	148,910	148,910	152,600	3,690	2.5%
Transfers In	550	-	-	-	-	0.0%
Fees	322,204	421,810	421,810	389,060	(32,750)	(7.8%)
Gain/Loss On Assets	89,240	-	-	-	-	0.0%
Contributed Assets	1,658,372	-	-	-	-	0.0%
Total Revenues	**9,237,006**	**7,690,253**	**7,690,253**	**8,447,993**	**757,740**	**9.9%**
Expenditures by Department						
Public Works	7,206,924	10,094,545	14,876,180	12,427,894	2,333,349	23.1%
Total Expenditures & Capital	**7,206,924**	**10,094,545**	**14,876,180**	**12,427,894**	**2,333,349**	**23.1%**
Expenditures by Class						
Personal Services	1,619,917	1,768,895	1,770,195	1,948,782	179,887	10.2%
Supplies	77,831	509,144	516,789	509,494	350	0.1%
Purchased Services	1,131,124	1,378,821	2,823,842	1,376,544	(2,277)	(0.2%)
Depreciation	1,311,781	-	-	-	-	0.0%
Payment In Lieu Of Taxes	487,791	496,170	496,170	496,170	-	0.0%
Administrative Overhead	299,374	302,565	302,565	250,754	(51,811)	(17.1%)
Transfers	205,702	41,450	457,190	111,550	70,100	169.1%
Total Expenditures	**5,133,520**	**4,497,045**	**6,366,751**	**4,693,294**	**196,249**	**4.4%**
Equipment	616,371	857,500	958,129	393,600	(463,900)	(54.1%)
Infrastructure	1,457,033	4,740,000	7,551,300	7,341,000	2,601,000	54.9%
Total Capital Outlay	**2,073,404**	**5,597,500**	**8,509,429**	**7,734,600**	**2,137,100**	**38.2%**
Total Expenditures & Capital	**7,206,924**	**10,094,545**	**14,876,180**	**12,427,894**	**2,333,349**	**23.1%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,616,037	4,455,595	5,909,561	4,581,744	126,149	2.8%
Capital & Depreciation	3,385,186	5,597,500	8,509,429	7,734,600	2,137,100	38.2%
Transfers	205,702	41,450	457,190	111,550	70,100	169.1%
Total Expenditures & Capital	**7,206,924**	**10,094,545**	**14,876,180**	**12,427,894**	**2,333,349**	**23.1%**
Net Income	2,030,082	(2,404,292)	(7,185,927)	(3,979,901)	(1,575,609)	65.5%
Ending Fund Balance	**13,984,622**	**4,496,011**	**6,798,695**	**2,818,794**	**(1,677,217)**	**-37.30%**

Solid Waste Fund

The Solid Waste Fund includes all costs, operating and capital, associated with the collection and disposal or recycling of the City's solid wastes, and the management of a contract for mosquito control services. Revenues for the Fund come from user fees assessed for solid waste services. Rates, set annually, ensure recovery of all operating and capital costs from users. The Fund is administered by the Public Works Department. Expenditure Details can be found in the Public Works chapter under Solid Waste.

Solid Waste Enterprise Fund 360

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**5,964,242**	**3,471,769**	**6,188,898**	**3,716,704**	**244,935**	**7.06%**
Revenues by Department						
Public Works	8,174,036	8,394,429	8,394,429	8,544,324	149,895	1.8%
Total Revenues	**8,174,036**	**8,394,429**	**8,394,429**	**8,544,324**	**149,895**	**1.8%**
Revenue By Class						
Miscellaneous	(7,080)	(11,400)	(11,400)	(8,950)	2,450	(21.5%)
Charges For Services	8,074,470	8,140,329	8,140,329	8,324,774	184,445	2.3%
Interest Income	58,760	50,500	50,500	63,500	13,000	25.7%
Gain/Loss On Assets	47,885	215,000	215,000	165,000	(50,000)	(23.3%)
Total Revenues	**8,174,036**	**8,394,429**	**8,394,429**	**8,544,324**	**149,895**	**1.8%**
Expenditures by Department						
Public Works	7,949,380	8,905,753	10,866,623	8,491,848	(413,905)	(4.6%)
Total Expenditures & Capital	**7,949,380**	**8,905,753**	**10,866,623**	**8,491,848**	**(413,905)**	**(4.6%)**
Expenditures by Class						
Personal Services	2,408,603	2,700,917	2,700,917	2,800,545	99,628	3.7%
Supplies	232,720	180,310	254,203	210,040	29,730	16.5%
Purchased Services	2,690,346	3,420,089	3,417,552	3,496,652	76,563	2.2%
Loss/Gain On Assets	6,133	-	-	-	-	0.0%
Depreciation	893,635	-	-	-	-	0.0%
Payment In Lieu Of Taxes	545,716	561,028	561,028	574,054	13,026	2.3%
Administrative Overhead	450,576	513,560	513,560	480,003	(33,557)	(6.5%)
Debt Service-Exp	15,124	16,849	16,849	17,102	253	1.5%
Transfers	247,490	-	835,655	-	-	0.0%
Total Expenditures	**7,490,343**	**7,392,753**	**8,299,764**	**7,578,396**	**185,643**	**2.5%**
Equipment	396,854	1,513,000	2,553,200	913,452	(599,548)	(39.6%)
Infrastructure	62,183	-	13,659	-	-	0.0%
Total Capital Outlay	**459,037**	**1,513,000**	**2,566,859**	**913,452**	**(599,548)**	**(39.6%)**
Total Expenditures & Capital	**7,949,380**	**8,905,753**	**10,866,623**	**8,491,848**	**(413,905)**	**(4.6%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	6,334,094	7,375,904	7,447,260	7,561,294	185,390	2.5%
Capital & Depreciation	1,352,672	1,513,000	2,566,859	913,452	(599,548)	(39.6%)
Debt Service-Exp	15,124	16,849	16,849	17,102	253	1.5%
Transfers	247,490	-	835,655	-	-	0.0%
Total Expenditures & Capital	**7,949,380**	**8,905,753**	**10,866,623**	**8,491,848**	**(413,905)**	**(4.6%)**
Net Income	224,656	(511,324)	(2,472,194)	52,476	563,800	(110.3%)
Ending Fund Balance	**6,188,898**	**2,960,445**	**3,716,704**	**3,769,180**	**808,735**	**27.32%**

Golf Fund

The City's golf courses are funded through and provide the revenues for the Golf Enterprise Fund. The Fund's primary source of revenue is user fees paid by golf course patrons. These fees, set annually, ensure that all operating and capital costs are recovered from users. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department chapter under Golf.

Golf Enterprise Fund 375

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**4,027,521**	**3,058,207**	**4,203,970**	**3,811,415**	**753,208**	**24.63%**
Revenues by Department						
Parks & Recreation	3,868,161	4,074,782	4,074,782	4,117,562	42,780	1.0%
Total Revenues	**3,868,161**	**4,074,782**	**4,074,782**	**4,117,562**	**42,780**	**1.0%**
Revenue By Class						
Miscellaneous	307	-	-	-	-	0.0%
Charges For Services	3,821,129	4,018,205	4,018,205	4,046,686	28,481	0.7%
Interest Income	46,475	56,577	56,577	70,876	14,299	25.3%
Gain/Loss On Assets	250	-	-	-	-	0.0%
Total Revenues	**3,868,161**	**4,074,782**	**4,074,782**	**4,117,562**	**42,780**	**1.0%**
Expenditures by Department						
Parks & Recreation	3,691,712	4,002,992	4,467,337	4,346,625	343,633	8.6%
Total Expenditures & Capital	**3,691,712**	**4,002,992**	**4,467,337**	**4,346,625**	**343,633**	**8.6%**
Expenditures by Class						
Personal Services	2,067,792	2,276,741	2,276,741	2,365,721	88,980	3.9%
Supplies	503,935	658,652	639,552	639,067	(19,585)	(3.0%)
Purchased Services	449,285	392,292	400,492	392,205	(87)	0.0%
Depreciation	381,393	-	-	-	-	0.0%
Administrative Overhead	266,977	271,177	271,177	271,177	-	0.0%
Transfers	-	1,605	1,605	1,605	-	0.0%
Total Expenditures	**3,669,382**	**3,600,467**	**3,589,567**	**3,669,775**	**69,308**	**1.9%**
Equipment	13,704	35,000	48,500	33,871	(1,129)	(3.2%)
Infrastructure	8,625	367,525	829,270	642,979	275,454	74.9%
Total Capital Outlay	**22,329**	**402,525**	**877,770**	**676,850**	**274,325**	**68.2%**
Total Expenditures & Capital	**3,691,712**	**4,002,992**	**4,467,337**	**4,346,625**	**343,633**	**8.6%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,287,989	3,598,862	3,587,962	3,668,170	69,308	1.9%
Capital & Depreciation	403,723	402,525	877,770	676,850	274,325	68.2%
Transfers	-	1,605	1,605	1,605	-	0.0%
Total Expenditures & Capital	**3,691,712**	**4,002,992**	**4,467,337**	**4,346,625**	**343,633**	**8.6%**
Net Income	176,449	71,790	(392,555)	(229,063)	(300,853)	(419.1%)
Ending Fund Balance	**4,203,970**	**3,129,997**	**3,811,415**	**3,582,352**	**452,355**	**14.45%**

Internal Service Funds Summary

The Internal Service Funds provide for services needed by City departments. Funds in this category include Fleet Replacement, Fleet Management, Risk & Insurance, and Employee Benefits Funds. Revenue into these funds comes from the General Fund and Enterprise Funds through internal service charges. Below is an Internal Service Funds Summary followed by a fund summary for each of the Internal Service Funds.

Internal Service Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**19,746,202**	**19,055,549**	**24,384,792**	**22,314,169**	**3,258,620**	**17.10%**
Revenues by Fund						
Fleet Replacement	2,744,719	2,898,159	2,631,001	3,541,658	643,499	22.2%
Fleet Management	4,924,412	6,051,564	6,066,564	5,574,724	(476,840)	(7.9%)
Risk & Insurance	3,232,698	3,081,930	3,356,933	3,598,517	516,587	16.8%
Employee Benefits	14,987,504	16,520,625	16,614,824	16,395,446	(125,179)	(0.8%)
Total Revenues	**25,889,333**	**28,552,278**	**28,669,322**	**29,110,345**	**558,067**	**2.0%**
Revenue By Class						
Intergovern	-	-	-	499,000	499,000	0.0%
Miscellaneous	282,429	73,000	73,000	277,437	204,437	280.1%
Charges For Services	24,966,826	27,985,519	28,369,721	28,035,963	50,444	0.2%
Interest Income	245,291	226,601	226,601	237,945	11,344	5.0%
Transfers In	307,000	267,158	-	60,000	(207,158)	(77.5%)
Gain/Loss On Assets	87,787	-	-	-	-	0.0%
Total Revenues	**25,889,333**	**28,552,278**	**28,669,322**	**29,110,345**	**558,067**	**2.0%**

Internal Service Funds Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund						
Fleet Replacement	2,921,010	2,130,700	3,019,125	5,058,796	2,928,096	137.4%
Fleet Management	4,708,658	5,522,972	5,522,972	5,154,069	(368,903)	(6.7%)
Risk & Insurance	2,514,315	2,986,576	4,634,798	4,206,008	1,219,432	40.8%
Employee Benefits	11,106,760	17,563,050	17,563,050	18,681,850	1,118,800	6.4%
Total Expenditures & Capital	**21,250,743**	**28,203,298**	**30,739,945**	**33,100,723**	**4,897,425**	**17.4%**
Expenditures by Class						
Personal Services	2,235,868	2,361,045	2,361,045	2,323,677	(37,368)	(1.6%)
Supplies	2,239,258	3,248,194	3,194,194	2,767,700	(480,494)	(14.8%)
Purchased Services	13,433,726	18,206,713	19,908,935	19,505,438	1,298,725	7.1%
Depreciation	1,101,884	-	-	-	-	0.0%
Administrative Overhead	419,726	-	-	-	-	0.0%
Debt Service-Exp	5,880	6,646	6,646	5,112	(1,534)	(23.1%)
Transfers	-	2,250,000	2,400,000	4,940,000	2,690,000	119.6%
Total Expenditures	**19,436,342**	**26,072,598**	**27,870,820**	**29,541,927**	**3,469,329**	**13.3%**
Equipment	1,814,401	2,130,700	2,869,125	3,558,796	1,428,096	67.0%
Total Capital Outlay	**1,814,401**	**2,130,700**	**2,869,125**	**3,558,796**	**1,428,096**	**67.0%**
Total Expenditures & Capital	**21,250,743**	**28,203,298**	**30,739,945**	**33,100,723**	**4,897,425**	**17.4%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	18,328,578	23,815,952	25,464,174	24,596,815	780,863	3.3%
Capital & Depreciation	2,916,286	2,130,700	2,869,125	3,558,796	1,428,096	67.0%
Debt Service-Exp	5,880	6,646	6,646	5,112	(1,534)	(23.1%)
Transfers	-	2,250,000	2,400,000	4,940,000	2,690,000	119.6%
Total Expenditures & Capital	**21,250,743**	**28,203,298**	**30,739,945**	**33,100,723**	**4,897,425**	**17.4%**
Net Income	4,638,589	348,980	(2,070,623)	(3,990,378)	(4,339,358)	(1243.4%)
Ending Fund Balance	**24,384,792**	**19,404,529**	**22,314,169**	**18,323,791**	**(1,080,738)**	**-5.57%**

Fleet Replacement Fund

The City Fleet Fund provides for the replacement of vehicles in the City fleet. Revenues for the Fund come from internal service charges in each department's budget based on the amortization of existing vehicles. Reserves are carried within the Fund for future vehicle replacement. The reserves are established to ensure the solvency of the Fund over a 10-year period. The City uses a revolving fund philosophy rather than a fully-funded replacement plan. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

Fleet Replacement Fund 500

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**7,916,619**	**6,778,432**	**7,740,328**	**7,352,204**	**573,772**	**8.46%**
Revenues by Department						
Public Works	2,744,719	2,898,159	2,631,001	3,541,658	643,499	22.2%
Total Revenues	**2,744,719**	**2,898,159**	**2,631,001**	**3,541,658**	**643,499**	**22.2%**
Revenue By Class						
Intergovern	-	-	-	499,000	499,000	0.0%
Miscellaneous	34,607	-	-	57,937	57,937	0.0%
Charges For Services	2,247,258	2,505,600	2,505,600	2,811,396	305,796	12.2%
Interest Income	68,067	125,401	125,401	113,325	(12,076)	(9.6%)
Transfers In	307,000	267,158	-	60,000	(207,158)	(77.5%)
Gain/Loss On Assets	87,787	-	-	-	-	0.0%
Total Revenues	**2,744,719**	**2,898,159**	**2,631,001**	**3,541,658**	**643,499**	**22.2%**
Expenditures by Department						
Public Works	2,921,010	2,130,700	3,019,125	5,058,796	2,928,096	137.4%
Total Expenditures & Capital	**2,921,010**	**2,130,700**	**3,019,125**	**5,058,796**	**2,928,096**	**137.4%**
Expenditures by Class						
Supplies	21,409	-	-	-	-	0.0%
Depreciation	1,085,199	-	-	-	-	0.0%
Transfers	-	-	150,000	1,500,000	1,500,000	0.0%
Total Expenditures	**1,106,608**	**-**	**150,000**	**1,500,000**	**1,500,000**	**0.0%**
Equipment	1,814,401	2,130,700	2,869,125	3,558,796	1,428,096	67.0%
Total Capital Outlay	**1,814,401**	**2,130,700**	**2,869,125**	**3,558,796**	**1,428,096**	**67.0%**
Total Expenditures & Capital	**2,921,010**	**2,130,700**	**3,019,125**	**5,058,796**	**2,928,096**	**137.4%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	21,409	-	-	-	-	0.0%
Capital & Depreciation	2,899,601	2,130,700	2,869,125	3,558,796	1,428,096	67.0%
Transfers	-	-	150,000	1,500,000	1,500,000	0.0%
Total Expenditures & Capital	**2,921,010**	**2,130,700**	**3,019,125**	**5,058,796**	**2,928,096**	**137.4%**
Net Income	(176,291)	767,459	(388,124)	(1,517,138)	(2,284,597)	(297.7%)
Ending Fund Balance	**7,740,328**	**7,545,891**	**7,352,204**	**5,835,066**	**(1,710,825)**	**-22.67%**

Fleet Management Fund

The Fleet Management Fund provides for the maintenance of City vehicles, including parts inventory, service, and fuel. Revenues for the Fund come from internal service charges in each department's budget based on department vehicle assignments and allocated usage charges from the City's vehicle pool. Reserves are carried within the Fund for future maintenance requirements. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

Fleet Management Fund 501

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**255,503**	**613,088**	**471,257**	**1,014,849**	**401,761**	**65.53%**
Revenues by Department						
Public Works	4,924,412	6,051,564	6,066,564	5,574,724	(476,840)	(7.9%)
Total Revenues	**4,924,412**	**6,051,564**	**6,066,564**	**5,574,724**	**(476,840)**	**(7.9%)**
Revenue By Class						
Miscellaneous	10,969	-	-	-	-	0.0%
Charges For Services	4,910,858	6,040,222	6,055,222	5,565,204	(475,018)	(7.9%)
Interest Income	2,585	11,342	11,342	9,520	(1,822)	(16.1%)
Total Revenues	**4,924,412**	**6,051,564**	**6,066,564**	**5,574,724**	**(476,840)**	**(7.9%)**
Expenditures by Department						
Public Works	4,708,658	5,522,972	5,522,972	5,154,069	(368,903)	(6.7%)
Total Expenditures & Capital	**4,708,658**	**5,522,972**	**5,522,972**	**5,154,069**	**(368,903)**	**(6.7%)**
Expenditures by Class						
Personal Services	1,764,673	1,836,320	1,836,320	1,917,486	81,166	4.4%
Supplies	2,121,319	3,115,398	3,061,398	2,614,204	(501,194)	(16.1%)
Purchased Services	419,861	564,608	618,608	617,267	52,659	9.3%
Depreciation	16,685	-	-	-	-	0.0%
Administrative Overhead	380,240	-	-	-	-	0.0%
Debt Service-Exp	5,880	6,646	6,646	5,112	(1,534)	(23.1%)
Total Expenditures & Capital	**4,708,658**	**5,522,972**	**5,522,972**	**5,154,069**	**(368,903)**	**(6.7%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	4,686,094	5,516,326	5,516,326	5,148,957	(367,369)	(6.7%)
Capital & Depreciation	16,685	-	-	-	-	0.0%
Debt Service-Exp	5,880	6,646	6,646	5,112	(1,534)	(23.1%)
Total Expenditures & Capital	**4,708,658**	**5,522,972**	**5,522,972**	**5,154,069**	**(368,903)**	**(6.7%)**
Net Income	215,754	528,592	543,592	420,655	(107,937)	(20.4%)
Ending Fund Balance	**471,257**	**1,141,680**	**1,014,849**	**1,435,504**	**293,824**	**25.74%**

Risk & Insurance Fund

The Risk and Insurance Fund is used by the City to self-insure for general liability, workers' compensation, and unemployment. Revenue for the Fund comes from internal service charges assessed to each City department. These charges are assessed based upon both the departments' claim history over the last five years and current potential liability. Money in the Fund is set aside to cover claims based upon a forecast of expected claim levels for the year. The Fund is managed by the Human Resources Department. Expenditure details can be found in the Human Resource chapter under Risk Management.

Risk & Insurance Fund 502

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**4,913,558**	**4,857,205**	**5,631,940**	**4,354,075**	**(503,130)**	**-10.36%**
Revenues by Department						
Human Resources	3,232,698	3,081,930	3,356,933	3,598,517	516,587	16.8%
Total Revenues	**3,232,698**	**3,081,930**	**3,356,933**	**3,598,517**	**516,587**	**16.8%**
Revenue By Class						
Miscellaneous	183,067	-	-	133,500	133,500	0.0%
Charges For Services	2,973,879	2,992,072	3,267,075	3,349,917	357,845	12.0%
Interest Income	75,752	89,858	89,858	115,100	25,242	28.1%
Total Revenues	**3,232,698**	**3,081,930**	**3,356,933**	**3,598,517**	**516,587**	**16.8%**
Expenditures by Department						
Human Resources	2,514,315	2,986,576	4,634,798	4,206,008	1,219,432	40.8%
Total Expenditures & Capital	**2,514,315**	**2,986,576**	**4,634,798**	**4,206,008**	**1,219,432**	**40.8%**
Expenditures by Class						
Personal Services	466,816	507,975	507,975	397,441	(110,534)	(21.8%)
Supplies	5,624	13,296	13,296	18,696	5,400	40.6%
Purchased Services	2,002,390	2,465,305	4,113,527	2,789,871	324,566	13.2%
Administrative Overhead	39,485	-	-	-	-	0.0%
Transfers	-	-	-	1,000,000	1,000,000	0.0%
Total Expenditures & Capital	**2,514,315**	**2,986,576**	**4,634,798**	**4,206,008**	**1,219,432**	**40.8%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,514,315	2,986,576	4,634,798	3,206,008	219,432	7.3%
Transfers	-	-	-	1,000,000	1,000,000	0.0%
Total Expenditures & Capital	**2,514,315**	**2,986,576**	**4,634,798**	**4,206,008**	**1,219,432**	**40.8%**
Net Income	718,382	95,354	(1,277,865)	(607,491)	(702,845)	(737.1%)
Ending Fund Balance	**5,631,940**	**4,952,559**	**4,354,075**	**3,746,584**	**(1,205,975)**	**-24.35%**

Employee Benefits Fund

This Fund provides for employees' medical, dental, and other benefits, such as an employee health clinic and short and long-term disability. The City is self–insured, with external insurance protection beyond a certain limit for individual cases and total claims. The City subsidizes a portion of the medical and dental plan with cost-share responsibilities from employees.

Employee Benefits Fund 503						
	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**6,660,521**	**6,806,824**	**10,541,266**	**9,593,040**	**2,786,216**	**40.93%**
Revenues by Department						
Human Resources	14,987,504	16,520,625	16,614,824	16,395,446	(125,179)	(0.8%)
Total Revenues	**14,987,504**	**16,520,625**	**16,614,824**	**16,395,446**	**(125,179)**	**(0.8%)**
Revenue By Class						
Miscellaneous	53,786	73,000	73,000	86,000	13,000	17.8%
Charges For Services	14,834,831	16,447,625	16,541,824	16,309,446	(138,179)	(0.8%)
Interest Income	98,888	-	-	-	-	0.0%
Total Revenues	**14,987,504**	**16,520,625**	**16,614,824**	**16,395,446**	**(125,179)**	**(0.8%)**
Expenditures by Department						
Human Resources	11,106,760	17,563,050	17,563,050	18,681,850	1,118,800	6.4%
Total Expenditures & Capital	**11,106,760**	**17,563,050**	**17,563,050**	**18,681,850**	**1,118,800**	**6.4%**
Expenditures by Class						
Personal Services	4,378	16,750	16,750	8,750	(8,000)	(47.8%)
Supplies	90,907	119,500	119,500	134,800	15,300	12.8%
Purchased Services	11,011,475	15,176,800	15,176,800	16,098,300	921,500	6.1%
Transfers	-	2,250,000	2,250,000	2,440,000	190,000	8.4%
Total Expenditures & Capital	**11,106,760**	**17,563,050**	**17,563,050**	**18,681,850**	**1,118,800**	**6.4%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	11,106,760	15,313,050	15,313,050	16,241,850	928,800	6.1%
Transfers	-	2,250,000	2,250,000	2,440,000	190,000	8.4%
Total Expenditures & Capital	**11,106,760**	**17,563,050**	**17,563,050**	**18,681,850**	**1,118,800**	**6.4%**
Net Income	3,880,745	(1,042,425)	(948,226)	(2,286,404)	(1,243,979)	119.3%
Ending Fund Balance	**10,541,266**	**5,764,399**	**9,593,040**	**7,306,636**	**1,542,237**	**26.75%**

Fund Balance Summary

	2018 ACTUAL Ending Balance	2019 ADOPTED Ending Balance	2019 REVISED Ending Balance	2020 ADOPTED Ending Balance	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
General Fund	**42,920,380**	**13,702,667**	**22,215,902**	**21,559,790**	**7,857,123**	**57.3%**
Other Governmental Funds						
Foundry COP & Construction	1,544,097	9,234,843	885,572	978,992	(8,255,851)	-89.4%
City of Loveland Transit	65,904	-	-	-	-	0.0%
Economic Incentives	834,063	559,899	351,147	82,777	(477,122)	-85.2%
Capital Projects Fund	-	17,296	-	-	(17,296)	-100.0%
Total Other Governmental Funds	**2,444,064**	**9,812,038**	**1,236,719**	**1,061,769**	**(8,750,269)**	**-89.2%**
Special Revenue Funds						
Perpetual Care	3,049,927	3,185,419	3,169,233	3,279,394	93,975	3.0%
Parks Improvement	1,677,773	387,953	495,322	452,785	64,832	16.7%
Conservation Trust	4,302,692	513,508	619,562	507,531	(5,977)	-1.2%
County Open Space Sales Tax	9,595,157	6,478,755	6,607,305	6,413,019	(65,736)	-1.0%
Community Housing Development Fund	896,999	18,708	655,651	548,369	529,661	2831.2%
Community Development Block Grant	-	-	-	-	-	0.0%
Art in Public Places	500,510	628,418	824,438	1,292,635	664,217	105.7%
Lodging Tax	514,775	448,909	465,320	546,734	97,825	21.8%
Police Seizures & Forfeitures	47,382	47,563	48,237	49,057	1,494	3.1%
Public, Educational & Government Access Fee	317,375	510	208,400	140,600	140,090	27468.7%
Transportation	-	-	-	-	-	0.0%
Parking Facility	144,341	2	-	-	(2)	-100.0%
Fiber Network	522,025	275,336	332,950	250,050	(25,286)	-9.2%
Capital Expansion Fee Funds	34,249,517	22,011,248	19,836,501	20,135,139	(1,876,109)	-8.5%
Total Special Revenue Funds	**55,818,474**	**33,996,329**	**33,262,920**	**33,615,314**	**(381,015)**	**-1.1%**
Enterprise Funds						
Water & Water SIF	12,368,456	4,348,948	6,713,183	4,584,026	235,078	5.4%
Raw Water	26,656,484	5,520,135	6,590,587	4,495,821	(1,024,314)	-18.6%
Water & Power Debt Service Funds	5,613,084	-	5,613,084	5,613,084	5,613,084	0.0%
Wastewater & Wastewater SIF	16,238,311	2,649,103	6,868,671	3,667,542	1,018,439	38.4%
Power & Power PIF	25,289,510	9,426,311	11,338,967	7,599,690	(1,826,621)	-19.4%
Municipal Fiber Funds	-	-	8,533,448	6,201,853	6,201,853	0.0%
Stormwater	13,984,622	4,496,011	6,798,695	2,818,794	(1,677,217)	-37.3%
Solid Waste	6,188,898	2,960,445	3,716,704	3,769,180	808,735	27.3%
Golf	4,203,970	3,129,997	3,811,415	3,582,352	452,355	14.5%
Total Enterprise Funds	**110,543,335**	**32,530,950**	**59,984,754**	**42,332,342**	**9,801,392**	**30.1%**
Internal Service Funds						
Fleet Replacement	7,740,328	7,545,891	7,352,204	5,835,066	(1,710,825)	-22.7%
Fleet Management	471,257	1,141,680	1,014,849	1,435,504	293,824	25.7%
Risk & Insurance	5,631,940	4,952,559	4,354,075	3,746,584	(1,205,975)	-24.4%
Employee Benefits	10,541,266	5,764,399	9,593,040	7,306,636	1,542,237	26.8%
Total Internal Service Funds	**24,384,792**	**19,404,529**	**22,314,169**	**18,323,791**	**(1,080,738)**	**-5.6%**
Total All City Funds	**236,111,045**	**109,446,513**	**139,014,464**	**116,893,006**	**7,446,493**	**6.8%**

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City of Loveland

Department Summaries

Legislative (LEG)

The City of Loveland is a home rule, council-manager form of government. The City Council is a nine member policy-making board for the City of Loveland. The Council is led by the Mayor, who is elected for a two-year term by the community at large.

City Manager's Office (CMO)

All City staff report to the City Manager, except for the Municipal Judge and City Attorney's Office. It is the City Manager's responsibility to integrate the talents of all department heads within a common vision that enables the organization to deliver service based on City Council direction. This Executive Leadership Team works together to create an environment that encourages innovation, creativity, and growth. The City Manager's Office encourages management and every employee to hold each other accountable for achieving excellence. The Public Information Office is also within this department.

City Attorney's Office (CAO)

The City Attorney's Office is the legal adviser to the City of Loveland. This entails representing the City Council, City boards and commissions and City staff in all legal matters, including: (1) furnishing legal opinions; (2) preparing and reviewing ordinances, contracts, resolutions and other legal documents; (3) representing the City and its officials in judicial and administrative proceedings; and (4) prosecution of all cases in Loveland Municipal Court.

Municipal Court (MC)

The Court is a court of record with limited jurisdiction that adjudicates and processes alleged traffic offenses and violations of the Loveland Municipal Code and the Loveland City Charter.

City Clerk (C&C)

The City Clerk is responsible for recording Council meetings, processing liquor license requests, and serving as secretary to the Loveland Liquor License Authority, document management and records requests, and managing municipal elections.

Cultural Services (CS)

Cultural Services is comprised of three divisions: the Loveland Museum, the Rialto Theater Center, and the Art in Public Places program. Cultural Services' mission is "Enriching lives and connecting our community through diverse arts and history experiences."

Development Services (DS)

The Development Services Department includes Planning, Building Inspections, Code Enforcement, Community Partnership Office, and Community and Strategic Planning (including Historic Preservation, Downtown Working Committee Support). The Department strives to enhance community livability by providing well-planned, sustainable, vital and safely built community environment through public involvement in the planning and development processes. The Community Partnership Office partners with several non-profit organizations in the community to deliver services to those in need through a grant administration process for awards of city money and Community Development Block Grant funding.

Economic Development (ED)

The Economic Development Department unifies all the primary economic development functions of the City of Loveland. These include primary employment attraction, retention and expansion; retail development and recruitment; small business development; creative sector development; tourism and visitor services; and

downtown development. Departmental activities incorporate analysis and strategic planning; marketing; business assistance and liaison; and financial assistance and partnerships with business.

Finance (FIN)

The Finance Department is responsible for all financial functions of the City, as well as many other support services, including Accounting and Purchasing, Budget, Revenue, and Utility Billing. Finance assists the public regarding utility bills, accounts payable, sales and use taxes, and municipal bonds.

Human Resources (HR)

The Human Resources Department provides Human Resources and Risk Management services to employees and volunteers. These services include: recruitment, selection and orientation; compensation and benefits development and administration; coaching, counseling and discipline; record keeping; policy development and compliance with administrative regulations; training and employee development; Employee Recognition Program; safety and workers' compensation administration; environmental compliance support and administration; risk administration, compliance and insurance programs; and the Community Volunteer Program.

Information Technology (IT)

The Information Technology Department is made up of four divisions: Administration, Application Services, Infrastructure Services, and Telecommunications. IT is responsible for the information systems, applications and technologies that provide communication with and for the City of Loveland government.

Loveland Public Library (LIB)

The Library informs, inspires, and engages the community through programs, collections, technology, and resources to assist individuals in meeting their life goals, exploring the world in new ways and building connections through shared experiences. Children and teens experience developmentally appropriate programs and access targeted collections to support developmental milestones and educational success. Technology access and support allows customers to connect to the digital world to improve skills and support their professional and business goals. All customers have access to a wide range of materials available through the Flatiron Library Consortium.

Parks & Recreation (P&R)

The Parks and Recreation Department manages city parks, golf courses, recreational trails, open lands, the Loveland Chilson Recreation/Senior Center, Barnes Park Batting Cages, Winona Swimming Pool, Lake Loveland Swim Beach, and cemeteries. The department offers fitness, leisure and educational programming for all ages in addition to numerous free special events for the community.

Police (POL)

The Police Department provides an enhanced level of safety in Loveland, protects the rights guaranteed to all people by the constitution, and improves the quality of life of each citizen. The Police Department is a nationally accredited organization that strives to maintain peace and order throughout the community by providing education, preventing criminal activity, and responding to calls for assistance and reports of criminal violations.

Public Works (PW)

The Public Works Department provides planning, design, construction, and maintenance services for the City's infrastructure and internal operations. Use of City facilities for meetings and special events is scheduled, coordinated, and supported by Public Works. Management, maintenance, administration, and purchasing of City vehicles and equipment is included in the department responsibilities. Public services provided by the department include: transportation system review and design; street construction management and inspection; pavement management; traffic engineering and the installation, operation and maintenance for all traffic signals, signs and pavement markings; Stormwater collection system design and maintenance; street maintenance and repair; snow and ice removal; fixed route and paratransit bus services; solid waste management, recycling, and mosquito control.

Water & Power (W&P)

The Water & Power Department delivers water and wastewater services and electric power to the Loveland community 24 hours a day, seven days a week. The City maintains a robust raw water portfolio, stores water in Green Ridge Glade Reservoir, and treats and distributes safe, clean water to the entire community. The Wastewater Division ensures that the wastewater is collected and properly treated before being returned to the Big Thompson River. The Power Division ensures access to reliable electric power. The Municipal Fiber Division (Pulse) offers affordable, reliable, and fast internet and voice service through a 100% fiber-optic network, with local service, transparency in rates and speed, and a promise of responsiveness second to none. All of these services are delivered at some of the most competitive rates in the state.

Non-Departmental (NON)

The Non-Departmental Section includes costs in the General Fund that cannot be attributed to a specific department. Interfund transfers (transfers from the General Fund to other funds) are the largest contributor to this budget. Such transfers generally are related to capital projects. Also included in the Non-Departmental Section are payments to Other Entities.

Other (OTH)

The Other Section includes detail sheets on non-departmental expenditures that apply generally to the operations of the General Fund, including contributions to outside agencies that support the community. It also includes budgets for entities that are governed by separate boards. The City Council serves as either the entire board (Loveland Urban Renewal Authority, Special Improvement District, and General Improvement District) or is represented on the board (Airport, Loveland/Larimer Building Authority, Loveland Fire Rescue Authority, Loveland Downtown Development Authority (DDA)).

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City of Loveland

Legislative

Overview

The City Council is the legislative and policy–making body of the City government. The Mayor and the council members, working together as a single body, are entrusted with representing and interpreting the needs of Loveland citizens by balancing diverse public interests, establishing policies, and providing leadership and vision for the community. The Council appoints a City Manager to implement policies and manage the day–to–day operations of the Loveland municipal government. In addition, the Council appoints a City Attorney and a Municipal Judge. The Council also oversees the City's citizen boards and commissions.

In elections, held the first Tuesday in November of odd–numbered years, voters select the Mayor and members of the City Council. The Council has a total of nine members. Each of four city wards elects two council members to serve staggered four–year terms. The Mayor, elected from the city at large, serves a two–year term. The Mayor Pro Tem is chosen by the affirmative vote of a majority of the entire Council. As compensation for their work on behalf of the citizens, council members are paid $600 per month; the Mayor Pro Tem, $800 per month; and the Mayor, $1,000 per month.

City Council (Legislative)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Total Revenues	**-**	**-**	**-**	**-**	**-**	**0.0%**
Expenditures by Fund & Division						
City Council (GF)	187,723	139,383	139,383	136,932	(2,451)	(1.8%)
Total Expenditures & Capital	**187,723**	**139,383**	**139,383**	**136,932**	**(2,451)**	**(1.8%)**
Expenditures by Class						
Personal Services	78,738	78,529	78,529	78,429	(100)	(0.1%)
Supplies	15,976	15,200	15,200	12,800	(2,400)	(15.8%)
Purchased Services	93,010	45,654	45,654	45,703	49	0.1%
Total Expenditures & Capital	**187,723**	**139,383**	**139,383**	**136,932**	**(2,451)**	**(1.8%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	187,723	139,383	139,383	136,932	(2,451)	(1.8%)
Total Expenditures & Capital	**187,723**	**139,383**	**139,383**	**136,932**	**(2,451)**	**(1.8%)**

City Council (Legislative)

Significant Budget Changes

Type of Change	Description	Expenditure Change
General Liability	Change based on the Department's historical experiences and forecasted liability costs.	$ 14,617
Departmental Reductions	Elimination of Special Meetings Food budget & reduction to Accelerate Colorado Membership	$ (3,900)
Personnel	Worker's Compensation	$ 450
Total - City Council (Legislative)		**$ 11,167**

City Manager's Office

Mission Statement

All City staff report to the City Manager, except for the Municipal Judge and City Attorney's Office. It is the City Manager's responsibility to integrate the talents of all department heads within a common vision that enables the organization to deliver service based on City Council direction. This Executive Leadership Team works together to create an environment that encourages innovation, creativity, and growth. The City Manager's Office encourages management and every employee to hold each other accountable for achieving excellence. The Public Information Office is also within this department.

Overview

- **City Manager (105)** – The City Manager's Office is tasked with implementing direction and policy decisions from City Council and working with internal and external groups to meet the needs of the community. Through the City Manager's Office organizational activity is directed to provide for responsible management and quality municipal services for all customers.
- **Public Information (106)** – The Public Information Office produces and manages the City's external multimedia communication through scheduled publications, media releases, the City website, social media platforms and community-access cable outlet Channel 16. The PIO also serves as media relations consultant for all City departments and divisions.
- **Community Partnership (107)** – The Community Partnership Office provides grant funding for Loveland's human service non-profits. The CPO also works on homeless with regional partners.
- **Affordable Housing Fund (203)** – The Community Housing Development Fund is used to provide gap funding and incentives for organizations addressing affordable housing in Loveland.
- **Community Development Block Grant Fund (204)** – Community Development Block Grant funding is used for housing and services for low to moderate income Loveland residents.

City Manager's Office (CMO)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
City Manager's Office (CMO)	879,173	-	-	-	-	0.0%
Public Information Office (PIO)	1,100	-	-	-	-	0.0%
General Fund	**880,273**	**-**	**-**	**-**	**-**	**0.0%**
Community Partnership	636,254	576,917	576,917	450,000	(126,917)	(22.0%)
Community Housing Development Fund	**636,254**	**576,917**	**576,917**	**450,000**	**(126,917)**	**(22.0%)**
Community Partnership	247,002	324,869	972,408	389,247	64,378	19.8%
Community Dev. Block Grant (CDBG) Fund	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Total Revenues	**1,763,529**	**901,786**	**1,549,325**	**839,247**	**(62,539)**	**(6.9%)**
Revenues by Class						
Intergovern	245,002	324,869	899,775	389,247	64,378	19.8%
Miscellaneous	78,940	-	72,633	-	-	0.0%
Interest Income	7,785	-	-	-	-	0.0%
Cost Allocations	879,173	-	-	-	-	0.0%
Transfers In	552,630	576,917	576,917	450,000	(126,917)	(22.0%)
Total Revenues	**1,763,529**	**901,786**	**1,549,325**	**839,247**	**(62,539)**	**(6.9%)**
Expenditures by Fund & Division						
City Manager's Office (CMO)	1,136,540	924,368	924,368	809,938	(114,430)	(12.4%)
Public Information Office (PIO)	351,030	300,121	300,121	326,967	26,846	8.9%
Community Partnership Office (CPO)	861,184	695,490	883,294	649,130	(46,360)	(6.7%)
General Fund	**2,348,754**	**1,919,979**	**2,107,783**	**1,786,036**	**(133,943)**	**(7.0%)**
Community Partnership	121,996	558,265	818,265	557,282	(983)	(0.2%)
Community Housing Development Fund	**121,996**	**558,265**	**818,265**	**557,282**	**(983)**	**(0.2%)**
Community Partnership	247,002	324,869	972,408	389,247	64,378	19.8%
Community Dev. Block Grant (CDBG) Fund	**247,002**	**324,869**	**972,408**	**389,247**	**64,378**	**19.8%**
Total Expenditures & Capital	**2,717,752**	**2,803,113**	**3,898,456**	**2,732,565**	**(70,548)**	**(2.5%)**
Expenditures by Class						
Personal Services	1,242,313	1,306,894	1,354,461	1,222,989	(83,905)	(6.4%)
Supplies	11,861	8,950	12,150	9,990	1,040	11.6%
Purchased Services	988,465	1,486,243	2,530,819	1,499,543	13,300	0.9%
Administrative Overhead	475,113	-	-	-	-	0.0%
Transfers	-	1,026	1,026	43	(983)	(95.8%)
Total Expenditures & Capital	**2,717,752**	**2,803,113**	**3,898,456**	**2,732,565**	**(70,548)**	**(2.5%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,717,752	2,802,087	3,897,430	2,732,522	(69,565)	(2.5%)
Transfers	-	1,026	1,026	43	(983)	(95.8%)
Total Expenditures & Capital	**2,717,752**	**2,803,113**	**3,898,456**	**2,732,565**	**(70,548)**	**(2.5%)**

City Manager's Office (CMO)

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Public Information Office - Citizen Survey	$ 16,000
Departmental Reductions	City Manager (CMO)	$ (4,500)
Departmental Reductions	Community Partnership Office (CPO)	$ (70,000)
Departmental Reductions	Public Information Office (PIO)	$ (22,000)
CDBG Grant	Increased Grant Award	$ 64,378
FTE Reorganization	Executive Fiscal Advisor moved to Finance	$ (182,000)
General Liability	Change based on the Department's historical experiences and forecasted liability costs.	$ 6,400
Personnel	Increase for Executive Projects Manager support for Strategic Planning	$ 12,000
Miscellaneous/Remaining	Remaining change due to increases related to merit, medical/dental premium increases, etc.	$ 109,174
Total - City Manager's Office		**$ (70,548)**

City Manager's Office

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	7.15	9.40	9.40	(1.00)	(0.10)	8.30
Community Development Block Grant	0.60	0.60	0.60	-	0.10	0.70
Total	**7.75**	**10.00**	**10.00**	**(1.00)**	**-**	**9.00**
FTEs by Division						
City Manager	4.00	5.00	5.00	(1.00)	-	4.00
Public Information	1.75	3.00	3.00	-	-	3.00
Community Partnership	2.00	2.00	2.00	-	-	2.00
Total	**7.75**	**10.00**	**10.00**	**(1.00)**	**-**	**9.00**

2019 Mid-Year FTE Changes:

● Decrease of 1.0 FTE Executive Fiscal Advisor transferred from the City Manager's Office to the Finance Department (position then reclassified to Senior Financial & Business Analyst).

2020 Proposed FTE Changes:

● Change in funding split for Community Partnership Administrator from 40% General Fund/60% Community Development Block Grant Fund to 30% General Fund/70% Community Development Block Grant Fund to more accurately represent allocation of staff time.

City Manager's Office

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Community Partnership – CDBG					
Service Programs Grant Dollars Administered/***Grant Recipients***	$550,411/***37***	$547,428/***28***	$555,454/***25***	$906,615/***41***	$772,000/***30***
Community Partnership - Affordable Housing					
Affordable Single-Family Housing (Existing/Rehabbed/New/Released) [1]	156/200/ 22/-4	174/162/ 23/0	197/80/ 19/-6	210/157/ 7/-2	215/150/ 22/-2
Affordable Multi-Family Housing (Existing/Rehabbed/New) [1]	1462/0/0	1462/61/0	1462/11/12	1474/66/0	1474/0/90
Community Partnership - Homeless Programs					
Homeless Funding (House of Neighborly Service 137 and Angel House)	Not Available	$70,000	$70,000	$70,000	$70,000
Total Adults	Not Available	502	477	500	525
Adults (Loveland/Other 0-10 days) [2]	Not Available	360	77/237	81/249	85/260
Adults (Loveland/Other 10-30 days) [2]	Not Available	65	40/38	42/40	44/42
Adults (Loveland/Other 30+ days) [2]	Not Available	77	69/16	71/17	76/18
Used Shelter Services	Not Available	170	184	190	195
Obtained Permanent Housing	Not Available	35	15	18	21
Families Sheltered (# families/***# people in families***)	Not Available	14/***47***	17/***55***	19/***60***	19/***60***
Obtained Permanent Housing	Not Available	8	8	8	8
City-Served [3] Homeless Securing Permanent Housing	Not Available	Not Available	26	25	25
City-Served Homeless Recidivism Rate (% returning for service within 1 year) [4]	Not Available	Not Available	Not Available	5%	5%

[1] Data reflects the year City of Loveland funded the project, rather than year project completed.
[2] Based on estimated 14% increase from 2016 to 2017.
[3] Those served directly by City grant funding.
[4] Not tracked in 2018. Started tracking 4th quarter 2019.

City Manager's Office

Dashboard Stats	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Public Information Office					
Website Visits	2,650,000	2,420,000	2,800,000	3,000,000	3,000,000
Website Visitors Rating Site As "Satisfactory" or Above [1]	Not Available	Not Available	Not Available	Not Available	Not Available
Open City Hall Posts [1] /Total Responses	Not Available/ 969	Not Available/ 2,687	Not Available/ 2,750	Not Available/ 3,000	Not Available
COL Facebook Posts	291	410	515	600	700
City Updates Distributed	428,000	435,000	444,000	453,000	465,000
Quality of Life Citizen Survey,[2] Mailed Participation Rate (% of 3,000)	25.2%	21.8%	21.6%	23%	Not Available
% indicating "Satisfied" or Above to Feeling Informed About Local Government Activities	73%	77%	73%	76%	Not Available
% Indicating "Satisfied" or Above to Overall Satisfaction with Living in Loveland[1]	Not Available	Not Available	Not Available	Not Available	Not Available

1 Survey measures planned for future years.
2 Citizen Survey method changes in 2020

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City of Loveland

City Attorney's Office (CAO)

Mission Statement

The City Attorney's Office brings a team-oriented approach to provide outstanding legal services to the City with professionalism and integrity. Our staff strives to promote the goals of City Council and City staff, support the provision of municipal services, and protect the health, safety and welfare of the Loveland Community.

Overview

- **City Attorney (110)** – The City Attorney's Office is the legal adviser to the City of Loveland. This entails representing the City Council, City boards and commissions and City staff in all legal matters, including: (1) furnishing legal opinions; (2) preparing and reviewing ordinances, contracts, resolutions and other legal documents; (3) representing the City and its officials in judicial and administrative proceedings; and (4) prosecution of all cases in Loveland Municipal Court.

City Attorney's Office (CAO)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
City Attorney's Office (CAO) (GF)	1,358,044	34,000	34,000	30,000	(4,000)	(11.8%)
Total Revenues	**1,358,044**	**34,000**	**34,000**	**30,000**	**(4,000)**	**(11.8%)**
Revenues by Class						
Charges For Services	54,272	34,000	34,000	30,000	(4,000)	(11.8%)
Cost Allocations	1,303,772	-	-	-	-	0.0%
Total Revenues	**1,358,044**	**34,000**	**34,000**	**30,000**	**(4,000)**	**(11.8%)**
Expenditures by Fund & Division						
City Attorney's Office (CAO) (GF)	1,621,851	1,394,551	1,394,551	1,415,613	21,062	1.5%
Total Expenditures & Capital	**1,621,851**	**1,394,551**	**1,394,551**	**1,415,613**	**21,062**	**1.5%**
Expenditures by Class						
Personal Services	1,172,902	1,292,924	1,288,384	1,253,903	(39,021)	(3.0%)
Supplies	12,872	4,450	8,990	7,825	3,375	75.8%
Purchased Services	117,997	97,177	97,177	153,885	56,708	58.4%
Administrative Overhead	318,079	-	-	-	-	0.0%
Total Expenditures & Capital	**1,621,851**	**1,394,551**	**1,394,551**	**1,415,613**	**21,062**	**1.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,621,851	1,394,551	1,394,551	1,415,613	21,062	1.5%
Total Expenditures & Capital	**1,621,851**	**1,394,551**	**1,394,551**	**1,415,613**	**21,062**	**1.5%**

City Attorney's Office (CAO)

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Professional Services	$ 51,000
Approved Decision Package	Subscriptions	$ 4,281
Departmental Reductions	City Attorney's Office (CAO)	$ (14,119)
Personnel	Insurance Benefits	$ (32,955)
Miscellaneous/Remaining	Remaining net change not identified above	$ 12,855
Total - City Attorney's Office (CAO)		**$ 21,062**

City Attorney's Office

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	7.98	8.98	8.98	-	-	8.98
Total	**7.98**	**8.98**	**8.98**	**-**	**-**	**8.98**
FTEs by Division						
City Attorney	7.98	8.98	8.98	-	-	8.98
Total	**7.98**	**8.98**	**8.98**	**-**	**-**	**8.98**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

Note: There are 10 employees in the City Attorney's Office calculated at 9.88 FTE, due to a 35-hour Legal Assistant that equates to 0.88 FTE . However, 8.98 FTEs are funded by the City Attorney's Office and 0.90 FTE is funded by the Water & Power Department due to an Assistant City Attorney II being split 10% City Attorney's Office, 60% Water, and 30% Power).

City Attorney

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Resolutions	128	125	129	130	130
Ordinances	91	95	96	96	100
Municipal Court Citations With City Attorney Involvement (# and % of total)	5,085 67%	5,523 65%	7,712 64%	7,494 63%	7,500 63%
Service Contracts [1]	Not Available	Not Available	Not Available	Not Available	Not Available

[1] Survey measure planned for future years.

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City of Loveland

Municipal Court

Mission Statement

The Mission of the Loveland Municipal Court is to provide due process and justice in a fair, impartial, and efficient manner. The Municipal Court Team is committed to practicing the City of Loveland's core values by providing respectful, kind, and professional service to everyone.

Overview

- **Municipal Court (115)** – The Court is a court of record with limited jurisdiction that adjudicates and processes alleged traffic offenses and violations of the Loveland Municipal Code and the Loveland City Charter.

Municipal Court

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Municipal Court (GF)	1,232,403	808,497	808,497	949,246	140,749	17.4%
Total Revenues	**1,232,403**	**808,497**	**808,497**	**949,246**	**140,749**	**17.4%**
Revenues by Class						
Fines And Penalties	1,215,012	793,997	793,997	927,316	133,319	16.8%
Miscellaneous	1,521	-	-	-	-	0.0%
Charges For Services	15,870	14,500	14,500	21,930	7,430	51.2%
Total Revenues	**1,232,403**	**808,497**	**808,497**	**949,246**	**140,749**	**17.4%**
Expenditures by Fund & Division						
Municipal Court (GF)	870,070	660,576	660,576	714,504	53,928	8.2%
Total Expenditures & Capital	**870,070**	**660,576**	**660,576**	**714,504**	**53,928**	**8.2%**
Expenditures by Class						
Personal Services	490,734	541,790	541,790	585,445	43,655	8.1%
Supplies	19,064	16,000	16,000	16,000	-	0.0%
Purchased Services	90,024	102,786	102,786	113,059	10,273	10.0%
Administrative Overhead	270,248	-	-	-	-	0.0%
Total Expenditures & Capital	**870,070**	**660,576**	**660,576**	**714,504**	**53,928**	**8.2%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	870,070	660,576	660,576	714,504	53,928	8.2%
Total Expenditures & Capital	**870,070**	**660,576**	**660,576**	**714,504**	**53,928**	**8.2%**

Municipal Court

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Part-time Municipal Court Clerk (non-benefitted)	$ 17,765
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (1,750)
Personnel	Salary Increase over 2019 (less approved DP)	$ 11,386
Personnel	Benefits Increase over 2019	$ 20,467
Miscellaneous/Remaining	Remaining net change not identified above	$ 6,060
Total - Municipal Court		**$ 53,928**

Municipal Court

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	5.00	6.00	6.00	-	-	6.00
Total	**5.00**	**6.00**	**6.00**	**-**	**-**	**6.00**
FTEs by Division						
Municipal Court Administration	5.00	6.00	6.00	-	-	6.00
Total	**5.00**	**6.00**	**6.00**	**-**	**-**	**6.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

Municipal Court

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Total # Court Cases [1]	7,582	8,513	11,285	9,123	9,500
Cases Processed Before Court/Cases Processed During Court [2]	Not Available	Not Available	Not Available	Not Available	Not Available
Jumpstart Cases	66	70	99	85	90
Teen Court Cases	44	58	94	87	90
Teen Court Recidivism Rate (Defendants Returning w/i 1 Year) [3]	.08%	.07%	1%	1%	1%
% Fines and Costs Collected	71%	68%	71%	71%	70%
Cases Sent to Collections	419	553	629	625	625
Volunteer Hours/ ***$ Value*** [4]	585/ ***$15,192***	550/ ***$14,729***	1,808/ ***$16,392***	1,200/ ***$18,122***	1,500

[1] Not including Jumpstart and Teen Court Cases.

[2] Requires additional data programming and review. This measure will provide the number of cases not requiring a court appearance or resolved before court date , and cases requiring a court appearance or when a defendant opts to appear in court.

[3] Under development for future years reporting.

[4] Value of volunteer time is calculated using data from Independent Sector. 2015-2017 reflect Independent Sector actuals. 2018-2019 projected based on 5-year Independent Sector actuals average.

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City of Loveland

City Clerk

Mission Statement

The mission of the City Clerk Department is to serve the Mayor and City Council, City Manager, administrative departments and the public in a courteous, timely and efficient manner while remaining neutral and impartial. The Department works to improve the administration of the affairs of the City Clerk's Office consistent with applicable laws and through sound management practices to provide easier access to local government and fulfill our responsibility to the residents of Loveland.

Overview

- **City Clerk (114) –** The City Clerk's Office is responsible for a number of functions including supporting the City Manager and City Council, conducting elections, administering liquor licenses and various permits for services within the City of Loveland. The Clerk's Office coordinates and publishes the City Council agenda and packet, is responsible for legal publishing and recordation of documents, records management including open records requests along with coordination of recruitment for City Council appointed Boards, Commissions and Committees.

City Clerk's Office

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
City Clerk Administration (GF)	560,377	151,000	151,000	51,000	(100,000)	(66.2%)
Total Revenues	**560,377**	**151,000**	**151,000**	**51,000**	**(100,000)**	**(66.2%)**
Revenues by Class						
Licenses & Permits	60,629	151,000	151,000	51,000	(100,000)	(66.2%)
Cost Allocations	499,748	-	-	-	-	0.0%
Total Revenues	**560,377**	**151,000**	**151,000**	**51,000**	**(100,000)**	**(66.2%)**
Expenditures by Fund & Division						
City Clerk Administration (GF)	692,258	559,859	559,859	566,803	6,944	1.2%
Food Sales Tax Rebate Program (GF)	103,562	160,000	160,000	160,000	-	0.0%
Total Expenditures & Capital	**795,820**	**719,859**	**719,859**	**726,803**	**6,944**	**1.0%**
Expenditures by Class						
Personal Services	432,287	429,786	429,786	459,035	29,249	6.8%
Supplies	5,706	14,695	5,196	12,095	(2,600)	(17.7%)
Purchased Services	165,317	275,378	284,877	255,673	(19,705)	(7.2%)
Administrative Overhead	192,510	-	-	-	-	0.0%
Total Expenditures & Capital	**795,820**	**719,859**	**719,859**	**726,803**	**6,944**	**1.0%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	795,820	719,859	719,859	726,803	6,944	1.0%
Total Expenditures & Capital	**795,820**	**719,859**	**719,859**	**726,803**	**6,944**	**1.0%**

City Clerk's Office

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Professional Services & Memberships	$ 17,085
Departmental Reductions	City Clerk	$ (37,773)
Personnel	Insurance Benefits	$ 30,551
Miscellaneous/Remaining	Remaining change due to increases related to merit and personnel insurance other than Medical Benefits	$ (2,919)
Total - City Clerk's Office		**$ 6,944**

City Clerk

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	5.38	5.00	5.00	-	-	5.00
Total	**5.38**	**5.00**	**5.00**	**-**	**-**	**5.00**
FTEs by Division						
City Clerk	5.38	5.00	5.00	-	-	5.00
Total	**5.38**	**5.00**	**5.00**	**-**	**-**	**5.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

City Clerk

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Council Meetings Supported [1]	47	46	45	45	45
Agenda Items Processed	Not Available	539	560	560	560
# of Board and Commission Recruitments/ ***% Meeting Required Deadlines***	75/ ***100%***	74/ ***100%***	81/ ***100%***	77/ ***100%***	80/ ***100%***
Colorado Open Records Act (CORA) Requests Received [2]	Not Available	443	450	475	450
Processed in 3 Days or Less	Not Available	422	425	450	425
Processed in 4-10 Days	Not Available	13	15	15	15
Requiring More Than 10 Days	Not Available	8	10	10	10

[1] Includes City Council Regular Meetings, Special Meetings and Study Sessions.
[2] CORA measures may be amended to reflect City Council discussion and/or priorities.

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City of Loveland

Cultural Services

Mission Statement

Enriching lives and connecting our community through diverse arts and history experiences.

Overview

- **Art in Public Places (205)** – The Art in Public Places program commissions work for public spaces and buildings and cares for the 487 pieces in the City's collection. Much of this public art collection has been donated to the City by individual donors and arts organizations.
- **Museum Administration (720)** – The Museum serves as a regional cultural center by collecting Loveland's history and by presenting art and history exhibits and events.
- **Rialto Theater Center (730)** – Located in the heart of downtown Loveland, the Rialto Theater Center is one of Northern Colorado's premier event venues, offering affordable accommodations to suit a variety of events and programs.

Cultural Services Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Culture CEF Administration	295,970	330,019	330,019	403,673	73,654	22.3%
Cultural Services CEF Fund	**295,970**	**330,019**	**330,019**	**403,673**	**73,654**	**22.3%**
AIPP Administration	514,258	466,637	1,155,010	972,226	505,589	108.3%
Art in Public Places (AIPP) Fund	**514,258**	**466,637**	**1,155,010**	**972,226**	**505,589**	**108.3%**
Museum	110,750	123,000	123,000	136,000	13,000	10.6%
Rialto Theater	406,722	449,169	449,169	510,918	61,749	13.7%
General Fund	**517,473**	**572,169**	**572,169**	**646,918**	**74,749**	**13.1%**
Total Revenues	**1,327,701**	**1,368,825**	**2,057,198**	**2,022,817**	**653,992**	**47.8%**
Revenues by Class						
Miscellaneous	531,957	562,169	562,169	765,156	202,987	36.1%
Interest Income	2,495	31,295	31,295	10,304	(20,991)	(67.1%)
Transfers In	527,536	466,661	1,155,034	976,701	510,040	109.3%
Fees	265,713	308,700	308,700	270,656	(38,044)	(12.3%)
Total Revenues	**1,327,701**	**1,368,825**	**2,057,198**	**2,022,817**	**653,992**	**47.8%**
Expenditures by Fund & Division						
Culture CEF Administration	17,547	-	1,073,902	-	-	0.0%
Cultural Services CEF Fund	**17,547**	**-**	**1,073,902**	**-**	**-**	**0.0%**
AIPP Administration	297,485	377,489	831,082	504,029	126,540	33.5%
Art in Public Places (AIPP) Fund	**297,485**	**377,489**	**831,082**	**504,029**	**126,540**	**33.5%**
Museum	1,539,545	1,154,725	1,154,725	1,124,056	(30,669)	(2.7%)
Rialto Theater	1,032,419	847,584	855,349	789,649	(57,935)	(6.8%)
General Fund	**2,571,964**	**2,002,309**	**2,010,074**	**1,913,705**	**(88,604)**	**(4.4%)**
Total Expenditures & Capital	**2,886,996**	**2,379,798**	**3,915,058**	**2,417,733**	**37,935**	**1.6%**
Expenditures by Class						
Personal Services	1,338,770	1,466,381	1,466,381	1,466,804	423	0.0%
Supplies	111,444	118,566	124,566	119,962	1,396	1.2%
Purchased Services	511,359	561,152	611,338	560,967	(185)	0.0%
Administrative Overhead	777,200	-	-	-	-	0.0%
Transfers	6,615	-	1,043,416	-	-	0.0%
Total Expenditures	**2,745,388**	**2,146,099**	**3,245,701**	**2,147,733**	**1,634**	**0.1%**
Art	96,873	154,699	588,292	260,000	105,301	68.1%
Equipment	-	54,000	48,300	10,000	(44,000)	(81.5%)
Infrastructure	44,735	25,000	32,765	-	(25,000)	(100.0%)
Total Capital Outlay	**141,608**	**233,699**	**669,357**	**270,000**	**36,301**	**15.5%**
Total Expenditures & Capital	**2,886,996**	**2,379,798**	**3,915,058**	**2,417,733**	**37,935**	**1.6%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,738,773	2,146,099	2,202,285	2,147,733	1,634	0.1%
Capital & Depreciation	141,608	233,699	669,357	270,000	36,301	15.5%
Transfers	6,615	-	1,043,416	-	-	0.0%
Total Expenditures & Capital	**2,886,996**	**2,379,798**	**3,915,058**	**2,417,733**	**37,935**	**1.6%**

Cultural Services Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Rialto Artist Fees	$ 20,000
Approved Decision Package	Rialto Theater Part-Time Employee	$ 12,918
Approved Decision Package	Rez. Church Part-time Employee	$ 15,000
Departmental Reductions	Cultural Services	$ (15,000)
Equipment Replacement	Decrease from 2019	$ (71,700)
Art In Public Places	Art Purchases	$ 105,301
2019 One-Times	Rez Church, Artist Fees & Rialto PT Employee	$ (40,669)
Miscellaneous/Remaining	Remaining net change not identified above	$ 12,085
Total - Cultural Services Department		**$ 37,935**

Cultural Services

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	13.20	13.70	13.70	-	-	13.70
Art in Public Places	0.80	1.05	1.05	-	-	1.05
Total	**14.00**	**14.75**	**14.75**	**-**	**-**	**14.75**
FTEs by Division						
Museum Administration	8.60	8.85	8.85	-	-	8.85
Rialto Theater	4.60	4.85	4.85	-	-	4.85
Art in Public Places	0.80	1.05	1.05	-	-	1.05
Total	**14.00**	**14.75**	**14.75**	**-**	**-**	**14.75**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

Cultural Services

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Artworks in Public Art Collection	459	472	490	504	519
Artworks Receiving Maintenance/ ***Annual Cost***	193/ ***$71,315***	208/ ***$62,799***	243/ ***$60,000***	250/ ***$65,000***	270/ **$75,000**
New Public Artworks	12	13	18	14	15
Museum Attendance	32,163	37,807	32,288	34,000	36,000
Rialto Active Days/***Number of Events and Shows (Theater and Annex)***	359/ ***387***	359/ ***378***	359/ ***417***	359/ ***468***	359/**475**
Foote Lagoon Concerts/***Attendance***	6/***11,350***	6/***15,500***	6/***15,000***	6/***15,000***	5/**12,000**
Visitor Satisfaction [1]	Not Available	Not Available	Not Available	Not Available	Not Available
New Residents Reporting Arts and Culture as a Factor for Choosing Loveland as a Place to Live [1]	Not Available	Not Available	Not Available	Not Available	Not Available
Volunteers/***Hours***/$ Value [2]	202/***6,897***/ $179,115	172/***7,189***/ $192,521	198/***8,754***/ $216,144	224/***8950***/ $227,598	250/9150/ $232,684

1 Survey measure planned for future years.
2 Value of volunteer time is calculated using data from Independent Sector. 2015-2017 reflect Independent Sector actuals. 2018-2019 projected based on 5-year Independent Sector actuals average.

Development Services

Mission Statement

To enhance community livability in the City of Loveland by:

Providing a well-planned, sustainable, vital, and safe built community environment; protecting the heritage and natural beauty of the region; facilitating development, urban renewal and historic preservation; promoting attractive and diverse neighborhoods that provide a full range of housing opportunities; facilitating the development of properly located commercial, industrial, and institutional uses; encouraging organizational transparency and public involvement in the planning and development process.

Overview

- **Development Services (190)** – Manages and provides administrative and GIS support to the Current Planning, Building and Community & Strategic Planning Division
- **Current Planning & Code Enforcement (191)** – Coordinates the City's development review process and enforces the building and public safety codes to protect the best interests of the public.
- **Building Services (192)** –Issues building permits, contractor licenses and performs inspections.
- **Community & Strategic Planning (193)** – Works to improve the economic vitality and community livability though comprehensive community planning, historic preservation, a commitment to safety, and thoughtful economic development in partnership with community stakeholders.

Development Services Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Current Planning (GF)	96,544	62,400	62,400	176,500	114,100	182.9%
Building Services (GF)	2,673,217	3,088,670	3,088,670	3,258,037	169,367	5.5%
Total Revenues	**2,769,762**	**3,151,070**	**3,151,070**	**3,434,537**	**283,467**	**9.0%**
Revenues by Class						
Licenses & Permits	2,661,562	3,082,000	3,082,000	3,258,037	176,037	5.7%
Miscellaneous	998	-	-	-	-	0.0%
Charges For Services	107,202	69,070	69,070	176,500	107,430	155.5%
Total Revenues	**2,769,762**	**3,151,070**	**3,151,070**	**3,434,537**	**283,467**	**9.0%**
Expenditures by Fund & Division						
Administration (GF)	768,050	507,141	507,141	556,165	49,024	9.7%
Current Planning (GF)	1,184,141	1,031,943	1,046,943	1,029,590	(2,353)	(0.2%)
Building Services (GF)	1,465,844	1,294,974	1,284,974	1,188,754	(106,220)	(8.2%)
Community & Strategic Planning (GF)	393,956	301,707	326,200	218,589	(83,118)	(27.5%)
Total Expenditures & Capital	**3,811,992**	**3,135,765**	**3,165,258**	**2,993,098**	**(142,667)**	**(4.5%)**
Expenditures by Class						
Personal Services	2,663,572	2,802,114	2,715,514	2,763,996	(38,118)	(1.4%)
Supplies	44,877	33,525	33,525	33,525	-	0.0%
Purchased Services	282,838	287,626	403,719	195,577	(92,049)	(32.0%)
Administrative Overhead	820,705	-	-	-	-	0.0%
Total Expenditures	**3,811,992**	**3,123,265**	**3,152,758**	**2,993,098**	**(130,167)**	**(4.2%)**
Equipment	-	12,500	12,500	-	(12,500)	(100.0%)
Total Capital Outlay	**-**	**12,500**	**12,500**	**-**	**(12,500)**	**(100.0%)**
Total Expenditures & Capital	**3,811,992**	**3,135,765**	**3,165,258**	**2,993,098**	**(142,667)**	**(4.5%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,811,992	3,123,265	3,152,758	2,993,098	(130,167)	(4.2%)
Capital & Depreciation	-	12,500	12,500	-	(12,500)	(100.0%)
Total Expenditures & Capital	**3,811,992**	**3,135,765**	**3,165,258**	**2,993,098**	**(142,667)**	**(4.5%)**

Development Services Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (81,796)
2019 One-Time	SH 402 Corridor Master Plan	$ (100,000)
Insurance Benefits	Increase over 2019	$ 50,794
Capital	Decrease over 2019	$ (12,500)
Miscellaneous/Remaining	Remaining net change not identified above	$ 835
Total - Development Services		**$ (142,667)**

Development Services

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	28.38	29.38	29.38	-	(2.00)	27.38
Total	**28.38**	**29.38**	**29.38**	**-**	**(2.00)**	**27.38**
FTEs by Division						
Development Services	4.63	5.63	5.63	-	-	5.63
Current Planning	9.75	9.75	9.75	-	(1.00)	8.75
Building Services	12.00	12.00	12.00	-	(1.00)	11.00
Community & Strategic Planning	2.00	2.00	2.00	-	-	2.00
Total	**28.38**	**29.38**	**29.38**	**-**	**(2.00)**	**27.38**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- Decrease of 1.0 FTE City Planner (Vacant), due to a Development Services Department reduction. This reduction will reduce staff capacity by 20-30% and require reprioritization of projects.
- Decrease of 1.0 FTE Building Inspector - Electrician (Vacant), due to outsourcing electrical inspections (professional services budget increased for 2020).

Development Services

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Current Planning					
Development Review Applications	121	119	115	125	125
Planning Applications (By Type) [1]	Not Available	Not Available	Not Available	Not Available	Not Available
Land Use Applications (Average Working Days in City Review)	18.9	19.5	18.4	20	20
Average Rounds of Review (Land Use)	1.6	1.6	1.6	1.6	1.6
Building Services					
Building Permit Applications	2,677	2,581	2,759	2,300	2,100
Building Permits and Valuations (By Type) [1]	Not Available	Not Available	Not Available	Not Available	Not Available
Building Permit Average Days for Review	17.2	18.9	16.5	10.5	10
Building Inspections	29,743	26,269	22,599	20,000	20,000
Code Enforcement					
Code Enforcement Cases	1,369	2,578	3,425	3,100	3,100
% Resolved/% Referred to Court [1]	Not Available	Not Available	Not Available	Not Available	Not Available

[1] Survey measures planned for future years.

Economic Development

Mission Statement

The Economic Development Department leads and focuses the long-term economic vitality efforts of our community. Responsibilities include engaging in business attraction, expansion and retention, downtown redevelopment, entrepreneurship and business creation, as well as visitor attraction and destination marketing.

Overview

- **Business Development Division (180)** – The mission is to grow employment and business opportunities to sustain the economic health of Loveland and the Northern Colorado region.
- **Visitor Services Division *(Visitor Center)* (182)** – The mission is to strengthen Loveland's share of the Colorado travel market by promoting the unique assets of Loveland to increase visitation and maximize the economic impact of travelers.
- **Funds**
    - **Economic Incentives Fund (106)** – The Economic Incentives Fund is used to support business development projects. Fund revenue comes from an annual contribution from the General Fund and was created in 2014, prior to that time funding was shown in the Economic Development budget. Current policy states any economic incentive must be set forth in a written agreement and any required funds are appropriated by City Council.
    - **Lodging Tax Fund (206)** – Fund revenue comes from the 3% tax on lodging price approved by voters in November 2009. Funds are used to promote tourism, attract conventions and promote community events. The fund is managed by the Economic Development Department. Details on expenditures are in the Visitor Services Division summary within the Economic Development Department section.

Economic Development Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Economic Incentives Administration	707,755	519,631	819,631	520,550	919	0.2%
Economic Incentives Fund	**707,755**	**519,631**	**819,631**	**520,550**	**919**	**0.2%**
Visitor Services (Administration)	941,732	992,443	992,443	1,126,399	133,956	13.5%
Vistor Center	135,355	65,626	65,626	62,982	(2,644)	(4.0%)
Lodging Tax Fund	**1,077,087**	**1,058,069**	**1,058,069**	**1,189,381**	**131,312**	**12.4%**
Business Development	28,969	14,300	14,300	14,300	-	0.0%
General Fund	**28,969**	**14,300**	**14,300**	**14,300**	**-**	**0.0%**
Total Revenues	**1,813,811**	**1,592,000**	**1,892,000**	**1,724,231**	**132,231**	**8.3%**
Revenues by Class						
Taxes	937,950	985,258	985,258	1,126,399	141,141	14.3%
Miscellaneous	164,324	79,926	79,926	77,282	(2,644)	(3.3%)
Interest Income	6,617	21,896	21,896	11,630	(10,266)	(46.9%)
Transfers In	704,920	504,920	804,920	508,920	4,000	0.8%
Total Revenues	**1,813,811**	**1,592,000**	**1,892,000**	**1,724,231**	**132,231**	**8.3%**
Expenditures by Fund & Division						
Economic Incentives Administration	280,981	504,920	1,302,547	788,920	284,000	56.2%
Economic Incentives Fund	**280,981**	**504,920**	**1,302,547**	**788,920**	**284,000**	**56.2%**
Visitor Services (Administration)	915,884	778,950	881,950	846,147	67,197	8.6%
Vistor Center	208,908	218,574	225,574	261,819	43,245	19.8%
Lodging Tax Fund	**1,124,791**	**997,524**	**1,107,524**	**1,107,967**	**110,443**	**11.1%**
Business Development	1,176,679	1,007,420	1,007,420	968,673	(38,747)	(3.8%)
General Fund	**1,176,679**	**1,007,420**	**1,007,420**	**968,673**	**(38,747)**	**(3.8%)**
Total Expenditures & Capital	**2,582,451**	**2,509,864**	**3,417,491**	**2,865,559**	**355,695**	**14.2%**
Expenditures by Class						
Personal Services	883,253	944,973	944,973	976,106	31,133	3.3%
Supplies	132,636	124,350	111,350	99,150	(25,200)	(20.3%)
Purchased Services	1,099,165	1,140,650	2,056,277	1,465,250	324,600	28.5%
Administrative Overhead	385,903	34,971	34,971	57,133	22,162	63.4%
Debt Service-Exp	54,495	254,920	254,920	254,920	-	0.0%
Transfers	27,000	10,000	15,000	13,000	3,000	30.0%
Total Expenditures & Capital	**2,582,451**	**2,509,864**	**3,417,491**	**2,865,559**	**355,695**	**14.2%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,500,956	2,244,944	3,147,571	2,597,639	352,695	15.7%
Debt Service-Exp	54,495	254,920	254,920	254,920	-	0.0%
Transfers	27,000	10,000	15,000	13,000	3,000	30.0%
Total Expenditures & Capital	**2,582,451**	**2,509,864**	**3,417,491**	**2,865,559**	**355,695**	**14.2%**

Economic Development Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Business Personal Property Tax Rebates (Economic Incentives)	$ 80,000
Approved Decision Package	Visitors Center Cost of Goods Sold (Lodging)	$ 15,649
Approved Decision Package	NCAA Division 1 Hockey Tournament Sponsorship (Lodging)	$ 30,000
Approved Decision Package	Visitors Study (Lodging)	$ 20,000
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (50,990)
Fire Suppression Program	Year 2 of 3	$ 100,000
Movie Theater Incentive	Year 2 of 10 (Foundry)	$ 104,000
Administrative Overhead	Lodging Tax Fund Increased Allocation over 2019	$ 22,162
Miscellaneous/Remaining	Remaining net change not identified above	$ 34,874
Total - Economic Development		**$ 355,695**

Economic Development

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	4.00	4.00	4.00	-	-	4.00
Lodging Tax Fund	4.00	4.00	4.00	-	-	4.00
Total	**8.00**	**8.00**	**8.00**	**-**	**-**	**8.00**
FTEs by Division						
Business Development	4.00	4.00	4.00	-	-	4.00
Visitor Services	4.00	4.00	4.00	-	-	4.00
Total	**8.00**	**8.00**	**8.00**	**-**	**-**	**8.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

Economic Development

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Attracted & Retained Companies	Not Available	8	18	25	20
# of Business Incentives / ***Total Incentive $*** [1]	0	2/ ***$59,000***	7/ ***$402,044***	4/ ***$4,170,733***	***5/ $200,000***
Businesses Visited	Not Available	60	60	60	75
Average Lodging Occupancy Rate/ ***Total Lodging Tax Revenue***	73%/ ***$869,066***	74%/ ***$879,603***	76%/ ***$937,950***	72%/ ***$992,258***	*70%/* ***$1,126,399***
Jobs (Employees Working in Loveland)	39,501	40,971	41,873	42,599	43,323
Average Annual Wage	$44,019	$46,893	$51,173	$52,616	$54,089

[1] A Business incentive can be strictly defined as cash or near-cash assistance provided on a discretionary basis to attract or retain business operations. Incentives are cash, fee waivers, fee deferrals, public infrastructure reimbursements or rebates for primary firms or extraordinary retail firms that serve a public purpose, as determined by City Council. Incentives are considered when a project provides a significant cultural, social, and/or economic benefit to the citizens. Business Incentives are repaid through indirect benefits such as: Job growth, employee spending, sales tax increases, property tax increases.

A Development/Redevelopment incentive is defined as cash or near-cash assistance provided on a discretionary basis to a development entity. Development Incentives are typically structured as reimbursements for public infrastructure, performance based sales tax rebates and may include fee waivers. Development Incentives are considered when a project provides a significant cultural, social, and/or economic benefit to the citizens. Development incentives have a direct source of repayment through the increased sales tax and/or via tax increment from an urban renewal zone.

Finance

Mission Statement

Deliver superior service through positive partnerships for sustainable results.

Overview

- **Administration (120)** – The Finance Administration Division directs, manages, and coordinates the financial support services provided by the Finance Department, and develops financial planning tools to guide resource allocation decisions.

- **Accounting (125-10)** – Accounting is responsible for the disbursement of City funds and for providing accurate, timely and informative financial information to a variety of users. This Division prepares the Comprehensive Annual Financial Report (CAFR) and has been awarded the "Certificate of Achievement for Excellence in Financial Reporting" by the Government Finance Officers Association every year since 1980.

- **Purchasing (125-11)** The Purchasing Division maintains proper policies and internal controls to maximize the purchasing value of public funds, foster effective competition within the free enterprise system, and provide safeguards to maintain a procurement system of quality and integrity. The City uses a mix of centralized and decentralized procurement system – the centralized system is used by the Purchasing Division to procure common inventory items stored in the warehouse, while the decentralized system used by City departments to procure services and supplies not available in the warehouse.

- **Budget (130)** – The Budget Office is responsible for the preparation, implementation, and oversight of the City's annual budget. This includes providing revenue and expenditure forecasting, personnel budgeting, and financial analysis services to support effective budgetary and resource allocation decision making.

- **Sales Tax (135)** –This division is responsible for licensing, collection, and enforcing the City's sales tax ordinance for each retail business located inside the City of Loveland, as well as numerous businesses located outside the city and the state that conduct business in Loveland. The Division is also responsible for enforcing building, auto use tax, and the lodging tax.

- **Utility Billing & Meter Reading (136)** – Utility Billing provides accurate, timely utility bills to over 38,000 accounts each month. Utility Billing also responds to customers' requests for connects and disconnects of City utility service, billing questions, delinquency and collection-related issues, and processes utility bill payments. Meter Reading is responsible for manually reading over 35,400 electric meters and 26,100 water meters on a monthly basis.

Finance Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Utility Billing Administration (GF)	1,729,024	-	-	-	-	0.0%
Meter Reading (GF)	892,398	-	-	-	-	0.0%
Finance Administration (GF)	2,597,045	-	-	-	-	0.0%
Accounting & Purchasing (GF)	28,514	-	-	-	-	0.0%
Revenue & Fee Collections (GF)	529,168	570,937	1,208,437	874,615	303,678	53.2%
Total Revenues	**5,776,149**	**570,937**	**1,208,437**	**874,615**	**303,678**	**53.2%**
Revenues by Class						
Taxes	313,805	400,000	400,000	401,000	1,000	0.2%
Miscellaneous	104,881	-	-	115,000	115,000	0.0%
Charges For Services	138,996	170,937	170,937	82,615	(88,322)	(51.7%)
Interest Income	-	-	637,500	276,000	276,000	0.0%
Cost Allocations	5,218,467	-	-	-	-	0.0%
Total Revenues	**5,776,149**	**570,937**	**1,208,437**	**874,615**	**303,678**	**53.2%**
Expenditures by Fund & Division						
Utility Billing Administration (GF)	1,137,016	1,219,785	1,222,085	1,210,114	(9,671)	(0.8%)
Utility Billing Customer Service (GF)	709,854	645,784	791,234	581,717	(64,067)	(9.9%)
Meter Reading (GF)	953,883	957,328	809,578	1,023,328	66,000	6.9%
Finance Administration (GF)	469,905	424,806	424,806	550,374	125,568	29.6%
Accounting & Purchasing (GF)	1,839,688	1,494,545	1,494,545	1,476,943	(17,602)	(1.2%)
Budget (GF)	599,948	388,440	388,440	407,810	19,370	5.0%
Revenue & Fee Collections (GF)	729,357	664,799	827,299	689,179	24,380	3.7%
Total Expenditures & Capital	**6,439,651**	**5,795,487**	**5,957,987**	**5,939,464**	**143,977**	**2.5%**
Expenditures by Class						
Personal Services	3,982,550	4,250,979	4,255,479	4,582,360	331,381	7.8%
Supplies	40,383	66,923	70,423	47,313	(19,610)	(29.3%)
Purchased Services	1,275,909	1,477,585	1,632,085	1,309,791	(167,794)	(11.4%)
Administrative Overhead	1,140,810	-	-	-	-	0.0%
Total Expenditures & Capital	**6,439,651**	**5,795,487**	**5,957,987**	**5,939,464**	**143,977**	**2.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	6,439,651	5,795,487	5,957,987	5,939,464	143,977	2.5%
Total Expenditures & Capital	**6,439,651**	**5,795,487**	**5,957,987**	**5,939,464**	**143,977**	**2.5%**

Finance Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	New Banking RFP/Agreement[A]	$ 105,000
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (211,651)
FTE Reorganization	Utility Billing Supervisor personnel costs rolled back into Finance upon anticipated completion on Customer Information System (CIS) Project	$ 113,500
FTE Reorganization	Executive Fiscal Advisor moved to Finance	$ 182,000
Miscellaneous/Remaining	Remaining net change not identified above	$ (44,872)
Total - Finance		**$ 143,977**

[A] Expenditure side only of the New Banking RFP/Agreement, the net impact to the General Fund is $171,000 (positive impact)

Finance

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	47.75	49.75	49.75	1.00	-	50.75
Total	**47.75**	**49.75**	**49.75**	**1.00**	**-**	**50.75**
FTEs by Division						
Administration - Finance	2.00	2.00	2.00	1.00	-	3.00
Accounting & Purchasing	14.00	14.00	14.00	-	-	14.00
Budget	2.00	3.00	3.00	-	-	3.00
Revenue	5.50	5.50	5.50	-	-	5.50
Utility Billing & Meter Reading	24.25	25.25	25.25	-	-	25.25
Total	**47.75**	**49.75**	**49.75**	**1.00**	**-**	**50.75**

2019 Mid-Year FTE Changes:

● Increase of 1.0 FTE Executive Fiscal Advisor transferred from the City Manager's Office to the Finance Department (position then reclassified to Senior Financial & Business Analyst).

2020 Proposed FTE Changes:

● Increase of 1.0 FTE Field Services Representative, due to a Finance Department reduction related to in-sourcing utility disconnects and reconnects. A net savings of $60,000 is included in the 2020 Budget (reduction of $150,000 in contract savings, with addition of $90,000 for new FTE to provide service in-house). This increase is off-set by the decrease detailed below.

● Decrease of 1.0 FTE Customer Service Project Manager, due to position being eliminated upon completion of the Customer Information System (CIS) project. This decrease is off-set by the increase detailed above.

Finance

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Budget					
Operating Budget Ratio	1.14	1.06	1.06	1.02	1.01
Utility Billing					
Meters Read/ ***Accuracy***	717,207/ ***99.9%***	737,303/ ***99.9%***	733,540/ ***99.92%***	749,406/ ***99.93%***	750,000/ ***99.94%***
Utility Billing: Calls Received/ ***Average Call Pick-Up (minutes)***/ Calls Abandoned	86,014/ ***.03***/ 4,755	81,406/ ***.03***/ 5,333	57,333/ ***.03***/ 8,425	53,220/ ***.03***/ 8,609	55,000/ ***.03***/ 7,500
Purchasing					
# of Contracts/***Total Contract Value***	Not Available	679/ ***$175,542,000***	701/ ***$65,000,000***	700/ ***$170,000,000***	700/ ***$170,000,000***
Net Savings Due to Competitive Bidding [1]	Not Available	$1,787,039	$2,700,000	$2,700,000	$2,700,000
Accounting					
Work Days to Complete Monthly Closes	3.9	3.0	3.2	3.1	3.0
Work Days to Complete Bank Reconciliations [2]	12.7	9.5	12.0	60.3	12.0

[1] Average excluding outliers compared to next closest bid.
[2] Increase in bank reconciliation days for 2019 due to the new payroll system.

Human Resources

Mission Statement

Human Resources is committed to providing exceptional service to achieve organizational excellence as we partner in strategy development and change management to support the current and future needs of our organization and community.

Overview

- **Administration (170)** – Human Resources provides guidance to City departments and is responsible for the development and administration of internal programs and policies to ensure compliance and assist in the achievement of the organizations short and long term strategic goals.
- **Employee Compensation & Benefits (171)** – Employee compensation and benefits is responsible for maintaining a balanced total compensation plan, offering competitive pay and benefits that are fair and reasonable to both employees and citizens, while supporting organizational goals and business objectives. These market-based programs are designed to attract, retain and motivate qualified candidates and employees.
- **Performance Management (173)** – The City is committed to hiring and retaining the most qualified people by acquiring, creating and sustaining a high performing workforce by aligning individual performance with organizational objectives. The City is also committed to providing continued learning and development opportunities to drive innovation and provide our employees with the knowledge and skills necessary for success.
- **Employee Benefit Fund (503)** – The employee benefits fund provides a competitive benefit package to employees that focuses on consumer driven healthcare with an emphasis in wellness and preventive care in an effort to reduce medical costs. For medical and dental insurance, the City is self-insured, with external insurance protection beyond a certain limit for individual cases and total claims.
- **Risk Management (502)** – Risk Management identifies and evaluates the organizations risk, implements and administers appropriate safety, environmental and loss control programs, insurance procurement, and claims management to mitigate risk. Risk Management administers the City's property, liability and workers' compensation insurance programs ensures compliance with environmental regulations and compliance with ADA regulations regarding equal access.

Human Resources Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
HR Administration	3,068,506	3,081,930	3,356,933	3,465,017	383,087	12.4%
Risk Management	164,192	-	-	133,500	133,500	0.0%
Risk & Insurance Fund	**3,232,698**	**3,081,930**	**3,356,933**	**3,598,517**	**516,587**	**16.8%**
Employee Benefits Administration	14,987,504	16,520,625	16,614,824	16,395,446	(125,179)	(0.8%)
Employee Benefits Fund	**14,987,504**	**16,520,625**	**16,614,824**	**16,395,446**	**(125,179)**	**(0.8%)**
HR Administration	1,250,602	-	-	-	-	0.0%
General Fund	**1,250,602**	**-**	**-**	**-**	**-**	**0.0%**
Total Revenues	19,470,804	19,602,555	19,971,757	19,993,963	391,408	2.0%
Revenues by Class						
Miscellaneous	236,853	73,000	73,000	219,500	146,500	200.7%
Charges For Services	17,808,710	19,439,697	19,808,899	19,659,363	219,666	1.1%
Interest Income	174,640	89,858	89,858	115,100	25,242	28.1%
Cost Allocations	1,250,602	-	-	-	-	0.0%
Total Revenues	**19,470,804**	**19,602,555**	**19,971,757**	**19,993,963**	**391,408**	**2.0%**
Expenditures by Fund & Division						
HR Administration	7,025	-	-	1,000,000	1,000,000	0.0%
Risk Management	2,058,248	2,592,899	4,241,121	2,756,037	163,138	6.3%
Environmental	315,899	264,585	264,585	407,139	142,554	53.9%
Safety	133,144	129,092	129,092	42,832	(86,260)	(66.8%)
Risk & Insurance Fund	**2,514,315**	**2,986,576**	**4,634,798**	**4,206,008**	**1,219,432**	**40.8%**
Employee Benefits Administration	11,106,760	17,563,050	17,563,050	18,681,850	1,118,800	6.4%
Employee Benefits Fund	**11,106,760**	**17,563,050**	**17,563,050**	**18,681,850**	**1,118,800**	**6.4%**
HR Administration	1,399,150	988,664	988,664	1,073,476	84,812	8.6%
Employee Compensation & Benefits	131,305	139,751	139,751	124,597	(15,154)	(10.8%)
Performance Management	105,278	710,986	710,986	644,085	(66,901)	(9.4%)
General Fund	**1,635,733**	**1,839,401**	**1,839,401**	**1,842,159**	**2,758**	**0.1%**
Total Expenditures & Capital	**15,256,808**	**22,389,027**	**24,037,249**	**24,730,017**	**2,340,990**	**10.5%**
Expenditures by Class						
Personal Services	1,348,952	1,522,861	1,522,861	1,529,694	6,833	0.4%
Supplies	299,620	745,107	151,206	165,496	(579,611)	(77.8%)
Purchased Services	13,183,619	17,871,059	20,113,182	19,594,827	1,723,768	9.6%
Administrative Overhead	424,617	-	-	-	-	0.0%
Transfers	-	2,250,000	2,250,000	3,440,000	1,190,000	52.9%
Total Expenditures & Capital	**15,256,808**	**22,389,027**	**24,037,249**	**24,730,017**	**2,340,990**	**10.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	15,256,808	20,139,027	21,787,249	21,290,017	1,150,990	5.7%
Transfers	-	2,250,000	2,250,000	3,440,000	1,190,000	52.9%
Total Expenditures & Capital	**15,256,808**	**22,389,027**	**24,037,249**	**24,730,017**	**2,340,990**	**10.5%**

Human Resources Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Risk - Unauthorized Encampment Cleanup	$ 60,000
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (82,480)
General Fund Contribution	Risk is contributing $1 million (first time) and Employee Benefits is contributing $190,000 more than in 2019	$ 1,190,000
Risk & Insurance Fund	Increase over 2019 Based on forecasted Claims	$ 226,109
Employee Benefits Fund	Increase over 2019 Based on forecasted Claims	$ 928,800
Miscellaneous/Remaining	Remaining net change not identified above	$ 18,561
Total - Human Resources		**$ 2,340,990**

Human Resources

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	9.00	9.00	9.00	-	-	9.00
Risk & Insurance	4.00	5.00	5.00	-	-	5.00
Total	**13.00**	**14.00**	**14.00**	**-**	**-**	**14.00**
FTEs by Division						
HR Administration	8.00	8.00	8.00	-	-	8.00
Employee Compensation & Benefits	1.00	1.00	1.00	-	-	1.00
Risk Management (2012)	2.00	3.00	3.00	-	-	3.00
Environmental (2012)	1.00	1.00	1.00	-	-	1.00
Safety (2012)	1.00	1.00	1.00	-	-	1.00
Total	**13.00**	**14.00**	**14.00**	**-**	**-**	**14.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

Human Resources

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Recruitment					
Total Recruitments (Regular and Temporary Hires)	662	496	637	620	610
Workers Compensation					
Workers Compensation Experience Modifier [1]	0.76	0.73	0.72	0.64	0.70
Loss Time Incident Rate (LTI) [2]	2.39	1.25	0.82	1.58	1.6
Risk Management					
Liability Claims/ Average Cost per Closed Claims [3]	80/ $3,328	79/ $1,610	135/ $4,978	80/ $2,532	80/ $3,000
City-Wide					
Vacancy Rate - Benefit Eligible	15%	18%	22%	17%	15%
Voluntary Employee Turnover [4] (Total %/Total % Without Retirements)	8.9%/ Not Available	9.9%/ 7.46%	10%/ 7.0%	9.0%/ 7.0%	8.0%/ 7.0%
Citywide Engagement Index (% Engaged + Highly Engaged)/Benchmark	Not Available	46%/ 58.9%	Not Available	55%/ TBD	N/A

1 Industry average = 1.0. For numbers less than 1.0, City receives a discount on insurance premium. Numbers greater than 1.0 result in a surcharge on premiums.

2 Any occupational injury or illness that results in an employee being unable to work a full assigned work shift. Rate is calculated per 100 employees.

3 Total cost per closed claim during the reporting year, not the date of loss. Cost of incidents attributable to employee actions.

4 Benefit-eligible positions.

Information Technology

Mission Statement

The mission of the Information Technology Department is to be the information technology partner of choice for all Departments and their Staff, by recommending and implementing cost effective solutions that meet City Departments' functional business requirements that sustain the operational standards and cultural fit of the City organization.

Overview

- **Administration (160)** – The Administration Division, through the Department Director, provides leadership, determines budgetary needs including staffing, and establishes program guidelines for the Department. Administration guides the annual development of the IT work plan using strategic and procedural objectives and guidelines.

- **Infrastructure Services (161)** – The Infrastructure Services division is responsible for all technical infrastructure connected to the City's data network including the network itself, servers (physical and virtual), desktop computers, laptop computers, tablet type computers, security cameras and associated video recorders, and multi-function printers. The IT Help Desk is the focal point for all internal service requests to IT creating over 7000 IT support assignments per year for Application Services, Infrastructure, and Telecommunications; while also maintaining asset management, technical documentation, and vendor relationships. Together the infrastructure groups handle approximately 10,000 internal service calls annually, performing functions with highest regard for customer service and a perspective conducive to the goals and objectives of IT and the City.

- **Telecommunications (162)** – Telecommunication supports all the City's network based and hard-wired voice and voice mail communications. The single person Division is responsible for all moves and changes, both physically and in the software, for connected switches at five separate sites, supporting over nine hundred and eighty-five (985) extensions and more than one thousand (1000) voice mail boxes.

- **Application Services (163) –** Application Services is comprised of the Geographic Information Systems (GIS) and Business Analyst workgroups. GIS is responsible for maintaining the base map of the City, supporting departments not having their own GIS capabilities, and providing basic web-based mapping services. They also support the field asset management system used within the City. The Business Analyst group is responsible for implementing the core business applications of the City: such as finance, payroll, building permits and utility billing. The BA group also watches over core databases used throughout the City.

- **PEG Fee Fund (210)** – The PEG Fee is included in the Cable Franchise agreement, to provide funding to upgrade City equipment used to broadcast Council meeting and other Government programming on the Comcast cable service. The fee is restricted to capital equipment used for the broadcasts. The PEG Fee Fund is managed by the Information Technology Department. Details on the expenditures are in the Department Summary chapter in the Information Technology Section.

- **Fiber Network Fund (280)** – The Fiber Network Fund is used to account for all revenues received from Platte River Power Authority's leasing of their dark fiber in Loveland. The accumulated revenue is purposed to upgrade and/or expand the existing City owned fiber network.

Information Technology Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
IT Administration	2,507	2,025	2,025	4,200	2,175	107.4%
Infrastructure Services	105,179	78,000	78,000	78,000	-	0.0%
Public, Educational & Government (PEG) Fee Fund	**107,686**	**80,025**	**80,025**	**82,200**	**2,175**	**2.7%**
Fiber Network Administration	109,616	87,181	87,181	117,100	29,919	34.3%
Fiber Network Fund	**109,616**	**87,181**	**87,181**	**117,100**	**29,919**	**34.3%**
IT Administration	225,993	-	-	-	-	0.0%
Infrastructure Services	2,467,289	-	-	-	-	0.0%
Telecommunications	289,538	-	-	-	-	0.0%
Application Services	1,411,379	-	-	-	-	0.0%
General Fund	**4,394,200**	**-**	**-**	**-**	**-**	**0.0%**
Total Revenues	**4,611,502**	**167,206**	**167,206**	**199,300**	**32,094**	**19.2%**
Revenues by Class						
Taxes	207,468	158,000	158,000	188,000	30,000	19.0%
Interest Income	9,834	9,206	9,206	11,300	2,094	22.7%
Cost Allocations	4,394,200	-	-	-	-	0.0%
Total Revenues	**4,611,502**	**167,206**	**167,206**	**199,300**	**32,094**	**19.2%**
Expenditures by Fund & Division						
Infrastructure Services	7,181	189,000	189,000	150,000	(39,000)	(20.6%)
Public, Educational & Government (PEG) Fee Fund	**7,181**	**189,000**	**189,000**	**150,000**	**(39,000)**	**(20.6%)**
Fiber Network Administration	102,278	200,000	276,256	200,000	-	0.0%
Fiber Network Fund	**102,278**	**200,000**	**276,256**	**200,000**	**-**	**0.0%**
IT Administration	458,704	249,413	249,413	45,151	(204,262)	(81.9%)
Infrastructure Services	2,624,639	2,760,115	2,955,816	3,246,769	486,654	17.6%
Telecommunications	356,398	311,546	250,845	254,369	(57,177)	(18.4%)
Application Services	1,606,618	1,500,120	1,500,120	1,554,020	53,900	3.6%
General Fund	**5,046,359**	**4,821,194**	**4,956,194**	**5,100,309**	**279,115**	**5.8%**
Total Expenditures & Capital	**5,155,818**	**5,210,194**	**5,421,450**	**5,450,309**	**240,115**	**4.6%**
Expenditures by Class						
Personal Services	2,536,255	2,712,244	2,712,244	2,711,611	(633)	0.0%
Supplies	748,251	767,791	767,791	779,932	12,141	1.6%
Purchased Services	1,006,058	1,177,666	1,253,922	1,332,857	155,191	13.2%
Administrative Overhead	638,033	-	-	-	-	0.0%
Total Expenditures	**4,928,598**	**4,657,701**	**4,733,957**	**4,824,400**	**166,699**	**3.6%**
Equipment	227,220	451,943	586,943	517,289	65,346	14.5%
Infrastructure	-	100,550	100,550	108,620	8,070	8.0%
Total Capital Outlay	**227,220**	**552,493**	**687,493**	**625,909**	**73,416**	**13.3%**
Total Expenditures & Capital	**5,155,818**	**5,210,194**	**5,421,450**	**5,450,309**	**240,115**	**4.6%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	4,928,598	4,657,701	4,733,957	4,824,400	166,699	3.6%
Capital & Depreciation	227,220	552,493	687,493	625,909	73,416	13.3%
Total Expenditures & Capital	**5,155,818**	**5,210,194**	**5,421,450**	**5,450,309**	**240,115**	**4.6%**

Information Technology Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Software Maintenance Contract Increases	$ 40,500
Approved Decision Package	VOIP Phone System Upgrade	$ 85,400
Approved Decision Package	Adobe Acrobat Licensing	$ 50,772
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (174,309)
Equipment Replacement	Increase from 2019	$ 150,857
Personnel	Increase from 2019	$ 74,367
Miscellaneous/Remaining	Remaining net change not identified above	$ 12,528
Total - Information Technology		**$ 240,115**

Information Technology

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	22.50	23.00	23.00	-	(1.00)	22.00
Total	**22.50**	**23.00**	**23.00**	**-**	**(1.00)**	**22.00**
FTEs by Division						
IT Administration	1.00	1.00	1.00	-	-	1.00
Infrastructure Services	12.00	12.00	12.00	-	(1.00)	11.00
Telecommunications	1.00	1.00	1.00	-	-	1.00
Application Services	8.50	9.00	9.00	-	-	9.00
Total	**22.50**	**23.00**	**23.00**	**-**	**(1.00)**	**22.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- Decrease of 1.0 FTE Computer Support Technician (Vacant), due to an Information Technology Department reduction. This reduction will impact the amount of time to respond to service calls/tickets.

Information Technology

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Total Estimated Devices Supported	3,503	3,802	4,100	4,014	4,200
Devices Supported Per FTE of Computer Support Technician	876	951	1,025	1,100	1,281
Incident Requests Per Computer Support Technician (CST)	Not Available	1,125	1,214	1,335	1,468
Incident Requests Per Network Administrator (NA)	Not Available	437	472	518	568
Total CST and NA Incident Request Responses	Not Available	7,688	8,292	7,785	8,000
% of low priority resolved within 4 business days , 85% of the time	Not Available	77.84%	75%	70%	70%
% of high priority resolved within 48 hours, 85% of the time	Not Available	59.83%	75%	70%	70%
Incident Request Customers "Satisfied" or Better, 85% of the Time	Not Available	96.42%	95%	95%	95%

Loveland Public Library

Mission Statement

To inform, enrich and inspire a strong, engaged community

Overview

- **Administration & Technical Services (750)** – The Library Director and Administrative staff provide overall management and direction for the Library. Technical Services is responsible for the acquisition, cataloging and processing of library materials.
- **Broadcast Equipment (751)** – Manages equipment in the cable room and Council Chambers and broadcasts content for Channel 16, the City government access station. In 2018 this area was reassigned to the Public Information Officer in the City Manager's Office.
- **Adult Services (752)** – The Adult Services Division is responsible for helping individuals looking for assistance with personal questions, lifelong learning, and entertainment needs. To accomplish this, the department offers reference services, print resources, audio visual media, electronic collections, business and community outreach and engagement.
- **Children Services (753) –** This Division provides materials, programs and hands-on-learning for children ranging from birth to 10 years of age. The Children's Services area and staff create literacy rich environments and experiences to support educational and development growth – and have fun with family and friends!
- **Customer Services (754)** – The Customer Services Division is one of the primary hubs of activity for the library. In addition to helping patrons sign up for library cards and access materials, Customer Service processes Prospector inter-library loan items and customer holds, directs the flow of materials from the Flatirons Library Consortium, and works one-on-one with patrons on a wide range of information requests. Customer Service staff provide a warm welcome to library visitors and strive to inform, inspire, and engage the Loveland community.
- **Technology & Innovation (755)** – The main area of responsibility of this division is to maintain the Library's public and staff technology. The division includes the technology classroom, makerspace and computer center in addition to supporting over 120 public access computers and technology infrastructure across library divisions. Library Technology & Innovation provides technology assistance to the public that includes but is not limited to: computer assistance, classes, 3D printing, large format printing, Adobe Creative Cloud assistance, and resume help.
- **Teen Services (756)** – The Teen Services Division provides tweens and teens a safe, engaging place to access print and digital resources, build relationships with peers and adults, and participate in a wide variety of programming including robotics, life skills, art, 3D printing, and volunteer opportunities.

Library Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Library CEF Administration	351,842	405,207	405,207	411,492	6,285	1.6%
Library CEF Fund	**351,842**	**405,207**	**405,207**	**411,492**	**6,285**	**1.6%**
Administration & Tech Services	45,348	54,056	54,056	56,694	2,638	4.9%
Customer Services	48,927	20,200	20,200	19,950	(250)	(1.2%)
Library Technology	22,409	20,000	20,000	20,000	-	0.0%
General Fund	**116,683**	**94,256**	**94,256**	**96,644**	**2,388**	**2.5%**
Total Revenues	**468,526**	**499,463**	**499,463**	**508,136**	**8,673**	**1.7%**
Revenues by Class						
Fines And Penalties	48,719	20,200	20,200	19,950	(250)	(1.2%)
Intergovern	19,018	19,056	19,056	21,694	2,638	13.8%
Miscellaneous	38,540	35,000	35,000	87,330	52,330	149.5%
Charges For Services	22,409	20,000	20,000	20,000	-	0.0%
Interest Income	22,040	35,007	35,007	34,577	(430)	(1.2%)
Fees	317,800	370,200	370,200	324,585	(45,615)	(12.3%)
Total Revenues	**468,526**	**499,463**	**499,463**	**508,136**	**8,673**	**1.7%**
Expenditures by Fund & Division						
Library CEF Administration	75,000	-	-	-	-	0.0%
Library CEF Fund	**75,000**	**-**	**-**	**-**	**-**	**0.0%**
Administration & Tech Services	1,772,948	982,186	982,186	1,000,299	18,113	1.8%
Adult Services	550,500	594,811	615,411	599,101	4,290	0.7%
Children Services	453,250	479,795	479,795	482,449	2,654	0.6%
Customer Services	511,855	459,740	459,740	505,939	46,199	10.0%
Library Technology	543,832	447,132	661,223	451,123	3,991	0.9%
Teen Services	276,321	266,675	266,675	265,225	(1,450)	(0.5%)
General Fund	**4,108,706**	**3,230,339**	**3,465,030**	**3,304,137**	**73,798**	**2.3%**
Total Expenditures & Capital	**4,183,706**	**3,230,339**	**3,465,030**	**3,304,137**	**73,798**	**2.3%**
Expenditures by Class						
Personal Services	2,457,943	2,595,378	2,595,378	2,608,526	13,148	0.5%
Supplies	359,509	292,255	312,855	339,555	47,300	16.2%
Purchased Services	323,458	302,206	302,206	299,856	(2,350)	(0.8%)
Administrative Overhead	777,926	-	-	-	-	0.0%
Total Expenditures	**3,918,836**	**3,189,839**	**3,210,439**	**3,247,937**	**58,098**	**1.8%**
Equipment	-	12,000	12,000	20,200	8,200	68.3%
Infrastructure	264,870	28,500	242,591	36,000	7,500	26.3%
Total Capital Outlay	**264,870**	**40,500**	**254,591**	**56,200**	**15,700**	**38.8%**
Total Expenditures & Capital	**4,183,706**	**3,230,339**	**3,465,030**	**3,304,137**	**73,798**	**2.3%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,918,836	3,189,839	3,210,439	3,247,937	58,098	1.8%
Capital & Depreciation	264,870	40,500	254,591	56,200	15,700	38.8%
Total Expenditures & Capital	**4,183,706**	**3,230,339**	**3,465,030**	**3,304,137**	**73,798**	**2.3%**

Library Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Inflationary Increases (FLC & Subscriptions)	$ 12,800
Approved Decision Package	Minimum Wage Increases	$ 7,722
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (159,605)
Library Donations	Supplies increase related to anticipated Library Donations	$ 35,000
Equipment Replacement	Increase from 2019	$ 66,020
Miscellaneous/Remaining	Remaining change due to increases related to personnel changes from reorganization and hourly increases	$ 111,861
Total - Library Department		**$ 73,798**

Library

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	32.75	32.75	33.13	-	(1.12)	32.01
Total	**32.75**	**32.75**	**33.13**	**-**	**(1.12)**	**32.01**
FTEs by Division						
Administration & Technical Srvs	6.13	6.13	6.13	-	-	6.13
Library Adult Services	6.25	6.25	6.25	-	(0.25)	6.00
Library Children Services	6.00	6.00	6.38	-	(0.37)	6.01
Library Customer Services	5.88	5.88	5.88	-	-	5.88
Library Technology	4.75	4.75	4.75	-	(0.37)	4.38
Library Teen Services	3.75	3.75	3.75	-	(0.13)	3.62
Total	**32.75**	**32.75**	**33.13**	**-**	**(1.12)**	**32.01**

2019 Mid-Year FTE Changes:

● None

2020 Proposed FTE Changes:

● Reclassify Librarian I to Library Aide and reduce by 0.25 FTE (from 1.0 to 0.75), due to a Library Department reduction. This reduction will impact specialty business and research services provided by the Library.

● Decrease 0.5 FTE Library Aide (Vacant), due to a Library Department reduction. This reduction will impact Children Services.

● Increase Librarian II by 0.13 FTE (from 0.5 to 0.63). This is a partial reallocation of 5 hours from the FTE reduction above.

● Decrease 0.5 FTE Library Aide (Vacant), due to a Library Department reduction. This reduction will require Library hours of operation to be reduced from 64 to 60 hours per week.

● Increase Library Aide by 0.13 FTE (from 0.75 to 0.88). This is a partial reallocation of 5 hours from the FTE reduction above.

● Decrease 0.13 FTE Library Aide (Vacant), due to a Library Department reduction. This reduction will require Library hours of operation to be reduced from 64 to 60 hours per week.

Library

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Circulation (Physical and Downloadable)	708,637	760,135	763,003	765,000	750,000
Total Circulation Per Capita (Hard Copy/***Electronic***)	8.31/***0.91***	8.99/***1.01***	8.66/***1.00***	8.75/***1.02***	8.41/**1.30**
Total Computer and Wi-Fi Users	85,229	81,789	85,649	88,000	89,000
Door Count/***Online(Webpage)***	397,036/ ***253,523***	391,586/ ***302,985***	400,274/ ***330,353***	400,000/ ***360,000***	390,000/ ***370,000***
Library Cards Issued	5,661	6,868	6,146	6,300	7,000
% of Population with Library Card	54%	61%	57%	59%	59%
Programs Provided	1,609	1,583	1,948	1,700	1,500
Total Program Attendance	44,189	51,636	54,602	53,900	45,000
Volunteers Hours/ ***$ Value*** [1]	6,797/ ***$176,518***	6,886/ ***$184,407***	6,532/ ***$178,456***	6,800/ ***$189,584***	6,000 **TBD/$TBD**
Customer Satisfaction with Programs [2]	Not Available	Not Available	Not Available	77%	75%

[1] Value of volunteer time is calculated using data from Independent Sector. 2015-2017 reflect Independent Sector actuals. 2018-2019 projected based on 5-year Independent Sector actuals average.

[2] "Net Promoter" indicating percentage of patrons who would recommend the library to friends and family.

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City of Loveland

Parks & Recreation

Mission Statement

The mission of the City of Loveland Parks & Recreation Department is to provide effective, efficient and high-quality leisure facilities, sites, services and programs for citizens of and visitors to the community. We embrace this mission through the three pillars of parks and recreation – conservation, health & wellness, and social equity – to make a positive impact on the quality of life in Loveland.

Overview

- **Perpetual Care (140)** – This Fund's revenues come from interest earnings on the fund balance, perpetual care fees paid at the time of interment and a portion of fees paid for columbarium niches/cremorials. Funds are specifically earmarked for use in the general preservation of the interment sites and grounds, walk, roadways, boundaries and structures so that the grounds shall remain and be reasonably cared for as cemetery grounds in perpetuity.
- **Park Improvement (200)** – This Fund's revenues come from interest earnings on the fund balance and proceeds from park shelter reservations. Funds are used to improve and renovate existing park infrastructure and/or projects using County Urban Growth Area (UGA) funds.
- **Conservation Trust (201)** – Revenues for the Conservation Trust Fund come from Colorado Lottery proceeds. Revenues are used to fund land purchases and construction costs for Loveland's Recreational and regional trails. Recreation Trail System maintenance costs are also funded from the Conservation Trust Fund.
- **Open Space (202)** – The Parks & Recreation Department administers and manages the Loveland Open Lands Program. Funding comes from a portion of the Larimer County Open Space sales tax of $0.25, which was approved through 2043. There are currently 8,247 acres of open lands preserved through conservation easements, fee simple land ownership and other partnerships held by Loveland's Open Lands Program.
- **Golf (375)** – The City of Loveland operates The Olde Course at Loveland, Cattail Creek and Mariana Butte Municipal Golf Courses. Our three courses offer a variety of playing conditions and amenities to suit all golfers
  – from those brand new to the game to scratch golfers. Golf operates in Loveland as an Enterprise Fund with revenues supporting all operation, maintenance and capital construction costs at the courses.
- **Administration (501)** – This division is responsible for administrative work related to the overall management, operation and maintenance of the City's parks, natural areas and open lands, the Loveland Cemetery, recreational trails, 3 golf courses, recreation facilities and programs and the special use and public ground areas.
- **Parks (56X)** – This division maintains 31 City parks, public grounds, Loveland Burial Park and Lakeside Cemetery. Site amenities include 22 ballfields, 42 multi-purpose fields, 25 playgrounds, 16 reservable picnic shelters and 32 tennis and pickleball courts. Parks sections include Planning, Sports Turf, Operations, Parks and Public Grounds, Mountain Park, Parks Fleet, Cemetery, Parks Projects and Concessions.
- **Recreation (53X)** – The City of Loveland Recreation Division provides the local community with a variety of recreation and leisure programs year-round. Individuals of all ages and abilities are considered when developing these programs with a goal of providing pathways not only to physical health but also to improved social and emotional health for all Lovelanders. Recreation sections include Outdoor Aquatics (Winona pool and Lake Loveland Swim Beach), Youth and Adult Athletics, Batting Cages, Recreation Programs, Special Recreation and Chilson Recreation & Senior Center.

Parks & Recreation Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Parks CEF Administration	1,685,314	1,819,651	1,819,651	1,856,406	36,755	2.0%
Parks CEF Fund	**1,685,314**	**1,819,651**	**1,819,651**	**1,856,406**	**36,755**	**2.0%**
Recreation CEF Administration	846,758	1,019,285	1,019,285	924,153	(95,132)	(9.3%)
Recreation CEF Fund	**846,758**	**1,019,285**	**1,019,285**	**924,153**	**(95,132)**	**(9.3%)**
Trails CEF Administration	245,123	278,440	278,440	243,277	(35,163)	(12.6%)
Trails CEF Fund	**245,123**	**278,440**	**278,440**	**243,277**	**(35,163)**	**(12.6%)**
Open Lands CEF Administration	417,512	467,100	467,100	436,683	(30,417)	(6.5%)
Open Lands CEF Fund	**417,512**	**467,100**	**467,100**	**436,683**	**(30,417)**	**(6.5%)**
Cemetery Maintenance	119,457	119,306	119,306	110,161	(9,145)	(7.7%)
Perpetual Care Fund	**119,457**	**119,306**	**119,306**	**110,161**	**(9,145)**	**(7.7%)**
P&R Improvement Administration	80,334	73,267	73,267	64,363	(8,904)	(12.2%)
Parks & Rec Improvement Fund	**80,334**	**73,267**	**73,267**	**64,363**	**(8,904)**	**(12.2%)**
Conservation Trust Administration	917,775	1,385,760	1,385,760	753,303	(632,457)	(45.6%)
Conservation Trust Fund	**917,775**	**1,385,760**	**1,385,760**	**753,303**	**(632,457)**	**(45.6%)**
Open Space Administration	2,962,708	3,058,780	3,058,780	2,629,861	(428,919)	(14.0%)
Larimer County Open Space Fund	**2,962,708**	**3,058,780**	**3,058,780**	**2,629,861**	**(428,919)**	**(14.0%)**
Olde Course	1,215,546	1,290,759	1,290,759	1,283,248	(7,511)	(0.6%)
Cattail Creek	404,587	497,153	497,153	445,275	(51,878)	(10.4%)
Mariana Butte	1,927,304	1,936,053	1,936,053	2,038,858	102,805	5.3%
Golf Administration	320,725	350,817	350,817	350,181	(636)	(0.2%)
Golf Fund	**3,868,161**	**4,074,782**	**4,074,782**	**4,117,562**	**42,780**	**1.0%**
Administration & Equipment Replacement	69	-	-	-	-	0.0%
Recreation	3,421,106	3,545,853	3,545,853	3,537,003	(8,850)	(0.2%)
Parks	383,890	236,500	236,500	237,500	1,000	0.4%
General Fund	**3,805,065**	**3,782,353**	**3,782,353**	**3,774,503**	**(7,850)**	**(0.2%)**
Total Revenues	**14,948,207**	**16,078,724**	**16,078,724**	**14,910,272**	**(1,168,452)**	**(7.3%)**
Revenues by Class						
Intergovern	3,685,390	4,165,099	4,165,099	3,124,419	(1,040,680)	(25.0%)
Miscellaneous	145,137	165,430	165,430	267,288	101,858	61.6%
Charges For Services	7,581,521	7,917,043	7,917,043	7,938,786	21,743	0.3%
Interest Income	507,291	494,552	494,552	456,141	(38,411)	(7.8%)
Cost Allocations	118,683	-	-	-	-	0.0%
Fees	2,867,534	3,336,600	3,336,600	3,123,638	(212,962)	(6.4%)
Gain/Loss On Assets	42,651	-	-	-	-	0.0%
Total Revenues	**14,948,207**	**16,078,724**	**16,078,724**	**14,910,272**	**(1,168,452)**	**(7.3%)**

Parks & Recreation Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund & Division						
Parks CEF Administration	5,292,225	235,962	1,645,387	3,642,016	3,406,054	1443.5%
Parks CEF Fund	**5,292,225**	**235,962**	**1,645,387**	**3,642,016**	**3,406,054**	**1443.5%**
Recreation CEF Administration	23,500	130,000	130,000	-	(130,000)	(100.0%)
Recreation CEF Fund	**23,500**	**130,000**	**130,000**	**-**	**(130,000)**	**(100.0%)**
Trails CEF Administration	35,110	619,746	1,129,746	650,000	30,254	4.9%
Trails CEF Fund	**35,110**	**619,746**	**1,129,746**	**650,000**	**30,254**	**4.9%**
Open Lands CEF Administration	50,000	2,545,000	2,545,000	-	(2,545,000)	(100.0%)
Open Lands CEF Fund	**50,000**	**2,545,000**	**2,545,000**	**-**	**(2,545,000)**	**(100.0%)**
P&R Improvement Administration	37,598	635,900	1,255,718	106,900	(529,000)	(83.2%)
Parks & Rec Improvement Fund	**37,598**	**635,900**	**1,255,718**	**106,900**	**(529,000)**	**(83.2%)**
Conservation Trust Administration	495,115	3,925,834	5,068,890	865,334	(3,060,500)	(78.0%)
Conservation Trust Fund	**495,115**	**3,925,834**	**5,068,890**	**865,334**	**(3,060,500)**	**(78.0%)**
Open Space Administration	1,111,414	4,100,733	6,046,632	2,824,147	(1,276,586)	(31.1%)
Larimer County Open Space Fund	**1,111,414**	**4,100,733**	**6,046,632**	**2,824,147**	**(1,276,586)**	**(31.1%)**
Olde Course	1,137,567	1,377,555	1,427,555	1,312,460	(65,095)	(4.7%)
Cattail Creek	192,090	431,319	683,170	251,991	(179,328)	(41.6%)
Mariana Butte	1,311,922	1,446,428	1,608,922	2,012,178	565,750	39.1%
Play/Tee Management	48,382	73,967	73,967	76,961	2,994	4.0%
Golf Administration	1,001,750	673,723	673,723	693,036	19,313	2.9%
Golf Fund	**3,691,712**	**4,002,992**	**4,467,337**	**4,346,625**	**343,633**	**8.6%**
Administration & Equipment Replacement	2,090,475	2,900,474	3,255,404	2,844,876	(55,598)	(1.9%)
Recreation	4,974,706	4,282,414	4,282,414	4,195,796	(86,618)	(2.0%)
Parks	4,734,187	4,708,463	4,745,163	4,688,331	(20,132)	(0.4%)
General Fund	**11,799,368**	**11,891,351**	**12,282,981**	**11,729,002**	**(162,349)**	**(1.4%)**
Total Expenditures & Capital	**22,536,042**	**28,087,518**	**34,571,691**	**24,164,024**	**(3,923,494)**	**(14.0%)**
Expenditures by Class						
Personal Services	9,729,626	10,919,422	10,715,512	11,001,776	82,354	0.8%
Supplies	1,480,068	1,480,379	1,525,001	1,455,804	(24,575)	(1.7%)
Purchased Services	3,297,313	2,180,053	2,685,757	2,288,932	108,879	5.0%
Depreciation	381,393	-	-	-	-	0.0%
Administrative Overhead	2,022,377	349,840	349,840	361,407	11,567	3.3%
Debt Service-Exp	5,874	6,646	6,646	6,646	-	0.0%
Transfers	57,000	31,561	164,902	56,675	25,114	79.6%
Total Expenditures	**16,973,652**	**14,967,901**	**15,447,658**	**15,171,240**	**203,339**	**1.4%**
Equipment	13,704	305,000	318,500	89,123	(215,877)	(70.8%)
Land	2,209,968	4,475,000	5,390,750	1,227,500	(3,247,500)	(72.6%)
Infrastructure	3,338,719	8,339,617	13,414,783	7,676,161	(663,456)	(8.0%)
Total Capital Outlay	**5,562,391**	**13,119,617**	**19,124,033**	**8,992,784**	**(4,126,833)**	**(31.5%)**
Total Expenditures & Capital	**22,536,042**	**28,087,518**	**34,571,691**	**24,164,024**	**(3,923,494)**	**(14.0%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	16,529,385	14,929,694	15,276,110	15,107,919	178,225	1.2%
Capital & Depreciation	5,943,784	13,119,617	19,124,033	8,992,784	(4,126,833)	(31.5%)
Debt Service-Exp	5,874	6,646	6,646	6,646	-	0.0%
Transfers	57,000	31,561	164,902	56,675	25,114	79.6%
Total Expenditures & Capital	**22,536,042**	**28,087,518**	**34,571,691**	**24,164,024**	**(3,923,494)**	**(14.0%)**

Parks & Recreation Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	General Fund Minimum Wage Increases 2020	$ 126,000
Approved Decision Package	Loveland Sports Park (LSP) Phase II (CIP O&M) - 1.0 FTE & Other O&M	$ 122,667
Approved Decision Package	1.25 FTE & Non-Ben Increases (County Open Space Tax)	$ 83,000
Approved Decision Package	Supplies/Weed Management (County Open Space Tax)	$ 10,000
Approved Decision Package	Minimum Wage Increases 2020 (Golf)	$ 62,471
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (393,594)
Equipment Replacement	General Fund	$ (89,633)
Equipment Replacement	Golf	$ 235,240
Capital Improvement Program	Planned Recreation Trail construction and maintenance within the Conservation Trust Fund	$ (3,110,751)
Capital Improvement Program	Planned Open Lands Acquisition and Maintenance within the Open Space CEF Fund	$ (2,545,000)
Capital Improvement Program	Planned Open Lands Acquisition and Maintenance within the County Open Space Fund	$ (1,467,080)
Capital Improvement Program	Increase for Neighborhood Park CIP Project planned in 2020	$ 3,157,800
Miscellaneous/Remaining	Remaining net change not identified above	$ (114,614)
Total - Park's & Recreation Department		**$ (3,923,494)**

Parks & Recreation

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	62.25	63.25	63.00	-	-	63.00
Conservation Trust	1.25	1.75	1.75	-	0.50	2.25
County Open Space Sales Tax	5.13	5.75	5.50	-	0.75	6.25
Parks Capital Expansion Fee	0.50	0.50	0.50	-	-	0.50
Golf	14.00	14.00	14.00	-	-	14.00
Total	**83.13**	**85.25**	**84.75**	**-**	**1.25**	**86.00**
FTEs by Division						
Administration - P&R	5.28	5.28	5.28	-	-	5.28
Administration - Golf	2.00	2.00	2.00	-	-	2.00
Olde Course	5.70	5.70	5.70	-	-	5.70
Cattail Creek	0.30	0.30	0.30	-	-	0.30
Mariana Butte	6.00	6.00	6.00	-	-	6.00
Outdoor Aquatics	0.44	0.44	0.44	-	-	0.44
Youth Athletics	1.58	1.58	1.58	-	-	1.58
Adult Athletics	2.45	2.45	2.45	-	-	2.45
Concessions/BC	0.21	0.21	0.21	-	-	0.21
Recreation Programs	4.19	5.19	5.19	-	-	5.19
Special Recreation	2.75	2.75	2.75	-	-	2.75
Recreation Centers	17.31	17.31	17.31	-	(1.00)	16.31
Parks Planning	2.75	2.75	2.50	-	-	2.50
Sports Turf	3.92	3.92	3.92	-	1.00	4.92
Parks Operations	4.80	4.80	4.80	-	-	4.80
Parks Ground Maintenance	6.47	6.47	6.47	-	-	6.47
Public Grounds Maintenance	2.16	2.16	2.16	-	-	2.16
Parks Fleet	2.17	2.17	2.17	-	-	2.17
Trails	1.25	1.75	1.75	-	0.50	2.25
Cemetery	2.71	2.71	2.71	-	-	2.71
Parks Projects	3.58	3.58	3.58	-	-	3.58
Open Lands	5.13	5.75	5.50	-	0.75	6.25
Total	**83.13**	**85.25**	**84.75**	**-**	**1.25**	**86.00**

2019 Mid-Year FTE Changes:

● None

2020 Proposed FTE Changes:

● Increase of 1.0 FTE Parks Specialist related to a 2020 approved Decision Package to support maintenance of the Loveland Sports Park. This is a planned FTE increase under the Capital Improvement Program (General Fund).

● Increase of 1.0 FTE Parks Worker related to a 2020 approved Decision Package to support maintenance of open lands and trails (allocated 50/50 to Conservation Trust/County Open Space Sales Tax).

● Increase of 0.25 FTE Environmental Education Coordinator related to a 2020 approved Decision Package to support maintenance of open lands and trails (County Open Space Sales Tax).

● Reduction of 0.50 FTE Business Services Specialist (Vacant) related to a Parks & Recreation Department reduction. No service delivery impact anticipated. Re-organization and efficiencies with time tracking can allow for this position to dissolve.

● Reduction of 0.50 FTE Childcare Supervisor (Vacant) related to a Parks & Recreation Department reduction. No service delivery impact anticipated. This role is being staffed by part-time employees.

Parks and Recreation

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Parks & Trails					
Total Park System Acres/ ***Per 1,000 Population***	8,702.7/ ***117***	8,751.7/ ***115.68***	8,961.7/ ***116.53***	9,129.7/ ***115***	9300/ ***115***
Miles of Trails (Paved & Unpaved)	33.55	37.05	48.2	53.31	58.04
City Parks/***Reservable Shelters***/ Shelter Reservations	31/***28***/733	31/***28***/855	32/***28***/1048	32/***28***/1131	32/***29***/1150
% of Customers Agreeing that the City provides quality parks and trails	93.6%	93.8%	92.7%	93.5%	94%
New Residents Reporting Parks, Trails and Open Space as a Factor for Choosing Loveland as a Place to Live [1]	Not Available	Not Available	Not Available	Not Available	Not Available
Recreation					
Sports Fields Including Configurations/ Field Reservations	99/ ***16,928***	99/ ***17,158***	99/ ***14,086***	110/ ***16,500***	110/ ***16,500***
Chilson Facility Visitors (not including Senior Center 2016,2017,) [2,3]/***% Capacity*** [4 7 8]	464,059/ ***129%***	445,713/ ***124%***	600,000/ ***171%***	605,000/ ***173%***	606,000/ ***173%***
Fitness Class Hours per year/***Attendees***	5050/ ***72,729***	5151/ ***68,070***	5638/ ***72,722***	5640/ ***74,200***	5640/ ***74,200***
Recreation Program and Older Adult Recreation Classes (Held/***Enrollments***)	1035/ ***10,419***	1040/ ***12,358***	991/ ***11,915***	1,025/ ***12,460***	1,070/ ***12,835***
Golf Courses/***Rounds Played***	4/ ***118,348***	4/ ***117,494***	4/ ***115,109***	4/ ***117,000***	4/ ***117,000***
% of Customers Rating Recreation Programs as "Good" or Above [5]	Not Available	Not Available	Not Available	Not Available	Not Available
Department-Wide					
Volunteers/***Hours***/$ Value [6]	479/***23,808***/ $618,000	528/***18,881***/ $505,000	550/***21,419***/ $535,475	575/***22,200***/ $555,000	600/***23,000***/ $575,000

[1] Survey measures planned for future years.
[2] Industry Guideline: 2000 sf of Recreation Center space per 1,000 residents
[3] Open 350 days/year. Visitor count includes Fitness Programs, Swim Lessons and Daily Visits.
[4] Capacity Guideline: 1 ,000 visits /day
[5] Survey measure planned for future years.
[6] Value of volunteer time is calculated using data from Independent Sector. 2015-2017 reflect Independent Sector actuals. 2018-2019 projected based on 5-year Independent Sector actuals average.
[7] Includes Senior Center in 2018 and beyond
[8] Per Door Counters installed in 2019

Police

Mission Statement

"Save Lives, Fight Crime, Survive"

Overview

- **Administration (201):** The Administration Division directs the overall operations of the Police Department through the Office of the Chief of Police, Deputy Chief, and Assistant Chiefs. This Division also includes the Professional Standards Unit (PSU). The PSU includes: Training, CALEA accreditation, Personnel, the Public Information Officer, the Department Legal Advisor, and the Chaplains. Additionally, the Internal Affairs Office is housed in the Administration Division with direct report to the Chief of Police.
- **Operations (202):** Operations Division primarily houses the uniform patrol officers and addresses response to calls for service from citizens as well as officer-initiated proactive enforcement activities. Operations personnel provide visible patrols on foot, bicycle, horseback, and patrol car throughout the City in addition to responding to and investigating complaints of criminal activity.
- **Special Operations (206):** Special Operations houses the SWAT and Traffic units; the Community Resources Unit, which includes School Resource Officers (SRO), the Community Education Officer, and the Explorer program.
- **Support Services Division (208):** The Services Division houses personnel including Criminal Investigations, Special Investigations Unit, Technical Support (Property and Evidence), Communications, and Records. They provide the essential support to ensure records management, emergency dispatch for police, fire, and EMS services as well as the follow-up investigative support to reported criminal activities.

Police Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Police CEF Administration	653,032	550,197	550,197	500,983	(49,214)	(8.9%)
Police CEF Fund	**653,032**	**550,197**	**550,197**	**500,983**	**(49,214)**	**(8.9%)**
Police Seizures & Forfeitures	674	855	855	820	(35)	(4.1%)
Police Seizures & Forfeitures Fund	**674**	**855**	**855**	**820**	**(35)**	**(4.1%)**
Police Administration	4,548	8,329	8,329	-	(8,329)	(100.0%)
Operations	677,525	508,264	513,412	575,464	67,200	13.2%
Information Services	509,888	260,875	-	-	(260,875)	(100.0%)
Support Services	24,868	-	268,104	290,798	290,798	0.0%
Special Operations	-	-	382,787	382,787	382,787	0.0%
General Fund	**1,216,829**	**777,468**	**1,172,632**	**1,249,049**	**471,581**	**60.7%**
Total Revenues	**1,870,535**	**1,328,520**	**1,723,684**	**1,750,852**	**422,332**	**31.8%**
Revenues by Class						
Licenses & Permits	238,343	224,135	424,135	200,000	(24,135)	(10.8%)
Intergovern	387,882	255,283	328,025	548,148	292,865	114.7%
Miscellaneous	59,697	8,329	13,414	65,164	56,835	682.4%
Charges For Services	330,373	289,721	407,058	435,737	146,016	50.4%
Interest Income	96,624	1,602	1,602	9,671	8,069	503.7%
Cost Allocations	200,534	-	-	-	-	0.0%
Fees	557,082	549,450	549,450	492,132	(57,318)	(10.4%)
Total Revenues	**1,870,535**	**1,328,520**	**1,723,684**	**1,750,852**	**422,332**	**31.8%**
Expenditures by Fund & Division						
Police CEF Administration	568,023	-	6,221,368	-	-	0.0%
Police CEF Fund	**568,023**	**-**	**6,221,368**	**-**	**-**	**0.0%**
Police Administration	4,192,618	2,229,347	1,359,652	1,638,459	(590,888)	(26.5%)
Operations	13,402,884	13,395,849	11,989,204	12,013,408	(1,382,441)	(10.3%)
Information Services	3,983,676	4,105,792	-	-	(4,105,792)	(100.0%)
Support Services	4,500,044	4,726,495	8,405,778	7,951,081	3,224,586	68.2%
Special Operations	-	-	3,722,866	3,804,906	3,804,906	0.0%
General Fund	**26,079,221**	**24,457,483**	**25,477,500**	**25,407,854**	**950,371**	**3.9%**
Total Expenditures & Capital	**26,647,245**	**24,457,483**	**31,698,868**	**25,407,854**	**950,371**	**3.9%**
Expenditures by Class						
Personal Services	18,625,131	19,254,716	20,019,985	20,175,900	921,184	4.8%
Supplies	876,371	730,469	894,943	1,084,463	353,994	48.5%
Purchased Services	4,245,300	4,132,988	4,440,216	4,126,491	(6,497)	(0.2%)
Administrative Overhead	2,232,136	-	-	-	-	0.0%
Transfers	528,068	-	6,196,104	-	-	0.0%
Total Expenditures	**26,507,007**	**24,118,173**	**31,551,248**	**25,386,854**	**1,268,681**	**5.3%**
Equipment	72,742	28,820	9,200	6,000	(22,820)	(79.2%)
Infrastructure	67,496	292,750	134,420	15,000	(277,750)	(94.9%)
Capital Outlay	-	17,740	4,000	-	(17,740)	(100.0%)
Total Capital Outlay	**140,238**	**339,310**	**147,620**	**21,000**	**(318,310)**	**(93.8%)**
Total Expenditures & Capital	**26,647,245**	**24,457,483**	**31,698,868**	**25,407,854**	**950,371**	**3.9%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	25,978,939	24,118,173	25,355,144	25,386,854	1,268,681	5.3%
Capital & Depreciation	140,238	339,310	147,620	21,000	(318,310)	(93.8%)
Transfers	528,068	-	6,196,104	-	-	0.0%
Total Expenditures & Capital	**26,647,245**	**24,457,483**	**31,698,868**	**25,407,854**	**950,371**	**3.9%**

Police Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Body Worn Cameras - Ongoing Program	$ 145,609
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (745,121)
Equipment Replacement	Increase over 2019	$ 26,250
Personnel	Police Pension	$ 111,433
Personnel	Mid-Year 2019 Step Plan Adjustments	$ 294,000
Personnel	Insurance Benefits	$ 253,987
Personnel	Wages - Additional staff added mid-year, step plan adjustments for 2020 and merit	$ 755,902
Miscellaneous/Remaining	Remaining net change not identified above	$ 108,311
Total - Police Department		**$ 950,371**

Police

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	159.50	165.50	165.50	5.00	-	170.50
Total	**159.50**	**165.50**	**165.50**	**5.00**	**-**	**170.50**
FTEs by Division						
Administration	8.00	8.00	4.00	-	-	4.00
Operations	80.00	85.00	74.00	-	-	74.00
Special Operations	36.00	36.00	25.00	5.00	-	30.00
Support Services	35.50	36.50	62.50	-	-	62.50
Total	**159.50**	**165.50**	**165.50**	**5.00**	**-**	**170.50**

2019 Mid-Year FTE Changes:

● Increase of 2.0 FTE Police Officers to meet request of Thompson School District for two additional school resource officers to assist in school safety efforts.

● Increase of 2.0 FTEs to participate in the Northern Colorado Traffic Safety Task Force (NCTSTF), a grant program funded by the Colorado Department of Transportation (CDOT) to combat impaired driving and improve traffic safety in the City of Loveland and Northern Colorado (1.0 FTE Police Officer and 1.0 FTE Police Sergeant).

● Increase of 1.0 FTE Police Officer to meet request of New Vision Charter School (NVCS) for a school resource officer to assist in school safety efforts.

2020 Proposed FTE Changes:

● None

Police

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Total Calls For Service	88,836	94,139	96,788	100,101	103,413
Response Times in Minutes and Seconds (Emergent/***Non-Emergent***)	7.05/***22.33***	7.45/***23.12***	7.47/***24.20***	7.59/***25.21***	7.71/**26.22**
Part I Offenses/Cleared (By Arrest or Exception)/***Clearance Rate***	2,539/749/ ***29.5%***	2,178/691/ ***31.7%***	2,354/720/ ***30.6%***	2,396/733/ ***30.6%***	2,438/754/ **30.9%**
Vehicle Crashes/***Impaired Crashes***	2,312/***91***	2,211/***97***	2,238/***90***	2,233/***87***	2,228/**83**
Volunteers/***Hours***/$ Value[1]	22/***5,029***/ $130,603	22/***4,585***/ $122,786	23/***4,682***/ $127,912	23/***4,682***/ $130,534	TBD

[1] Value of volunteer time is calculated using data from Independent Sector. 2015-2017 reflect Independent Sector actuals. 2018-2019 projected based on 5-year Independent Sector actuals average.

Public Works Department

Mission Statement

Building Loveland's future through exceptional service, safety, and performance.

Overview

- **Administration (231)** – Leadership, Financial, Special Projects, Safety, GIS, Addressing, Technical and Administrative services for the Public Works Department are provided through the Administration Division.
- **Transportation Engineering (232)** –Transportation Engineering is involved with most aspects of street design, construction, safety and maintenance. This Division manages the planning, design and construction of capital street and bridge projects as well as the street rehabilitation and concrete programs. Updating and implementing the Long-Range Transportation Master Plan is one of the major responsibilities of this Division.
- **Streets Maintenance (233**) – The Streets Maintenance Division's activities include street patching and repair, minor asphalt overlays, asphalt milling, crack-sealing, alley and road shoulder maintenance, roadside mowing and weed spraying. The Division provides major support for the annual Street Resurfacing Program - a citywide street reconstruction and resurfacing program planned and managed by the Transportation Engineering Division. Streets is also responsible for winter roadway maintenance. Crews plow snow, apply de–icing and anti–icing chemicals, load and haul snow/ice from the downtown district and other confined areas, and clear designated sidewalks.
- **Transit (234)** – City of Loveland Transit (COLT) provides safe and timely transportation for all those visiting or living in Loveland. COLT offers five fixed routes that service Loveland, and works with regional partners to provide the FLEX route throughout the Northern Front Range (Fort Collins to Boulder). Paratransit services are also available to residents that qualify for the service.
- **Traffic Operations (235)** – Traffic safety for all modes of travel drives the Traffic Operations Division. Design, operations, sign maintenance, signal maintenance and markings maintenance are work sections within the Division. City Streets, CDOT highways and all on-street traffic control devices are Division responsibilities including school zone flashers, on street parking signs, and rapid flashing beacons.
- **Transportation Development (236)** – Transportation Development is the Division of Public Works that is responsible for analyzing and evaluating information regarding transportation needs and improvements associated with new land developments proposed within and near the City's municipal boundaries. The Division's mission is to ensure that transportation facilities associated with land developments will provide safe and effective means of travel for the citizens of Loveland and those who come to or pass through the City.
- **Facilities Management (250)** – Facilities Management is responsible for the maintenance and operation of over 800,000 square feet of city facilities. Focus of the division is on uninterrupted operation, safety, convenience, and comfort of facilities for the citizens and staff. The division provides day-to-day support, preventative repairs as well as long-term capital replacement programs, capital projects, and project management for new construction.
- **Fleet Management (260 and 261)** – Fleet Management is a full service provider to the City of Loveland's operating departments and to the Loveland Fire and Rescue Authority (LFRA). Functional programs within the division include Fleet Administration, Maintenance Operations and Inventory Control. The Division also manages the future replacement of General Fund vehicles and equipment. Replacement parameters are established based on vehicle age, utilization and operating costs.
- **Solid Waste (270, 271 and 272)** – The Solid Waste Enterprise Fund provides refuse, yard waste and recycling collection to nearly all single-family and to half of multi-family dwellings within City limits. The Division operates as an enterprise fund using full cost accounting principles with all direct and indirect costs covered by user fees, including payment in lieu of taxes to the General Fund. Refuse collection operates under a

volume-based rate system, providing residents a choice of four different subscription-based refuse carts. Mandatory monthly recycling fees, along with source-separated commodities fund the City's recycling program. Single-stream recycling containers are collected every other week from each Loveland resident. Approximately 60% of all materials collected annually in Loveland is diverted from the landfill. A portion of mandatory monthly recycling fees supports yard waste collection, that along with other organic materials comprise nearly 50% of our community's annual residential waste stream. Along with availability to drop yard waste off at the Loveland Recycling Center, residents may also subscribe to the curbside yard waste collection program for an additional fee, which also provides revenue to the fund.

- **Mosquito Control (278)** – The City contracts for seasonal mosquito control services to reduce both nuisance mosquitoes and those species that transmit diseases such as West Nile Virus. Larvacide applications are the primary means of control, with spraying used as a last resort.
- **Stormwater (280, 281, 282 and 283**) – Stormwater operates as an enterprise fund, using full cost accounting principles with all direct and indirect costs covered by user fees, including payment in lieu of taxes to the General Fund. Approximately one-half of the fee revenue is used for operation and maintenance of the existing Stormwater infrastructure and the other half is used for new minor and major capital improvement projects within the older portion of the community. Stormwater Engineering staff perform many functions including development review, addressing citizen complaints, master planning, providing Stormwater quality enhancements, and floodplain administration. The Stormwater Maintenance Division is responsible for the maintenance and minor repairs of the Stormwater Collection Systems within the City. The Division is also responsible for street sweeping all city streets, gutters and designated parking lots as well as mowing and maintaining designated detention ponds and ditches.

Public Works Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
PW's Administration	2,524	-	-	-	-	0.0%
Facilities Management	5,471,261	305,000	305,000	270,000	(35,000)	(11.5%)
General Fund	**5,473,785**	**305,000**	**305,000**	**270,000**	**(35,000)**	**(11.5%)**
COLT Administration	2,664,701	2,316,733	2,545,482	2,824,510	507,777	21.9%
City of Loveland Transit (COLT) Fund	**2,664,701**	**2,316,733**	**2,545,482**	**2,824,510**	**507,777**	**21.9%**
Transportation Administration	-	19,555,367	19,021,256	14,375,206	(5,180,161)	(26.5%)
Project Engineering	24,195,793	8,485,246	20,939,058	7,286,621	(1,198,625)	(14.1%)
Street Repair and Maintenance	3,898,606	116,917	116,917	116,917	-	0.0%
Traffic Engineering	2,899,717	1,110,826	3,359,637	1,163,040	52,214	4.7%
Stromwater Administration	53,324	-	-	-	-	0.0%
Transportation Fund	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Facilities Management	166,551	271,099	838,474	356,760	85,661	31.6%
Foundry Parking Garage Fund	**166,551**	**271,099**	**838,474**	**356,760**	**85,661**	**31.6%**
Stormwater Administration	9,237,006	7,690,253	7,690,253	8,447,993	757,740	9.9%
Stormwater Fund	**9,237,006**	**7,690,253**	**7,690,253**	**8,447,993**	**757,740**	**9.9%**
Solid Waste Administration	(32,494)	-	-	-	-	0.0%
Refuse (Solid Waste)	3,774,593	3,816,718	3,816,718	3,856,275	39,557	1.0%
Recycling	2,459,793	2,775,559	2,775,559	2,799,259	23,700	0.9%
Yard Waste	1,666,251	1,686,952	1,686,952	1,771,790	84,838	5.0%
Mosquito Control	305,894	115,200	115,200	117,000	1,800	1.6%
Solid Waste Fund	**8,174,036**	**8,394,429**	**8,394,429**	**8,544,324**	**149,895**	**1.8%**
Fleet Replacement Administration	2,744,719	2,898,159	2,631,001	3,541,658	643,499	22.2%
Fleet Replacement Fund	**2,744,719**	**2,898,159**	**2,631,001**	**3,541,658**	**643,499**	**22.2%**
Fleet Management Administration	3,516	11,342	11,342	9,520	(1,822)	(16.1%)
Fleet Operations	4,920,896	6,040,222	6,055,222	5,565,204	(475,018)	(7.9%)
Fleet Management Fund	**4,924,412**	**6,051,564**	**6,066,564**	**5,574,724**	**(476,840)**	**(7.9%)**
PW's Streets CEF	2,384,709	3,056,314	3,056,314	2,261,257	(795,057)	(26.0%)
Streets CEF Fund	**2,384,709**	**3,056,314**	**3,056,314**	**2,261,257**	**(795,057)**	**(26.0%)**
Total Revenues	**66,817,359**	**60,251,907**	**74,964,385**	**54,763,010**	**(5,488,897)**	**(9.1%)**
Revenues by Class						
Taxes	-	29,283	29,283	29,800	517	1.8%
Licenses & Permits	201,314	238,000	238,000	238,000	-	0.0%
Intergovern	9,973,403	5,482,616	14,351,269	5,963,706	481,090	8.8%
Miscellaneous	999,852	313,306	338,660	403,035	89,729	28.6%
Charges For Services	25,286,135	26,922,266	26,937,266	27,863,244	940,978	3.5%
Interest Income	446,516	406,674	406,674	357,527	(49,147)	(12.1%)
Cost Allocations	5,148,511	-	-	-	-	0.0%
Transfers In	20,332,336	23,157,549	28,961,020	17,074,018	(6,083,531)	(26.3%)
Fees	2,529,795	3,407,603	3,407,603	2,589,060	(818,543)	(24.0%)
Gain/Loss On Assets	241,125	215,000	215,000	165,000	(50,000)	(23.3%)
Contributed Assets	1,658,372	-	-	-	-	0.0%
Operating Revenues	-	79,610	79,610	79,620	10	0.0%
Total Revenues	**66,817,359**	**60,251,907**	**74,964,385**	**54,763,010**	**(5,488,897)**	**(9.1%)**

Public Works Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund & Division						
PW's Administration	342,671	244,209	263,463	225,119	(19,090)	(7.8%)
PW's Engineering	-	-	-	75,000	75,000	0.0%
Transit (GF)	-	-	-	124,925	124,925	0.0%
Transportation Development Review	520,528	414,688	474,688	414,303	(385)	(0.1%)
Facilities Management	5,967,247	4,982,313	5,028,313	4,980,081	(2,232)	0.0%
General Fund	**6,830,446**	**5,641,210**	**5,766,464**	**5,819,428**	**178,218**	**3.2%**
COLT Administration	2,664,701	2,382,637	2,611,386	2,824,510	441,873	18.5%
City of Loveland Transit (COLT) Fund	**2,664,701**	**2,382,637**	**2,611,386**	**2,824,510**	**441,873**	**18.5%**
Project Engineering	24,195,793	21,706,925	33,751,153	15,350,267	(6,356,658)	(29.3%)
Street Repair and Maintenance	3,898,606	4,112,828	4,112,828	4,018,324	(94,504)	(2.3%)
Traffic Engineering	2,899,717	3,448,603	5,572,887	3,573,194	124,591	3.6%
Stromwater Administration	53,324	-	-	-	-	0.0%
Transportation Fund	**31,047,440**	**29,268,356**	**43,436,868**	**22,941,784**	**(6,326,572)**	**(21.6%)**
Facilities Management	166,551	271,097	982,815	356,760	85,663	31.6%
Foundry Parking Garage Fund	**166,551**	**271,097**	**982,815**	**356,760**	**85,663**	**31.6%**
Stormwater Administration	1,898,540	1,758,563	2,124,706	1,924,644	166,081	9.4%
Stormwater Collections	1,809,555	1,366,464	1,211,364	849,868	(516,596)	(37.8%)
Street Sweeping	827,249	914,760	919,860	927,524	12,764	1.4%
Stormwater Capital	2,671,579	6,054,758	10,620,250	8,725,858	2,671,100	44.1%
Stormwater Fund	**7,206,924**	**10,094,545**	**14,876,180**	**12,427,894**	**2,333,349**	**23.1%**
Refuse (Solid Waste)	4,281,854	4,055,105	5,444,892	3,784,523	(270,582)	(6.7%)
Recycling	1,984,797	2,652,377	2,975,071	2,575,871	(76,506)	(2.9%)
Yard Waste	1,460,042	1,888,346	2,136,735	1,830,355	(57,991)	(3.1%)
Mosquito Control	222,687	309,925	309,925	301,100	(8,825)	(2.8%)
Solid Waste Fund	**7,949,380**	**8,905,753**	**10,866,623**	**8,491,848**	**(413,905)**	**(4.6%)**
Fleet Replacement Administration	2,921,010	2,130,700	3,019,125	5,058,796	2,928,096	137.4%
Fleet Replacement Fund	**2,921,010**	**2,130,700**	**3,019,125**	**5,058,796**	**2,928,096**	**137.4%**
Fleet Operations	4,708,658	5,522,972	5,522,972	5,154,069	(368,903)	(6.7%)
Fleet Management Fund	**4,708,658**	**5,522,972**	**5,522,972**	**5,154,069**	**(368,903)**	**(6.7%)**
PW's Streets CEF	3,749,033	5,614,101	7,865,794	3,117,788	(2,496,313)	(44.5%)
Streets CEF Fund	**3,749,033**	**5,614,101**	**7,865,794**	**3,117,788**	**(2,496,313)**	**(44.5%)**
Total Expenditures & Capital	**67,244,144**	**69,831,371**	**94,948,227**	**66,192,877**	**(3,638,494)**	**(5.2%)**
Expenditures by Class						
Personal Services	14,131,890	15,371,011	15,408,572	15,772,314	401,303	2.6%
Supplies	4,167,797	5,660,242	5,760,974	5,072,374	(587,868)	(10.4%)
Purchased Services	20,694,100	16,184,272	22,687,345	12,913,560	(3,270,712)	(20.2%)
Loss/Gain On Assets	6,133	-	-	-	-	0.0%
Depreciation	3,307,300	-	-	-	-	0.0%
Payment In Lieu Of Taxes	1,033,507	1,057,198	1,057,198	1,070,224	13,026	1.2%
Administrative Overhead	2,964,611	816,125	816,125	991,507	175,382	21.5%
Debt Service-Exp	88,306	97,824	97,824	95,472	(2,352)	(2.4%)
Transfers	4,280,955	5,799,128	9,446,231	4,975,500	(823,628)	(14.2%)
Total Expenditures	**50,674,599**	**44,985,800**	**55,274,269**	**40,890,951**	**(4,094,849)**	**(9.1%)**
Equipment	2,931,158	4,501,200	6,608,182	5,165,848	664,648	14.8%
Land	586,360	300,000	794,616	200,000	(100,000)	(33.3%)
Infrastructure	13,052,027	20,044,371	32,271,160	19,936,078	(108,293)	(0.5%)
Total Capital Outlay	**16,569,545**	**24,845,571**	**39,673,958**	**25,301,926**	**456,355**	**1.8%**
Total Expenditures & Capital	**67,244,144**	**69,831,371**	**94,948,227**	**66,192,877**	**(3,638,494)**	**(5.2%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	42,998,038	39,088,848	45,730,214	35,819,979	(3,268,869)	(8.4%)
Capital & Depreciation	19,876,845	24,845,571	39,673,958	25,301,926	456,355	1.8%
Debt Service-Exp	88,306	97,824	97,824	95,472	(2,352)	(2.4%)
Transfers	4,280,955	5,799,128	9,446,231	4,975,500	(823,628)	(14.2%)
Total Expenditures & Capital	**67,244,144**	**69,831,371**	**94,948,227**	**66,192,877**	**(3,638,494)**	**(5.2%)**

Public Works Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	Professional Land Surveyor (GF - Contract)	$ 75,000
Approved Decision Package	Transit - COLT Pilot Program	$ 25,207
Approved Decision Package	Transit - FTA Grant	$ 300,000
Approved Decision Package	TRANS - Traffic Signal Maintenance	$ 100,000
Approved Decision Package	Additional Equipment Operator (Solid Waste)	$ 62,350
Departmental Reductions	Multiple - Refer to Departmental Reductions Summary	$ (930,821)
Equipment Replacement	Solid Waste	$ (212,548)
Equipment Replacement	Fleet	$ 1,119,796
Equipment Replacement	Streets	$ (490,700)
2019 One-Time	Update Fleet Information Management System	$ (235,000)
2019 One-Time	ASL Waste Collection Truck & Satellite Collection Unit	$ (387,000)
2020 One-Time	Fleet Replacement Transfer to the GF	$ 1,500,000
Capital Improvement Program	CDOT I-25 Widening & Companion Projects - Final year was 2019	$ (3,000,000)
Miscellaneous/Remaining	Remaining decrease is due to decreases in capital per the Capital Improvement Program	$ (1,564,778)
Total - Public Works Department		**$ (3,638,494)**

Public Works

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
General Fund	28.58	28.58	28.58	-	-	28.58
City of Loveland Transit	13.45	12.58	12.58	0.26	-	12.84
Transportation	45.88	46.38	46.38	(1.07)	-	45.31
Parking Facility Fund	-	1.00	1.00	-	-	1.00
Stormwater	14.55	15.55	15.55	1.20	-	16.75
Solid Waste	30.00	30.00	30.00	-	1.00	31.00
Fleet Management	18.55	18.55	18.55	-	-	18.55
Loveland/Larimer Building Authority*	2.00	2.00	2.00	-	-	2.00
Total	**153.00**	**154.63**	**154.63**	**0.39**	**1.00**	**156.02**
FTEs by Division						
Administration	0.85	0.85	0.85	-	-	0.85
Engineering	16.23	16.63	16.63	0.13	-	16.76
Street Repair and Maintenance	16.75	16.75	16.75	-	-	16.75
Transit	13.45	12.58	12.58	0.26	-	12.84
Traffic Engineering	12.90	13.00	13.00	-	-	13.00
Transportation Development Review	3.30	3.30	3.30	-	-	3.30
Facilities Management*	26.43	27.43	27.43	-	-	27.43
Fleet Operations	18.55	18.55	18.55	-	-	18.55
Refuse	14.60	14.60	14.60	-	0.50	15.10
Recycling	8.95	8.95	8.95	-	0.30	9.25
Yard Waste	6.40	6.40	6.40	-	0.20	6.60
Mosquito Control	0.05	0.05	0.05	-	-	0.05
Storm Water Administration	5.75	6.75	6.75	-	-	6.75
Storm Water Collections	2.70	2.70	2.70	-	-	2.70
Street Sweeping	6.10	6.10	6.10	-	-	6.10
Total	**153.00**	**154.63**	**154.63**	**0.39**	**1.00**	**156.02**

2019 Mid-Year FTE Changes:

● Increase of 0.13 FTE Principal City Planner, increasing an existing 35-hour position to 40-hour to provide additional support

● Increase of 0.26 FTE Field Coordinator, increasing two existing 35-hour positions to 40-hour to provide additional support for City of Loveland Transit.

2020 Proposed FTE Changes:

● Increase of 1.0 FTE Equipment Operator related to a 2020 approved Decision Package to support increased solid waste collection route demands (Solid Waste Fund).

● Transfer of 1.2 FTE from Transportation Fund to Stormwater Fund due to change in allocation for 3 Inspectors being 40% allocated to Stormwater.

**** Includes 2.0 FTE Facilities positions dedicated to maintenance of Police & Courts Facility, an "Other Entity" partnership of the Loveland/Larimer Building Authority.***

Public Works

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Transportation Engineering					
Bridges and Culverts/***Structurally Deficient*** (Rating of 50 or below on a scale of 100)	96/***4***	96/***4***	96/***3***	96/***3***	97/***2***
Pavement Management					
Pavement Condition Index Rating (Citywide)	72	73	74	74	72
% of Pavement Network Maintained Annually (Annual Goal: 13%)	4.96%	2.91%	8.56%	9.86%	7.98%
Traffic Engineering					
Average pm peak travel time minutes on US 34 (Eisenhower Blvd) From Cascade to Centerra	Not Available	Not Available	15.41	16.46	16.48
Signalized Intersections/ ***# Operating at Service Level "D" or better***	93/ ***Not Available***	96/***86***	96/***86***	96/***86***	97/***84***
Stormwater Engineering					
% of Projects Completed From 1987 Stormwater Master Plan	35%	35%	41%	43%	49%
# of flooding incidents due to deficiencies in conveyance system	Not Available	Not Available	Not Available	0	2
Facilities					
Energy cost per square ft/ ***Combined IFMA 50th Percentile***	Not Available	Not Available	$1.23/***$2.12***	$1.16/**$2.12**	$1.10/***$2.12***
Maintenance cost per square ft/ ***Combined IFMA 50th Percentile***	Not Available	Not Available	$5.39/***$3.25***	$4.78/**$3.25**	$4.46/***$3.25***
Fleet Management					
Fleet Licensed Assets/***Overall Average Availability Rating***	Not Available/ ***96%***	631/***97%***	643/***95%***	608/***97%***	618/***96%***
Solid Waste & Recycling					
Stops per Trash/Recycling/ ***Standard Industry Threshold***	Not Available	Not Available	1,211/1,037/ ***1,100***	1,069/877/ ***1,100***	1,085/884 ***1,100***
Waste Diversion %	61%	61%	60%	60%	60%
Transit					
Transit Ridership/***Para Rides***/ Per Capita	106,982/***9,904***/ 1.57	96,928/***8,989***/ 1.45	107,417/ **7,653**/1.43	107,417/ **7,653**/1.61	118,158/ **8,418**/1.77
% of households within a ¼ mile of a fixed route	Not Available	Not Available	Not Available	57%	55%

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City of Loveland

Water & Power

Mission Statement

Water and Power's mission is to add value while serving the community's utility needs for today and tomorrow by providing quality customer service, providing reliable service, planning for the future, being environmentally sensitive, offering safe and secure utilities at competitive rates, and being fiscally responsible.

Overview

- **Executive (300)** – Responsible for providing leadership and direction for the Water and Power department.
- **Business/Finance (301)** – Responsible for the long-range financial planning, annual updating of rates, charges and fees, annual budget, monthly financial reports, year-end financial processing, processing of accounts payable and accounts receivable, payroll processing and tracking project costs for the Water and Power Utilities.
- **Warehouse (302)** – Responsible for storing, staging and delivering inventory items used by all City departments (primarily the Power Utility), disposal of obsolete items, procurement of all Power Utility materials, overseeing the City's metal recycling program, coordinating safety testing and inspections of vehicles and tools for Water and Power, coordinating all vehicle replacements and maintenance for Water and Power.
- **Administration (304)** – Responsible for providing administrative support to all divisions of Water and Power.
- **Customer Relations (305)** – Provides a single point of contact and responsible utility solutions to the key partners and commercial and residential customers so they can grow and prosper in our dynamic community.
- **Water Engineering (310)** – Reviews all new development proposals with respect to water and wastewater design and construction. Also manages the capital projects for both the Water and Wastewater Utilities
- **Information Management (311)** – Operates the department's Geographic Information System (GIS), Work Orders and Asset Management systems. The water, wastewater and power systems' infrastructure and equipment are all maintained and updated by this division. Also responsible for the department's information technology needs.
- **Inspecting/Locating (312)** – Responsible for locating water, wastewater, storm water, traffic control fiber optic cables and electric utilities and construction inspections for all water wastewater and electric construction. This division also coordinates small construction projects.
- **Water Operations (313)** – Responsible for maintaining the water transmission and distribution systems and the wastewater collection system. Repair water line leaks, clean treated water tanks, flush fire hydrants and inspect, wash and repair wastewater lines and manholes.
- **Water Metering (314)** – Responsible for repairing and maintaining water meters, assisting contractors with new water taps, inspecting new lawn irrigation systems, testing meters and providing customer service. Manages the backflow prevention/cross-connection control program.
- **Power Metering (314)** – Responsible for setting testing, repairing and maintaining power meters. Also responsible for responding to customer metering questions and investigating power quality and meter tampering concerns.
- **Dispatch (315)** – The communication hub for the Water and Power Operations crews. Also responsible for coordinating switching orders for the Power Utility and dispatching and tracking work orders for the Water and Power operations crews.
- **Water Resources (316)** – Responsible for the raw water planning, water conservation/efficiency, and water supply activities of the department. Responsibilities include administration of water rights and long-range planning for future water needs.
- **Water Quality (317)** – Responsible for various analyses of water and wastewater to insure proper treatment is accomplished.

- **Treatment Plant (Water & Waste) (318)** – Provides water treatment and production, wastewater treatment and reclamation and administers the industrial pretreatment program. Monitoring of treatment processes and performing process testing.
- **Technical Services (319)** – Responsible for maintaining and repairing all water and wastewater treatment plant equipment and the water pump stations and wastewater lift stations throughout the city.
- **Power Engineering (330) –** Responsible for oversight of and planning for the power distribution system. Also responsible for developing specifications for power materials and managing some capital projects.
- **Distribution Design (331) –** Responsible for designing and managing most capital projects for the Power Utility.
- **Power Line Crews (332) –** Responsible for maintaining and repairing the power distribution system. Also responsible for executing switching orders for the Power Utility.
- **Substations (333) –** Responsible for maintaining, repairing and capital projects for the power substations. This work is contracted out to Platte River Power Authority.
- **Solar (334) –** Responsible for maintaining and repairing of the Foothills Solar Array.
- **Pulse Engineering (340) –** Responsible for oversight of and planning for the fiber network. Also responsible for developing specifications for fiber network materials and managing some capital projects. Overall network engineering support, including diagnosing, troubleshooting and resolving issues through monitoring, testing, and servicing equipment.
- **Pulse Operations (343) –** Responsible for maintaining and repairing the fiber network. Repair fiber and conduit, splicing, and installation of all fiber infrastructure.
- **Pulse Customer Service (345) –** Responsible for assisting customers over the phone and in-person with a wide variety of questions, requests and troubleshooting regarding their broadband utility service. Responsible for signing up new customers, assisting existing customers with products and payments questions and managing customer accounts.
- **Pulse Sales & Marketing (346) –** Responsible for marketing, branding, advertising, sales and public relations for the broadband utility.
- **Pulse Technical Services (349) –** Responsible for installing and maintain all customer fiber and equipment and troubleshooting for customer fiber installations. This involves working inside, underneath and around customer's homes and businesses to install wiring, outlets and equipment as needed. Works with customers to demonstrate equipment, troubleshoot, and explain service features.

Water & Power Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Water Administration	21,940,754	23,887,971	24,456,069	29,301,705	5,413,734	22.7%
Water Interfund Loan	750,000	-	-	-	-	0.0%
Water & Water SIF Funds	**22,690,754**	**23,887,971**	**24,456,069**	**29,301,705**	**5,413,734**	**22.7%**
Raw Water Administration	2,656,367	39,374,503	39,374,503	6,443,068	(32,931,435)	(83.6%)
Raw Water Fund	**2,656,367**	**39,374,503**	**39,374,503**	**6,443,068**	**(32,931,435)**	**(83.6%)**
W&P Debt Service Administration	1,863,424	-	-	9,335,687	9,335,687	0.0%
Debt Service Funds	**1,863,424**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Wastewater Administration	36,334,234	17,951,592	24,264,985	17,214,639	(736,953)	(4.1%)
Wastewater & Wastewater SIF Funds	**36,334,234**	**17,951,592**	**24,264,985**	**17,214,639**	**(736,953)**	**(4.1%)**
Power Administration	71,370,207	72,706,972	72,774,472	78,174,179	5,467,207	7.5%
Power Aid-to-Construction	2,513,073	1,920,000	1,920,000	2,020,000	100,000	5.2%
Power Interfund Loan	840,600	783,750	783,750	-	(783,750)	(100.0%)
Power & Power PIF Funds	**74,723,880**	**75,410,722**	**75,478,222**	**80,194,179**	**4,783,457**	**6.3%**
PULSE Administration	-	-	170,030,886	2,918,771	2,918,771	0.0%
Municipal Fiber Fund	**-**	**-**	**170,030,886**	**2,918,771**	**2,918,771**	**0.0%**
Total Revenues	**138,268,659**	**156,624,788**	**333,604,665**	**145,408,049**	**(11,216,739)**	**(7.2%)**
Revenues by Class						
Intergovern	(3,324)	-	-	-	-	0.0%
Payment In Lieu of Taxes	17	-	-	-	-	0.0%
Miscellaneous	3,338,230	4,147,450	4,715,548	3,296,489	(850,961)	(20.5%)
Charges For Services	94,711,023	99,442,603	99,542,603	108,623,876	9,181,273	9.2%
Interest Income	1,087,407	935,427	2,323,856	1,755,357	819,930	87.7%
Debt Service	-	37,560,000	128,415,850	11,000,000	(26,560,000)	(70.7%)
Transfers In	21,417,751	1,784,776	85,852,276	11,042,730	9,257,954	518.7%
Fees	7,785,935	6,883,279	6,883,279	6,422,522	(460,757)	(6.7%)
Gain/Loss On Assets	97,296	10,000	10,000	49,386	39,386	393.9%
Contributed Assets	6,003,968	-	-	-	-	0.0%
Aid To Construction	2,513,268	4,976,400	4,976,400	2,020,000	(2,956,400)	(59.4%)
Raw Water Development Fees	810,628	657,686	657,686	817,102	159,416	24.2%
Cash In Lieu	506,459	227,167	227,167	380,587	153,420	67.5%
Total Revenues	**138,268,659**	**156,624,788**	**333,604,665**	**145,408,049**	**(11,216,739)**	**(7.2%)**

Water & Power Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund & Division						
Water Administration	7,821,384	5,130,109	6,006,711	7,481,588	2,351,479	45.8%
Water Source of Supply	1,889,466	2,579,802	2,623,913	2,306,033	(273,769)	(10.6%)
Water Treatment	3,629,884	3,832,706	4,046,740	3,918,392	85,686	2.2%
Water Distribution	7,256,794	10,676,182	14,292,427	14,466,347	3,790,165	35.5%
Water General Plant Capital	402,528	436,300	923,805	-	(436,300)	(100.0%)
Water Customer Relations	298,869	391,121	418,311	426,468	35,347	9.0%
Water Interfund Loan	1,858,863	1,799,435	1,799,435	2,832,035	1,032,600	57.4%
Water & Water SIF Funds	**23,157,787**	**24,845,655**	**30,111,342**	**31,430,862**	**6,585,207**	**26.5%**
Raw Water Administration	1,161,125	55,824,100	59,440,400	8,537,834	(47,286,266)	(84.7%)
Raw Water Fund	**1,161,125**	**55,824,100**	**59,440,400**	**8,537,834**	**(47,286,266)**	**(84.7%)**
W&P Debt Service Administration	18,967,080	-	-	9,335,687	9,335,687	0.0%
Debt Service Funds	**18,967,080**	**-**	**-**	**9,335,687**	**9,335,687**	**0.0%**
Wastewater Administration	5,679,014	2,527,681	3,681,220	4,193,899	1,666,218	65.9%
Wastewater Treatment	24,074,437	9,701,886	21,089,412	6,197,232	(3,504,654)	(36.1%)
Wastewater Distribution	-	56	-	37,541	37,485	66937.4%
Wastewater Collection System	8,446,168	3,299,546	5,041,916	7,603,697	4,304,151	130.4%
Wastewater General Plant Capital	108,584	191,180	1,091,180	541,600	350,420	183.3%
Wastewater Customer Relations	43,545	66,710	76,327	56,025	(10,685)	(16.0%)
Wastewater Interfund Loan	-	2,654,570	2,654,570	1,785,773	(868,797)	(32.7%)
Wastewater & Wastewater SIF Funds	**38,351,748**	**18,441,629**	**33,634,625**	**20,415,768**	**1,974,139**	**10.7%**
Power Administration	17,408,743	11,503,573	17,357,176	14,130,851	2,627,278	22.8%
Power Distribution	12,752,043	16,064,502	18,366,813	19,756,290	3,691,788	23.0%
Power Hydro-Gneration	212,499	1,308,631	5,128,810	500,006	(808,625)	(61.8%)
Purchased Power	44,596,397	44,761,779	44,761,779	46,550,553	1,788,774	4.0%
Power Aid-to-Construction	1,398,343	1,260,000	960,585	1,260,000	-	0.0%
Power General Plant Capital	311,879	494,180	1,044,674	222,000	(272,180)	(55.1%)
Power Service Installations	159,086	-	159,356	-	-	0.0%
Power Customer Relations	1,390,014	1,539,349	1,649,572	1,513,756	(25,593)	(1.7%)
Power & Power PIF Funds	**78,229,002**	**76,932,014**	**89,428,765**	**83,933,456**	**7,001,442**	**9.1%**
PULSE Administration	-	-	85,560,729	1,060,038	1,060,038	0.0%
PULSE Distribution	-	-	74,871,085	2,735,145	2,735,145	0.0%
PULSE Purchased Power	-	-	20,000	71,907	71,907	0.0%
PULSE General Plant Capital	-	-	315,850	-	-	0.0%
PULSE Sales & Marketing	-	-	278,491	674,540	674,540	0.0%
PULSE Customer Service	-	-	383,783	654,236	654,236	0.0%
PULSE Interfund Transfer	-	-	67,500	54,500	54,500	0.0%
Municipal Fiber Fund	**-**	**-**	**161,497,438**	**5,250,366**	**5,250,366**	**0.0%**
Total Expenditures & Capital	**159,866,742**	**176,043,398**	**374,112,570**	**158,903,973**	**(17,139,425)**	**(9.7%)**

Water & Power Department

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Class						
Personal Services	12,829,931	14,198,544	16,231,838	20,443,398	6,244,854	44.0%
Supplies	2,590,472	4,808,996	5,060,576	3,483,996	(1,325,000)	(27.6%)
Purchased Services	8,810,895	12,756,605	18,300,798	13,855,078	1,098,473	8.6%
Loss/Gain On Assets	525,048	-	-	-	-	0.0%
Purchased Power	44,596,397	44,761,779	44,761,779	46,550,553	1,788,774	4.0%
Depreciation	11,094,253	-	-	-	-	0.0%
Payment In Lieu Of Taxes	6,615,695	6,960,980	6,967,980	7,603,664	642,684	9.2%
Administrative Overhead	4,248,952	4,578,039	4,578,039	4,698,310	120,271	2.6%
Debt Service-Exp	1,042,760	2,711,222	3,253,679	7,166,428	4,455,206	164.3%
Transfers	22,309,787	1,993,823	90,675,242	10,812,001	8,818,178	442.3%
Total Expenditures	**114,664,189**	**92,769,988**	**189,829,931**	**114,613,428**	**21,843,440**	**23.5%**
Equipment	486,200	660,660	1,877,365	1,792,068	1,131,408	171.3%
Land	125,597	-	5,122,400	-	-	0.0%
Infrastructure	44,590,756	82,612,750	177,282,874	42,498,477	(40,114,273)	(48.6%)
Total Capital Outlay	**45,202,553**	**83,273,410**	**184,282,639**	**44,290,545**	**(38,982,865)**	**(46.8%)**
Total Expenditures & Capital	**159,866,742**	**176,043,398**	**374,112,570**	**158,903,973**	**(17,139,425)**	**(9.7%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	80,217,389	88,064,943	95,901,010	96,634,999	8,570,056	9.7%
Capital & Depreciation	56,296,806	83,273,410	184,282,639	44,290,545	(38,982,865)	(46.8%)
Debt Service-Exp	1,042,760	2,711,222	3,253,679	7,166,428	4,455,206	164.3%
Transfers	22,309,787	1,993,823	90,675,242	10,812,001	8,818,178	442.3%
Total Expenditures & Capital	**159,866,742**	**176,043,398**	**374,112,570**	**158,903,973**	**(17,139,425)**	**(9.7%)**

Water & Power Department

Significant Budget Changes

Type of Change	Description	Expenditure Change
Approved Decision Package	PILT Payment - General Recurring	$ 521,290
Approved Decision Package	Purchased Power - General Recurring	$ 1,788,774
Approved Decision Package	Shared Costs - Transfer of Assets - One-Time	$ 619,253
Approved Decision Package	Annual Computer Replacement - One-Time	$ 26,877
Approved Decision Package	Professional Services One-Time	$ 390,000
Approved Decision Package	Software Maintenance - One-Time	$ 237,400
Approved Decision Package	Repair & Maintenance - One-Time	$ 300,000
Approved Decision Package	Professional Services - Recurring	$ 147,600
Approved Decision Package	Tools & Equipment - One-Time	$ 35,000
Approved Decision Package	Repair & Maintenance - One-Time	$ 30,000
Approved Decision Package	FTE Request - Line Crews	$ 84,532
Approved Decision Package	FTE Request - Journey Meter Technician - EM	$ 123,147
Approved Decision Package	Fund 302-Principal / Interest Chimney Hollow	$ 1,495,054
Approved Decision Package	FTE Request - Water Quality Technician - WQ	$ 80,573
Approved Decision Package	FTE Request - Civil Engineer I - WE	$ 118,239
Approved Decision Package	Internal Loan-P&I-General to SIF - Recurring	$ 130,000
General Liability	Change based on the Department's historical experiences and forecasted liability costs.	$ 209,842
Equipment Replacement	Water	$ 390,880
Equipment Replacement	Wastewater	$ 828,920
Equipment Replacement	Power	$ (88,000)
Equipment Replacement	Municipal Fiber	$ 209,588
2019 One-Times	Total W&P One-Times approved in 2019	$ (3,246,163)
New Fund	Creation of the Municipal Fiber Funds	$ 5,250,366
Purchased Power	Increase due to increased rates	$ 1,788,774
Debt Service	Increase due to internal loans and repayment of the loans	$ 9,335,687
Capital	Decrease in Capital Outlay primarily due to the Windy Gap Firming project that was budgeted in full in 2019 and not budgeted in 2020 (remaining project funds at the end of 2019 will be re-appropriated into 2020 and not included in the adopted budget	$ (38,982,865)
Miscellaneous/Remaining	Remaining net change not identified above	$ 1,035,807
Total - Water & Power Department		**$ (17,139,425)**

Water & Power

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
Water	49.97	51.30	52.35	-	1.00	53.35
Wastewater	35.48	37.88	38.96	-	1.00	39.96
Power	51.20	54.47	54.97	(0.13)	2.00	56.84
Municipal Fiber	-	-	-	15.50	13.00	28.50
Total	**136.65**	**143.65**	**146.28**	**15.37**	**17.00**	**178.65**
FTEs by Division						
Executive	1.90	1.90	1.90	-	-	1.90
Business/Finance	4.75	4.75	4.75	-	1.00	5.75
Warehouse	4.00	4.00	4.63	1.37	-	6.00
Administration	3.00	4.00	4.00	1.00	-	5.00
Customer Relations	5.00	5.00	5.00	-	-	5.00
Engineering	6.00	6.00	6.00	-	1.00	7.00
Information Management	3.00	5.00	5.00	2.00	-	7.00
Inspecting/Locating	6.00	6.00	6.00	1.00	-	7.00
Operations	12.00	13.00	14.00	-	-	14.00
Metering	11.00	11.00	11.00	-	1.00	12.00
Dispatch	2.00	2.00	2.00	-	-	2.00
Water Resources	5.00	5.00	5.00	-	-	5.00
Water Quality	8.00	8.00	8.00	-	1.00	9.00
Treatment Plant (Water & Waste)	21.00	22.00	22.00	-	-	22.00
Technical Services	12.00	12.00	13.00	-	-	13.00
Electrical Engineering	7.00	8.00	8.00	-	-	8.00
Field Engineering	6.00	7.00	7.00	-	-	7.00
Line Crews	19.00	19.00	19.00	-	1.00	20.00
Engineering Pulse	-	-	-	2.00	2.00	4.00
Customer Service Pulse	-	-	-	4.00	3.00	7.00
Marketing Pulse	-	-	-	1.00	3.00	4.00
Tech Services Pulse	-	-	-	3.00	4.00	7.00
Total	**136.65**	**143.65**	**146.28**	**15.37**	**17.00**	**178.65**

2019 Mid-Year FTE Changes:

● Decrease of 0.13 FTE Warehouse Worker, due to combining two part-time vacant positions (a 0.63 FTE and a 0.5 FTE) into a single 1.0 FTE.

● Increase of 15.5 FTE related to mid-year supplemental for new Municipal Fiber Utility:

- Increase of 1.0 FTE Pulse Manager
- Increase of 1.0 FTE Business Services Professional
- Increase of 1.0 FTE Buyer
- Increase of 0.5 FTE Warehouse Worker
- Increase of 1.0 FTE Communications/ Marketing Supervisor/Brand & Digital Manager
- Increase of 1.0 FTE Customer Service Supervisor
- Increase of 3.0 FTE Customer Service Representatives
- Increase of 1.0 FTE Utility Locator
- Increase of 1.0 FTE GIS Business Analyst
- Increase of 1.0 FTE GIS Specialist
- Increase of 1.0 FTE Senior Construction Manager

- Increase of 2.0 FTE Install Technicians
- Increase of 1.0 FTE Network Engineer

2020 Proposed FTE Changes:

● Increase of 1.0 FTE Civil Engineer related to a 2020 approved Decision Package to provide additional support to the Water/Wastewater Engineering Group and it's increasing capital project workload.

● Increase of 1.0 FTE Water Quality Technician related to a 2020 approved Decision Package to ease the workload among staff within the Water Quality Lab, while maintaining water quality requirements.

● Increase of 1.0 FTE Journey Meter Technician related to a 2020 approved Decision Package to ensure the Water & Power Department can accommodate growth and workload around metering standards and infrastructure upgrades.

● Increase of 1.0 FTE Pre-Apprentice Lineworker related to a 2020 approved Decision Package to provide training and secession planning for continued Power Operations.

● Increase of 13.0 FTE related to new Municipal Fiber Utility:

- Increase of 1.0 FTE Financial Rate Analyst for new Municipal Fiber Utility.
- Increase of 3.0 FTE Senior Customer Service Representatives for new Municipal Fiber Utility.
- Increase of 1.0 FTE Customer Connections Manager for new Municipal Fiber Utility.
- Increase of 1.0 FTE MDU/Commercial Account Manager for new Municipal Fiber Utility.
- Increase of 1.0 FTE Strategic Sales/Marketing Specialist for new Municipal Fiber Utility.
- Increase of 1.0 FTE Broadband Engineering Manager for new Municipal Fiber Utility.
- Increase of 1.0 FTE Network Operations Controller for new Municipal Fiber Utility.
- Increase of 1.0 FTE Technical Services Representative for new Municipal Fiber Utility.
- Increase of 2.0 FTE Field Service Technicians for new Municipal Fiber Utility.
- Increase of 1.0 FTE Installation Technicians for new Municipal Fiber Utility.

Water & Power

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Water					
Water Accounts	25,986	26,365	26,710	27,055	27,441
Miles of Water Distribution Pipeline	456	460	463	468	472
Total Volume of Water Treated (Million Gallons)	4,609	4,408	4,664	4,701	4,744
Cost Per Million Gallons of Water Treated	$631	$662	$696	$816	$889
Population Served	74,385	75,655	77,231	79,150	81,208
Annual Per Capita Water Consumption (Gallons)	35,003	33,016	32,975	32,429	31,901
Per Capita Water Consumption Per Day	96	90	90	89	87
Water Taste and Odor Complaints	594	105	78	217	217
Water Main Breaks	68	38	52	53	53
Wastewater Accounts	33,951	34,519	35,064	35,516	36,024
Miles of Wastewater Collection Pipeline	348	350	353	357	359
Miles of Wastewater Collection Pipeline Cleaned	252	286	162	240	233
Total Volume of Wastewater Treated (Million Gallons)	2,386	2,251	2,175	2,203	2,235
Cost Per Million Gallons of Wastewater Treated	$1,365	$1,550	$1,841	$1,982	$2,074

Water & Power

Dashboard Stats	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Power					
Power Accounts	36,074	36,577	37,186	37,666	38,204
Miles of Power Primary Distribution Lines	642	653	638	640	642
Operation and Maintenance Expenditures Per Mile of Power Primary Distribution Lines	$5,706	$6,660	$7,734	$8,886	$9,322
Power SAIFI (Average # of Times a Customer's Service Interrupted)	0.360	0.650	0.220	0.34	0.30
Power SAIDI (Average Outage Duration in Minutes)	48	44	21	43	40
Energy Audits Completed	122	64	45	45	45
Commercial Energy Efficiency Works Program $ Expended/ ***Energy Saved***	$310,218/ ***3,891,000 kWh***	$306,608/ ***7,321,000 kWh***	$614,255/ ***6,056,000 kWh***	$617,619/ ***7,061,000 kWh***	$550,000/ ***6,915,000 kWh***
Department-Wide					
Customer Satisfaction Rating [1]	Not Available	Not Available	Not Available	Not Available	Not Available

[1] Survey measure planned for future years.

Non-Departmental

Non-Departmental costs in the General Fund cannot be attributed to a specific department. Interfund transfers (transfers from the General Fund to other funds) are the largest component of this budget. These transfers generally are related to capital projects. Also included in this section are payments to Other Entities, including the Loveland-Larimer Building Authority for the City's share of the facility maintenance costs for the Loveland-Larimer Police & Courts Building, payments to the School District for the School Crossing Guard Program, and the City's contributions to the Northern Colorado Regional Airport and the Loveland Fire Rescue Authority. Finally, included in this section are those Funds which cannot be attributed to a specific department, including the Fire Capital Expansion Fee Fund (legacy fund that was zeroed out and transferred to the Loveland Fire Rescue Authority), General Government Capital Expansion Fee Fund, the Foundry Funds, and the Capital Projects Fund.

Non-Departmental 2020 Expenditure Breakdown

General Fund - Non-Departmental Items:	2020 Amount
Non-Departmental Miscellaneous Items (Citywide memberships, supplies, and services)	205,800
Contributions to Outside Agencies	15,329,835
Contribution to Loveland Fire Rescue Authority	*13,982,025*
Contribution to Loveland/Larimer Building Authority	*608,810*
Contribution to Airport (Converted to Land Lease in 2020)	*182,000*
Contribution to Loveland Downtown Partnership	*500,000*
Contribution to R2J for Crossing Guards	*52,000*
Contribution to I-25 Business Alliance	*5,000*
Transfers Out - Operating	10,289,317
Transportation & Transit Subsidy	*10,205,467*
Parking Facility Subsidy	*83,850*
Foundry COP Payment	187,630
Transfers Out - Capital	6,298,162
Affordable Housing Allocation (1.25% of Sales Tax)	450,000
Economic Incentives Allocation	254,000
Loan Repayments	1,004,920
Total - General Fund - Non-Departmental	**34,019,664**

Foundry Funds - Non-Departmental Items:	2020 Amount
Foundry COP Debt Payments	897,460
Total Foundry Funds - Non-Departmental Items:	**897,460**

Capital Projects Fund - Non-Departmental Items:	2020 Amount
FAC - Pulliam Building (Phase II) (CIP Project)	1,250,000
P&R - ADA Facility Updates (CIP Project)	303,000
FAC - Annual Facilities Major Maintenance (CIP Project)	464,239
FAC - Fuel Island Replacement (CIP Project)	1,262,500
Total Capital Projects Fund - Non-Departmental Items:	**3,279,739**

Capital Expansion Fee Funds - Non-Departmental Items:	2020 Amount
FLEET - 2 New Class 8 Dump Trucks (CIP Project)	60,000
Total Capital Expansion Fee Funds - Non-Departmental Items:	**60,000**
Total - Non-Departmental - All Funds	**38,256,863**

Non-Departmental

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Revenues by Fund & Division						
Foundry COP Debt Payments	9,733	-	-	990,880	990,880	0.0%
Foundry Construction	149,775	157,951	157,951	-	(157,951)	(100.0%)
Foundry Funds	**159,508**	**157,951**	**157,951**	**990,880**	**832,929**	**527.3%**
Police	-	-	9,810,000	-	-	0.0%
TABOR	1,928,462	-	2,381,670	-	-	0.0%
Public Works	214,841	2,265,000	3,520,206	500,000	(1,765,000)	(77.9%)
Parks & Recreation	24,984	-	-	-	-	0.0%
Capital Projects Administration	2,598,549	1,028,000	19,582,098	2,029,739	1,001,739	97.4%
Council Special Projects	225,232	-	1,686,438	750,000	750,000	0.0%
Capital Projects Fund	**4,992,068**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**
Non-Departmental Administration	74,133,495	84,129,144	84,859,052	91,770,455	7,641,311	9.1%
General Fund	**74,133,495**	**84,129,144**	**84,859,052**	**91,770,455**	**7,641,311**	**9.1%**
Fire CEF Administration	6,007	-	-	-	-	0.0%
General Government CEF Admin	701,877	830,270	830,270	730,518	(99,752)	(12.0%)
Capital Expansion Fee Funds (CEFs)	**707,884**	**830,270**	**830,270**	**730,518**	**(99,752)**	**(12.0%)**
Total Revenues	**79,992,954**	**88,410,365**	**122,827,685**	**96,771,592**	**8,361,227**	**9.5%**
Revenues by Class						
Taxes	65,027,900	65,936,449	66,528,579	71,237,385	5,300,936	8.0%
Licenses & Permits	330	-	-	-	-	0.0%
Intergovern	240,606	2,454,087	2,545,310	196,217	(2,257,870)	(92.0%)
Payment In Lieu of Taxes	7,649,554	8,018,178	8,025,178	8,152,598	134,420	1.7%
Miscellaneous	539,875	87,923	10,807,507	623,116	535,193	608.7%
Charges For Services	98,912	86,500	86,500	-	(86,500)	(100.0%)
Interest Income	734,447	611,700	611,700	386,554	(225,146)	(36.8%)
Cost Allocations	-	7,228,792	7,268,347	7,615,376	386,584	5.3%
Transfers In	5,019,849	3,278,000	26,245,828	7,962,339	4,684,339	142.9%
Fees	675,480	708,736	708,736	598,007	(110,729)	(15.6%)
Gain/Loss On Assets	6,000	-	-	-	-	0.0%
Total Revenues	**79,992,954**	**88,410,365**	**122,827,685**	**96,771,592**	**8,361,227**	**9.5%**

Non-Departmental

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund & Division						
Foundry COP Debt Payments	542,010	-	-	897,460	897,460	0.0%
Foundry Construction	7,693,736	-	816,476	-	-	0.0%
Foundry Funds	**8,235,746**	**-**	**816,476**	**897,460**	**897,460**	**0.0%**
Information Technology	1,543,557	-	5,136,214	-	-	0.0%
Economic Development	44,703	-	-	-	-	0.0%
Police	907,930	-	20,452,563	-	-	0.0%
TABOR	(1,043)	-	-	-	-	0.0%
Public Works	844,926	2,990,000	9,784,947	2,976,739	(13,261)	(0.4%)
Parks & Recreation	1,658,704	303,000	1,133,688	303,000	-	0.0%
Cultural Services	6,615	-	63,416	-	-	0.0%
Capital Projects Administration	-	-	409,584	-	-	0.0%
Capital Projects Fund	**5,005,392**	**3,293,000**	**36,980,412**	**3,279,739**	**(13,261)**	**(0.4%)**
Non-Departmental Administration	29,710,587	29,636,242	34,089,816	33,482,495	3,846,253	13.0%
Council Special Projects	354,562	2,500,000	4,803,899	-	(2,500,000)	(100.0%)
TABOR Excess	4,735,453	1,507,026	7,013,068	537,169	(969,857)	(64.4%)
General Fund	**34,800,602**	**33,643,268**	**45,906,783**	**34,019,664**	**376,396**	**1.1%**
Fire CEF Administration	1,965,179	-	-	-	-	0.0%
General Government CEF Admin	150,207	-	2,558,302	60,000	60,000	0.0%
Capital Expansion Fee Funds (CEFs)	**2,115,387**	**-**	**2,558,302**	**60,000**	**60,000**	**0.0%**
Total Expenditures & Capital	**50,157,127**	**36,936,268**	**86,261,973**	**38,256,863**	**1,320,595**	**3.6%**
Expenditures by Class						
Personal Services	123,418	-	-	-	-	0.0%
Supplies	393,169	19,000	258,673	10,300	(8,700)	(45.8%)
Purchased Services	15,043,252	13,970,983	21,279,544	15,525,335	1,554,352	11.1%
Debt Service-Exp	542,010	-	-	897,460	897,460	0.0%
Transfers	23,310,446	19,683,285	33,727,397	18,579,029	(1,104,256)	(5.6%)
Total Expenditures	**39,412,295**	**33,673,268**	**55,265,614**	**35,012,124**	**1,338,856**	**4.0%**
Equipment	557,773	-	604,178	-	-	0.0%
Land	-	-	3,328,600	-	-	0.0%
Infrastructure	10,179,807	3,263,000	27,063,581	3,244,739	(18,261)	(0.6%)
Capital Outlay	7,252	-	-	-	-	0.0%
Total Capital Outlay	**10,744,832**	**3,263,000**	**30,996,359**	**3,244,739**	**(18,261)**	**(0.6%)**
Total Expenditures & Capital	**50,157,127**	**36,936,268**	**86,261,973**	**38,256,863**	**1,320,595**	**3.6%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	15,559,839	13,989,983	21,538,217	15,535,635	1,545,652	11.0%
Capital & Depreciation	10,744,832	3,263,000	30,996,359	3,244,739	(18,261)	(0.6%)
Debt Service-Exp	542,010	-	-	897,460	897,460	0.0%
Transfers	23,310,446	19,683,285	33,727,397	18,579,029	(1,104,256)	(5.6%)
Total Expenditures & Capital	**50,157,127**	**36,936,268**	**86,261,973**	**38,256,863**	**1,320,595**	**3.6%**

Non-Departmental

Significant Budget Changes

Type of Change	Description	Expenditure Change
Capital (Transfers)	GF Funded CIP	$ (5,704,689)
LFRA Contribution	(82% of LFRA)	$ 1,568,507
Operating Subsidy	Transit, Transportation & Foundry Garage	$ 805,720
Non-Departmental CIP	CIP not attached to a department	$ 3,279,739
Foundry Funds	Funds budgeted in 2020 for the first time	$ 897,460
Loan Repayments	GF Internal Loan Contribution to W&P	$ 750,000
Transfers	Transfers Out for Decision Packages	$ (378,000)
Capital Improvement Program	General Government CEF contribution for 2 New Class 8 Dump Trucks	$ 60,000
Miscellaneous/Remaining	Remaining net change not identified above	$ 41,858
Total - Non-Departmental		**$ 1,320,595**

Other Entities

There are several Other Entities (separate governmental unites) that the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement or by a separate resolution.

- The **Northern Colorado Regional Airport** is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority over this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Airport as part of its administrative responsibilities.
- The **Loveland/Larimer Building Authority (LLBA)** was established by Larimer County and the City of Loveland to construct and operate the Police and Courts facility.
- The **General Improvement District (GID) No. 1**, the **Loveland Special Improvement District (SID) No. 1**, and the **Loveland Urban Renewal Authority (LURA)** are separate entities created for specific purposes and are funded by either a separate mill levy, a special assessment, or tax increment financing (TIF) revenue. The City Council serves as the Board of Directors for these separate entities.
- The **Loveland Fire Rescue Authority** is a partnership between the City of Loveland and the Loveland Rural Fire District, with each contributing to the Fire Authority budget.
- The **Downtown Development Authority** is a separate entity established to halt, prevent, and correct deterioration within the geographic boundaries identified as the "district," and to create and implement development plans for the district, utilizing tax increment financing (TIF) for the completion of authorized projects that are part of a comprehensive DDA development plan.

Other Entity Funds Summary

There are seven "Other Entities", which are separately created entities established for specific service delivery purposes that the City of Loveland is related to. They are the Northern Colorado Regional Airport, the Loveland Larimer Building Authority (LLBA), the General Improvement District (GID) No. 1, the Loveland Special Improvement District (SID) No. 1, the Loveland Urban Renewal Authority (LURA), the Loveland Fire Rescue Authority, and the Downtown Development Authority (DDA). None of the funds related to these Other Entities are included in the City's Total Budget summary. Their respective budgets are provided in the Departmental Summaries under the Other (OTH) section of this document.

Other Entities Fund Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**7,607,355**	**6,516,225**	**11,353,541**	**5,076,376**	**(1,439,849)**	**-22.10%**
Revenues by Fund						
Northern Colorado Regional Airport	1,654,446	2,004,250	2,004,250	2,160,150	155,900	7.8%
Loveland & Larimer Building Authority	662,947	695,059	695,059	710,404	15,345	2.2%
General Improvement District No. 1	51,876	48,334	48,334	49,000	666	1.4%
Loveland Urban Renewal Authority (LURA)	14,926,439	13,822,066	13,822,066	16,159,350	2,337,284	16.9%
Downtown Development Authority (DDA)	121,062	118,090	118,090	120,000	1,910	1.6%
Loveland Fire Rescue Authority Funds	26,011,113	18,572,917	19,706,081	20,587,820	2,014,903	10.8%
Special Improvement District No. 1	499,427	495,000	495,000	495,000	-	0.0%
Total Revenues	**43,927,309**	**35,755,716**	**36,888,880**	**40,281,724**	**4,526,008**	**12.7%**
Revenue By Class						
Taxes	14,650,561	13,467,740	13,467,740	15,801,100	2,333,360	17.3%
Licenses & Permits	179,056	158,750	158,750	199,350	40,600	25.6%
Intergovern	16,311,562	17,143,841	18,046,730	18,806,250	1,662,409	9.7%
Miscellaneous	389,206	67,750	148,025	236,897	169,147	249.7%
Charges For Services	3,110,893	3,582,806	3,582,806	3,570,658	(12,148)	(0.3%)
Interest Income	150,160	91,579	91,579	97,250	5,671	6.2%
Debt Service	4,559,200	-	-	25,969	25,969	0.0%
Transfers In	2,881,283	-	150,000	-	-	0.0%
Fees	639,255	350,000	350,000	350,000	-	0.0%
Gain/Loss On Assets	36,500	-	-	-	-	0.0%
Operating Revenues	1,019,634	893,250	893,250	1,194,250	301,000	33.7%
Total Revenues	**43,927,309**	**35,755,716**	**36,888,880**	**40,281,724**	**4,526,008**	**12.7%**

Other Entities Fund Summary

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund						
Northern Colorado Regional Airport	3,684,416	2,746,915	2,746,915	2,773,890	26,975	1.0%
Loveland & Larimer Building Authority	662,947	695,059	695,059	710,404	15,345	2.2%
General Improvement District No. 1	14,799	54,500	54,500	34,500	(20,000)	(36.7%)
Loveland Urban Renewal Authority (LURA)	15,649,171	14,495,733	14,544,717	16,172,149	1,676,416	11.6%
Downtown Development Authority (DDA)	-	-	-	87,115	87,115	0.0%
Loveland Fire Rescue Authority Funds	19,644,669	17,996,497	24,615,939	20,399,680	2,403,183	13.4%
Special Improvement District No. 1	525,122	508,915	508,915	501,845	(7,070)	(1.4%)
Total Expenditures & Capital	**40,181,124**	**36,497,619**	**43,166,045**	**40,679,583**	**4,181,964**	**11.5%**
Expenditures by Class						
Personal Services	11,527,391	11,782,825	12,494,620	13,927,104	2,144,279	18.2%
Supplies	577,252	450,695	1,191,803	477,398	26,703	5.9%
Purchased Services	6,706,819	6,339,637	7,325,457	6,244,741	(94,896)	(1.5%)
Depreciation	1,430,661	-	-	-	-	0.0%
Administrative Overhead	1,324,469	1,489,372	1,489,372	1,507,019	17,647	1.2%
Debt Service-Exp	14,539,293	14,242,140	14,242,140	15,943,830	1,701,690	11.9%
Transfers	916,435	-	226,677	138,460	138,460	0.0%
Total Expenditures	**37,022,322**	**34,304,669**	**36,970,069**	**38,238,552**	**3,933,883**	**11.5%**
Equipment	1,243,686	505,358	1,332,759	797,254	291,896	57.8%
Land	-	-	95,200	-	-	0.0%
Infrastructure	1,915,117	1,687,592	4,768,017	1,643,777	(43,815)	(2.6%)
Total Capital Outlay	**3,158,803**	**2,192,950**	**6,195,976**	**2,441,031**	**248,081**	**11.3%**
Total Expenditures & Capital	**40,181,124**	**36,497,619**	**43,166,045**	**40,679,583**	**4,181,964**	**11.5%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	20,135,933	20,062,529	22,501,252	22,156,262	2,093,733	10.4%
Capital & Depreciation	4,589,464	2,192,950	6,195,976	2,441,031	248,081	11.3%
Debt Service-Exp	14,539,293	14,242,140	14,242,140	15,943,830	1,701,690	11.9%
Transfers	916,435	-	226,677	138,460	138,460	0.0%
Total Expenditures & Capital	**40,181,124**	**36,497,619**	**43,166,045**	**40,679,583**	**4,181,964**	**11.5%**
Net Income	3,746,185	(741,903)	(6,277,165)	(397,859)	344,044	(46.4%)
Ending Fund Balance	**11,353,541**	**5,774,322**	**5,076,376**	**4,678,517**	**(1,095,805)**	**-18.98%**

Northern Colorado Regional Airport

The Northern Colorado Regional Airport (FNL) has served as a public regional air transportation center since 1964. The Airport is certified by the Federal Aviation Administration (FAA) as a commercial service airport, and it is administered and operated jointly by the Cities of Fort Collins and Loveland. The Airport has 265 based aircraft, and accommodates an estimated 95,000 flight operations annually. These operations include those from commercial air carrier, private charter, business and corporate aviation, emergency medical transport, aerial fire suppression, flight training, and for private transportation.

The Airport supports many aviation based businesses including a full service fixed base operator that provides aircraft fueling and concierge services, three flight training schools, two aircraft maintenance and repair stations, and one avionics center. The Airport is also host to a variety of private and corporate aviation flight departments for locally based companies that require access to the airport to remain competitive in today's global markets.

According to the Economic Impact Study conducted in 2013 by the Colorado Department of Transportation Division of Aeronautics, the Airport contributes approximately $129 million annually to the regional economy. This impact is derived through Airport associated activities and area spending from visitors. The study also identified 826 jobs that were directly associated with the Airport through administrative and operational support, airport businesses, capital improvement investments, and visitor spending.

Last year Airport reached a milestone by becoming completely financially self-sustainable, requiring no additional financial support from the Cities of Loveland or Fort Collins for the operational budget. The Airport is able to request eligible Federal and State grant resources to provide support for capital infrastructure and planning needs. The Airport's self-generated revenues come from operational activities including the leasing of hangars and real property, aviation fuel sales, and through commercial air carrier activities. The City of Loveland, through intergovernmental agreement (IGA), provides support services for the Airport, in exchange for being the sole beneficiary of all associated property and sales taxes collected; therefore, the City of Loveland adopts the Airport budget and includes it in this document.

The Northern Colorado Regional Airport Commission is comprised of elected officials, staff, and appointed citizen members from both Fort Collins and Loveland. The Commission has been delegated powers and authority from both City Councils to make progress towards the goals of the Airport's mission, which is "to provide a fiscally sustainable airport to the region with facilities that meet the highest FAA standards for safety and efficiency while ensuring the long-term ability of the Airport to serve Northern Colorado as a transportation hub and a global gateway for commerce."

Northern Colorado Regional Airport

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**4,492,553**	**1,223,679**	**2,462,583**	**1,719,918**	**496,239**	**40.55%**
Revenues by Fund & Division						
Airport Administration	1,654,446	2,004,250	2,004,250	2,160,150	155,900	7.8%
Northern Colorado Regional Airport Fund	**1,654,446**	**2,004,250**	**2,004,250**	**2,160,150**	**155,900**	**7.8%**
Total Revenues	**1,654,446**	**2,004,250**	**2,004,250**	**2,160,150**	**155,900**	**7.8%**
Revenues by Class						
Intergovern	571,710	1,070,000	1,070,000	922,000	(148,000)	(13.8%)
Miscellaneous	31,172	21,000	21,000	18,900	(2,100)	(10.0%)
Interest Income	31,930	20,000	20,000	25,000	5,000	25.0%
Operating Revenues	1,019,634	893,250	893,250	1,194,250	301,000	33.7%
Total Revenues	**1,654,446**	**2,004,250**	**2,004,250**	**2,160,150**	**155,900**	**7.8%**
Expenditures by Fund & Division						
Airport Administration	3,684,416	2,746,915	2,746,915	2,773,890	26,975	1.0%
Northern Colorado Regional Airport Fund	**3,684,416**	**2,746,915**	**2,746,915**	**2,773,890**	**26,975**	**1.0%**
Total Expenditures & Capital	**3,684,416**	**2,746,915**	**2,746,915**	**2,773,890**	**26,975**	**1.0%**
Expenditures by Class						
Personal Services	552,481	644,059	644,059	703,430	59,371	9.2%
Supplies	55,942	63,000	63,000	74,500	11,500	18.3%
Purchased Services	1,111,513	554,856	1,095,268	491,510	(63,346)	(11.4%)
Depreciation	1,430,661	-	-	-	-	0.0%
Administrative Overhead	-	-	-	23,450	23,450	0.0%
Total Expenditures	**3,150,598**	**1,261,915**	**1,802,327**	**1,292,890**	**30,975**	**2.5%**
Equipment	13,668	50,000	50,000	25,000	(25,000)	(50.0%)
Infrastructure	520,150	1,435,000	894,588	1,456,000	21,000	1.5%
Total Capital Outlay	**533,819**	**1,485,000**	**944,588**	**1,481,000**	**(4,000)**	**(0.3%)**
Total Expenditures & Capital	**3,684,416**	**2,746,915**	**2,746,915**	**2,773,890**	**26,975**	**1.0%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,719,937	1,261,915	1,802,327	1,292,890	30,975	2.5%
Capital & Depreciation	1,964,480	1,485,000	944,588	1,481,000	(4,000)	(0.3%)
Total Expenditures & Capital	**3,684,416**	**2,746,915**	**2,746,915**	**2,773,890**	**26,975**	**1.0%**
Net Income	(2,029,970)	(742,665)	(742,665)	(613,740)	128,925	-17.36%
Ending Fund Balance	**2,462,583**	**481,014**	**1,719,918**	**1,106,178**	**625,164**	**129.97%**

Northern Colorado Regional Airport

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
Northern Colorado Regional Airport	6.00	6.00	6.00	-	-	6.00
Total	**6.00**	**6.00**	**6.00**	**-**	**-**	**6.00**
FTEs by Division						
Airport	6.00	6.00	6.00	-	-	6.00
Total	**6.00**	**6.00**	**6.00**	**-**	**-**	**6.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

Northern Colorado Regional Airport

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Total Aircraft Based on Field	250	255	263	267	267
Average Take Off and Landings Per Day [1]	260	260	270	280	280
Total Annual Enplaned Passengers on Certified Air Carrier Aircraft [2]	4,559	3,198	2,753	5,000	40,000
Hangars [3] /***% Occupancy***	209/***100%***	211/***100%***	214/***100%***	222/***100%***	223/100%
Airport Self-Generated Revenue	$645,398	$703,831	$808,309	$1,091,750	$1,238,150

[1] Numbers currently estimated; actuals will be available upon implementation of tower technology.

[2] Total Annual Enplaned Passengers on Certified Air Carrier Aircraft is significantly increasing due to the return of commercial airline service as a result of the remote air traffic control tower project.

[3] Aircraft hangars range in size from 1,000 to 35,000 square feet and can accommodate one or multiple aircraft. The Airport currently has one multi-hangar development project underway and anticipates more to be built in the future to accommodate demand.

Loveland Larimer Building Authority

The Loveland–Larimer Building Authority (LLBA) was established to provide operating funds for the Police & Courts Building located at Monroe Avenue and 10th Street. Fund revenues come from contributions from the City of Loveland and Larimer County and are based upon building square footage occupied by each entity. The Fund is managed by the Public Works Department and the Parks & Recreation Department. The Public Works Department provides facility maintenance services and the Parks & Recreation Department provides grounds maintenance services.

There are two full-time equivalent positions, a Building Attendant and a Facilities Maintenance Technician, dedicated to the LLBA. These positions are supervised by the Public Works Department. Operating costs include janitorial supplies, parts and supplies (other than janitorial), custodial costs, utilities, and repair and maintenance. The Parks and Recreation Department manages the grounds maintenance at the site.

Loveland/Larimer Building Authority (LLBA)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**0.00%**
Revenues by Fund & Division						
LLBA Administration	662,947	695,059	695,059	710,404	15,345	2.2%
Loveland Larimer Building Authority Fund	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Total Revenues	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Revenues by Class						
Intergovern	662,947	695,059	695,059	710,404	15,345	2.2%
Total Revenues	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Expenditures by Fund & Division						
Facilities Management (LLBA)	646,949	677,559	677,559	692,904	15,345	2.3%
Parks & Recreation (LLBA)	15,998	17,500	17,500	17,500	-	0.0%
Loveland Larimer Building Authority Fund	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Total Expenditures & Capital	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Expenditures by Class						
Personal Services	188,770	186,992	186,992	202,337	15,345	8.2%
Supplies	3,975	2,000	2,000	2,000	-	0.0%
Purchased Services	444,535	482,265	482,265	482,265	-	0.0%
Administrative Overhead	25,668	23,802	23,802	23,802	-	0.0%
Total Expenditures & Capital	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	662,947	695,059	695,059	710,404	15,345	2.2%
Total Expenditures & Capital	**662,947**	**695,059**	**695,059**	**710,404**	**15,345**	**2.2%**
Net Income	-	-	-	-	-	0.00%
Ending Fund Balance	**-**	**-**	**-**	**-**	**-**	**0.00%**

Loveland Larimer Building Authority

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
Loveland/Larimer Building Authority	2.00	2.00	2.00	-	-	2.00
Total	**2.00**	**2.00**	**2.00**	**-**	**-**	**2.00**
FTEs by Division						
Facilities Management	2.00	2.00	2.00	-	-	2.00
Total	**2.00**	**2.00**	**2.00**	**-**	**-**	**2.00**

2019 Mid-Year FTE Changes:

- None

2020 Proposed FTE Changes:

- None

General Improvement District No. 1

The Loveland General Improvement District #1 (GID) Fund revenues are provided by an ad valorem tax on all properties within the District's boundaries. The mill levy for the District is 2.684 mills. Fund revenues are restricted to construction of parking and pedestrian improvements within the District. The Fund is managed by the Public Works Department.

Loveland General Improvement District (GID) No. 1

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**117,627**	**140,459**	**154,704**	**148,538**	**8,079**	**5.75%**
Revenues by Fund & Division						
GID No. 1 Administration	51,876	48,334	48,334	49,000	666	1.4%
General Improvement District No. 1 Fund	**51,876**	**48,334**	**48,334**	**49,000**	**666**	**1.4%**
Total Revenues	**51,876**	**48,334**	**48,334**	**49,000**	**666**	**1.4%**
Revenues by Class						
Taxes	50,073	47,584	47,584	48,000	416	0.9%
Interest Income	1,803	750	750	1,000	250	33.3%
Total Revenues	**51,876**	**48,334**	**48,334**	**49,000**	**666**	**1.4%**
Expenditures by Fund & Division						
GID No. 1 Administration	14,799	54,500	54,500	34,500	(20,000)	(36.7%)
General Improvement District No. 1 Fund	**14,799**	**54,500**	**54,500**	**34,500**	**(20,000)**	**(36.7%)**
Total Expenditures & Capital	**14,799**	**54,500**	**54,500**	**34,500**	**(20,000)**	**(36.7%)**
Expenditures by Class						
Purchased Services	14,799	42,500	42,500	22,500	(20,000)	(47.1%)
Administrative Overhead	-	12,000	12,000	12,000	-	0.0%
Total Expenditures & Capital	**14,799**	**54,500**	**54,500**	**34,500**	**(20,000)**	**(36.7%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	14,799	54,500	54,500	34,500	(20,000)	(36.7%)
Total Expenditures & Capital	**14,799**	**54,500**	**54,500**	**34,500**	**(20,000)**	**(36.7%)**
Net Income	37,077	(6,166)	(6,166)	14,500	20,666	-335.16%
Ending Fund Balance	**154,704**	**134,293**	**148,538**	**163,038**	**28,745**	**21.40%**

Loveland Urban Renewal Authority

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the Authority. The Authority currently has three project areas: the downtown area, US 34 Crossroads Renewal Area (also known as the Centerra Project Area) on the east side of the City, and expanded Finley's Addition Plan Area located in downtown. Sufficient funding is not yet available for the Downtown and Finley Block project areas. The U.S. 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1.

Loveland Urban Renewal Authority (LURA)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**1,734,042**	**1,565,832**	**1,011,310**	**288,659**	**(1,277,173)**	**-81.57%**
Revenues by Fund & Division						
Downtown	194,138	8,000	8,000	32,000	24,000	300.0%
Finley/Lincoln Place	246,356	424,085	424,085	424,100	15	0.0%
Centerra	14,485,944	13,389,981	13,389,981	15,703,250	2,313,269	17.3%
Loveland Urban Renewal Authority Fund	**14,926,439**	**13,822,066**	**13,822,066**	**16,159,350**	**2,337,284**	**16.9%**
Total Revenues	**14,926,439**	**13,822,066**	**13,822,066**	**16,159,350**	**2,337,284**	**16.9%**
Revenues by Class						
Taxes	13,992,607	12,812,066	12,812,066	15,144,100	2,332,034	18.2%
Charges For Services	912,607	990,000	990,000	995,000	5,000	0.5%
Interest Income	21,225	20,000	20,000	20,250	250	1.3%
Total Revenues	**14,926,439**	**13,822,066**	**13,822,066**	**16,159,350**	**2,337,284**	**16.9%**
Expenditures by Fund & Division						
LURA Administration	-	-	-	51,345	51,345	0.0%
Downtown	57,960	58	40,058	15,050	14,992	25848.3%
Finley/Lincoln Place	1,084,884	332,131	341,115	372,334	40,203	12.1%
Centerra	14,506,327	14,163,544	14,163,544	15,733,420	1,569,876	11.1%
Loveland Urban Renewal Authority Fund	**15,649,171**	**14,495,733**	**14,544,717**	**16,172,149**	**1,676,416**	**11.6%**
Total Expenditures & Capital	**15,649,171**	**14,495,733**	**14,544,717**	**16,172,149**	**1,676,416**	**11.6%**
Expenditures by Class						
Purchased Services	1,078,530	1,040,000	1,080,000	1,017,370	(22,630)	(2.2%)
Administrative Overhead	-	92,243	92,243	23,254	(68,989)	(74.8%)
Debt Service-Exp	13,576,626	13,363,490	13,363,490	15,080,180	1,716,690	12.8%
Transfers	-	-	-	51,345	51,345	0.0%
Total Expenditures	**14,655,156**	**14,495,733**	**14,535,733**	**16,172,149**	**1,676,416**	**11.6%**
Infrastructure	994,015	-	8,984	-	-	0.0%
Total Capital Outlay	**994,015**	**-**	**8,984**	**-**	**-**	**0.0%**
Total Expenditures & Capital	**15,649,171**	**14,495,733**	**14,544,717**	**16,172,149**	**1,676,416**	**11.6%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,078,530	1,132,243	1,172,243	1,040,624	(91,619)	(8.1%)
Capital & Depreciation	994,015	-	8,984	-	-	0.0%
Debt Service-Exp	13,576,626	13,363,490	13,363,490	15,080,180	1,716,690	12.8%
Transfers	-	-	-	51,345	51,345	0.0%
Total Expenditures & Capital	**15,649,171**	**14,495,733**	**14,544,717**	**16,172,149**	**1,676,416**	**11.6%**
Net Income	(722,732)	(673,667)	(722,651)	(12,799)	660,868	-98.10%
Ending Fund Balance	**1,011,310**	**892,165**	**288,659**	**275,860**	**(616,305)**	**-69.08%**

Special Improvement District No. 1

The City serves as the sponsoring agency for the Special Improvement District No. 1 (SID). The SID was established to allow the collection of assessments from property owners in the SID to back bonded debt used to construct infrastructure improvements within the SID. The City does not have any legal obligation towards this debt.

Loveland Special Improvement District (SID) No. 1

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**119,499**	**121,496**	**93,804**	**79,889**	**(41,607)**	**-34.25%**
Revenues by Fund & Division						
Special Improvement No. 1 Admin	499,427	495,000	495,000	495,000	-	0.0%
Special Improvement District No. 1 Fund	**499,427**	**495,000**	**495,000**	**495,000**	**-**	**0.0%**
Total Revenues	**499,427**	**495,000**	**495,000**	**495,000**	**-**	**0.0%**
Revenues by Class						
Taxes	486,882	490,000	490,000	490,000	-	0.0%
Miscellaneous	2,737	-	-	-	-	0.0%
Interest Income	9,808	5,000	5,000	5,000	-	0.0%
Total Revenues	**499,427**	**495,000**	**495,000**	**495,000**	**-**	**0.0%**
Expenditures by Fund & Division						
Special Improvement No. 1 Admin	525,122	508,915	508,915	501,845	(7,070)	(1.4%)
Special Improvement District No. 1 Fund	**525,122**	**508,915**	**508,915**	**501,845**	**(7,070)**	**(1.4%)**
Total Expenditures & Capital	**525,122**	**508,915**	**508,915**	**501,845**	**(7,070)**	**(1.4%)**
Expenditures by Class						
Purchased Services	3,139	10,000	10,000	10,000	-	0.0%
Administrative Overhead	-	3,265	3,265	11,195	7,930	242.9%
Debt Service-Exp	521,983	495,650	495,650	480,650	(15,000)	(3.0%)
Total Expenditures & Capital	**525,122**	**508,915**	**508,915**	**501,845**	**(7,070)**	**(1.4%)**
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,139	13,265	13,265	21,195	7,930	59.8%
Debt Service-Exp	521,983	495,650	495,650	480,650	(15,000)	(3.0%)
Total Expenditures & Capital	**525,122**	**508,915**	**508,915**	**501,845**	**(7,070)**	**(1.4%)**
Net Income	(25,695)	(13,915)	(13,915)	(6,845)	7,070	-50.81%
Ending Fund Balance	**93,804**	**107,581**	**79,889**	**73,044**	**(34,537)**	**-32.10%**

***Note**: The bond ordinance for Loveland Special Improvement District No. 1 requires that a portion of the assessments received be placed in reserve accounts, so at the end of the year there will be a reserve balance. The reserve amounts are not excess funds. The reserves are to fund the upcoming interest payments to bondholders should annual assessments not be received on a timely basis. The fund balance remaining in the final year of the bonds (2029) will be applied to the final payment and assessments on property owners will be lowered.*

Loveland Fire Rescue Authority

The Loveland Fire Rescue Authority (LFRA) began operation January 1, 2012. This is a partnership effort combining the Loveland Rural Fire Protection District and the City of Loveland Fire Rescue Department. Previously the Rural District paid the City for services on a contractual basis as a percentage of their revenue. Now both entities contribute funding to the Authority and the budget is approved by Loveland Fire Rescue Authority Board, the Rural District, and the City of Loveland. The implementation of the 2012 Strategic Plan, adopted by the LFRA Board August 9, 2012, guides budgetary requests and establishes a ten-year financial plan. Strategic initiatives are intended to deliver upon three primary goals:

1. Deploy an effective emergency response to minimize damage and losses;
2. Minimize and mitigate the risks of an emergency occurrence in the community; and
3. Deliver cost effective services.

LFRA is a paid/volunteer combination department. The City of Loveland and the Loveland Rural Fire Protection District cooperatively provide service to 194 square miles. The Authority responds to over 9,000 emergency calls per year and operates out of five full-time staffed fire stations within the City. The Loveland Rural Fire District operates an additional two volunteer fire stations located in the Loveland Rural Fire Protection District that fall under the umbrella of the Authority.

The Authority is comprised of the following divisions:

- The Administration Division provides coordination of all Authority business needs including strategic planning, station management, budget, payroll, purchasing, and incident billing as well as planning, directing and managing all resources within the Authority.
- The Community Safety Division includes prevention, public education, code enforcement and emergency management. This Division administers the City's emergency plan, coordinates emergency preparedness, conducts disaster drills, and works within the community on education and preparedness initiative.
- Fire Operations Division represents all staffing for traditional emergency fire rescue response (motor vehicle accidents and structure fires), training, specialized response and rescue services, including: EMS, aircraft, hazmat, rope rescue, confined space, wildland fires, dive rescue, partner responses with Police SWAT, and all other related incidents. Equipment Maintenance and Replacement also falls under the Operation Division, and provides for managing the equipment necessary to respond (communications, hoses, ladders, engines, self-contained breathing apparatus, thermal imaging, computer equipment and all rolling stock in the fleet).

The members of the Authority are committed professionals who enable the Authority to effectively meet the expectations of the community for fire and rescue related services. LFRA personnel are the most important resource. To assist with monitoring the Authority's success, the performance management model will continue to guide the initiatives within the Authority. This document identifies the primary goals and outcomes, and provides a method to measure our results against those identified goals. A more in depth review of goals and performance measures can be found in the adopted 2018 Strategic Plan and the Annual Report for each year. LFRA is Accredited through the Center for Public safety Excellence.

Loveland Fire Rescue Authority Funds

The **Loveland Fire Rescue Authority Fund** receives revenue for operating and capital expenses primarily from contributions from the City and the Loveland Rural Fire District. Additional revenues are generated from fees charged for services provided by both the Fire Operations and Community Safety Divisions. Expenditures from this fund are limited to the operations and capital needs of the Authority. The Fund is managed by the Fire Department. Details on the expenditures are in the Other Entities chapter. The Authority was created in 2012.

The **Loveland Fire Rescue Authority (LFRA) Employee Benefits Fund** was established at the end of 2016. LFRA no longer is on the City's Self-Insured Plan.

The **Loveland Fire Rescue Authority (LFRA) Fleet Replacement Fund** was established in 2017 to accumulate annual contributions towards the replacement of all fire rescue service rolling stock (apparatus, support vehicles and trailers) that will be owned by LFRA effective January 1, 2017. The annual contributions are calculated for each item based on the estimated replacement value and divided by the service life approved by the LFRA Board in the LFRA Capital Fixed Asset Policy. Each year's total calculated value will come from the LFRA Operating Fund, and therefore, each governing partner (City of Loveland and the Loveland Rural Fire Protection District) is contributing their share based on the intergovernmental agreement (City 82% and Rural District 18%).

The **Loveland Fire Rescue Authority Capital Projects Fund** is where all capital projects related to the Loveland Fire Rescue Authority are accounted for. Currently, the only existing project within this fund is the new construction of Fire Station 7.

Note: *The LFRA Capital Projects Fund Summary is not currently available. LFRA is in the process of incorporating a mid-year budget amendment for the Fire Station 7 construction project.*

The **Loveland Fire Rescue Authority Emergency Services Impact Fee Fund** is where the revenues associated with the Authority's Impact Fees are housed. The Authority has Intergovernmental Agreements with the City of Loveland, the City of Johnstown, and Larimer County for the collection of Impact Fees related to new construction.

Loveland Fire Rescue Authority (LFRA)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**1,084,384**	**3,349,289**	**7,450,828**	**2,540,970**	**(808,319)**	**-24.13%**
Revenues by Fund & Division						
Community Safety	322,009	210,500	210,500	251,700	41,200	19.6%
Station Operations	16,957	20,000	20,000	21,000	1,000	5.0%
Technical Response and Systems	2,422	-	-	-	-	0.0%
Equipment Maint & Replacement	11,224	-	80,275	-	-	0.0%
LFRA Administration	15,089,678	15,153,436	16,056,325	17,103,000	1,949,564	12.9%
LFRA General Fund	**15,442,290**	**15,383,936**	**16,367,100**	**17,375,700**	**1,991,764**	**12.9%**
Employee Benefits Administration	1,439,225	1,776,090	1,776,090	1,885,897	109,807	6.2%
LFRA Employee Benefits Fund	**1,439,225**	**1,776,090**	**1,776,090**	**1,885,897**	**109,807**	**6.2%**
LFRA Fleet Management	1,964,998	1,052,891	1,202,891	966,223	(86,668)	(8.2%)
LFRA Fleet Replacement Fund	**1,964,998**	**1,052,891**	**1,202,891**	**966,223**	**(86,668)**	**(8.2%)**
LFRA Administration	4,555,527	-	-	-	-	0.0%
LFRA Capital Projects Fund	**4,555,527**	**-**	**-**	**-**	**-**	**0.0%**
LFRA Administration	2,609,073	360,000	360,000	360,000	-	0.0%
LFRA Emergency Svcs Impact Fee Fund	**2,609,073**	**360,000**	**360,000**	**360,000**	**-**	**0.0%**
Total Revenues	**26,011,113**	**18,572,917**	**19,706,081**	**20,587,820**	**2,014,903**	**10.8%**
Revenues by Class						
Licenses & Permits	179,056	158,750	158,750	199,350	40,600	25.6%
Intergovern	15,076,905	15,378,782	16,281,671	17,173,846	1,795,064	11.7%
Miscellaneous	355,296	46,750	127,025	217,997	171,247	366.3%
Charges For Services	2,198,286	2,592,806	2,592,806	2,575,658	(17,148)	(0.7%)
Interest Income	85,331	45,829	45,829	45,000	(829)	(1.8%)
Debt Service	4,559,200	-	-	25,969	25,969	0.0%
Transfers In	2,881,283	-	150,000	-	-	0.0%
Fees	639,255	350,000	350,000	350,000	-	0.0%
Gain/Loss On Assets	36,500	-	-	-	-	0.0%
Total Revenues	**26,011,113**	**18,572,917**	**19,706,081**	**20,587,820**	**2,014,903**	**10.8%**

Loveland Fire Rescue Authority (LFRA)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Expenditures by Fund & Division						
Community Safety	731,153	831,526	831,526	819,591	(11,935)	(1.4%)
Station Operations	9,292,583	9,548,970	10,391,871	11,616,239	2,067,269	21.6%
Technical Response and Systems	123,036	163,616	207,177	160,277	(3,339)	(2.0%)
Equipment Maint & Replacement	1,753,501	2,062,171	2,370,190	1,852,664	(209,507)	(10.2%)
LFRA Administration	3,054,834	2,777,637	2,942,616	2,926,929	149,292	5.4%
LFRA General Fund	**14,955,106**	**15,383,920**	**16,743,380**	**17,375,700**	**1,991,780**	**12.9%**
Employee Benefits Administration	1,466,346	1,774,219	1,774,219	1,868,726	94,507	5.3%
LFRA Employee Benefits Fund	**1,466,346**	**1,774,219**	**1,774,219**	**1,868,726**	**94,507**	**5.3%**
LFRA Fleet Management	1,313,467	455,358	1,646,558	772,254	316,896	69.6%
LFRA Fleet Replacement Fund	**1,313,467**	**455,358**	**1,646,558**	**772,254**	**316,896**	**69.6%**
LFRA Administration	742,444	-	4,068,782	-	-	0.0%
LFRA Capital Projects Fund	**742,444**	**-**	**4,068,782**	**-**	**-**	**0.0%**
LFRA Administration	1,167,305	383,000	383,000	383,000	-	0.0%
LFRA Emergency Svcs Impact Fee Fund	**1,167,305**	**383,000**	**383,000**	**383,000**	**-**	**0.0%**
Total Expenditures & Capital	**19,644,669**	**17,996,497**	**24,615,939**	**20,399,680**	**2,403,183**	**13.4%**
Expenditures by Class						
Personal Services	10,786,140	10,951,774	11,663,569	13,021,337	2,069,563	18.9%
Supplies	517,336	385,695	1,126,803	400,898	15,203	3.9%
Purchased Services	4,054,303	4,210,016	4,615,424	4,221,096	11,080	0.3%
Administrative Overhead	1,298,802	1,358,062	1,358,062	1,413,318	55,256	4.1%
Debt Service-Exp	440,685	383,000	383,000	383,000	-	0.0%
Transfers	916,435	-	226,677	-	-	0.0%
Total Expenditures	**18,013,700**	**17,288,547**	**19,373,535**	**19,439,649**	**2,151,102**	**12.4%**
Equipment	1,230,017	455,358	1,282,759	772,254	316,896	69.6%
Land	-	-	95,200	-	-	0.0%
Infrastructure	400,951	252,592	3,864,445	187,777	(64,815)	(25.7%)
Total Capital Outlay	**1,630,969**	**707,950**	**5,242,404**	**960,031**	**252,081**	**35.6%**
Total Expenditures & Capital	**19,644,669**	**17,996,497**	**24,615,939**	**20,399,680**	**2,403,183**	**13.4%**
Expenditures by Operating vs. Capital						
Operating & Maintenance	16,656,580	16,905,547	18,763,858	19,056,649	2,151,102	12.7%
Capital & Depreciation	1,630,969	707,950	5,242,404	960,031	252,081	35.6%
Debt Service-Exp	440,685	383,000	383,000	383,000	-	0.0%
Transfers	916,435	-	226,677	-	-	0.0%
Total Expenditures & Capital	**19,644,669**	**17,996,497**	**24,615,939**	**20,399,680**	**2,403,183**	**13.4%**
Net Income	6,366,444	576,420	(4,909,858)	188,140	(388,280)	-67.36%
Ending Fund Balance	**7,450,828**	**3,925,709**	**2,540,970**	**2,729,110**	**(1,196,599)**	**-30.48%**

Loveland Fire Rescue Authority

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
FTEs by Fund						
Loveland Fire Rescue Authority	92.00	92.00	93.00	15.00	-	108.00
Total	**92.00**	**92.00**	**93.00**	**15.00**	**-**	**108.00**
FTEs by Division						
Community Safety	7.00	8.00	8.00	-	-	8.00
Station Operations	79.00	79.00	79.00	15.00	-	94.00
Administration	6.00	6.00	6.00	-	-	6.00
Total	**92.00**	**93.00**	**93.00**	**15.00**	**-**	**108.00**

2019 Mid-Year FTE Changes:

- Transfer 1.0 FTE Administrative Technician from Administration to Community Safety.
- Transfer 1.0 FTE Fire Lieutenant from Community Safety to Station Operations.
- Increase of 12.0 FTEs to staff new Fire Station 7 (3.0 FTE Firefighters, 3.0 FTE Fire Engineers, and 6.0 FTE Fire Lieutenants).
- Increase of 2.0 FTEs to provide additional Rovers (1.0 FTE Firefighters and 1.0 FTE Fire Lieutenant).
- Increase of 1.0 FTE Human Resources Analyst to provide administrative support to the Authority.

2020 Proposed FTE Changes:

- None

Loveland Fire Rescue Authority

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Estimated	2020 Projected
Station Operations					
Total # of Calls [1]	7,915	8,393	8,813	9,253	9,531
Average Response Time from Call to Arrival <6 minutes	68%	68%	68%	68%	N/A
Fire Contained to Room of Origin	77%	71%	71%	71%	75%
Property Value Loss (Based on Assessed Value)	$2,314,351	$2,680,164	$2,700,000	$2,700,000	N/A
Property Value Saved (Based on Assessed Value)	$20,067,486	$61,252,027	$22,000,000	$22,000,000	N/A
Fire Injuries and Fatalities	4	9	0	0	N/A
Community Safety					
Businesses Inspected and Fire Company Safety Visits	821	542	518	471	750
New Construction Planning/Site Review, Building Construction Permit Review, Fire Protection Permit Review and New Construction Inspections [2]	1,479	1,817	1,909	2,079	2,203

[1] Includes calls only for Loveland Fire and Rescue Authority. Calls received by Thompson Valley EMS are not included in this total.

[2] Increase projected at 6%; 2018 to 2019 increase was 8.1%

Downtown Development Authority

The Loveland Downtown Development Authority (DDA) was created in February 2015 under the laws of the State of Colorado, but did not have any revenue sources until the subsequent election of November 2017. The purpose of the DDA is to halt, prevent, and correct deterioration within the geographic boundaries identified as the "district," and to create and implement development plans for the district, utilizing tax increment financing (TIF) for the completion of authorized projects that are part of a comprehensive DDA development plan.

The DDA's Plan of Development (POD) includes the following projects:

- The Pulliam Building renovation
- The Foundry & public parking garage
- The Heartland block proposed redevelopment
- Funding for railroad quiet zones
- Underground electric power
- Beautification programs (including façade improvements)
- Pedestrian and circulation improvements

The DDA is responsible for the "hardscape" or physical improvements of the downtown, however, funding of the improvements is dependent upon significant private reinvestment. The POD is planned out for 30 years (if revenue stream is available).

Note: *The DDA has been receiving applicable sales and property tax revenues and is beginning to build a fund balance. This DDA Fund Summary was a late addition to the 2019 Budget. A $0 expenditure budget is proposed for the DDA, but this Fund Summary details 2019 Beginning Fund Balance and 2019 Total Revenues – these available resources are not included in the Other Entities roll-up Fund Summary or the Fund Summary Schedule due to the late nature of this addition. However, this does not present any appropriation concerns due to the initial 2019 DDA Budget being a $0 expenditure budget. A supplemental DDA budget will be brought forward during the first half of 2019 once more is known regarding DDA needs and plans for 2019.*

Loveland Downtown Development Authority (DDA)

	2018 Actuals	2019 Adopted	2019 Revised	2020 Adopted	2020 Adopted/ 2019 Adopted $ Change	2020 Adopted/ 2019 Adopted % Change
Beginning Fund Balance	**59,250**	**115,470**	**180,312**	**298,402**	**182,932**	**158.42%**
Revenues by Fund & Division						
Downtown Development Authority (DDA)	121,062	118,090	118,090	120,000	1,910	1.6%
Downtown Development Authority Fund	**121,062**	**118,090**	**118,090**	**120,000**	**1,910**	**1.6%**
Total Revenues	**121,062**	**118,090**	**118,090**	**120,000**	**1,910**	**1.6%**
Revenues by Class						
Taxes	120,999	118,090	118,090	119,000	910	0.8%
Interest Income	63	-	-	1,000	1,000	0.0%
Total Revenues	**121,062**	**118,090**	**118,090**	**120,000**	**1,910**	**1.6%**
Expenditures by Fund & Division						
Downtown Development Authority (DDA)	-	-	-	87,115	87,115	0.0%
Downtown Development Authority Fund	**-**	**-**	**-**	**87,115**	**87,115**	**0.0%**
Total Expenditures & Capital	**-**	**-**	**-**	**87,115**	**87,115**	**0.0%**
Expenditures by Class						
Transfers	-	-	-	87,115	87,115	0.0%
Total Expenditures & Capital	**-**	**-**	**-**	**87,115**	**87,115**	**0.0%**
Expenditures by Operating vs. Capital						
Transfers	-	-	-	87,115	87,115	0.0%
Total Expenditures & Capital	**-**	**-**	**-**	**87,115**	**87,115**	**0.0%**
Net Income	121,062	118,090	118,090	32,885	(85,205)	-72.15%
Ending Fund Balance	**180,312**	**233,560**	**298,402**	**331,287**	**97,727**	**41.84%**

2020-2029 Capital Program
By Fund
09/13/19

	2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total
Enterprise Funds												
Water Enterprise	$ 13,892,380	$ 3,701,928	$ 9,416,626	$ 13,641,842	$ 16,894,439	**$ 57,547,215**	$ 13,106,328	$ 12,463,381	$ 12,224,778	$ 8,697,804	$ 24,438,321	**$ 128,477,827**
Raw Water Enterprise	7,035,680	521,250	543,400	651,470	59,060	**8,810,860**	-	-	-	-	872,640	**9,683,500**
Wastewater Enterprise	5,672,850	4,034,761	14,890,595	4,867,070	20,174,904	**49,640,180**	4,753,911	12,021,982	4,557,701	4,332,859	7,862,133	**83,168,766**
Power Enterprise	17,694,952	14,505,960	15,547,050	14,069,991	19,293,843	**81,111,796**	10,861,618	25,643,741	17,443,448	18,333,238	14,659,493	**168,053,334**
Municipal Fiber Enterprise	513,997	375,537	90,365	91,656	1,197,647	**2,269,202**	1,237,054	1,278,098	335,224	3,934,123	2,295,748	**11,349,449**
Stormwater Enterprise	7,804,700	6,000,520	5,415,380	4,456,940	4,366,800	**28,044,340**	4,421,580	4,629,550	4,177,540	4,125,680	3,461,430	**48,860,120**
Golf Enterprise	676,856	2,562,546	486,947	1,142,470	229,402	**5,098,221**	1,874,117	561,520	261,672	593,659	836,454	**9,225,643**
Total Enterprise Funded CIP	**$ 53,291,415**	**$ 31,702,502**	**$ 46,390,363**	**$ 38,921,439**	**$ 62,216,095**	**$ 232,521,814**	**$ 36,254,608**	**$ 56,598,272**	**$ 4,056**	**$ 40,017,363**	**$ 54,426,219**	**$ 458,818,639**
Capital Expansion Fee Funds												
Parks CEF	$ 3,357,800	$ 827,500	$ 1,915,000	$ -	$ -	**$ 6,100,300**	$ -	$ 297,500	$ 3,731,950	$ -	$ -	**$ 10,129,750**
Recreation CEF	227,500	-	-	-	-	**227,500**	-	-	-	-	-	**227,500**
Trails CEF	650,000	-	-	-	-	**650,000**	-	-	1,781,640	252,500	252,500	**2,936,640**
Open Space CEF	-	-	-	300,000	2,400,000	**2,700,000**	900,000	500,000	500,000	500,000	500,000	**5,600,000**
Police CEF	-	-	-	-	-	**-**	-	-	-	-	-	**-**
Library CEF	-	-	-	-	-	**-**	-	-	-	-	-	**-**
Cultural Services CEF	-	-	-	-	-	**-**	-	-	-	-	-	**-**
General Government CEF	60,000	360,000	4,040,000	-	-	**4,460,000**	-	-	-	-	-	**4,460,000**
Streets CEF	3,117,788	1,859,535	1,792,268	4,924,390	2,397,806	**14,091,787**	3,315,916	963,529	1,907,892	3,020,410	4,878,017	**28,177,551**
Total Capital Expansion Fee Funds	**$ 7,413,088**	**$ 3,047,035**	**$ 7,747,268**	**$ 5,224,390**	**$ 4,797,806**	**$ 28,229,587**	**$ 4,215,916**	**$ 1,761,029**	**$ 7,921,482**	**$ 3,772,910**	**$ 5,630,517**	**$ 51,531,441**
Special Revenue Funds												
Transportation (street maintenance)	$ 5,795,452	$ 5,982,122	$ 6,176,600	$ 6,379,279	$ 6,590,568	**$ 30,924,021**	$ 6,810,896	$ 7,040,716	$ 7,280,503	$ 7,530,757	$ 7,792,683	**$ 67,379,576**
Conservation Trust	500,000	-	-	1,300,000	800,000	**2,600,000**	500,000	427,000	-	500,000	500,000	**4,527,000**
Park Improvement	101,000	101,000	-	101,000	101,000	**404,000**	101,000	272,700	-	-	-	**777,700**
Larimer County Open Space	1,530,250	1,151,500	4,045,000	1,953,000	2,149,000	**10,828,750**	1,302,000	1,255,000	3,555,000	555,000	1,025,000	**18,520,750**
Total Special Revenue Funds	**$ 7,926,702**	**$ 7,234,622**	**$ 10,221,600**	**$ 9,733,279**	**$ 9,640,568**	**$ 44,756,771**	**$ 8,713,896**	**$ 8,995,416**	**$ 10,835,503**	**$ 8,585,757**	**$ 9,317,683**	**$ 91,205,026**
General Funds												
TABOR Excess	$ 537,169	$ -	$ -	$ -	$ -	**$ 537,169**	$ -	$ -	$ -	$ -	$ -	**$ 537,169**
General Fund Unassigned	5,760,993	7,161,237	5,234,209	7,023,362	6,246,919	31,426,720	**9,221,425**	6,611,747	6,610,052	8,704,104	8,516,941	71,090,989
Total General Funds	**$ 6,298,162**	**$ 7,161,237**	**$ 5,234,209**	**$ 7,023,362**	**$ 6,246,919**	**$ 31,963,889**	**$ 9,221,425**	**$ 6,611,747**	**$ 6,610,052**	**$ 8,704,104**	**$ 8,516,941**	**$ 71,628,158**
Other												
Grants	$ 1,539,000	$ 329,000	$ 3,330,637	$ 1,361,496	$ -	**$ 6,560,133**	$ 1,546,000	$ 2,319,000	$ -	$ -	$ -	**$ 10,425,133**
Outside Revenue	500,000	704,600	667,400	500,000	250,000	**2,622,000**	-	-	-	-	-	**2,622,000**
Enterprise Funding (Traditionally Funded Projects)	240,000	240,000	-	-	-	**480,000**	-	-	-	-	-	**480,000**
Total Other	**$ 2,279,000**	**$ 1,273,600**	**$ 3,998,037**	**$ 1,861,496**	**$ 250,000**	**$ 9,662,133**	**$ 1,546,000**	**$ 2,319,000**	**$ -**	**$ -**	**$ -**	**$ 13,527,133**
Total Traditionally Funded CIP	**23,916,952**	**18,716,494**	**27,201,114**	**23,842,527**	**20,935,293**	**114,612,380**	**23,697,237**	**19,687,192**	**25,367,037**	**21,062,771**	**23,465,141**	**227,891,758**
Total CIP Expenditures	**$ 77,208,367**	**$ 50,418,996**	**$ 73,591,477**	**$ 62,763,966**	**$ 83,151,388**	**$ 302,377,423**	**$ 59,951,845**	**$ 76,285,464**	**$ 25,371,093**	**$ 61,080,134**	**$ 77,891,360**	**$ 686,710,397**

2020-2029 Capital Program - General Fund Agencies
By Project
09/13/19

Red Font	Annual Program without changes
Bolded Red Font	**Annual Project with changes**
Green Font	New Project
Blue Font	Existing Project with changes
Black Font	Existing Project no changes

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	10 Year Total	
	Revenue													
A	**Beginning Balance**	**$ 35,764,176**	**$ 35,729,906**	**$ 42,346,961**	**$ 41,057,049**	**$ 41,541,291**	**35,764,176**	**$ 50,237,314**	**$ 54,889,715**	**$ 60,632,055**	**$ 62,226,653**	**$ 67,291,817**	**331,041,729**	A
B	Less Operating Expenditures (not available for Capital Projects)	$ (1,604,910)	$ (1,654,857)	$ (1,737,266)	$ (1,812,324)	$ (1,895,508)	**(8,704,866)**	$ (1,974,683)	$ (2,070,127)	$ (2,149,970)	$ (2,245,479)	$ (2,315,297)	**(19,460,421)**	B
C	Current Year - New Revenues	10,336,852	10,824,616	11,541,564	12,182,189	13,043,437	**57,928,658**	13,353,432	12,667,723	11,771,500	11,369,571	13,582,808	**120,673,692**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures	421,399	450,369	546,393	581,653	626,341	**2,626,154**	730,193	851,842	1,053,429	936,645	969,785	**7,168,049**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)	2,671,749	2,702,234	2,732,718	2,763,203	2,793,688	**13,663,592**	2,824,172	2,854,656	2,885,140	2,915,625	2,946,795	**28,089,980**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)	3,123,703	3,279,888	3,443,882	3,616,076	3,796,880	**17,260,429**	3,986,724	4,186,060	4,395,363	4,615,132	4,845,888	**39,289,596**	F
G	Rental Revenue (Good Times; related to Streets CEF only)	19,500	19,500	19,500	19,500	19,500	**97,500**	19,500	19,500	19,500	19,500	19,500	**195,000**	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027	235,563	235,563	235,563	235,563	235,563	**1,177,815**	235,563	235,563	235,563	-	-	**1,884,504**	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026	196,983	196,983	196,983	196,983	196,983	**984,915**	196,983	27,255	47,007	-	-	**1,256,160**	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)	47,007	47,007	47,007	47,007	47,007	**235,035**	47,007	47,007	-	-	-	**329,049**	J
	Total Resources	**$ 51,212,021**	**$ 51,831,209**	**$ 59,373,305**	**$ 58,886,899**	**$ 60,405,182**	**$ 121,033,409**	**$ 69,656,205**	**$ 73,709,195**	**$ 78,889,586**	**$ 79,837,647**	**$ 87,341,297**	**$ 510,467,338**	
	Expenditures													
	Capital Projects													
1	**FAC - Annual Facilities Major Maintenance**	**464,239**	**478,284**	**492,843**	**507,702**	**522,856**	**2,465,924**	**539,237**	**560,079**	**570,162**	**586,559**	**609,296**	**5,331,257**	1
2	FAC - CNG Fueling Station	499,000	533,600	167,400	-	-	1,200,000	-	-	-	-	-	1,200,000	2
3	FAC - Fleet Garage Expansion	-	300,000	4,040,000	-	-	4,340,000	-	-	-	-	-	4,340,000	3
4	FAC - Fuel Island Replacement	1,262,500	-	-	-	-	1,262,500	-	-	-	-	-	1,262,500	4
5	FAC - Pulliam Building (Phase II)	1,250,000	1,000,000	1,000,000	1,000,000	500,000	4,750,000	-	-	-	-	-	4,750,000	5
6	FLEET - 2 New C lass 8 Dump Trucks	300,000	300,000	-	-	-	600,000	-	-	-	-	-	600,000	6
7	P&R - ADA Facility Updates	303,000	303,000	303,000	202,000	-	1,111,000	-	-	-	-	-	1,111,000	7
8	P&R - Fairgrounds Park - Phase II	-	200,000	1,515,000	-	-	1,715,000	-	-	-	-	-	1,715,000	8
9	P&R - Kroh Park - Phase II	-	-	-	-	-	-	-	297,500	3,731,950	-	-	4,029,450	9
10	P&R - Neighborhood Park	3,157,800	-	-	-	-	3,157,800	-	-	-	-	-	3,157,800	10
11	P&R - North Lake Miniature Train	-	-	-	-	-	-	-	272,700	-	-	-	272,700	11
12	P&R - Open Lands Acquisitions & Developments OL	1,530,250	1,151,500	4,045,000	2,253,000	4,549,000	13,528,750	2,202,000	1,755,000	4,055,000	1,055,000	1,525,000	24,120,750	12
13	P&R - Park Renovation Projects	101,000	101,000	-	101,000	101,000	404,000	101,000	-	-	-	-	505,000	13
14	P&R - Park Water Acquisition	200,000	400,000	400,000	-	-	1,000,000	-	-	-	-	-	1,000,000	14
15	P&R - Parks & Recreation Center Land Acquisition	227,500	227,500	-	-	-	455,000	-	-	-	-	-	455,000	15
16	P&R - Recreation Trails	1,150,000	-	-	1,300,000	800,000	3,250,000	500,000	427,000	1,781,640	752,500	752,500	7,463,640	16
17	TRANS - 29th and Madison Intersection Improvements	-	-	-	2,027,070	-	2,027,070	-	-	-	-	-	2,027,070	17
18	TRANS - 29th/Madison Intersec. and Corridor Design	734,825	420,895	363,930	-	-	1,519,650	-	-	-	-	-	1,519,650	18
19	TRANS - 37th and Madison Intersection Improvements	-	-	-	-	2,027,070	2,027,070	-	-	-	-	-	2,027,070	19
20	TRANS - 37th St. Improvements-US 287 to Dry Creek	1,919,000	-	-	-	-	1,919,000	-	-	-	-	-	1,919,000	20
21	TRANS - 57th and Taft Intersection Improvements	-	-	-	-	-	-	-	152,000	1,375,115	-	-	1,527,115	21
22	TRANS - 57th and Wilson Intersection Improvements	82,500	749,925	-	-	-	832,425	-	-	-	-	-	832,425	22
23	TRANS - 57th Reconstruction - Wilson to Taft	-	-	-	-	-	-	-	-	300,000	5,252,000	-	5,552,000	23
24	TRANS - Annual Bike Route Signing and Striping	20,000	20,000	35,000	35,000	35,000	145,000	35,000	35,000	35,000	35,000	40,000	325,000	24
25	**TRANS - Annual Bike, PED and ADA Ramps**	**511,385**	**526,742**	**542,560**	**558,801**	**575,581**	**2,715,069**	**592,865**	**610,668**	**628,954**	**647,841**	**667,295**	**5,862,692**	**25**
26	TRANS - Annual Bridge Maintenance	179,948	188,380	197,066	306,862	316,078	1,188,334	325,570	335,345	345,414	355,777	366,450	2,916,890	26
27	TRANS - Annual Extended Projects	50,500	50,500	202,000	202,000	202,000	707,000	202,000	202,000	202,000	202,000	202,000	1,717,000	27
28	TRANS - Annual ITS and Communications Program	133,244	142,571	152,550	163,229	174,654	766,248	186,880	199,963	213,960	228,938	244,963	1,840,952	28
29	TRANS - Annual Right-of-Way (ROW) Acquisition	200,000	200,000	200,000	200,000	200,000	1,000,000	200,000	200,000	200,000	200,000	200,000	2,000,000	29
30	TRANS - Annual Small Capital Projects	101,000	101,000	101,000	101,000	101,000	505,000	101,000	101,000	101,000	101,000	101,000	1,010,000	30
31	TRANS - Boise Traffic Calming - US34 to Park Dr.	191,727	1,936,446	-	-	-	2,128,173	-	-	-	-	-	2,128,173	31
32	TRANS - Boyd Lake Ave. - LCR 20E to Mtn. Lion Dr.	-	-	-	-	348,000	348,000	3,157,260	-	-	-	-	3,505,260	32
33	TRANS - Cleveland Avenue Traffic Calming Study	170,000	-	-	-	-	170,000	-	-	-	-	-	170,000	33
34	TRANS - Developer Reimbursements	374,000	269,000	152,000	52,000	-	847,000	-	-	-	-	-	847,000	34
35	TRANS - Madison Ave Improve - Silver Leaf to 29th	-	-	-	3,199,680	-	3,199,680	-	-	-	-	-	3,199,680	35
36	TRANS - Madison Avenue Improvements - 29th to 37th	-	-	-	-	-	-	2,014,799	-	-	-	-	2,014,799	36

2020-2029 Capital Program - General Fund Agencies
By Project
09/13/19

Red Font	Annual Program without changes
Bolded Red Font	**Annual Project with changes**
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Blue Font	Existing Project with changes
Black Font	Existing Project no changes

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	10 Year Total	
37	TRANS - Mill Levy Pass-Through to Larimer County	200,000	200,000	-	-	-	400,000	-	-	-	-	-	400,000	37
38	TRANS - Monroe and 33rd Intersection Improvements	-	-	-	-	-	-	-	50,000	454,500	-	-	504,500	38
39	**TRANS - Rehab - Street Rehabilitation Program**	**7,320,334**	**8,416,151**	**8,413,620**	**10,151,930**	**9,710,054**	**44,012,089**	**10,744,458**	**10,296,185**	**11,372,342**	**10,912,156**	**12,084,577**	**99,421,807**	**39**
40	TRANS - Taft and Eisenhower Intersection Improve.	-	500,000	4,713,694	-	-	5,213,694	-	-	-	-	-	5,213,694	40
41	TRANS - Taft Avenue Widening - Westshore to 22nd	-	-	-	-	-	-	-	-	-	734,000	6,672,060	7,406,060	41
42	TRANS - Traffic Optimization (Phase II)	800,000	-	-	-	-	800,000	-	-	-	-	-	800,000	42
43	TRANS - US 34 Widening - Centerra to LCR 3	-	-	-	-	773,000	773,000	2,795,168	4,192,752	-	-	-	7,760,920	43
44	TRANS - US 34 Widening - Denver to Rocky Mountain	483,200	-	164,451	1,481,253	-	2,128,904	-	-	-	-	-	2,128,904	44
	Subtotal Capital Projects	**$ 23,916,952**	**$ 18,716,494**	**$ 27,201,114**	**$ 23,842,527**	**$ 20,935,293**	**$ 114,612,380**	**$ 23,697,237**	**$ 19,687,192**	**$ 25,367,037**	**$ 21,062,771**	**$ 23,465,141**	**$ 227,891,758**	
	Total Capital Expenditures	**$ 23,916,952**	**$ 18,716,494**	**$ 27,201,114**	**$ 23,842,527**	**$ 20,935,293**	**$ 114,612,380**	**$ 23,697,237**	**$ 19,687,192**	**$ 25,367,037**	**$ 21,062,771**	**$ 23,465,141**	**$ 227,891,758**	
	Reserve for Future Capital Projects	**$ 27,295,069**	**$ 33,114,715**	**$ 32,172,191**	**$ 35,044,372**	**$ 39,469,889**	**$ 6,421,029**	**$ 45,958,968**	**$ 54,022,003**	**$ 53,522,549**	**$ 58,774,876**	**63,876,156**	**$ 282,575,580**	

2020-2029 Traditionally Funded (General Fund Agencies) Capital Program

By Year

09/13/19

Red Font	Annual Program without changes
Bolded Red Font	**Annual Project with changes**
Green Font	New Project
Blue Font	Existing Project with changes
Black Font	Existing Project no changes

	2020 Revenue Sources	General Fund: TABOR Excess	General Fund: General Fund Transfer	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance	537,169	5,760,993		2,837,603	10,127,994	421,980	678,341	571,010	2,230,796	437,340	960,903	1,198,858	495,322	619,562	6,607,305	1,539,000	500,000	240,000	**35,764,176**	A
B	Less Operating Expenditures (not available for Capital Projects)														(360,000)	(1,244,910)				**(1,604,910)**	B
C	Current Year - New Revenues				1,783,455	706,246	236,736	397,201	492,132	324,585	270,656	598,007	2,200,000	56,686	743,700	2,527,448				**10,336,852**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				43,983	156,984	6,541	10,514	8,851	34,577	6,779	14,894	18,582	7,677	9,603	102,413				**421,399**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,671,749																**2,671,749**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,123,703																**3,123,703**	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							**19,500**	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								**235,563**	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							**196,983**	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								**47,007**	J
	Total Resources	$ 537,169	$ 5,760,993	$ 5,795,452	$ 4,694,008	$ 11,052,147	$ 665,257	$ 1,115,024	$ 1,071,993	$ 2,642,288	$ 841,013	$ 1,732,755	$ 3,460,115	$ 559,686	$ 1,012,865	$ 7,992,257	$ 1,539,000	$ 500,000	$ 240,000	**$ 51,212,021**	
	2020 Projects																				
1	FAC - Pulliam Building (Phase II)		750,000															500,000		**1,250,000**	1
2	**TRANS - Street Rehabilitation Program**	**537,169**	**987,713**	**5,795,452**																**7,320,334**	2
3	TRANS - US 34 Widening - Denver to Rocky Mountain		42,237										40,963				400,000			**483,200**	3
4	TRANS - 29th/Madison Intersec. and Corridor Design		450,000										284,825							**734,825**	4
5	TRANS - 57th and Wilson Intersection Improvements		16,500										66,000							**82,500**	5
6	TRANS - Boise Traffic Calming - US34 to Park Dr.		191,727																	**191,727**	6
7	P&R - ADA Facility Updates		303,000																	**303,000**	7
8	P&R - Neighborhood Park				3,157,800															**3,157,800**	8
9	P&R - Open Lands Acquisitions & Developments OL															1,530,250				**1,530,250**	9
10	P&R - Park Renovation Projects													101,000						**101,000**	10
11	P&R - Recreation Trails						650,000								500,000					**1,150,000**	11
12	P&R - Parks & Recreation Center Land Acquisition					227,500														**227,500**	12
13	P&R - Park Water Acquisition				200,000															**200,000**	13
14	TRANS - 37th St. Improvements-US 287 to Dry Creek												1,919,000							**1,919,000**	14
15	TRANS - Annual Bike Route Signing and Striping		10,000										10,000							**20,000**	15
16	**TRANS - Annual Bike, PED and ADA Ramps**		**511,385**																	**511,385**	16
17	TRANS - Annual Bridge Maintenance		179,948																	**179,948**	17
18	TRANS - Annual Extended Projects		50,500																	**50,500**	18
19	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							**200,000**	19
20	TRANS - Annual Small Capital Projects												101,000							**101,000**	20
21	TRANS - Developer Reimbursements		16,000										358,000							**374,000**	21
22	TRANS - Mill Levy Pass-Through to Larimer County		200,000																	**200,000**	22
23	TRANS - Cleveland Avenue Traffic Calming Study		170,000																	**170,000**	23
24	TRANS - Annual ITS and Communications Program		133,244																	**133,244**	24
25	TRANS - Traffic Optimization (Phase II)		22,000										138,000				640,000			**800,000**	25
26	**FAC - Annual Facilities Major Maintenance**		**464,239**																	**464,239**	26
27	FAC - Fuel Island Replacement		1,262,500																	**1,262,500**	27
28	FAC - CNG Fueling Station																499,000			**499,000**	28
29	FLEET - 2 New Class 8 Dump Trucks											60,000							240,000	**300,000**	29
	Total 2020 Project Costs	$ 537,169	$ 5,760,993	$ 5,795,452	$ 3,357,800	$ 227,500	$ 650,000	$ -	$ -	$ -	$ -	$ 60,000	$ 3,117,788	$ 101,000	$ 500,000	$ 1,530,250	$ 1,539,000	$ 500,000	$ 240,000	**$ 23,916,952**	
	2020 Ending Balance	$ -	$ -	$ -	$ 1,336,208	$ 10,824,647	$ 15,257	$ 1,115,024	$ 1,071,993	$ 2,642,288	$ 841,013	$ 1,672,755	$ 342,327	$ 458,686	$ 512,865	$ 6,462,007	$ -	$ -	$ -	**$ 27,295,069**	

2020-2029 Traditionally Funded (General Fund Agencies) Capital Program

By Year

09/13/19

Red Font	Annual Program without changes
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Blue Font	Existing Project with changes
Black Font	Existing Project no changes

	2021 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		7,161,237		1,336,208	10,824,647	15,257	1,115,024	1,071,993	2,642,288	841,013	1,672,755	342,327	458,686	512,865	6,462,007	329,000	704,600	240,000	35,729,906	A
B	Less Operating Expenditures (not available for Capital Projects)														(372,600)	(1,282,257)				(1,654,857)	B
C	Current Year - New Revenues				1,737,172	687,918	230,592	386,893	482,169	316,161	263,632	585,901	2,155,463	57,235	1,347,419	2,574,060				10,824,616	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				22,047	178,607	252	18,398	17,688	43,598	13,877	27,600	5,648	7,568	8,462	106,623				450,369	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,702,234																2,702,234	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,279,888																3,279,888	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007	J
	Total Resources	$ -	$ 7,161,237	$ 5,982,122	$ 3,124,396	$ 11,752,095	$ 246,101	$ 1,549,283	$ 1,571,850	$ 3,054,377	$ 1,244,760	$ 2,445,208	$ 2,546,114	$ 523,489	$ 1,496,146	$ 7,860,433	$ 329,000	$ 704,600	$ 240,000	$ 51,831,209	
	2021 Projects																				
1	FAC - Pulliam Building (Phase II)		500,000															500,000		1,000,000	1
2	**TRANS - Street Rehabilitation Program**		**2,434,029**	**5,982,122**																8,416,151	2
3	TRANS - 29th/Madison Intersec. and Corridor Design		76,000										344,895							420,895	3
4	TRANS - 57th and Wilson Intersection Improvements		149,985										599,940							749,925	4
5	TRANS - Boise Traffic Calming - US34 to Park Dr.		1,936,446																	1,936,446	5
6	TRANS - Taft and Eisenhower Intersection Improve.		155,500										344,500							500,000	6
7	P&R - ADA Facility Updates		303,000																	303,000	7
8	P&R - Fairgrounds Park - Phase II				200,000															200,000	8
9	P&R - Open Lands Acquisitions & Developments OL															1,151,500				1,151,500	9
10	P&R - Park Renovation Projects													101,000						101,000	10
11	P&R - Parks & Recreation Center Land Acquisition				227,500															227,500	11
12	P&R - Park Water Acquisition				400,000															400,000	12
13	TRANS - Annual Bike Route Signing and Striping		10,000										10,000							20,000	13
14	**TRANS - Annual Bike, PED and ADA Ramps**		**526,742**																	526,742	14
15	TRANS - Annual Bridge Maintenance		188,380																	188,380	15
16	TRANS - Annual Extended Projects		50,500																	50,500	16
17	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							200,000	17
18	TRANS - Annual Small Capital Projects												101,000							101,000	18
19	TRANS - Developer Reimbursements		9,800										259,200							269,000	19
20	TRANS - Mill Levy Pass-Through to Larimer County		200,000																	200,000	20
21	TRANS - Annual ITS and Communications Program		142,571																	142,571	21
22	**FAC - Annual Facilities Major Maintenance**		**478,284**																	478,284	22
23	FAC - Fleet Garage Expansion											300,000	-				-			300,000	23
24	FAC - CNG Fueling Station																329,000	204,600		533,600	24
25	FLEET - 2 New Class 8 Dump Trucks											60,000							240,000	300,000	25
	Total 2021 Project Costs	$ -	$ 7,161,237	$ 5,982,122	$ 827,500	$ -	$ -	$ -	$ -	$ -	$ -	$ 360,000	$ 1,859,535	$ 101,000	$ -	$ 1,151,500	$ 329,000	$ 704,600	$ 240,000	$ 18,716,494	
	2021 Ending Balance	$ -	$ -	$ -	$ 2,296,896	$ 11,752,095	$ 246,101	$ 1,549,283	$ 1,571,850	$ 3,054,377	$ 1,244,760	$ 2,085,208	$ 686,579	$ 422,489	$ 1,496,146	$ 6,708,933	$ -	$ -	$ -	$ 33,114,715	

	2022 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		5,234,209		2,296,896	11,752,095	246,101	1,549,283	1,571,850	3,054,377	1,244,760	2,085,208	686,579	422,489	1,496,146	6,708,933	3,330,637	667,400	-	42,346,961	A
B	Less Operating Expenditures (not available for Capital Projects)														(385,641)	(1,351,625)				(1,737,266)	B
C	Current Year - New Revenues				2,052,535	812,801	272,454	457,129	573,039	373,557	311,491	696,321	2,561,685	57,791	751,156	2,621,604				11,541,564	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				37,899	193,910	4,061	25,563	25,936	50,397	20,539	34,406	11,329	6,971	24,686	110,697				546,393	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,732,718																2,732,718	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,443,882																3,443,882	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007	J
	Total Resources	$ -	$ 5,234,209	$ 6,176,600	$ 4,416,298	$ 12,819,728	$ 522,615	$ 2,060,944	$ 2,170,825	$ 3,530,661	$ 1,703,028	$ 2,974,886	$ 3,302,267	$ 487,251	$ 1,886,347	$ 8,089,609	$ 3,330,637	$ 667,400	$ -	$ 59,373,305	
	2022 Projects																				
1	FAC - Pulliam Building (Phase II)		500,000															500,000		1,000,000	1
2	**TRANS - Street Rehabilitation Program**		**2,237,020**	**6,176,600**																8,413,620	2
3	TRANS - US 34 Widening - Denver to Rocky Mountain		83,541										80,910							164,451	3
4	TRANS - Taft and Eisenhower Intersection Improve.		430,129										952,928				3,330,637			4,713,694	4
5	P&R - ADA Facility Updates		303,000																	303,000	5
6	P&R - Fairgrounds Park - Phase II				1,515,000															1,515,000	6
7	P&R - Open Lands Acquisitions & Developments OL															4,045,000				4,045,000	7
8	P&R - Park Water Acquisition				400,000															400,000	8
9	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							35,000	9
10	**TRANS - Annual Bike, PED and ADA Ramps**		**542,560**																	542,560	10
11	TRANS - Annual Bridge Maintenance		197,066																	197,066	11
12	TRANS - Annual Extended Projects		202,000																	202,000	12
13	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							200,000	13
14	TRANS - Annual Small Capital Projects												101,000							101,000	14
15	TRANS - Developer Reimbursements												152,000							152,000	15
16	TRANS - Annual ITS and Communications Program		152,550																	152,550	16
17	**FAC - Annual Facilities Major Maintenance**		**492,843**																	492,843	17
18	FAC - Fleet Garage Expansion											4,040,000								4,040,000	18
19	TRANS - 29th/Madison Intersec. and Corridor Design		76,000										287,930							363,930	19
20	FAC - CNG Fueling Station																-	167,400		167,400	20
	Total 2022 Project Costs	$ -	$ 5,234,209	$ 6,176,600	$ 1,915,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,040,000	$ 1,792,268	$ -	$ -	$ 4,045,000	$ 3,330,637	$ 667,400	$ -	$ 27,201,114	
	2022 Ending Balance	$ -	$ -	$ -	$ 2,501,298	$ 12,819,728	$ 522,615	$ 2,060,944	$ 2,170,825	$ 3,530,661	$ 1,703,028	$ (1,065,114)	$ 1,509,999	$ 487,251	$ 1,886,347	$ 4,044,609	$ -	$ -	$ -	$ 32,172,191	

2020-2029 Traditionally Funded (General Fund Agencies) Capital Program

By Year

09/13/19

Red Font	Annual Program without changes
Bolded Red Font	**Annual Project with changes**
Green Font	New Project
Blue Font	Existing Project with changes
Black Font	Existing Project no changes

	2023 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		7,023,362		2,501,298	12,819,728	522,615	2,060,944	2,170,825	3,530,661	1,703,028	(1,065,114)	1,509,999	487,251	1,886,347	4,044,609	1,361,496	500,000	-	41,057,049	A
B	Less Operating Expenditures (not available for Capital Projects)														(399,138)	(1,413,186)				(1,812,324)	B
C	Current Year - New Revenues				2,195,209	869,300	291,392	488,905	616,463	399,523	333,144	749,087	2,755,804	58,352	754,911	2,670,099				12,182,189	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				43,773	224,345	9,146	36,067	37,989	61,787	29,803	-	26,425	8,527	33,011	70,781				581,653	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,763,203																2,763,203	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,616,076																3,616,076	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007	J
	Total Resources	$ -	$ 7,023,362	$ 6,379,279	$ 4,769,247	$ 13,974,297	$ 823,153	$ 2,614,883	$ 2,825,277	$ 4,044,300	$ 2,192,212	$ (157,076)	$ 4,334,903	$ 554,130	$ 2,275,131	$ 5,372,303	$ 1,361,496	$ 500,000	$ -	$ 58,886,899	
	2023 Projects																				
1	FAC - Pulliam Building (Phase II)		500,000															500,000		1,000,000	1
2	**TRANS - Street Rehabilitation Program**		**3,772,651**	**6,379,279**																10,151,930	2
3	TRANS - US 34 Widening - Denver to Rocky Mountain		60,836										58,921				1,361,496			1,481,253	3
4	P&R - ADA Facility Updates		202,000																	202,000	4
5	P&R - Open Lands Acquisitions & Developments OL							300,000								1,953,000				2,253,000	5
6	P&R - Park Renovation Projects													101,000						101,000	6
7	P&R - Recreation Trails														1,300,000					1,300,000	7
8	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							35,000	8
9	**TRANS - Annual Bike, PED and ADA Ramps**		**558,801**																	558,801	9
10	TRANS - Annual Bridge Maintenance		306,862																	306,862	10
11	TRANS - Annual Extended Projects		202,000																	202,000	11
12	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							200,000	12
13	TRANS - Annual Small Capital Projects												101,000							101,000	13
14	TRANS - Developer Reimbursements												52,000							52,000	14
15	TRANS - Annual ITS and Communications Program		163,229																	163,229	15
16	**FAC - Annual Facilities Major Maintenance**		**507,702**																	507,702	16
17	TRANS - Madison Ave Improve - Silver Leaf to 29th		326,367										2,873,313							3,199,680	17
18	TRANS - 29th and Madison Intersection Improvements		405,414										1,621,656							2,027,070	18
	Total 2023 Project Costs	$ -	$ 7,023,362	$ 6,379,279	$ -	$ -	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ 4,924,390	$ 101,000	$ 1,300,000	$ 1,953,000	$ 1,361,496	$ 500,000	$ -	$ 23,842,527	
	2023 Ending Balance	$ -	$ -	$ -	$ 4,769,247	$ 13,974,297	$ 823,153	$ 2,314,883	$ 2,825,277	$ 4,044,300	$ 2,192,212	$ (157,076)	$ (589,487)	$ 453,130	$ 975,131	$ 3,419,303	$ -	$ -	$ -	$ 35,044,372	

	2024 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		6,246,919		4,769,247	13,974,297	823,153	2,314,883	2,825,277	4,044,300	2,192,212	(157,076)	(589,487)	453,130	975,131	3,419,303	-	250,000	-	41,541,291	A
B	Less Operating Expenditures (not available for Capital Projects)														(427,567)	(1,467,941)				(1,895,508)	B
C	Current Year - New Revenues				2,391,377	946,982	317,432	532,594	675,486	435,225	362,914	820,808	3,019,658	58,918	762,479	2,719,564				13,043,437	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				83,462	244,550	14,405	40,510	49,442	70,775	38,364	-	-	7,930	17,065	59,838				626,341	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,793,688																2,793,688	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,796,880																3,796,880	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007	J
	Total Resources	$ -	$ 6,246,919	$ 6,590,568	$ 7,273,054	$ 15,226,752	$ 1,154,990	$ 2,916,956	$ 3,550,206	$ 4,602,631	$ 2,719,728	$ 822,683	$ 2,472,846	$ 519,978	$ 1,327,108	$ 4,730,764	$ -	$ 250,000	$ -	$ 60,405,182	
	2024 Projects																				
1	FAC - Pulliam Building (Phase II)		250,000															250,000		500,000	1
2	**TRANS - Street Rehabilitation Program**		**3,119,486**	**6,590,568**																9,710,054	2
3	TRANS - US 34 Widening - Centerra to LCR 3		573,566										199,434							773,000	3
4	TRANS - Boyd Lake Ave. - LCR 20E to Mtn. Lion Dr.		89,784										258,216							348,000	4
5	P&R - Open Lands Acquisitions & Developments OL							2,400,000								2,149,000				4,549,000	5
6	P&R - Park Renovation Projects													101,000						101,000	6
7	P&R - Recreation Trails														800,000					800,000	7
8	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							35,000	8
9	**TRANS - Annual Bike, PED and ADA Ramps**		**575,581**																	575,581	9
10	TRANS - Annual Bridge Maintenance		316,078																	316,078	10
11	TRANS - Annual Extended Projects		202,000																	202,000	11
12	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							200,000	12
13	TRANS - Annual Small Capital Projects												101,000							101,000	13
14	TRANS - Annual ITS and Communications Program		174,654																	174,654	14
15	**FAC - Annual Facilities Major Maintenance**		**522,856**																	522,856	15
16	TRANS - 37th and Madison Intersection Improvements		405,414										1,621,656							2,027,070	16
	Total 2024 Project Costs	$ -	$ 6,246,919	$ 6,590,568	$ -	$ -	$ -	$ 2,400,000	$ -	$ -	$ -	$ -	$ 2,397,806	$ 101,000	$ 800,000	$ 2,149,000	$ -	$ 250,000	$ -	$ 20,935,293	
	2024 Ending Balance	$ -	$ -	$ -	$ 7,273,054	$ 15,226,752	$ 1,154,990	$ 516,956	$ 3,550,206	$ 4,602,631	$ 2,719,728	$ 822,683	$ 75,040	$ 418,978	$ 527,108	$ 2,581,764	$ -	$ -	$ -	$ 39,469,889	

2020-2029 Traditionally Funded (General Fund Agencies) Capital Program

By Year

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Red Font	Annual Program without changes
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Black Font	Existing Project no changes

	2025 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		9,221,425		7,273,054	15,226,752	1,154,990	516,956	3,550,206	4,602,631	2,719,728	822,683	75,040	418,978	527,108	2,581,764	1,546,000	-	-	**50,237,314**	A
B	Less Operating Expenditures (not available for Capital Projects)														(442,532)	(1,532,151)				**(1,974,683)**	B
C	Current Year - New Revenues				2,448,770	969,710	325,050	545,377	695,751	445,671	371,624	845,432	3,110,248	59,490	766,292	2,770,019				**13,353,432**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				134,552	281,695	21,367	9,564	65,679	85,149	50,315	15,220	1,388	7,751	9,751	47,763				**730,193**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,824,172																**2,824,172**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,986,724																**3,986,724**	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							**19,500**	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								**235,563**	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							**196,983**	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								**47,007**	J
	Total Resources	$ -	$ 9,221,425	$ 6,810,896	$ 9,885,344	$ 16,539,079	$ 1,501,407	$ 1,100,864	$ 4,311,635	$ 5,185,780	$ 3,267,905	$ 1,842,286	$ 3,229,352	$ 486,219	$ 860,619	$ 3,867,394	$ 1,546,000	$ -	$ -	$ 69,656,205	
	2025 Projects																				
1	**TRANS - Street Rehabilitation Program**		**3,933,562**	**6,810,896**																**10,744,458**	1
2	TRANS - US 34 Widening - Centerra to LCR 3		926,882										322,286				1,546,000			**2,795,168**	2
3	TRANS - Boyd Lake Ave. - LCR 20E to Mtn. Lion Dr.		814,573										2,342,687							**3,157,260**	3
4	P&R - Open Lands Acquisitions & Developments OL							900,000								1,302,000				**2,202,000**	4
5	P&R - Park Renovation Projects													101,000						**101,000**	5
6	P&R - Recreation Trails														500,000					**500,000**	6
7	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							**35,000**	7
8	**TRANS - Annual Bike, PED and ADA Ramps**		**592,865**																	**592,865**	8
9	TRANS - Annual Bridge Maintenance		325,570																	**325,570**	9
10	TRANS - Annual Extended Projects		202,000																	**202,000**	10
11	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							**200,000**	11
12	TRANS - Annual Small Capital Projects												101,000							**101,000**	12
13	TRANS - Annual ITS and Communications Program		186,880																	**186,880**	13
14	**FAC - Annual Facilities Major Maintenance**		**539,237**																	**539,237**	14
15	TRANS - Madison Avenue Improvements - 29th to 37th		1,682,356										332,443							**2,014,799**	15
	Total 2025 Project Costs	$ -	$ 9,221,425	$ 6,810,896	$ -	$ -	$ -	$ 900,000	$ -	$ -	$ -	$ -	$ 3,315,916	$ 101,000	$ 500,000	$ 1,302,000	$ 1,546,000	$ -	$ -	$ 23,697,237	
	2025 Ending Balance	$ -	$ -	$ -	$ 9,885,344	$ 16,539,079	$ 1,501,407	$ 200,864	$ 4,311,635	$ 5,185,780	$ 3,267,905	$ 1,842,286	$ (86,564)	$ 385,219	$ 360,619	$ 2,565,394	$ -	$ -	$ -	$ 45,958,968	

	2026 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		6,611,747		9,885,344	16,539,079	1,501,407	200,864	4,311,635	5,185,780	3,267,905	1,842,286	(86,564)	385,219	360,619	2,565,394	2,319,000	-	-	**54,889,715**	A
B	Less Operating Expenditures (not available for Capital Projects)														(458,021)	(1,612,106)				**(2,070,127)**	B
C	Current Year - New Revenues				2,256,786	893,684	299,566	502,619	644,961	410,730	342,488	783,716	2,883,199	58,368	770,123	2,821,482				**12,667,723**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				182,879	305,973	27,776	3,716	79,765	95,937	60,456	34,082	-	7,127	6,671	47,460				**851,842**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,854,656																**2,854,656**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,186,060																**4,186,060**	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							**19,500**	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								**235,563**	H
I	Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				4,008	4,008		4,008		4,008	4,008	4,008	3,207							**27,255**	I
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								**47,007**	J
	Total Resources	$ -	$ 6,611,747	$ 7,040,716	$ 12,329,017	$ 17,774,700	$ 1,828,749	$ 711,208	$ 5,036,361	$ 5,719,817	$ 3,772,127	$ 2,794,075	$ 2,819,342	$ 450,713	$ 679,393	$ 3,822,230	$ 2,319,000	$ -	$ -	$ 73,709,195	
	2026 Projects																				
1	**TRANS - Street Rehabilitation Program**		**3,255,469**	**7,040,716**																**10,296,185**	1
2	TRANS - US 34 Widening - Centerra to LCR 3		1,390,323										483,429				2,319,000			**4,192,752**	2
3	TRANS - Monroe and 33rd Intersection Improvements		10,000										40,000							**50,000**	3
4	TRANS - 57th and Taft Intersection Improvements		30,400										121,600							**152,000**	4
5	P&R - Kroh Park - Phase II				297,500															**297,500**	5
6	P&R - North Lake Miniature Train													272,700						**272,700**	6
7	P&R - Open Lands Acquisitions & Developments OL							500,000								1,255,000				**1,755,000**	7
8	P&R - Recreation Trails														427,000					**427,000**	8
9	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							**35,000**	9
10	**TRANS - Annual Bike, PED and ADA Ramps**		**610,668**																	**610,668**	10
11	TRANS - Annual Bridge Maintenance		335,345																	**335,345**	11
12	TRANS - Annual Extended Projects		202,000																	**202,000**	12
13	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							**200,000**	13
14	TRANS - Annual Small Capital Projects												101,000							**101,000**	14
15	TRANS - Annual ITS and Communications Program		199,963																	**199,963**	15
16	**FAC - Annual Facilities Major Maintenance**		**560,079**																	**560,079**	16
	Total 2026 Project Costs	$ -	$ 6,611,747	$ 7,040,716	$ 297,500	$ -	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 963,529	$ 272,700	$ 427,000	$ 1,255,000	$ 2,319,000	$ -	$ -	$ 19,687,192	
	2026 Ending Balance	$ -	$ -	$ -	$ 12,031,517	$ 17,774,700	$ 1,828,749	$ 211,208	$ 5,036,361	$ 5,719,817	$ 3,772,127	$ 2,794,075	$ 1,855,813	$ 178,013	$ 252,393	$ 2,567,230	$ -	$ -	$ -	$ 54,022,003	

2020-2029 Traditionally Funded (General Fund Agencies) Capital Program

By Year

09/13/19

Red Font	Annual Program without changes
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Blue Font	Existing Project with changes
Black Font	Existing Project no changes

	2027 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		6,610,052		12,031,517	17,774,700	1,828,749	211,208	5,036,361	5,719,817	3,772,127	2,794,075	1,855,813	178,013	252,393	2,567,230	-	-	-	**60,632,055**	A
B	Less Operating Expenditures (not available for Capital Projects)														(474,051)	(1,675,919)				**(2,149,970)**	B
C	Current Year - New Revenues				2,031,108	804,316	269,609	452,357	580,465	369,657	308,240	705,344	2,594,880	60,068	773,974	2,821,482				**11,771,500**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				234,615	346,607	35,661	4,119	98,209	111,536	73,556	54,484	36,188	3,471	4,922	50,061				**1,053,429**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,885,140																**2,885,140**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,395,363																**4,395,363**	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							**19,500**	G
H	Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								**235,563**	H
J	Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								**47,007**	J
	Total Resources	$ -	$ 6,610,052	$ 7,280,503	$ 14,297,239	$ 18,957,577	$ 2,134,019	$ 667,683	$ 5,715,035	$ 6,224,372	$ 4,251,194	$ 3,683,886	$ 4,506,381	$ 241,553	$ 557,238	$ 3,762,854	$ -	$ -	$ -	$ 78,889,586	
	2027 Projects																				
1	**TRANS - Street Rehabilitation Program**		**4,091,839**	**7,280,503**																**11,372,342**	1
2	TRANS - Monroe and 33rd Intersection Improvements		90,900										363,600							**454,500**	2
3	TRANS - 57th and Taft Intersection Improvements		275,023										1,100,092							**1,375,115**	3
4	P&R - Kroh Park - Phase II				3,731,950															**3,731,950**	4
5	P&R - Open Lands Acquisitions & Developments OL							500,000								3,555,000				**4,055,000**	5
6	P&R - Recreation Trails						1,781,640													**1,781,640**	6
7	TRANS - 57th Reconstruction - Wilson to Taft		174,300										125,700							**300,000**	7
8	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							**35,000**	8
9	**TRANS - Annual Bike, PED and ADA Ramps**		**628,954**																	**628,954**	9
10	TRANS - Annual Bridge Maintenance		345,414																	**345,414**	10
11	TRANS - Annual Extended Projects		202,000																	**202,000**	11
12	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							**200,000**	12
13	TRANS - Annual Small Capital Projects												101,000							**101,000**	13
14	TRANS - Annual ITS and Communications Program		213,960																	**213,960**	14
15	**FAC - Annual Facilities Major Maintenance**		**570,162**																	**570,162**	15
	Total 2027 Project Costs	$ -	$ 6,610,052	$ 7,280,503	$ 3,731,950	$ -	$ 1,781,640	$ 500,000	$ -	$ -	$ -	$ -	$ 1,907,892	$ -	$ -	$ 3,555,000	$ -	$ -	$ -	$ 25,367,037	
	2027 Ending Balance	$ -	$ -	$ -	$ 10,565,289	$ 18,957,577	$ 352,379	$ 167,683	$ 5,715,035	$ 6,224,372	$ 4,251,194	$ 3,683,886	$ 2,598,489	$ 241,553	$ 557,238	$ 207,854	$ -	$ -	$ -	$ 53,522,549	

	2028 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		8,704,104		10,565,289	18,957,577	352,379	167,683	5,715,035	6,224,372	4,251,194	3,683,886	2,598,489	241,553	557,238	207,854	-	-	-	**62,226,653**	A
B	Less Operating Expenditures (not available for Capital Projects)														(490,643)	(1,754,836)				**(2,245,479)**	B
C	Current Year - New Revenues				1,929,552	764,100	256,129	429,739	551,442	351,174	292,828	670,077	2,465,136	60,068	777,844	2,821,482				**11,369,571**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				184,893	331,758	6,167	2,934	100,013	108,927	74,396	64,468	45,474	4,227	9,752	3,637				**936,645**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,915,625																**2,915,625**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,615,132																**4,615,132**	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							**19,500**	G
	Total Resources	$ -	$ 8,704,104	$ 7,530,757	$ 12,679,734	$ 20,053,435	$ 614,675	$ 600,357	$ 6,366,490	$ 6,684,473	$ 4,618,417	$ 4,418,431	$ 5,128,598	$ 305,848	$ 854,190	$ 1,278,137	$ -	$ -	$ -	$ 79,837,647	
	2028 Projects																				
1	**TRANS - Street Rehabilitation Program**		**3,381,399**	**7,530,757**																**10,912,156**	1
2	TRANS - Taft Avenue Widening - Westshore to 22nd		232,678										501,322							**734,000**	2
3	P&R - Open Lands Acquisitions & Developments OL							500,000								555,000				**1,055,000**	3
4	P&R - Recreation Trails						252,500								500,000					**752,500**	4
5	TRANS - 57th Reconstruction - Wilson to Taft		3,051,412										2,200,588							**5,252,000**	5
6	TRANS - Annual Bike Route Signing and Striping		17,500										17,500							**35,000**	6
7	**TRANS - Annual Bike, PED and ADA Ramps**		**647,841**																	**647,841**	7
8	TRANS - Annual Bridge Maintenance		355,777																	**355,777**	8
9	TRANS - Annual Extended Projects		202,000																	**202,000**	9
10	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							**200,000**	10
11	TRANS - Annual Small Capital Projects												101,000							**101,000**	11
12	TRANS - Annual ITS and Communications Program		228,938																	**228,938**	12
13	**FAC - Annual Facilities Major Maintenance**		**586,559**																	**586,559**	13
	Total 2028 Project Costs	$ -	$ 8,704,104	$ 7,530,757	$ -	$ -	$ 252,500	$ 500,000	$ -	$ -	$ -	$ -	$ 3,020,410	$ -	$ 500,000	$ 555,000	$ -	$ -	$ -	$ 21,062,771	
	2028 Ending Balance	$ -	$ -	$ -	$ 12,679,734	$ 20,053,435	$ 362,175	$ 100,357	$ 6,366,490	$ 6,684,473	$ 4,618,417	$ 4,418,431	$ 2,108,188	$ 305,848	$ 354,190	$ 723,137	$ -	$ -	$ -	$ 58,774,876	

2020-2029 Traditionally Funded (General Fund Agencies) Capital Program

By Year

09/13/19

Red Font	Annual Program without changes
Bolded Red Font	**Annual Project with changes**
Green Font	New Project
Blue Font	Existing Project with changes
Black Font	Existing Project no changes

	2029 Revenue Sources	General Fund TABOR Excess	General Fund GF	Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement Fund (200)	Conservation Trust Fund (201)	County Open Space Sales Tax Fund (202)	Grants	Outside Revenue	Internal Service/Enterprise Funding	Total	
A	Beginning Fund Balance		8,516,941		12,679,734	20,053,435	362,175	100,357	6,366,490	6,684,473	4,618,417	4,418,431	2,108,188	305,848	354,190	723,137	-	-	-	**67,291,817**	A
B	Less Operating Expenditures (not available for Capital Projects)														(507,816)	(1,807,481)				**(2,315,297)**	B
C	Current Year - New Revenues				2,482,465	983,053	329,523	552,881	709,457	451,803	376,737	862,087	3,171,519	60,068	781,733	2,821,482				**13,582,808**	C
D	Interest on Beginning Fund Balance Less Operating Expenditures				209,216	330,882	5,976	1,656	105,047	110,294	76,204	72,904	34,785	5,046	5,844	11,932				**969,785**	D
E	Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,946,795																**2,946,795**	E
F	Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,845,888																**4,845,888**	F
G	Rental Revenue (Good Times; related to Streets CEF only)												19,500							**19,500**	G
	Total Resources	$ -	$ 8,516,941	$ 7,792,683	$ 15,371,415	$ 21,367,370	$ 697,673	$ 654,894	$ 7,180,994	$ 7,246,570	$ 5,071,358	$ 5,353,423	$ 5,333,993	$ 370,962	$ 633,952	$ 1,749,070	$ -	$ -	$ -	**$ 87,341,297**	
	2029 Projects																				
1	**TRANS - Street Rehabilitation Program**		**4,291,894**	**7,792,683**																**12,084,577**	1
2	TRANS - Taft Avenue Widening - Westshore to 22nd		2,115,043										4,557,017							**6,672,060**	2
3	P&R - Open Lands Acquisitions & Developments OL							500,000								1,025,000				**1,525,000**	3
4	P&R - Recreation Trails						252,500								500,000					**752,500**	4
5	TRANS - Annual Bike Route Signing and Striping		20,000										20,000							**40,000**	5
6	**TRANS - Annual Bike, PED and ADA Ramps**		**667,295**																	**667,295**	6
7	TRANS - Annual Bridge Maintenance		366,450																	**366,450**	7
8	TRANS - Annual Extended Projects		202,000																	**202,000**	8
9	TRANS - Annual Right-of-Way (ROW) Acquisition												200,000							**200,000**	9
10	TRANS - Annual Small Capital Projects												101,000							**101,000**	10
11	TRANS - Annual ITS and Communications Program		244,963																	**244,963**	11
12	**FAC - Annual Facilities Major Maintenance**		**609,296**																	**609,296**	12
	Total 2029 Project Costs	$ -	$ 8,516,941	$ 7,792,683	$ -	$ -	$ 252,500	$ 500,000	$ -	$ -	$ -	$ -	$ 4,878,017	$ -	$ 500,000	$ 1,025,000	$ -	$ -	$ -	**$ 23,465,141**	
	2029 Ending Balance	$ -	$ -	$ -	$ 15,371,415	$ 21,367,370	$ 445,173	$ 154,894	$ 7,180,994	$ 7,246,570	$ 5,071,358	$ 5,353,423	$ 455,976	$ 370,962	$ 133,952	$ 724,070	$ -	$ -	$ -	**$ 63,876,156**	
	10-Year Total	$ 537,169	$ 71,090,989	$ 67,379,576	$ 10,129,750	$ 227,500	$ 2,936,640	$ 5,600,000	$ -	$ -	$ -	$ 4,460,000	$ 28,177,551	$ 777,700	$ 4,527,000	$ 18,520,750	$ 10,425,133	$ 2,622,000	$ 480,000	**$227,891,758**	

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City of Loveland

D-250-Facilities Management

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FAC - Annual Facilities Major Maintenance	CIP-D-250-20-843	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project Code	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Facility Major Maintenance provides for capital renewal and maintenance projects across city facilities to ensure their continued safe and reliable operations. Yearly projects include repairs and replacements related to HVAC, mechanical systems, building automation, electrical, plumbing, security, parking lots, roofing, concrete, and interior finishes including carpet, paint, lighting, remodel, and furniture.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	84,000	85,567	90,659	110,699	113,339	472,028	956,292
Construction	289,239	300,019	303,970	277,079	286,733	1,881,940	3,338,980
Other Capital	84,000	85,567	90,659	110,699	113,339	472,028	956,292
1% for the Arts	7,000	7,131	7,555	9,225	9,445	39,337	79,693
Total	**464,239**	**478,284**	**492,843**	**507,702**	**522,856**	**2,865,333**	**5,331,257**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	464,239	478,284	492,843	507,702	522,856	2,865,333	5,331,257
Total	**464,239**	**478,284**	**492,843**	**507,702**	**522,856**	**2,865,333**	**5,331,257**

23-Public Works

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FAC - CNG Fueling Station	CIP-23-20-942	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Loveland has received two NFRMPO grants ($499k & $329k) to apply towards the design/construction of a modest $1.2M CNG Fueling Station at the current City Fuel Farm. The City's matching funds of $372k will be split between Fleet Fund 500 and the Solid Waste Fund. Over time, about 60 heavy-duty trucks within the City's fleet are strong candidates to replace with CNG engines. For details, please see the staff report by Mick Mercer & Gus Brown entitled CNG Action Plan, December 2018.

Please reference the staff analysis/report entitled CNG Action Plan, December 2018. CNG fuel costs per gallon is about 50% less than diesel fuel (CNG @ $1.25 vs diesel @ $2.50). By replacing 44 heavy-duty trucks incrementally over the next 10 years, the fuel savings would approximate $1.6M. Projected payback is 6.25 years (projected fuel savings less out-of-pocket capital expense). Of course, CNG has numerous air quality and water quality benefits over diesel fuel, with greatly reduced greenhouse gas emmisions. CNG will also increase emergency resiliency during petroleum shortages due to natural disasters/weather emergencies. If diesel pumps go down or supplies run low, CNG provides a backup plan for certain City crews and outside agencies who assist with Loveland response/recovery.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	499,000	533,600	167,400	0	0	0	1,200,000
Total	**499,000**	**533,600**	**167,400**	**0**	**0**	**0**	**1,200,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fleet Replacement Fund Balance	0	204,600	0	0	0	0	204,600
Transfers From Refuse	0	0	167,400	0	0	0	167,400
State Grant	499,000	329,000	0	0	0	0	828,000
Total	**499,000**	**533,600**	**167,400**	**0**	**0**	**0**	**1,200,000**

D-250-Facilities Management

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FAC - Fleet Garage Expansion	CIP-D-250-20-844	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Project Code to be Determined	1	20TBD	All Projects

PROJECT DESCRIPTION / NECESSITY

The proposed project creates an expansion/addition to the Fleet Maintenance Garage facilities to create the additional repair bays needed to keep pace with the City's growing fleet. The current Fleet Maintenance Garage was built in 1985 and includes 15 work bays. The expansion is expected to allow for an additional 4 work bays.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	300,000	0	0	0	0	300,000
Construction	0	0	4,000,000	0	0	0	4,000,000
1% for the Arts	0	0	40,000	0	0	0	40,000
Total	**0**	**300,000**	**4,040,000**	**0**	**0**	**0**	**4,340,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Government							
Capital Expansion Fee	0	300,000	4,040,000	0	0	0	4,340,000
Fund Balance							
Total	**0**	**300,000**	**4,040,000**	**0**	**0**	**0**	**4,340,000**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	0	0	0	30,100	30,700	148,800	209,600
Total	**0**	**0**	**0**	**30,100**	**30,700**	**148,800**	**209,600**

D-250-Facilities Management

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FAC - Fuel Island Replacement	CIP-D-250-20-845	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

The fuel tanks at the City's refueling facility have surpassed their useful life expectancy. While diligent maintenance and monitoring over their 30+ years has allowed usage beyond their normal life expectancy replacement is needed. Replacement of the tanks will provide new tank warranties and enhanced leak detection and safety. Staff encourages the use of current technology in tank construction, leak detection, and service to be implemented as well with the tank replacement.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	1,250,000	0	0	0	0	0	1,250,000
1% for the Arts	12,500	0	0	0	0	0	12,500
Total	**1,262,500**	**0**	**0**	**0**	**0**	**0**	**1,262,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	1,262,500	0	0	0	0	0	1,262,500
Total	**1,262,500**	**0**	**0**	**0**	**0**	**0**	**1,262,500**

120-23-250-1801-120 - PW's - Facilities Management - Facility Gen'l Bldg Maintenance

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FAC - Pulliam Building (Phase II)	CIP-120-23-250-1801-20-842	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Pulliam Renovation	1	EDPULLIAM	NA

PROJECT DESCRIPTION / NECESSITY

Phase II of the Pulliam Community Building Renovations Project will provide for construction not previously funded in Phase I and allow the building to open to the public. The following construction elements will be completed in this phase of work: demolition of various building areas, new entry stairs and doors, north stair tower, interior finish repairs, elevator cab, technology systems, new air conditioning system and associated electrical support, minor lighting upgrades and a new fire alarm system.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	1,237,500	990,000	990,000	990,000	495,000	0	4,702,500
1% for the Arts	12,500	10,000	10,000	10,000	5,000	0	47,500
Total	**1,250,000**	**1,000,000**	**1,000,000**	**1,000,000**	**500,000**	**0**	**4,750,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	750,000	500,000	500,000	500,000	250,000	0	2,500,000
Gifts/Donations	500,000	500,000	500,000	500,000	250,000	0	2,250,000
Total	**1,250,000**	**1,000,000**	**1,000,000**	**1,000,000**	**500,000**	**0**	**4,750,000**

500-23-260-0000-500 - PW's - Fleet Replacement - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FLEET - 2 New Class 8 Dump Trucks	CIP-500-23-260-0000-20-1049	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project Code	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Two (2) Class 8 Dump Trucks equipped with front snow plows, side wing snow plows, and chemical spreaders to be used for snow removal operations in the winter months and rotomilling and paving operations in the summer months. The need for two additional trucks is associated with community growth and will benefit public safety, road maintenance and snow removal.

In January 2005, Streets crews maintained 313 centerline miles; in January 2019, Streets maintains 365 centerline miles - an increase of 52 miles, or 17%, in 14 years. As the miles/truck ratio increases, service levels become more difficult to maintain. This becomes very apparent when larger snow events occur. An additional truck was last approved in the 2008 Budget, then rescinded due to the poor economic forecast at that time. The basic need for this capital equipment is due to the growth of the community. Additionally, there are several sizeable new subdivisions and developments being constructed now that will further add to our street maintenance/snow removal burden. In consultation with the City Attorney, these additional trucks would be eligible for funding using General Government CEFs due to the need to add capital equipment occasionally in order to meet community growth demands.

To attempt to keep up with snow removal demands, Streets has responded by: (1) adding wing-plows to some large trucks , (2) adding plows to various pickup trucks. (3) Additionally, 12 snow-plows were added to trash trucks to assist with collector street and residential street plowing demands. While these measures have helped, they are just not as effective as fully-equipped tandem axle plow trucks that are purpose-built for clearing snow and applying deicing chemicals. Current snowplow-ready vehicle inventory cannot adequately address all areas of the community in a timely manner. This was especially evident in this Spring's major events in outlying areas of the community (e.g. Crossroads Blvd).

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	175,000	175,000	0	0	0	0	350,000
Machinery & Equipment	125,000	125,000	0	0	0	0	250,000
Total	**300,000**	**300,000**	**0**	**0**	**0**	**0**	**600,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fleet Replacement Fund Balance	240,000	240,000	0	0	0	0	480,000
General Government Capital Expansion Fee Fund Balance	60,000	60,000	0	0	0	0	120,000
Total	**300,000**	**300,000**	**0**	**0**	**0**	**0**	**600,000**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	40,000	117,000	117,000	117,000	117,000	585,000	1,093,000
Total	**40,000**	**117,000**	**117,000**	**117,000**	**117,000**	**585,000**	**1,093,000**

Revenue	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	40,000	117,000	117,000	117,000	117,000	585,000	1,093,000
Total	**40,000**	**117,000**	**117,000**	**117,000**	**117,000**	**585,000**	**1,093,000**

Net	**0**	**0**	**0**	**0**	**0**	**0**	**0**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - ADA Facility Updates	CIP-51-20-506	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - ADA Facility Updates	1	20P-51-19-005	CIP-51-19-005

PROJECT DESCRIPTION / NECESSITY

In 2017, an update of the 1998 ADA Self Evaluation and Transitional Plan for Parks and Recreation facilities and sites was completed. This project will correct deficiencies in compliance with Federal mandates set forth in Title II of the Americans with Disabilities Act. Staff anticipates a 5-7 year transition plan to remove all barriers necessary for compliance with Title II.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	300,000	300,000	300,000	200,000	0	0	1,100,000
1% for the Arts	3,000	3,000	3,000	2,000	0	0	11,000
Total	**303,000**	**303,000**	**303,000**	**202,000**	**0**	**0**	**1,111,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	303,000	303,000	303,000	202,000	0	0	1,111,000
Total	**303,000**	**303,000**	**303,000**	**202,000**	**0**	**0**	**1,111,000**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Fairgrounds Park - Phase II	CIP-51-20-507	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Recreation Fitness Court	1	20FITNESSCRT	N/A

PROJECT DESCRIPTION / NECESSITY

The City of Loveland developed the old Larimer County fairgrounds into a 48.5 acre community park in 2008. When the Park was constructed, there were insufficient funds to complete all identified project components. Proposed improvements for Phase II may include site lighting, picnic shelters, volleyball, irrigated turf and landscape improvements in the area east of the old grand stands and west of ball field complex 7-10 (5 Acres). Calculations indicate 0.38 FTEs would be required to provide current levels of service for routine maintenance of park facilities and grounds.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	200,000	0	0	0	0	200,000
Construction	0	0	1,500,000	0	0	0	1,500,000
1% for the Arts	0	0	15,000	0	0	0	15,000
Total	**0**	**200,000**	**1,515,000**	**0**	**0**	**0**	**1,715,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Parks Capital Expansion Fee Fund Balance	0	200,000	1,515,000	0	0	0	1,715,000
Total	**0**	**200,000**	**1,515,000**	**0**	**0**	**0**	**1,715,000**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	0	0	0	11,100	11,100	46,990	69,190
Total	**0**	**0**	**0**	**11,100**	**11,100**	**46,990**	**69,190**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Kroh Park - Phase II	CIP-51-20-508	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - Kroh Park - Phase II	1	20P-51-19-004	CIP-51-19-004

PROJECT DESCRIPTION / NECESSITY

Kroh Park totals 38.54 acres. The upper level (26.54 acres) was developed in 1996. The lower 12 acres of the site remain undeveloped at this time. This project includes the development of the lower portion of Kroh Park off of Monroe Avenue. Site development, which may be limited due to soil and high ground water conditions in the area, may include: a dog park, disc golf course and/or off-street parking. Calculations indicate 0.92 FTE's would be required to provide current level of service for routine maintenance of park facilities and grounds.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Other Capital	0	0	0	0	0	100,000	100,000
Design/Architect	0	0	0	0	0	197,500	197,500
Construction	0	0	0	0	0	3,695,000	3,695,000
1% for the Arts	0	0	0	0	0	36,950	36,950
Total	**0**	**0**	**0**	**0**	**0**	**4,029,450**	**4,029,450**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Parks Capital Expansion Fee Fund Balance	0	0	0	0	0	4,029,450	4,029,450
Total	**0**	**0**	**0**	**0**	**0**	**4,029,450**	**4,029,450**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	0	0	0	0	0	53,280	53,280
Total	**0**	**0**	**0**	**0**	**0**	**53,280**	**53,280**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Neighborhood Park	CIP-51-20-509	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - Neighborhood Park	1	20P-51-19-007	CIP-51-19-007

PROJECT DESCRIPTION / NECESSITY

The Parks and Recreation Master Plan identifies the need for at least one new neighborhood park which the Department plans to develop in 2020. The Willow Bend property in southeast Loveland was purchased in 2016. This request includes land/water acquisition for this site, as well as design and development of the 12 acre park. This park will be developed as the first all-inclusive playground in Loveland. Calculations indicate 0.77 FTEs would be required to provide current level of service for routine maintenance of park facilities and grounds.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	127,800	0	0	0	0	0	127,800
Construction	3,000,000	0	0	0	0	0	3,000,000
1% for the Arts	30,000	0	0	0	0	0	30,000
Total	**3,157,800**	**0**	**0**	**0**	**0**	**0**	**3,157,800**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Parks Capital Expansion Fee Fund Balance	3,157,800	0	0	0	0	0	3,157,800
Total	**3,157,800**	**0**	**0**	**0**	**0**	**0**	**3,157,800**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	0	26,640	26,640	26,640	26,640	133,200	239,760
Total	**0**	**26,640**	**26,640**	**26,640**	**26,640**	**133,200**	**239,760**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - North Lake Miniature Train	CIP-51-20-510	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - North Lake Miniature Train	1	20P-51-19-008	CIP-51-19-008

PROJECT DESCRIPTION / NECESSITY

The North Lake Park miniature train has been a valued amenity for over 25 years and sees an average ridership of 26,000 each season. This project will fund the design, replacement and upgrade of the entire train system including the cars, track, ties and bedway for safe function and accessibility of users.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Other Capital	0	0	0	0	0	272,700	272,700
Total	**0**	**0**	**0**	**0**	**0**	**272,700**	**272,700**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Parks Improvement Fund Balance	0	0	0	0	0	272,700	272,700
Total	**0**	**0**	**0**	**0**	**0**	**272,700**	**272,700**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Open Lands Acquisitions & Developments OL	CIP-51-20-511	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - Open Lands Acquisitions & Developments OL	1	20P-51-19-009	CIP-51-19-009

PROJECT DESCRIPTION / NECESSITY

As Loveland continues to grow, land and natural corridors need to be protected for the preservation of wildlife habitat and natural beauty in Loveland. Open Lands also provide a highly desirable passive recreation experience for the city. This plan includes acquisition of properties to preserve land in and around Loveland, and developing public access through a network of trail systems connecting people to natural places. Loveland receives a portion of the Help Preserve Open Spaces sales tax through Larimer County and has an internal Open Lands CEF which provides additional funding for these projects.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Land	1,000,000	1,000,000	2,025,000	1,950,000	2,125,000	8,550,000	16,650,000
Construction	525,000	150,000	2,000,000	300,000	2,400,000	2,200,000	7,575,000
1% for the Arts	5,250	1,500	20,000	3,000	24,000	22,000	75,750
Total	**1,530,250**	**1,151,500**	**4,045,000**	**2,253,000**	**4,549,000**	**10,772,000**	**24,300,750**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
County Open Space Sales Tax Fund Balance	1,530,250	1,151,500	4,045,000	1,953,000	2,149,000	7,872,000	18,700,750
Open Lands Capital Expansion Fee Fund Balance	0	0	0	300,000	2,400,000	2,900,000	5,600,000
Total	**1,530,250**	**1,151,500**	**4,045,000**	**2,253,000**	**4,549,000**	**10,772,000**	**24,300,750**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	38,590	23,590	23,590	23,590	23,590	94,360	227,310
Total	**38,590**	**23,590**	**23,590**	**23,590**	**23,590**	**94,360**	**227,310**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Park Renovation Projects	CIP-51-20-512	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - Park Renovation Projects	1	20P-51-19-006	CIP-51-19-006

PROJECT DESCRIPTION / NECESSITY

Park Renovation Projects is an ongoing maintenance program with shelter updates, roof replacements and general facility upgrades and improvements. In recent years, this funding has been focused on upgrading restrooms to ensure ADA compliance. In 2020, the bulk of this funding will be used to address deferred maintenance on park shelters.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	100,000	100,000	0	100,000	100,000	100,000	500,000
1% for the Arts	1,000	1,000	0	1,000	1,000	1,000	5,000
Total	**101,000**	**101,000**	**0**	**101,000**	**101,000**	**101,000**	**505,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Parks Improvement Fund Balance	101,000	101,000	0	101,000	101,000	101,000	505,000
Total	**101,000**	**101,000**	**0**	**101,000**	**101,000**	**101,000**	**505,000**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Park Water Acquisition	CIP-51-20-872	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Parks Water Acquisition	1	PKWATER	No Project

PROJECT DESCRIPTION / NECESSITY

The City of Loveland Parks & Recreation Department must expand its water rights ownership in order to ensure the current service level at existing parks and new parks. The Parks Division currently leases water from time to time to supplement current owned water rights, and future leases may become less available to the division as developments in and around Loveland buy water shares.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Other Capital	200,000	400,000	400,000	0	0	0	1,000,000
Total	**200,000**	**400,000**	**400,000**	**0**	**0**	**0**	**1,000,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Parks Capital Expansion Fee Fund Balance	200,000	400,000	400,000	0	0	0	1,000,000
Total	**200,000**	**400,000**	**400,000**	**0**	**0**	**0**	**1,000,000**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Parks & Recreation Center Land Acquisition	CIP-51-20-846	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - Parks & Recreation Center Land Acquisition	1	20P-51-19-107	CIP-51-19-107

PROJECT DESCRIPTION / NECESSITY

This request is for funding to acquire 18 acres of land adjacent to the existing Mehaffey Park. This land will be used as the site for a future recreation center and will also provide additional park land which can be improved and added to Mehaffey Park.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Land	227,500	227,500	0	0	0	0	455,000
Total	**227,500**	**227,500**	**0**	**0**	**0**	**0**	**455,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	227,500	0	0	0	0	227,500
Recreation Capital Expansion Fee Fund Balance	227,500	0	0	0	0	0	227,500
Total	**227,500**	**227,500**	**0**	**0**	**0**	**0**	**455,000**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
P&R - Recreation Trails	CIP-51-20-514	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
P&R - Recreation Trails	1	20P-51-19-010	CIP-51-19-010

PROJECT DESCRIPTION / NECESSITY

The Recreation Trail started in 1990 with the goal of completing a 22 mile trail loop around town. Completion of the trail loop will provide more connectivity to citizens in all areas of town.
Planned trails include 57th and Taft Section, connection to Centerra Area, South Front Range Trail, and trail in East Loveland.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	940,000	0	0	1,100,000	600,000	3,252,000	5,892,000
Design/Architect	205,000	0	0	200,000	200,000	939,000	1,544,000
1% for the Arts	5,000	0	0	0	0	22,640	27,640
Total	**1,150,000**	**0**	**0**	**1,300,000**	**800,000**	**4,213,640**	**7,463,640**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Conservation Trust Fund Balance	500,000	0	0	1,300,000	800,000	1,927,000	4,527,000
Trails Capital Expansion Fee Fund Balance	650,000	0	0	0	0	2,286,640	2,936,640
Total	**1,150,000**	**0**	**0**	**1,300,000**	**800,000**	**4,213,640**	**7,463,640**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	6,000	6,000	6,000	6,000	6,000	24,000	54,000
Total	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**24,000**	**54,000**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 29th and Madison Intersection Improvements	CIP-D-232-20-535	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

The 29th Street and Madison Avenue Intersection Improvements project was funded by a 2016 City Council supplemental appropriation ($500,000) for additional transportation projects intended to provide congestion relief on US 34. This project, along with the Madison Avenue Improvements - Silver Leaf to 29th project, are the first of three construction phases for the Madison Avenue corridor. This project includes the construction of a 2-lane, 4-leg modern roundabout. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations.

This first construction phase is planned for 2023.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	2,007,000	0	0	2,007,000
1% for the Arts	0	0	0	20,070	0	0	20,070
Total	**0**	**0**	**0**	**2,027,070**	**0**	**0**	**2,027,070**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	405,414	0	0	405,414
Streets Capital Expansion Fee Fund Balance	0	0	0	1,621,656	0	0	1,621,656
Total	**0**	**0**	**0**	**2,027,070**	**0**	**0**	**2,027,070**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 29th/Madison Intersec. and Corridor Design	CIP-211-23-232-1701-20-859	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The 29th/Madison Intersection and Corridor Design project consists of the design and right-of-way acquisition for a 3-Phase corridor construction project on Madison Avenue between Silver Leaf Drive and 37th Street. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations and is intended to provide congestion relief on US 34.

Design will begin in 2019 with right-of-way acquisition in 2021-2022 and construction beginning in 2023. The three construction phases are as follows:

-Phase 1 - Madison Avenue widening from Silver Leaf Drive to 29th Street. Construction will include improvements to the Madison/29th intersection.
-Phase 2 - Construction consists of a roundabout at the Madison/37th intersection.
-Phase 3 - Madison Avenue widening from 29th Street to 37th Street.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	734,825	170,895	113,930	0	0	0	1,019,650
Right of Way (ROW)	0	250,000	250,000	0	0	0	500,000
Total	**734,825**	**420,895**	**363,930**	**0**	**0**	**0**	**1,519,650**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	450,000	76,000	76,000	0	0	0	602,000
Streets Capital Expansion Fee Fund Balance	284,825	344,895	287,930	0	0	0	917,650
Total	**734,825**	**420,895**	**363,930**	**0**	**0**	**0**	**1,519,650**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 37th and Madison Intersection Improvements	CIP-211-23-232-1701-20-868	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The 37th Street and Madison Avenue Intersection Improvements project is the second of three construction phases for the Madison Avenue corridor intended to provide congestion relief on US 34. This project includes the construction of a single-lane, 4-leg modern roundabout. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations.

This second construction phase is planned for 2024.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	2,007,000	0	2,007,000
1% for the Arts	0	0	0	0	20,070	0	20,070
Total	**0**	**0**	**0**	**0**	**2,027,070**	**0**	**2,027,070**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Streets Capital Expansion Fee Fund Balance	0	0	0	0	1,621,656	0	1,621,656
General Fund Balance	0	0	0	0	405,414	0	405,414
Total	**0**	**0**	**0**	**0**	**2,027,070**	**0**	**2,027,070**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 37th St. Improvements-US 287 to Dry Creek	CIP-D-232-20-536	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
37th Street Improvements US287 to Lincoln	1	EN1802	NA

PROJECT DESCRIPTION / NECESSITY

The 37th Street Improvements - US 287 to Dry Creek project is a continuation of a larger project that began design in 2018 and will begin construction in 2019. The larger project constructs improvements on 37th Street from US 287 to Monroe Avenue and includes a bridge over Dry Creek, a new section of roadway and a roundabout at 37th Street and Monroe Avenue. During the latter part of project design, the design consultant informed the City that construction costs have risen from the initial estimate. The rise in construction costs stem from the need for a free-span bridge versus box culverts and an increase in construction material and utility locating costs. Because of the cost increase, the project will be broken up into two construction phases with the bridge over Dry Creek constructed in the second phase during 2020. It is estimated that an additional $1,900,000 will be required to construct Phase 2 of this project. Including 1% for the Arts, we are requesting that $1,919,000 in Capital Expansion Fees be appropriated in 2020 to complete this project.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	1,900,000	0	0	0	0	0	1,900,000
1% for the Arts	19,000	0	0	0	0	0	19,000
Total	**1,919,000**	**0**	**0**	**0**	**0**	**0**	**1,919,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Streets Capital Expansion Fee Fund Balance	1,919,000	0	0	0	0	0	1,919,000
Total	**1,919,000**	**0**	**0**	**0**	**0**	**0**	**1,919,000**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 57th and Taft Intersection Improvements	CIP-211-23-232-1701-20-879	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The 57th Street and Taft Avenue Intersection Improvements project consists of replacing the existing span-wire traffic signals with pole and mast arm traffic signals at the ultimate design location, extension of an existing box culvert and making ultimate improvements to the approach roadways.

The design phase is planned for 2026 and the construction phase is planned for 2027.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	0	0	0	0	152,000	152,000
Construction	0	0	0	0	0	1,361,500	1,361,500
1% for the Arts	0	0	0	0	0	13,615	13,615
Total	**0**	**0**	**0**	**0**	**0**	**1,527,115**	**1,527,115**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	0	0	305,423	305,423
Streets Capital Expansion Fee Fund Balance	0	0	0	0	0	1,221,692	1,221,692
Total	**0**	**0**	**0**	**0**	**0**	**1,527,115**	**1,527,115**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 57th and Wilson Intersection Improvements	CIP-211-23-232-1701-20-871	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The 57th Street and Wilson Avenue Intersection Improvements project is intended to provide a safer environment for the traveling public. In the past five years, there have been 19 accidents at this intersection with the majority of the accidents involving left turn movements and almost half of the accidents resulting in an injury. Considering the increased traffic and accidents at this intersection, it is time for a signalized intersection. This project includes the construction of a fully signalized intersection with the signal poles and mast arms set at the ultimate roadway design location.

The design phase is planned for 2020 and the construction phase is planned for 2021.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	82,500	0	0	0	0	0	82,500
Construction	0	742,500	0	0	0	0	742,500
1% for the Arts	0	7,425	0	0	0	0	7,425
Total	**82,500**	**749,925**	**0**	**0**	**0**	**0**	**832,425**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	16,500	149,985	0	0	0	0	166,485
Streets Capital Expansion Fee Fund Balance	66,000	599,940	0	0	0	0	665,940
Total	**82,500**	**749,925**	**0**	**0**	**0**	**0**	**832,425**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - 57th Reconstruction - Wilson to Taft	CIP-D-232-20-537	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The 57th Street Reconstruction - Wilson Avenue to Taft Avenue project consists of the reconstruction of approximately 1 mile of 2-lane rural road to meet current 2-lane Arterial Roadway standard. Due to increasing traffic volumes and poor storm drainage, the existing roadway requires extensive annual maintenance. Improving this section of roadway will increase safety for the motoring public and allow for maintenance funding to be utilized in other areas of need.

The design phase is planned for 2027 and the construction phase is planned for 2028.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	0	0	0	0	300,000	300,000
Construction	0	0	0	0	0	5,200,000	5,200,000
1% for the Arts	0	0	0	0	0	52,000	52,000
Total	**0**	**0**	**0**	**0**	**0**	**5,552,000**	**5,552,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Streets Capital Expansion Fee Fund Balance	0	0	0	0	0	2,326,288	2,326,288
General Fund Balance	0	0	0	0	0	3,225,712	3,225,712
Total	**0**	**0**	**0**	**0**	**0**	**5,552,000**	**5,552,000**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual Bike Route Signing and Striping	CIP-D-232-20-541	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Transportation Alt	1	20ANS-ALT	NA

PROJECT DESCRIPTION / NECESSITY

This annual project enables the City to continually improve the bike route signing and striping within the City limits.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	2,000	2,000	3,500	3,500	3,500	18,000	32,500
Construction	18,000	18,000	31,500	31,500	31,500	162,000	292,500
Total	**20,000**	**20,000**	**35,000**	**35,000**	**35,000**	**180,000**	**325,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	10,000	10,000	17,500	17,500	17,500	90,000	162,500
Streets Capital Expansion Fee Fund Balance	10,000	10,000	17,500	17,500	17,500	90,000	162,500
Total	**20,000**	**20,000**	**35,000**	**35,000**	**35,000**	**180,000**	**325,000**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual Bike, PED and ADA Ramps	CIP-D-232-20-542	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Transportation Alt	1	20ANS-ALT	NA

PROJECT DESCRIPTION / NECESSITY

This request is to add $250,000, in perpetuity, to the existing Annual Bike, PED (Pedestrian) and ADA (Americans with Disabilities Act) Ramps project. The funds will be used to increase the rates of replacement of both substandard ADA ramps and sidewalk infrastructure gaps. This will provide a direct safety and connectivity benefit to the general public and to those who face mobility challenges due to disability. It should be noted that, due to state statutes, Capital Expansion Fees may not be used to fund this need.

The City of Loveland has over 2,500 identified sidewalk gaps and approximately 3,000 substandard ADA ramps. At current funding levels, it will take approximately 400 years to eliminate these public safety deficiencies. The 2012 Bicycle and Pedestrian Plan, which is currently being updated, lists only the first 300 sidewalk gaps at a total cost ranging from a low of $7 million to a high of $14 million. The additional funding requested will double the current funding and will greatly benefit pedestrian safety and increase walkability by reducing the substandard infrastructure more quickly. A larger fund pool will also have a cost benefit by allowing the bidding of a larger annual construction project, which will, in turn, provide the City with more economical construction costs.

Dependent on workload, Transportation Engineering either designs the construction plans in-house or contracts with an engineering consultant. Dependent on site constraints, current funding levels allow for design of 3 to 6 gap locations annually, which are then bid as a single construction project. Transportation Engineering manages the project from design through construction.

The General Fund total includes 1% for the Arts.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	50,000	50,000	50,000	55,000	55,000	290,000	550,000
Construction	456,817	472,022	487,683	498,813	515,427	2,829,330	5,260,092
1% for the Arts	4,568	4,720	4,877	4,988	5,154	28,293	52,600
Total	**511,385**	**526,742**	**542,560**	**558,801**	**575,581**	**3,147,623**	**5,862,692**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	511,385	526,742	542,560	558,801	575,581	3,147,623	5,862,692
Total	**511,385**	**526,742**	**542,560**	**558,801**	**575,581**	**3,147,623**	**5,862,692**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual Bridge Maintenance	CIP-D-232-20-543	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Transportation Bridge	1	20ANS-BRIDGE	NA

PROJECT DESCRIPTION / NECESSITY

Annual bridge repair, rehabilitation and maintenance is funded with this project. This funding supports a systematic preventative maintenance program helping to avoid more costly, unplanned emergency replacement and rehabilitation projects.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	20,000	20,000	20,000	30,000	30,000	165,000	285,000
Construction	158,364	166,713	175,313	274,121	283,246	1,548,075	2,605,832
1% for the Arts	1,584	1,667	1,753	2,741	2,832	15,481	26,058
Total	**179,948**	**188,380**	**197,066**	**306,862**	**316,078**	**1,728,556**	**2,916,890**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	179,948	188,380	197,066	306,862	316,078	1,728,556	2,916,890
Total	**179,948**	**188,380**	**197,066**	**306,862**	**316,078**	**1,728,556**	**2,916,890**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual Extended Projects	CIP-D-232-20-546	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Transportation Mini Project	1	20ANS-MINPRJ	NA

PROJECT DESCRIPTION / NECESSITY

This funding provides for the ability to address small unforeseen project needs that may arise during the year. Projects in this category are generally under $200,000 and allows staff to address urgent needs quickly and with the maximum cost benefit to residents.

Projects in this category are those which are ineligible to use Capital Expansion Fee funds. In the case of projects that use a funding split, the appropriate portion will be taken from these funds.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	50,000	50,000	200,000	200,000	200,000	1,000,000	1,700,000
1% for the Arts	500	500	2,000	2,000	2,000	10,000	17,000
Total	**50,500**	**50,500**	**202,000**	**202,000**	**202,000**	**1,010,000**	**1,717,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	50,500	50,500	202,000	202,000	202,000	1,010,000	1,717,000
Total	**50,500**	**50,500**	**202,000**	**202,000**	**202,000**	**1,010,000**	**1,717,000**

D-235-Traffic Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual ITS and Communications Program	CIP-D-235-20-539	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Intelligent Transportation System & Signals	1	20ITSC	NA

PROJECT DESCRIPTION / NECESSITY

The Annual Intelligent Transportation Systems and Communications Program funds design and expansion of the Traffic Division's communication system (fiber optic network, radio, etc.) and intelligent transportation system (ITS) equipment. This project was formerly named TRAN - Annual Traffic Fiber & Signals Program.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	131,925	141,159	151,040	161,613	172,925	1,064,064	1,822,726
1% for the Arts	1,319	1,412	1,510	1,616	1,729	10,640	18,226
Total	**133,244**	**142,571**	**152,550**	**163,229**	**174,654**	**1,074,704**	**1,840,952**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	133,244	142,571	152,550	163,229	174,654	1,074,704	1,840,952
Total	**133,244**	**142,571**	**152,550**	**163,229**	**174,654**	**1,074,704**	**1,840,952**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual Right-of-Way (ROW) Acquisition	CIP-D-232-20-547	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Transportation ROW	1	20ANS-ROW	NA

PROJECT DESCRIPTION / NECESSITY

This funding allows for the purchase of rights of way (ROW) needed for future projects as they become available. This provides cost savings as property values continue to increase and acquiring them earlier can result in significant savings over purchasing at the time of project need. These funds are also utilized for limited ROW purchases on unforeseen small projects that arise during the year and are also eligible for use of Capital Expansion Fee (CEF) funding.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Right of Way (ROW)	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
Total	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Streets Capital Expansion Fee Fund Balance	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
Total	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**	**2,000,000**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Annual Small Capital Projects	CIP-D-232-20-548	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Transportation Mini Project	1	20ANS-MINPRJ	NA

PROJECT DESCRIPTION / NECESSITY

This funding provides for the ability to address small unforeseen project needs that may arise during the year. Projects in this category are generally under $30,000 in cost and do not necessarily warrant spending City Council time to appropriate funding for mid-year.

Projects in this category are those which are eligible to use Capital Expansion Fee (CEF) funds. In the case of projects that use a funding split, the appropriate portion will be taken from these funds.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
1% for the Arts	1,000	1,000	1,000	1,000	1,000	5,000	10,000
Total	**101,000**	**101,000**	**101,000**	**101,000**	**101,000**	**505,000**	**1,010,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Streets Capital Expansion Fee Fund Balance	101,000	101,000	101,000	101,000	101,000	505,000	1,010,000
Total	**101,000**	**101,000**	**101,000**	**101,000**	**101,000**	**505,000**	**1,010,000**

211-23-232-1701-211-PW-Engineering-Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Boise Traffic Calming - US34 to Park Dr.	CIP-211-23-232-1701-20-875	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Boise Avenue Traffic Calming - US 34 to Park Drive project is intended to provide roadway infrastructure improvements along Boise Avenue in helping to address the public concerns for pedestrian safety, speed and provide a balance between all corridor users. In 2016, the City hired an engineering consultant to address the public's concerns along Boise Avenue north of US 34. The consultant provided its findings with solutions in their report titled 'North Boise Avenue Corridor Study Report'. The consultant has recommended several medians, intersection bump-outs, a rectangular rapid flashing beacon (RRFB) and restriping of the corridor as solutions to calming traffic and providing increased safety for pedestrians.

The design phase is planned for 2020 and the construction phase is planned for 2021.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	191,727	0	0	0	0	0	191,727
Construction	0	1,917,273	0	0	0	0	1,917,273
1% for the Arts	0	19,173	0	0	0	0	19,173
Total	**191,727**	**1,936,446**	**0**	**0**	**0**	**0**	**2,128,173**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	191,727	1,936,446	0	0	0	0	2,128,173
Total	**191,727**	**1,936,446**	**0**	**0**	**0**	**0**	**2,128,173**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Boyd Lake Ave. - LCR 20E to Mtn. Lion Dr.	CIP-211-23-232-1701-20-877	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Boyd Lake Avenue - LCR 20E to Mountain Lion Drive Widening project consists of widening of Boyd Lake Avenue from Mountain Lion Drive to Larimer County Road 20E to a Major Arterial (4-lane) roadway standard.

The design phase is planned for 2024 and the construction phase is planned for 2025.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	0	0	0	348,000	0	348,000
Construction	0	0	0	0	0	3,126,000	3,126,000
1% for the Arts	0	0	0	0	0	31,260	31,260
Total	**0**	**0**	**0**	**0**	**348,000**	**3,157,260**	**3,505,260**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	0	89,784	814,573	904,357
Streets Capital Expansion Fee Fund Balance	0	0	0	0	258,216	2,342,687	2,600,903
Total	**0**	**0**	**0**	**0**	**348,000**	**3,157,260**	**3,505,260**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Cleveland Avenue Traffic Calming Study	CIP-D-232-20-557	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Cleveland Avenue Traffic Calming (Foundry)	1	201709	NA

PROJECT DESCRIPTION / NECESSITY

Study to look at traffic calming opportunities on Cleveland Avenue from 1st Street to 7th Street. Originally funded in 2017 through a budget supplemental, but funding was de-appropriated in 2017 due to Excess TABOR fund balance recalculation.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	170,000	0	0	0	0	0	170,000
Total	**170,000**	**0**	**0**	**0**	**0**	**0**	**170,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	170,000	0	0	0	0	0	170,000
Total	**170,000**	**0**	**0**	**0**	**0**	**0**	**170,000**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Developer Reimbursements	CIP-D-232-20-549	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
TRANS - Developer Reimbursements	1	20P-D-232-19-054	CIP-D-232-19-054

PROJECT DESCRIPTION / NECESSITY

Development is required to fund up to the cost of a collector street equivalent for the portion of streets within and adjacent to their property. In some cases, and per the 2035 Transportation Plan, the development is also required to oversize the adjacent arterial streets to their ultimate width along their property. In these instances, the City will reimburse the developer for the street oversizing costs at the time that the actual roadway improvement would have been required to meet traffic demand and payment is made on a first-in-first-out basis.

Individual projects for 2020-2029 include:

- US 34/Sculptor Drive intersection
- Sculptor Drive from the intersection of US 34 south through Mountain Lion Drive intersection
- Taft Avenue/14th Street SW intersection

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Developer Reimbursements	374,000	269,000	152,000	52,000	0	0	847,000
Total	**374,000**	**269,000**	**152,000**	**52,000**	**0**	**0**	**847,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	16,000	9,800	0	0	0	0	25,800
Streets Capital Expansion Fee Fund Balance	358,000	259,200	152,000	52,000	0	0	821,200
Total	**374,000**	**269,000**	**152,000**	**52,000**	**0**	**0**	**847,000**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Madison Ave Improve - Silver Leaf to 29th	CIP-D-232-20-560	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

The Madison Avenue Improvements - Silver Leaf to 29th project, along with the 29th and Madison Intersection Improvements project, are the first of three construction phases for the Madison Avenue corridor intended to provide congestion relief on US 34. This project includes widening of Madison Avenue from Silver Leaf to 29th Street to a Major Arterial (4-lane) roadway standard. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations.

This first construction phase is planned for 2023.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	3,168,000	0	0	3,168,000
1% for the Arts	0	0	0	31,680	0	0	31,680
Total	**0**	**0**	**0**	**3,199,680**	**0**	**0**	**3,199,680**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	326,367	0	0	326,367
Streets Capital Expansion Fee Fund Balance	0	0	0	2,873,313	0	0	2,873,313
Total	**0**	**0**	**0**	**3,199,680**	**0**	**0**	**3,199,680**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Madison Avenue Improvements - 29th to 37th	CIP-D-232-20-559	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

The Madison Avenue Improvements - 29th to 37th project is the final of three construction phases for the Madison Avenue corridor intended to provide congestion relief on US 34. This project includes widening of Madison Avenue from 29th Street to 37th Street to a Minor Arterial (2-lane) roadway standard. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations.

This final construction phase is planned for 2025.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	0	1,994,850	1,994,850
1% for the Arts	0	0	0	0	0	19,949	19,949
Total	**0**	**0**	**0**	**0**	**0**	**2,014,799**	**2,014,799**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	0	0	1,682,356	1,682,356
Streets Capital Expansion Fee Fund Balance	0	0	0	0	0	332,443	332,443
Total	**0**	**0**	**0**	**0**	**0**	**2,014,799**	**2,014,799**

D-232-Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Mill Levy Pass-Through to Larimer County	CIP-D-232-20-555	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Mill Levy Pass-Through	1	201705	NA

PROJECT DESCRIPTION / NECESSITY

In 2016, the City entered into a regional agreement with Larimer County to return revenue generated through increased property tax revenue resulting from the 2015 re-assessment process effective 2016 - 2020*. This co-operative regional effort is projected to generate $5 million for the North I-25 widening project. The funding amount and duration matches the County's distribution to the City and was memorialized by City Council resolution in March 2016.

*Payment is made in the following year. First payment was made in 2017.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Payment to Outside Agencies	200,000	200,000	0	0	0	0	400,000
Total	**200,000**	**200,000**	**0**	**0**	**0**	**0**	**400,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	200,000	200,000	0	0	0	0	400,000
Total	**200,000**	**200,000**	**0**	**0**	**0**	**0**	**400,000**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Monroe and 33rd Intersection Improvements	CIP-211-23-232-1701-20-878	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Monroe Avenue and 33rd Street Intersection Improvements project consists of constructing a mini roundabout within the intersection. Currently, the intersection consists of a 4-way stop condition with the north leg containing a large median where a Cottonwood tree used to reside. The north/south lanes have a 12-foot horizontal offset through the intersection. The proposed mini roundabout will increase traffic and pedestrian safety through the intersection and it will also result in traffic calming for the neighborhood. With the projects that the City is constructing to the north, we anticipate additional traffic down this corridor.

The design phase is planned for 2026 and the construction phase is planned for 2027.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	0	0	0	0	50,000	50,000
Construction	0	0	0	0	0	450,000	450,000
1% for the Arts	0	0	0	0	0	4,500	4,500
Total	**0**	**0**	**0**	**0**	**0**	**504,500**	**504,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	0	0	100,900	100,900
Streets Capital Expansion Fee Fund Balance	0	0	0	0	0	403,600	403,600
Total	**0**	**0**	**0**	**0**	**0**	**504,500**	**504,500**

211-23-232-1700-211 - PW's - Engineering - Street Rehabilitation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Rehab - Street Rehabilitation Program	CIP-211-23-232-1700-20-552	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
NOT IN INNOPRISE	1	EN1902	NOT IN INNOPRISE

PROJECT DESCRIPTION / NECESSITY

The Street Rehabilitation Program consists of a pavement management process to provide street treatment recommendations; five street maintenance contracts, two concrete repair contracts and other associated support work. The street system contains over 7.3 million square yards of pavement surface and more than 600 miles of curb, gutter, and sidewalk. The funding for this Program is used to manage and maintain this street system within the following programs:

The Annual Street-Resurfacing Program
Provides for the planning and implementation of street surface repairs. This includes planning of pavement repairs, asphalt overlays, hot-in-place recycling of pavements, chip and seal products, occasional spot repairs or safety improvements, supporting Traffic Operations on street maintenance projects, concrete repairs and asphaltic concrete and crack sealing materials for use by Street Maintenance.

Target Area
Provides for repairs to concrete in the right of way in advance of the various street-resurfacing programs. The focus is on upgrades to ramps that accommodate citizens with disabilities (ADA) and for the repair of drainage. The ADA repairs are federal requirements and the drainage repairs provide for longer life to the street resurfacing.

Concrete Cost Share Program
Per City Code, property owners are responsible for maintenance and replacement of their property fronting curbing, gutters, and sidewalks. Resolution 18-2005 allows for financial participation in that effort by the City. With our aging infrastructure, more sidewalk hazards appear each year. Funding this program at a higher level will benefit the entire city by making the program available to more residents, thus eliminating more hazardous locations. The program is restricted to residential owner-occupied homes.

Alley Repair Program
The City of Loveland is responsible for the maintenance of over 200 alley rights of way. This funding provides the beginning of a formal alley repair/reconstruction program for alleys that have deteriorated to a point where normal maintenance is insufficient. Historically, funds for this work have been taken from the Street Rehabilitation Concrete program on an "as needed" basis, causing the Concrete program to fall behind in maintenance and the alleys to receive only minimal upkeep.

Reconstruction of City Streets
This funding provides the ability to reconstruct streets without negatively impacting the annual Street Resurfacing budget. Streets are reconstructed whenever they have deteriorated beyond a point where regular resurfacing methods are no longer cost-effective. Currently, when a reconstruction project is required, it is funded using Street Resurfacing funds. Due to our aging infrastructure, a reconstruction project is necessary approximately every other year and generally reduces the funds available for basic maintenance by up to 16%. This reduction in basic maintenance causes a downward spiral where more streets will require more costly reconstruction in the future.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	80,000	20,000	80,000	20,000	80,000	220,000	500,000
Construction	7,168,152	8,312,526	8,250,614	10,031,119	9,534,212	54,640,811	97,937,434
1% for the Arts	72,182	83,625	83,006	100,811	95,842	548,907	984,373
Total	**7,320,334**	**8,416,151**	**8,413,620**	**10,151,930**	**9,710,054**	**55,409,718**	**99,421,807**

City of Loveland
Capital Improvement Program

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	987,713	2,434,029	2,237,020	3,772,651	3,119,486	18,954,163	31,505,062
Highway Users Tax	2,087,711	2,108,419	2,129,126	2,149,834	2,170,542	11,163,709	21,809,341
Faster Distribution	584,038	593,815	603,592	613,369	623,146	3,262,679	6,280,639
Transportation Fee	3,123,703	3,279,888	3,443,882	3,616,076	3,796,880	22,029,167	39,289,596
TABOR Excess Projects Fund Balance	537,169	0	0	0	0	0	537,169
Total	**7,320,334**	**8,416,151**	**8,413,620**	**10,151,930**	**9,710,054**	**55,409,718**	**99,421,807**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Taft and Eisenhower Intersection Improve.	CIP-211-23-232-1701-20-884	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Taft Ave/Eisenhow Intersection (Plan, ROW, Constru	1	EN1703	NA

PROJECT DESCRIPTION / NECESSITY

The Taft and Eisenhower Intersection Improvements project is the remaining work from the larger Taft Avenue Phase II project and consists of roadway widening from 11th Street to Westshore Drive and the installation of a new traffic signal at the Taft/Eisenhower intersection. Eisenhower intersection improvements also include dual northbound and southbound left turn lanes and concrete medians. $1.7 Million of the project cost was funded by the 2016 City Council supplemental appropriation for additional transportation projects intended to provide congestion relief on US 34. $3,330,637 of the project cost is being funded by a Congestion Mitigation & Air Quality (CMAQ) awarded grant from the North Front Range Metropolitan Planning Organization.

Final Design and right of way acquisition will occur in 2021 and construction will commence in 2022.

Additional project information is available through the Public Works Department. Costs shown are

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	500,000	0	0	0	0	500,000
Construction	0	0	4,700,000	0	0	0	4,700,000
1% for the Arts	0	0	13,694	0	0	0	13,694
Total	**0**	**500,000**	**4,713,694**	**0**	**0**	**0**	**5,213,694**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	155,500	430,129	0	0	0	585,629
Streets Capital Expansion Fee Fund Balance	0	344,500	952,928	0	0	0	1,297,428
Federal Grant - Capital	0	0	3,330,637	0	0	0	3,330,637
Total	**0**	**500,000**	**4,713,694**	**0**	**0**	**0**	**5,213,694**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Taft Avenue Widening - Westshore to 22nd	CIP-211-23-232-1701-20-880	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Taft Avenue Widening - Westshore Drive to 22nd Street project consists of widening Taft Avenue from Westshore Drive to 22nd Street to a Major Arterial (4-lane) roadway standard. This project is a continuation from the Taft Avenue Phase II project consisting of widening Taft Avenue to 29th Street to a Major Arterial (4-lane) roadway standard.

The design phase is planned for 2028 and the construction phase is planned for 2029.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	0	0	0	0	734,000	734,000
Construction	0	0	0	0	0	6,606,000	6,606,000
1% for the Arts	0	0	0	0	0	66,060	66,060
Total	**0**	**0**	**0**	**0**	**0**	**7,406,060**	**7,406,060**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	0	0	2,347,721	2,347,721
Streets Capital Expansion Fee Fund Balance	0	0	0	0	0	5,058,339	5,058,339
Total	**0**	**0**	**0**	**0**	**0**	**7,406,060**	**7,406,060**

D-235-Traffic Engineering

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - Traffic Optimization (Phase II)	CIP-D-235-20-540	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Traffic Signal Optimization	1	201713	NA

PROJECT DESCRIPTION / NECESSITY

The Traffic Optimization Phase II project consists of signal timing evaluation and improvements to the traffic signal system. The work will be located at various locations in Loveland and is expected to reduce congestion, delay, and crash rates.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	776,400	0	0	0	0	0	776,400
1% for the Arts	1,600	0	0	0	0	0	1,600
Design/Architect	22,000	0	0	0	0	0	22,000
Total	**800,000**	**0**	**0**	**0**	**0**	**0**	**800,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Federal Grants	640,000	0	0	0	0	0	640,000
General Fund Balance	22,000	0	0	0	0	0	22,000
Streets Capital Expansion Fee Fund Balance	138,000	0	0	0	0	0	138,000
Total	**800,000**	**0**	**0**	**0**	**0**	**0**	**800,000**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - US 34 Widening - Centerra to LCR 3	CIP-211-23-232-1701-20-562	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	20N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The US 34 Widening - Centerra Parkway to Larimer County Road 3 project is for the widening of eastbound and westbound US 34 to include a third through lane from Centerra Parkway to Larimer County Road 3, including the Larimer County Road 3 intersection (depending on available funding). As part of this project, curb, gutter, and sidewalk gaps will be filled along both sides of the highway.

Design will be finalized in 2024, right-of-way acquisition taking place in 2024 to 2025 and and construction commencing in 2025.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	0	6,957,000	6,957,000
1% for the Arts	0	0	0	0	0	30,920	30,920
Design/Architect	0	0	0	0	773,000	0	773,000
Total	**0**	**0**	**0**	**0**	**773,000**	**6,987,920**	**7,760,920**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	0	0	0	0	573,566	2,317,205	2,890,771
Streets Capital Expansion Fee Fund Balance	0	0	0	0	199,434	805,715	1,005,149
Federal Grant - Capital	0	0	0	0	0	3,865,000	3,865,000
Total	**0**	**0**	**0**	**0**	**773,000**	**6,987,920**	**7,760,920**

211-23-232-1701-211 - PW's - Transportation Program

REQUEST NAME	REQUEST CODE	REQUEST TYPE
TRANS - US 34 Widening - Denver to Rocky Mountain	CIP-211-23-232-1701-20-561	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	20N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The US 34 Widening - Denver Avenue to Rocky Mountain Avenue project is for the widening of eastbound and westbound US 34 to include a third through lane from Denver Avenue to Rocky Mountain Avenue. As part of this project, curb, gutter, and sidewalk gaps will be filled along both sides of the highway. This project does not include construction of the center median hardscape. $1,361,496 of the project cost is being funded by a Surface Transportation Block Grant (STBG) awarded grant from the North Front Range Metropolitan Planning Organization.

Construction in 2020 will consist of sidewalk on the north side of US 34 between Fall River Drive and Rocky Mountain Avenue. Design of the eastbound third through lane will occur in 2022. Construction of the eastbound third through lane will commence in 2023.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	482,368	0	0	1,480,067	0	0	1,962,435
1% for the Arts	832	0	0	1,186	0	0	2,018
Design/Architect	0	0	164,451	0	0	0	164,451
Total	**483,200**	**0**	**164,451**	**1,481,253**	**0**	**0**	**2,128,904**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
General Fund Balance	42,237	0	83,541	60,836	0	0	186,614
Streets Capital Expansion Fee Fund Balance	40,963	0	80,910	58,921	0	0	180,794
Federal Grant - Capital	400,000	0	0	1,361,496	0	0	1,761,496
Total	**483,200**	**0**	**164,451**	**1,481,253**	**0**	**0**	**2,128,904**

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City of Loveland

2019-2028 Water Utility Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
	Revenue													
	Beginning Balance	**$ 6,661,174**	**$ 4,845,503**	**$ 7,805,529**	**$ 7,228,361**	**$ 7,743,904**	**$ 6,661,174**	**$ 11,807,149**	**$ 11,152,462**	**$ 10,593,086**	**$ 12,378,884**	**$ 13,936,626**	**$ 6,661,174**	
A	Operating Revenues	4,500,582	5,201,280	6,450,270	7,509,140	7,818,300	**31,479,572**	8,135,540	7,721,180	8,988,600	9,461,680	9,885,380	**75,671,952**	A
B	SIF Revenues	1,914,381	2,729,670	2,820,496	2,835,929	2,865,450	**13,165,925**	3,246,268	3,288,074	3,311,003	3,238,366	3,350,011	**29,599,648**	B
C	Interest on Investments	$199,840	$135,670	$210,750	$202,390	$255,550	**1,004,200**	$413,250	$412,640	$402,540	$482,780	$543,530	**3,258,940**	C
D	General Fund Contribution	$750,000	$750,000	$750,000	$0	$0	**2,250,000**	$0	$0	$0	$0	$0	**2,250,000**	D
E	External Loan Receipts	$6,500,000	$0	$0	$5,000,000	$11,700,000	**23,200,000**	$3,000,000	$3,000,000	$4,000,000	$0	$8,000,000	**41,200,000**	E
F	Internal Loan Repayment	(772,500)	(761,250)	-	-	-	**(1,533,750)**	-	-	-	-	-	**(1,533,750)**	F
G	External Loan Repayment	(1,015,593)	(1,393,416)	(1,392,058)	(1,390,073)	(1,681,616)	**(6,872,757)**	(2,343,416)	(2,517,889)	(2,691,568)	(2,927,280)	(2,925,742)	**(20,278,652)**	G
	Total Resources	**$ 18,737,883**	**$ 11,507,457**	**$ 16,644,987**	**$ 21,385,746**	**$ 28,701,588**	**$ 69,354,364**	**$ 24,258,790**	**$ 23,056,467**	**$ 24,603,662**	**$ 22,634,430**	**$ 32,789,805**	**$ 136,829,311**	
	Expenditures													
	Capital Projects													
1	WA - 16" P8 Waterline Extension on E Eisenhower	351,000	-	381,470	863,348	786,647	**2,382,465**	-	-	-	-	-	**2,382,465**	1
2	WA - 16" Waterline in Granite St	-	-	-	-	-	**-**	43,340	615,658	-	-	-	**658,998**	2
3	WA - 2.0 MG Dakota Ridge Buried Concrete Tank PZ2	-	-	-	-	-	**-**	-	-	-	-	799,920	**799,920**	3
4	WA - 29th Street 5.0 MG Storage Tank #2	8,829,000	-	-	-	-	**8,829,000**	-	-	-	-	-	**8,829,000**	4
5	WA - 3.5 MG 43rd St Tank #2	-	-	-	-	574,510	**574,510**	8,160,386	-	-	-	-	**8,734,896**	5
6	WA - 34" Waterline Valve Insertions	-	227,265	-	-	-	**227,265**	-	-	-	-	-	**227,265**	6
7	WA - 36" Transmission Line Relining	-	-	-	-	-	**-**	-	400,510	5,688,841	-	-	**6,089,351**	7
8	WA - 37th Street Waterline Connection	151,500	-	-	-	-	**151,500**	-	-	-	-	-	**151,500**	8
9	WA - 402 Waterline Extension	-	-	163,020	770,440	10,943,338	**11,876,798**	-	-	-	-	-	**11,876,798**	9
10	WA - Backwash Pumps	-	131,613	-	-	-	**131,613**	-	-	-	-	-	**131,613**	10
11	WA - Cathodic Projection Installation 24" & 48"	32,000	454,530	-	-	-	**486,530**	-	-	-	-	-	**486,530**	11
12	WA - Chasteens Grove Water Booster Station	-	-	-	-	-	**-**	-	-	-	-	145,440	**145,440**	12
13	WA - East Gravity Zone	100,000	200,160	3,495,174	7,545,750	-	**11,341,084**	-	-	-	1,325,350	15,336,669	**28,003,103**	14
14	WA - FCLWD Interconnect at Crossroads Tank	-	-	-	-	-	**-**	-	-	-	22,320	317,059	**339,379**	15
15	WA - Fire Training Grounds Water Metering	8,000	113,633	-	-	-	**121,633**	-	-	-	-	-	**121,633**	16
16	WA - Mariana Butte Pump Station Pump Replacement	-	-	-	-	-	**-**	-	-	20,070	443,645	-	**463,715**	17
17	WA - Morning Drive Pump Station MCC Upgrade	-	-	-	22,660	262,212	**284,872**	-	-	-	-	-	**284,872**	18
18	WA - Namaqua Hills Pump Station	777,000	-	-	-	-	**777,000**	-	-	-	-	-	**777,000**	19
19	WA - Oversizing & Extensions	105,000	234,570	81,510	84,970	88,590	**594,640**	92,350	96,280	100,370	104,630	109,080	**1,097,350**	20
20	WA - PLC Processors	-	-	38,040	400,516	-	**438,556**	-	-	-	-	-	**438,556**	21
21	WA - Pre Soda Ash System Rehab	-	-	13,040	185,250	-	**198,290**	-	-	-	-	-	**198,290**	22
22	WA - Service Center Expansion						**-**		6,028,802	-	-	-	**6,028,802**	23
23	WA - Water Line Replacement Projects	2,292,000	1,799,355	3,124,570	3,434,108	3,862,942	**14,512,975**	4,446,392	4,942,801	5,618,577	6,311,479	6,154,302	**41,986,526**	24
24	WA - Water Meters	198,000	206,420	215,180	224,330	233,870	**1,077,800**	243,800	254,170	264,970	276,230	287,980	**2,404,950**	25
25	WA - WTP Admin/Office Renovation	-	104,250	1,206,358	-	-	**1,310,608**	-	-	-	-	-	**1,310,608**	26
26	WA - WTP Backwash Pond #8	-	-	-	-	-	**-**	-	-	-	78,130	1,109,711	**1,187,841**	27
27	WA - WTP Cold Storage Building	252,500	-	-	-	-	**252,500**	-	-	-	-	-	**252,500**	13
28	WA - WTP Filter Building 2 Concrete Wall Repair	-	41,700	592,304	-	-	**634,004**	-	-	-	-	-	**634,004**	28
29	WA - WTP Fire Pump Load Shedding	7,500	86,792	-	-	-	**94,292**	-	-	-	-	-	**94,292**	29
	Subtotal Capital Projects	**$ 13,103,500**	**$ 3,600,288**	**$ 9,310,666**	**$ 13,531,372**	**$ 16,752,109**	**$ 56,297,935**	**$ 12,986,268**	**$ 12,338,221**	**$ 11,692,828**	**$ 8,561,784**	**$ 24,260,161**	**126,137,197**	
	New & Replacement Equipment													
30	WA - FME Safe Integration Software	20,000	-	-	-	-		-	-	-	-	-	**20,000**	30
31	WA - Lab Equipment New	300,000	-	-	-	-		-	-	401,470	-	-	**701,470**	31
32	WA - Lab Equipment Replacement	-	-	-	-	27,170		-	-	-	-	36,360	**63,530**	32

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
33	WA - Replace Stand Alone Servers (DCWP)	7,280	-	-	-	-		-	-	-	-	-	**7,280**	33
34	WA - Service Center Renovations	250,000	101,640	105,960	110,470	115,160	**683,230**	120,060	125,160	130,480	136,020	141,800	**1,336,750**	34
35	WA - Utility Locator	9,800	-	-	-	-		-	-	-	-	-	**9,800**	35
36	WA - Vehicle Replacements	201,800	-	-	-	-		-	-	-	-	-	**201,800**	36
	Subtotal New & Replacement Equipment	**$ 788,880**	**$ 101,640**	**$ 105,960**	**$ 110,470**	**$ 142,330**	**$ 1,249,280**	**$ 120,060**	**$ 125,160**	**$ 531,950**	**$ 136,020**	**$ 178,160**	**2,340,630**	
	Total Capital Expenditures	**$ 13,892,380**	**$ 3,701,928**	**$ 9,416,626**	**$ 13,641,842**	**$ 16,894,439**	**$ 57,547,215**	**$ 13,106,328**	**$ 12,463,381**	**$ 12,224,778**	**$ 8,697,804**	**$ 24,438,321**	**$ 128,477,827**	
	Reserve for Future Capital Projects	**$ 4,845,503**	**$ 7,805,529**	**$ 7,228,361**	**$ 7,743,904**	**$ 11,807,149**	**$ 11,807,149**	**$ 11,152,462**	**$ 10,593,086**	**$ 12,378,884**	**$ 13,936,626**	**$ 8,351,484**	**$ 8,351,484**	

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 16" P8 Waterline Extension on E Eisenhower	CIP-300-46-310-2903-20-936	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The City's water system is comprised of numerous pressure zones. All water infrastructure east of Boyd Lake Avenue and north of East Eisenhower is in the P8 water (pressure) zone. There are currently two feeds (from the gravity pressure zone) into the zone in Boyd Lake Avenue. The water master plan calls for a third connection to the P8 zone crossing East Eisenhower at Rocky Mountain Ave. This project extends the required 16" waterline, along the south side of East Eisenhower, as development occurs along adjacent properties. This project will be done in phases.
Phase 1 South of 34, Lot 1
Phase 2 South of 34, Lot 2
Phase 3 South of 34, Lot 3
Phase 4 Under 34

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	48,000	0	52,170	176,750	70,870	0	347,790
Construction	300,000	0	326,040	679,800	708,690	0	2,014,530
1% for the Arts	3,000	0	3,260	6,798	7,087	0	20,145
Total	**351,000**	**0**	**381,470**	**863,348**	**786,647**	**0**	**2,382,465**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water SIF Fund Balance	351,000	0	381,470	863,348	786,647	0	2,382,465
Total	**351,000**	**0**	**381,470**	**863,348**	**786,647**	**0**	**2,382,465**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 16" Waterline in Granite St	CIP-300-46-310-2903-20-934	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Install a 16” water line in Granite Street between 57th Street and 50th Street. The 16” waterline will provide a valuable loop and has been recommend by hydraulic modeling studies. This waterline will ensure adequate levels of service in both pressure and flow to customers in North Loveland, and will provide needed redundancy in the event of a water line break.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	88,530	88,530
Construction	0	0	0	0	0	564,820	564,820
1% for the Arts	0	0	0	0	0	5,648	5,648
Total	**0**	**0**	**0**	**0**	**0**	**658,998**	**658,998**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	0	329,499	329,499
Water SIF Fund Balance	0	0	0	0	0	329,499	329,499
Total	**0**	**0**	**0**	**0**	**0**	**658,998**	**658,998**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 2.0 MG Dakota Ridge Buried Concrete Tank PZ2	CIP-300-46-310-2903-20-922	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Build a 2.0 MG Tank at Dakota Ridge for the P2 Zone. A 2.0 MG storage tank is needed to meet future demands in the P2 Zone. The timing of the tank is estimated based on the proposed development in the area. The additional water storage will allow the proposed 29th Street pump station P2 expansion to operate more efficiently, rather than having existing pumps running continuously.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	799,920	799,920
Total	**0**	**0**	**0**	**0**	**0**	**799,920**	**799,920**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	0	159,980	159,980
Water SIF Fund Balance	0	0	0	0	0	639,940	639,940
Total	**0**	**0**	**0**	**0**	**0**	**799,920**	**799,920**

300-45-300-0000-300 - W&P 45 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 29th Street 5.0 MG Storage Tank #2	CIP-300-45-300-0000-20-747	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
5.0 MG Water Storage 29th St Tank #2	1	20904D	All Projects

PROJECT DESCRIPTION / NECESSITY

The 29th Street steel tank is one of the most utilized storage facilities supporting over a quarter of the City's water customers. This project will provide a second 5.0 million gallon (MG) storage tank at this critical location.

The additional storage will offer redundancy and reliability for water customers in Northwest Loveland. As of 2015, the City is 3.5 MG short of required storage in the gravity zone (not including P8). This is based on American Water Works Association (AWWA) recommendations of having storage of 75% of max daily demand (MDD). This value does not include any dead storage in existing tanks.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	648,000	0	0	0	0	0	648,000
Construction	8,100,000	0	0	0	0	0	8,100,000
1% for the Arts	81,000	0	0	0	0	0	81,000
Total	**8,829,000**	**0**	**0**	**0**	**0**	**0**	**8,829,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	1,765,800	0	0	0	0	0	1,765,800
Water SIF Fund Balance	7,063,200	0	0	0	0	0	7,063,200
Total	**8,829,000**	**0**	**0**	**0**	**0**	**0**	**8,829,000**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 3.5 MG 43rd St Tank #2	CIP-300-46-310-2903-20-919	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Build a second tank (3.5 MG) at the 43rd Street site. To meet the increasing water demands in the P1 pressure zone that are a result of increased population in the northwest portion of the City.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	574,510	598,930	1,173,440
Construction	0	0	0	0	0	7,486,590	7,486,590
1% for the Arts	0	0	0	0	0	74,866	74,866
Total	**0**	**0**	**0**	**0**	**574,510**	**8,160,386**	**8,734,896**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	114,902	1,632,077	1,746,979
Water SIF Fund Balance	0	0	0	0	459,608	6,528,309	6,987,917
Total	**0**	**0**	**0**	**0**	**574,510**	**8,160,386**	**8,734,896**

300-45-300-0000-300 - W&P 45 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 34" Waterline Valve Insertions	CIP-300-45-300-0000-20-750	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WA - Water Main Replacement Projects	1	20P-300-45-300-0000-19-173	CIP-300-45-300-0000-19-173

PROJECT DESCRIPTION / NECESSITY

34" Water Line Valve Insertions - $227,265 Study and implementation of improvements, primarily the insertion of butterfly valves, for isolation, of the 34" steel waterline that runs along the Arkin's Branch railroad. Additional assessment of the pipe's condition and possible cathodic protection improvements. The existing 34" steel waterline, installed in 1962, has no isolation valves from Namaqua Avenue to N. Colorado Avenue (~10,000 ft). From the Riverview Drive junction vault (east of Rossum Drive), there is one isolation valve prior to Namaqua Avenue. The aging transmission line feeds numerous distribution lines and presently is very difficult if not impossible to isolate for repairs.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	16,680	0	0	0	0	16,680
Construction	0	208,500	0	0	0	0	208,500
1% for the Arts	0	2,085	0	0	0	0	2,085
Total	**0**	**227,265**	**0**	**0**	**0**	**0**	**227,265**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	227,265	0	0	0	0	227,265
Total	**0**	**227,265**	**0**	**0**	**0**	**0**	**227,265**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 36" Transmission Line Relining	CIP-300-46-310-2903-20-914	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The City's existing 36" steel water transmission main was constructed in 1962 and is showing signs of significant deterioration from external corrosion. Staff has made numerous repairs and pipe river crossing replacements completed in 2015 have shown significant external corrosion where the pipe was laid on bedrock and backfilled with native cobbles. In 2016 significant leakage out of the pipe due to corrosion holes was verified through the use of a free swimming inspection tool. Lining of the deteriorating 36" steel waterline will reduce risk of catastrophic failure, decrease repairs, reduce water loss, and extend the assets useful life for decades to come.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	818,040	818,040
Construction	0	0	0	0	0	5,219,120	5,219,120
1% for the Arts	0	0	0	0	0	52,191	52,191
Total	**0**	**0**	**0**	**0**	**0**	**6,089,351**	**6,089,351**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	0	6,089,351	6,089,351
Total	**0**	**0**	**0**	**0**	**0**	**6,089,351**	**6,089,351**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 37th Street Waterline Connection	CIP-300-46-310-2903-20-932	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

37” St. Waterline Extension.
Public Works is installing a bridge and road over the Greeley Loveland Irrigation Canal just east of the intersection of E. 37th St. and N. Garfield Ave. This will complete a critical east west street connection. When this street work is under construction the City will complete a long planned for tie-in of the water main over the ditch. The existing waterline has been stubbed out on each side of the ditch in anticipation of this project.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	150,000	0	0	0	0	0	150,000
1% for the Arts	1,500	0	0	0	0	0	1,500
Total	**151,500**	**0**	**0**	**0**	**0**	**0**	**151,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	75,750	0	0	0	0	0	75,750
Water SIF Fund Balance	75,750	0	0	0	0	0	75,750
Total	**151,500**	**0**	**0**	**0**	**0**	**0**	**151,500**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - 402 Waterline Extension	CIP-300-45-300-0000-20-752	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WA - 402 Waterline Extension	1	20P-300-45-300-0000-19-175	CIP-300-45-300-0000-19-175

PROJECT DESCRIPTION / NECESSITY

As annexation and growth occurs along Colorado State Highway 402 the City anticipates extending water service along the corridor to meet demands.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	163,020	770,440	803,180	0	1,736,640
Construction	0	0	0	0	10,039,760	0	10,039,760
1% for the Arts	0	0	0	0	100,398	0	100,398
Total	**0**	**0**	**163,020**	**770,440**	**10,943,338**	**0**	**11,876,798**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water SIF Fund Balance	0	0	163,020	770,440	10,943,338	0	11,876,798
Total	**0**	**0**	**163,020**	**770,440**	**10,943,338**	**0**	**11,876,798**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Backwash Pumps	CIP-300-46-310-2903-20-916	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Backwash Pumps are necessary to pump water back through the treatment filters in order to clean them and allow to function effectively. The existing pumps have reached their useful life and are set to be replaced.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	130,310	0	0	0	0	130,310
1% for the Arts	0	1,303	0	0	0	0	1,303
Total	**0**	**131,613**	**0**	**0**	**0**	**0**	**131,613**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	131,613	0	0	0	0	131,613
Total	**0**	**131,613**	**0**	**0**	**0**	**0**	**131,613**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Cathodic Protection Installation 24" & 48"	CIP-300-46-310-2903-20-913	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Metallic pipe materials are susceptible to corrosion in the right environment. This project includes installing anodes on both transmission mains as a source metal (as opposed to the pipe) for any corrosion cell that may form along the pipeline. These anodes are typically magnesium, which is more active (has a higher negative potential) than the protected pipe. The existing waterlines have little or no anode protection left based on field readings. Therefore, corrosion is and will continue on the mains.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	32,000	33,360	0	0	0	0	65,360
Construction	0	417,000	0	0	0	0	417,000
1% for the Arts	0	4,170	0	0	0	0	4,170
Total	**32,000**	**454,530**	**0**	**0**	**0**	**0**	**486,530**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	32,000	454,530	0	0	0	0	486,530
Total	**32,000**	**454,530**	**0**	**0**	**0**	**0**	**486,530**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Chasteens Grove Water Booster Station	CIP-300-46-310-2903-20-921	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Chasteens Grove Water Booster Station.
As water demands continues to increase a water booster station, situated at the Water Treatment Plant, to convey high flows to customers. The pump station is needed for flow rates of 36 million gallons per day (MGD) and higher. The current transmission piping system has too much headloss in these high flow conditions, making the pump station a necessity.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	145,440	145,440
Total	**0**	**0**	**0**	**0**	**0**	**145,440**	**145,440**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water SIF Fund Balance	0	0	0	0	0	145,440	145,440
Total	**0**	**0**	**0**	**0**	**0**	**145,440**	**145,440**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - East Gravity Zone	CIP-300-46-310-2903-20-935	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Installation of a water main loop around the southeast portion of the City to meet increasing demands as a result of development. The proposed water main loop is necessary to provide transmission and distribution to the eastern portion of the gravity zone. This water main loop will be built in multiple phases as development occurs.
Phase 1 St Louis
Phase 2 28th St SW Taft to Garfield
Phase 3 Garfield to 402

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	100,000	200,160	860,750	679,800	0	2,707,030	4,547,740
Construction	0	0	2,608,340	6,797,970	0	13,816,820	23,223,130
1% for the Arts	0	0	26,084	67,980	0	138,169	232,233
Total	**100,000**	**200,160**	**3,495,174**	**7,545,750**	**0**	**16,662,019**	**28,003,103**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	20,000	40,032	699,035	1,509,150	0	3,332,404	5,600,621
Water SIF Fund Balance	80,000	160,128	2,796,139	6,036,600	0	13,329,615	22,402,482
Total	**100,000**	**200,160**	**3,495,174**	**7,545,750**	**0**	**16,662,019**	**28,003,103**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - FCLWD Interconnect at Crossroads Tank	CIP-300-46-310-2903-20-923	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Fort Collins Loveland Water District (FCLWD) Interconnect at Crossroads Tank
The City of Loveland and the Fort Collins Loveland Water District (FCLWD) each have an elevated water tank at Crossroads Blvd. just west of the Wal-Mart Distribution Center. There is piping that connect the two systems at this location but the system's are isolated through existing valves. The City and FCLWD will install a meter vault that will allow either system to draw from the other, in an emergency, and be able to quantify the water used.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	45,590	45,590
Construction	0	0	0	0	0	290,880	290,880
1% for the Arts	0	0	0	0	0	2,909	2,909
Total	**0**	**0**	**0**	**0**	**0**	**339,379**	**339,379**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	0	339,379	339,379
Total	**0**	**0**	**0**	**0**	**0**	**339,379**	**339,379**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Fire Training Grounds Water Metering	CIP-300-46-310-2903-20-924	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Fire Training Grounds Water Metering.
The water that is utilized at the fire training grounds for firefighting training is un-metered. Consumption is presently estimated. In order to best quantify the water used and reduce the amount of unaccounted water (difference between production and metered totals) the City will install meters on either side of the training grounds. The meters will be housed in a vault and involve associated piping and valving.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	8,000	8,340	0	0	0	0	16,340
Construction	0	104,250	0	0	0	0	104,250
1% for the Arts	0	1,043	0	0	0	0	1,043
Total	**8,000**	**113,633**	**0**	**0**	**0**	**0**	**121,633**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	8,000	113,633	0	0	0	0	121,633
Total	**8,000**	**113,633**	**0**	**0**	**0**	**0**	**121,633**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Mariana Butte Pump Station Pump Replacement	CIP-300-46-310-2903-20-920	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Mariana Butte Pump Station Pump Replacement.
An existing pump station was installed in the late 1990's to serve the Mariana Butte area water. Based on other system improvements this pump station serves as redundancy should problems arise in the primary piping or pump station for the area. Given the age of the pumps and the difficulty in getting parts for the existing hydro constant pumps, the pumps are to be replaced with modern equipment that can more easily be serviced.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	41,000	41,000
Construction	0	0	0	0	0	418,530	418,530
1% for the Arts	0	0	0	0	0	4,185	4,185
Total	**0**	**0**	**0**	**0**	**0**	**463,715**	**463,715**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water SIF Fund Balance	0	0	0	0	0	463,715	463,715
Total	**0**	**0**	**0**	**0**	**0**	**463,715**	**463,715**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Morning Drive Pump Station MCC Upgrade	CIP-300-46-310-2903-20-918	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Morning Drive Pump Station was constructed in 1976. The station delivers water to the 29th Street storage tank, which serves over a quarter of the City's customers. This project will upgrade the Morning Drive Pump Station (pumps, piping, valves, controls, Motor Control Center (MCC) etc.). Equipment is aging and the pump station will require an upgrade to re-size facilities to meet the needs of the City's growing system. Existing MCCs are over 30 years old and are becoming obsolete. If there is a MCC failure, we will have to try and find parts and pay a premium for them. The MCCs are critical to the pumps at Morning Drive running and supplying water to the 29th Street tank.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	22,660	23,620	0	46,280
Construction	0	0	0	0	236,230	0	236,230
1% for the Arts	0	0	0	0	2,362	0	2,362
Total	**0**	**0**	**0**	**22,660**	**262,212**	**0**	**284,872**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	11,330	131,106	0	142,436
Water SIF Fund Balance	0	0	0	11,330	131,106	0	142,436
Total	**0**	**0**	**0**	**22,660**	**262,212**	**0**	**284,872**

300-45-300-0000-300 - W&P 45 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Namaqua Hills Pump Station	CIP-300-45-300-0000-20-757	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Namaqua Hills Pump Station	1	20911C	All Projects

PROJECT DESCRIPTION / NECESSITY

Currently there is a pump station that feeds the upper loop of homes in the Namaqua Hills Subdivision. The pump station was built in 1962 and the components have reached the end of their useful life. The pumps, piping, and SCADA equipment need to be replaced to ensure reliable service to customers.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	70,000	0	0	0	0	0	70,000
Construction	700,000	0	0	0	0	0	700,000
1% for the Arts	7,000	0	0	0	0	0	7,000
Total	**777,000**	**0**	**0**	**0**	**0**	**0**	**777,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	777,000	0	0	0	0	0	777,000
Total	**777,000**	**0**	**0**	**0**	**0**	**0**	**777,000**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Oversizing & Extensions	CIP-300-45-300-0000-20-759	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
MISC OVERSIZING AND EXTENSIONS	1	20207D	NA

PROJECT DESCRIPTION / NECESSITY

As development occurs the City through a reimbursement agreement funds capacity being built for master plan needs, that is in excess of what is specifically required for an individual development.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	105,000	234,570	81,510	84,970	88,590	502,710	1,097,350
Total	**105,000**	**234,570**	**81,510**	**84,970**	**88,590**	**502,710**	**1,097,350**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water SIF Fund Balance	105,000	234,570	81,510	84,970	88,590	502,710	1,097,350
Total	**105,000**	**234,570**	**81,510**	**84,970**	**88,590**	**502,710**	**1,097,350**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - PLC Processors	CIP-300-46-310-2903-20-917	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Programmable Logic Controller (PLC) at the Water Treatment Plant (WTP) are set to be replaced due to age, reliability, and in order to consolidate on specific and current models. The PLC at the WTP are a computer that controls the variety of processes that are automated.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	38,040	396,550	0	0	434,590
1% for the Arts	0	0	0	3,966	0	0	3,966
Total	**0**	**0**	**38,040**	**400,516**	**0**	**0**	**438,556**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	38,040	400,516	0	0	438,556
Total	**0**	**0**	**38,040**	**400,516**	**0**	**0**	**438,556**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Pre Soda Ash System Rehab	CIP-300-46-310-2903-20-925	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

With the recent Water Treatment Plant expansion project a new chemical building and chemical feed system was put into operation. Soda ash is used to adjust the pH of the water. The no longer used old soda ash storage and feed area needs to be rehabilitated to meet the current needs of the facility.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	13,040	13,600	0	0	26,640
Construction	0	0	0	169,950	0	0	169,950
1% for the Arts	0	0	0	1,700	0	0	1,700
Total	**0**	**0**	**13,040**	**185,250**	**0**	**0**	**198,290**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	13,040	185,250	0	0	198,290
Total	**0**	**0**	**13,040**	**185,250**	**0**	**0**	**198,290**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Service Center Expansion	CIP-300-46-310-2903-20-938	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Service Center Expansion to accommodate growth of the Water & Power Staff.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	0	5,969,110	5,969,110
1% for the Arts	0	0	0	0	0	59,692	59,692
Total	**0**	**0**	**0**	**0**	**0**	**6,028,802**	**6,028,802**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	0	3,014,401	3,014,401
Water SIF Fund Balance	0	0	0	0	0	3,014,401	3,014,401
Total	**0**	**0**	**0**	**0**	**0**	**6,028,802**	**6,028,802**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Water Line Replacement Projects	CIP-300-45-300-0000-20-749	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Waterline Replacement	1	20903C	All Projects

PROJECT DESCRIPTION / NECESSITY

Replace aging water infrastructure. Typically, most communities face increasing replacement costs as the age of installed infrastructure advances. After decades, water pipes, valves, and fire hydrants reach the end of their service life and require increasing maintenance and rehabilitation costs. In some cases, these costs can become unacceptably high and the utility is best served by replacing this infrastructure.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	272,000	325,260	380,380	458,860	522,660	2,880,962	4,840,122
Construction	2,000,000	1,459,500	2,717,020	2,945,790	3,307,210	23,984,060	36,413,580
1% for the Arts	20,000	14,595	27,170	29,458	33,072	608,529	732,824
Total	**2,292,000**	**1,799,355**	**3,124,570**	**3,434,108**	**3,862,942**	**27,473,551**	**41,986,526**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	2,292,000	1,799,355	3,124,570	3,434,108	3,862,942	27,473,551	41,986,526
Total	**2,292,000**	**1,799,355**	**3,124,570**	**3,434,108**	**3,862,942**	**27,473,551**	**41,986,526**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Water Meters	CIP-300-45-300-0000-20-760	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WATER METERS	1	20900	NA

PROJECT DESCRIPTION / NECESSITY

These funds are budgeted for Water Meters for new construction and for replacement of old meters.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	198,000	206,420	215,180	224,330	233,870	1,327,150	2,404,950
Total	**198,000**	**206,420**	**215,180**	**224,330**	**233,870**	**1,327,150**	**2,404,950**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	198,000	206,420	215,180	224,330	233,870	1,327,150	2,404,950
Total	**198,000**	**206,420**	**215,180**	**224,330**	**233,870**	**1,327,150**	**2,404,950**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - WTP Admin/Office Renovation	CIP-300-46-310-2903-20-926	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

This project includes a major renovation of the existing Water Treatment Plant administration building, which was originally built in 1980, and portions of the former chemical building (which is adjacent). The improvements will include new office space, a conference/training room, new break room, new restrooms, and other miscellaneous improvements.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	104,250	108,680	0	0	0	212,930
Construction	0	0	1,086,810	0	0	0	1,086,810
1% for the Arts	0	0	10,868	0	0	0	10,868
Total	**0**	**104,250**	**1,206,358**	**0**	**0**	**0**	**1,310,608**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	104,250	1,206,358	0	0	0	1,310,608
Total	**0**	**104,250**	**1,206,358**	**0**	**0**	**0**	**1,310,608**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - WTP Backwash Pond #8	CIP-300-45-300-0000-20-763	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WA - Water Treatment Plant Expansion Projects	1	20P-300-45-300-0000-19-210	CIP-300-45-300-0000-19-210

PROJECT DESCRIPTION / NECESSITY

WTP Backwash Pond #8.
A step in the water treatment process involves the filtering of water. As the water is filtered the filters slowly become clogged. The process of cleaning the filters (backwashing) creates backwash water which is pumped to a series of ponds where the sediment, or sludge, can settle out. As demand at the Water Treatment Plant (WTP) increases there is need for another backwash pond. The pond project will include grading, potential import of fill material, concrete placement, and all necessary piping and valves.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	159,580	159,580
Construction	0	0	0	0	0	1,018,080	1,018,080
1% for the Arts	0	0	0	0	0	10,181	10,181
Total	**0**	**0**	**0**	**0**	**0**	**1,187,841**	**1,187,841**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	0	1,187,841	1,187,841
Total	**0**	**0**	**0**	**0**	**0**	**1,187,841**	**1,187,841**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - WTP Cold Storage Building	CIP-300-45-300-0000-20-761	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Cold Storage Building	1	20801D	All Projects

PROJECT DESCRIPTION / NECESSITY

The building is needed to store the loader, boat, miscellaneous equipment, and supplies. Currently these items are stored outside, moving them inside should extend their life and improve working conditions for the employees.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	250,000	0	0	0	0	0	250,000
1% for the Arts	2,500	0	0	0	0	0	2,500
Total	**252,500**	**0**	**0**	**0**	**0**	**0**	**252,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	126,250	0	0	0	0	0	126,250
Water SIF Fund Balance	126,250	0	0	0	0	0	126,250
Total	**252,500**	**0**	**0**	**0**	**0**	**0**	**252,500**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - WTP Filter Building 2 Concrete Wall Repair	CIP-300-46-310-2903-20-928	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Water Treatment Plant Filter Building 2 Concrete Wall Repair
Filter Building 2 at the Water Treatment Plant (WTP) provides half of the filtering capacity for the City of Loveland. The concrete housing the filters has aged and portions have become soft, degraded, and there have been isolated leaks. Repair of the aging and failing portions of the concrete will be repaired.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	41,700	43,470	0	0	0	85,170
Construction	0	0	543,400	0	0	0	543,400
1% for the Arts	0	0	5,434	0	0	0	5,434
Total	**0**	**41,700**	**592,304**	**0**	**0**	**0**	**634,004**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	41,700	592,304	0	0	0	634,004
Total	**0**	**41,700**	**592,304**	**0**	**0**	**0**	**634,004**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - WTP Fire Pump Load Shedding	CIP-300-46-310-2903-20-927	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Water Treatment Plant Fire Pump Load Shedding.
If there is a power outage at the Water Treatment Plant (WTP) an existing backup generator turns on to ensure the treatment process continues. The existing backup generator is not sufficiently sized to continue water treatment and power the fire pump. Therefore certain large power demand processes at the WTP will have to be shutdown and the generator capacity switched to the fire pump system. The project will include running power feeders and programming.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	7,500	7,820	0	0	0	0	15,320
Construction	0	78,190	0	0	0	0	78,190
1% for the Arts	0	782	0	0	0	0	782
Total	**7,500**	**86,792**	**0**	**0**	**0**	**0**	**94,292**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	7,500	86,792	0	0	0	0	94,292
Total	**7,500**	**86,792**	**0**	**0**	**0**	**0**	**94,292**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - FME Safe Integration Software	CIP-300-46-310-2903-20-933	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The FME Safe Integration Software will allow us to set up data translations to other data models for the full use of other (non-ArcFM) Esri Maps and Apps. Also, this will help in automating data translations and hopefully scheduled tasks to run integrated data updates on a re-occurring basis. With the introduction of many new software solutions to Water and Power with the addition of a municipal fiber utility, we have the potential of many silo packages. The other option would be to use professional services to complete the integrations. In doing so, we lose the knowledge to create and maintain the integrations and will restrict potential in-house growth when new software is introduced.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Other Capital	20,000	0	0	0	0	0	20,000
Total	**20,000**	**0**	**0**	**0**	**0**	**0**	**20,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	20,000	0	0	0	0	0	20,000
Total	**20,000**	**0**	**0**	**0**	**0**	**0**	**20,000**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Lab Equipment New	CIP-300-46-310-2903-20-930	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Equipment for the new Water Quality Lab. Equipment is needed to perform all necessary analysis. Equipment includes; Autoclave, Hach Dr 6000, GCMS/SPME, Microscope, FlowCAM, Refrigerators (3).

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	300,000	0	0	0	0	401,470	701,470
Total	**300,000**	**0**	**0**	**0**	**0**	**401,470**	**701,470**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	300,000	0	0	0	0	401,470	701,470
Total	**300,000**	**0**	**0**	**0**	**0**	**401,470**	**701,470**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Lab Equipment Replacement	CIP-300-45-300-0000-20-766	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

Total Organic Carbon Analyzer Replacement - $36,360
The WQ Lab analyzes Total Organic Carbon (TOC) on a regular basis for both process and regulatory needs. The current TOC analyzer is supported as an "End of Life" contract. This means that this instrument is obsolete and parts may not be available if it was to breakdown. The life of a TOC analyzer is approximately ten years. Our current TOC analyzer is nine years old. To continue running TOC in-house the current instrument should be replaced in 2019 with a replacement schedule of every 10 years.

Sonde Replacement - $27,170
The WQ Lab performs source water monitoring in our reservoir and the BT River, including a Pre-Warning Station at the Narrows Park in the BT Canyon. Our main source water instrumentation currently includes three sondes. A sonde is an instrument that contains probes that measure numerous parameters and transmit data. One sonde is used at the WTP intake structure for reservoir monitoring, with the second sonde in place at the Narrows River Station, the 3rd sonde is portable and can be easily transported and used in the Big Thompson River during Source Water Sampling (to the Eastern Portal). The data that the lab is able to generate for operations and source water quality is invaluable (nutrients, TOC, E.Coli, Alkalinity, Conductivity, Turbidity, pH, DO along with algae for T&O mitigation). This is to replace one sonde every 5 years to keep the equipment up to date.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	0	0	0	0	27,170	36,360	63,530
Total	**0**	**0**	**0**	**0**	**27,170**	**36,360**	**63,530**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	0	0	0	0	27,170	36,360	63,530
Total	**0**	**0**	**0**	**0**	**27,170**	**36,360**	**63,530**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Replace Stand Alone Servers (DCWP)	CIP-300-46-310-2903-20-931	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WATER GENERAL PLANT	1	WA930	NA

PROJECT DESCRIPTION / NECESSITY

DCWP is a domain controller. A domain controller is a server computer that responds to security authentication requests (logging in, checking permissions, etc) A domain is a concept whereby a user may be granted access to a number of computer resources with the use of a single username and password combination.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Computer Equipment	7,280	0	0	0	0	0	7,280
Total	**7,280**	**0**	**0**	**0**	**0**	**0**	**7,280**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	7,280	0	0	0	0	0	7,280
Total	**7,280**	**0**	**0**	**0**	**0**	**0**	**7,280**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Service Center Renovations	CIP-300-46-310-2903-20-929	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

This will fund various improvements needed throughout the Service Center.
The improvements include: front bathroom rehab, building signage, paint for Dispatch and the remainder of the office areas, panels for the back south area, and new windows, new window coverings, and new carpet for the north office areas.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	250,000	101,640	105,960	110,470	115,160	653,520	1,336,750
Total	**250,000**	**101,640**	**105,960**	**110,470**	**115,160**	**653,520**	**1,336,750**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	250,000	101,640	105,960	110,470	115,160	653,520	1,336,750
Total	**250,000**	**101,640**	**105,960**	**110,470**	**115,160**	**653,520**	**1,336,750**

300-46-310-2903-300 - W&P 46 - Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Utility Locator	CIP-300-46-310-2903-20-915	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WATER GENERAL PLANT	1	WA930	NA

PROJECT DESCRIPTION / NECESSITY

Replace an older model Locator which has become unreliable. With out the additional transmitter / receiver we are at risk of information not being available in the field to accurately mark the City of Loveland's utilities to prevent them from being damaged from contractors digging nearby.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	9,800	0	0	0	0	0	9,800
Total	**9,800**	**0**	**0**	**0**	**0**	**0**	**9,800**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	9,800	0	0	0	0	0	9,800
Total	**9,800**	**0**	**0**	**0**	**0**	**0**	**9,800**

300-45-300-0000-300 - W&P 45 - Executive - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WA - Vehicle Replacements	CIP-300-45-300-0000-20-765	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

Purchase Vehicle #2110 - $5,300
#2110 is a 2015 Ford Escape that was previously leased.

Replace Vehicle #6141 - $54,000
#6141 will be 17 years old when replaced in 2020. Fleet recommends replacing in the 12-15 year range.

Replace Vehicle #6144 - $37,500
#6144 is a 2006 Chevy 3/4-ton, 2WD, with a utility body. It will be 14 years old & have over 100,000 miles when replaced in 2020.

Replace Vehicle #5122 - $105,000
#5122 is a 2003 Chevy 1-ton pickup, 4WD, with a utility body, & crane. It will be 16 years old & have over 100,000 miles when replaced. The 3,000 pound crane is under-sized for the current workload and will be upgraded to a 4,000 pound crane.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	201,800	0	0	0	0	0	201,800
Total	**201,800**	**0**	**0**	**0**	**0**	**0**	**201,800**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Water Fund Balance	201,800	0	0	0	0	0	201,800
Total	**201,800**	**0**	**0**	**0**	**0**	**0**	**201,800**

2019-2027 Raw Water Agencies Recommended Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total
	Revenue												
	Beginning Balance	**$ 6,590,587**	**$ 4,542,702**	**$ 4,256,830**	**$ 3,509,990**	**$ 2,739,882**	**6,590,587**	**$ 2,610,645**	**$ 2,599,091**	**$ 2,651,181**	**$ 2,767,652**	**$ 2,950,966**	**6,590,587**
A	Transfer from Water Rates	572,154	620,120	672,050	727,940	762,420	**3,354,684**	798,280	835,490	873,990	913,380	954,520	**7,730,344**
B	Raw Water Devlpmt Fees/Cap Rec Srchg	435,333	332,312	338,227	368,078	374,299	**1,848,248**	380,512	386,676	392,747	398,520	404,379	**3,811,082**
C	Cash-in-Lieu	380,587	387,360	394,260	401,080	407,860	**1,971,147**	414,630	421,350	427,970	434,260	440,640	**4,109,997**
D	Hi-Use Surcharge	88,561	90,140	91,740	93,330	94,910	**458,681**	96,490	98,050	99,590	101,050	102,540	**956,401**
E	Native Raw Water Storage Fee	407,355	414,610	421,990	429,290	436,550	**2,109,795**	443,800	450,990	458,070	464,800	471,630	**4,399,085**
F	Transfer from General Funds	-	-	-	-	-	**-**	-	-	-	-	-	**-**
G	Interest on Investments	98,860	127,200	114,930	98,280	90,420	**529,690**	91,370	96,170	100,740	107,940	115,090	**1,041,000**
H	Water Loan Payments Received	-	-	-	-	-	**-**	-	-	-	-	-	**-**
I	External Loan	4,500,000	-	-	-	-	**4,500,000**	-	-	-	-	-	**4,500,000**
J	External Loan Payment	(1,495,054)	(1,736,364)	(2,236,636)	(2,236,636)	(2,236,636)	**(9,941,326)**	(2,236,636)	(2,236,636)	(2,236,636)	(2,236,636)	(2,236,636)	**(21,124,506)**
	Total Resources	**$ 11,578,382**	**$ 4,778,080**	**$ 4,053,390**	**$ 3,391,352**	**$ 2,669,705**	**$ 11,421,505**	**$ 2,599,091**	**$ 2,651,181**	**$ 2,767,652**	**$ 2,950,966**	**$ 3,203,129**	**$ 12,013,989**
	Expenditures												
	Capital Projects												
1	RW - Colorado Big Thompson Water Purchases	500,000	521,250	543,400	566,500	-	**2,131,150**	-	-	-	-	-	**2,131,150**
2	RW - Down Stream Storage - Phase 2 (pump station & piping)											872,640	**872,640**
3	RW - Down Stream Storage Armoring	434,600	-	-	-	-	**434,600**	-	-	-	-		**434,600**
4	RW - Future Water Court Transfer Actions	100,000	-	-	-	-	**100,000**	-	-	-	-	-	**100,000**
5	RW - Great Western Pond #3 Water Rights Filing	25,000											**25,000**
6	RW - GRGR 18" Bypass Pipe Connections	1,620,000	-	-	-	-	**1,620,000**	-	-	-	-	-	**1,620,000**
7	RW - Heikes Water Right	-	-	-	84,970	59,060	**144,030**						**144,030**
8	RW - Windy Gap Firming Project	4,356,080	-	-	-	-	**4,356,080**	-	-	-	-	-	**4,356,080**
	Subtotal Capital Projects	**$ 7,035,680**	**$ 521,250**	**$ 543,400**	**$ 651,470**	**$ 59,060**	**$ 8,810,860**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 872,640**	**9,683,500**
	Total Capital Expenditures	**$ 7,035,680**	**$ 521,250**	**$ 543,400**	**$ 651,470**	**$ 59,060**	**$ 8,810,860**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 872,640**	**$ 9,683,500**
	Reserve for Future Capital Projects	**$ 4,542,702**	**$ 4,256,830**	**$ 3,509,990**	**$ 2,739,882**	**$ 2,610,645**	**$ 2,610,645**	**$ 2,599,091**	**$ 2,651,181**	**$ 2,767,652**	**$ 2,950,966**	**$ 2,330,489**	**$ 2,330,489**

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City of Loveland

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - CBT Water Purchases	CIP-302-46-316-0000-20-772	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
RW - Purchase CBT Water	1	20014A	NA

PROJECT DESCRIPTION / NECESSITY

Colorado Big Thompson (CBT) Water Purchases are one of the identified ways in the City's Raw Water Master Plan to acquire additional water for the City. The City was successful in late 2011 and early 2012 in purchasing a relatively large amount of CBT at a reasonable price. This project is to plan for funds to allow flexibility and responsiveness to consider and execute purchases of CBT water should desirable opportunities occur. Staff actively monitors the markets and negotiates with potential sellers.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	500,000	521,250	543,400	566,500	0	0	2,131,150
Total	**500,000**	**521,250**	**543,400**	**566,500**	**0**	**0**	**2,131,150**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	566,500	0	0	566,500
Raw Water Fund Balance	500,000	521,250	543,400	0	0	0	1,564,650
Total	**500,000**	**521,250**	**543,400**	**566,500**	**0**	**0**	**2,131,150**

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - Down Stream Storage - Phase 2	CIP-302-46-316-0000-20-909	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Adding a downstream storage reservoir would increase our water right portfolio firm yield by providing a place to store reusable water sources when the exchange potential is limited, for later exchange when river flow conditions improve. The Land, which includes a 100 acre abandoned gravel pit located downstream from our wastewater treatment plant, was purchased in 2019. This is for the design of the necessary piping and pump station which would begin in 2029.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	872,640	872,640
Total	**0**	**0**	**0**	**0**	**0**	**872,640**	**872,640**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	0	872,640	872,640
Total	**0**	**0**	**0**	**0**	**0**	**872,640**	**872,640**

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - Down Stream Storage - Armoring	CIP-302-46-316-0000-20-773	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Down Stream Storage Armoring	1	20901A	All Projects

PROJECT DESCRIPTION / NECESSITY

Due to erosion from waves to the banks of the reservoir it is necessary to install riprap along the banks of the reservoir. The riprap armoring will not only prevent nuisance erosion but also protect the bank of the reservoir from significant erosion that could threaten the structural integrity of the embankment.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	434,600	0	0	0	0	0	434,600
Total	**434,600**	**0**	**0**	**0**	**0**	**0**	**434,600**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Raw Water Fund Balance	434,600	0	0	0	0	0	434,600
Total	**434,600**	**0**	**0**	**0**	**0**	**0**	**434,600**

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - Future Water Court Transfer Actions	CIP-302-46-316-0000-20-771	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Future Water Court Transfer Actions	1	20709A	NA

PROJECT DESCRIPTION / NECESSITY

Timing for future Water Court applications is decided depending on the City's acquisition of shares in ditch stock and through consultation with water counsel and consultants depending on legal and engineering circumstances.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	100,000	0	0	0	0	0	100,000
Total	**100,000**	**0**	**0**	**0**	**0**	**0**	**100,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Raw Water Fund Balance	100,000	0	0	0	0	0	100,000
Total	**100,000**	**0**	**0**	**0**	**0**	**0**	**100,000**

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - Great Western Pond #3 Water Rights Filing	CIP-302-46-316-0000-20-912	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Great Western Reservoir was part of a property purchase for approximately 120 acres made by the City of Loveland. The property was purchased from Jake Kauffman & Son, Inc. in 2019 and the property included a reservoir designed to hold at least 1,300 acre feet (AF) of water. This site was historically known as Great Western Pit No. 3. The gravel pit has been sealed from the groundwater, tested according to the State's standards, and now is recognized by the State as a functional lined storage reservoir. Additional infrastructure including pumps and pipelines will be required to make the downstream storage useful to the City. The site is ideally located on the north side of the Big Thompson River downstream from the City's waste water treatment plant outfall, and upstream of Hillsborough Dam, where the City's return flows are required to be made. Using this site, the City can exchange reusable water upstream to the water treatment plant, make required return flows to the river under the terms and conditions of its decrees, and provide augmentation flows for municipal uses or other commitments.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	25,000	0	0	0	0	0	25,000
Total	**25,000**	**0**	**0**	**0**	**0**	**0**	**25,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	25,000	0	0	0	0	0	25,000
Total	**25,000**	**0**	**0**	**0**	**0**	**0**	**25,000**

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - GRGR 18" Bypass Pipe Connections	CIP-302-46-316-0000-20-774	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
GRGR 18" Bypass Pipe Connections	1	20902A	All Projects

PROJECT DESCRIPTION / NECESSITY

When the Green Ridge Glade Reservoir was built raw water from the Colorado Big Thompson (CBT) was conveyed around the construction through three 18” diameter high density polyethylene (HDPE) pipes. As a way to provide greater flexibility and reduce the risk of poor water quality entering the Water Treatment Plant (WTP) the City intends to enable the two remaining HDPE pipes to convey raw water from the Charles Hanson Feeder Canal directly to the WTP. This would help Operations staff ensure quality drinking water during periods of high taste and odor causing algae levels in the Green Ridge Glade Reservoir.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	120,000	0	0	0	0	0	120,000
Construction	1,500,000	0	0	0	0	0	1,500,000
Total	**1,620,000**	**0**	**0**	**0**	**0**	**0**	**1,620,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Raw Water Fund Balance	1,620,000	0	0	0	0	0	1,620,000
Total	**1,620,000**	**0**	**0**	**0**	**0**	**0**	**1,620,000**

302-46-316-0000-302 - W&P 46 - Water Resources - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - Heikes Water Rights	CIP-302-46-316-0000-20-911	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

The Heikes water is a Priority No. 1, irrigation contract right on the Big Thompson River for 1.75 cubic feet per second (cfs). It has historically been diverted at the Hillsborough Ditch river headgate. The City of Loveland purchased this irrigation right in 1965 from Jo Anne Heikes. The 2023 budgeted item is to file an application in Colorado Water Court to change the water right to include storage, municipal use, use by exchange, and possibly other uses. The budgeted item includes the legal and engineering fees during the first year of filing the application. One of the future intents of this water right is store it in the City's downstream storage reservoir, referred to as Great Western Reservoir, and by an exchange on the Big Thompson River, divert the water at the City's Water Treatment Plant. The water may also be diverted for irrigation at one of the City's parks or public facilities.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	84,970	59,060	0	144,030
Total	**0**	**0**	**0**	**84,970**	**59,060**	**0**	**144,030**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	84,970	59,060	0	144,030
Total	**0**	**0**	**0**	**84,970**	**59,060**	**0**	**144,030**

302-46-316-0000-302 - W&P 46 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
RW - Windy Gap Firming Project	CIP-302-46-316-0000-20-770	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
RAW WATER-WINDY GAP FIRMING	1	2038AA	NA

PROJECT DESCRIPTION / NECESSITY

Loveland is an original participant in the Windy Gap Project (40 units). When paired with storage from the Windy Gap Firming Project (WGFP) it will provide over 4,000 acre-feet (af) of firm yield, approximately 14% of the City's projected need for 30,000 af firm yield. The WGFP is planned to have 90,000 acre feet of storage to hold water developed in the original Windy Gap Project, with Loveland subscribing to 9,451 acre feet of storage space. The project has received approval from the Corp of Engineers Section 404 Permit. The Participants, including the City, are working with FirstSouthwest and Northern Colorado Water Conservancy District to compare individual or pooled financing. Then the project can move ahead to engineering design, construction, and bringing online this vital project. Current projections are that first fill may occur by 2021. 1% for the Arts is not applicable to this project, because the project is the Municipal Subdistrict's and the City is merely a contributor. This is the increase in cost from what was budgeted for 2019.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	4,356,080	0	0	0	0	0	4,356,080
Total	**4,356,080**	**0**	**0**	**0**	**0**	**0**	**4,356,080**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	4,356,080	0	0	0	0	0	4,356,080
Total	**4,356,080**	**0**	**0**	**0**	**0**	**0**	**4,356,080**

2020-2029 Wastewater Utility Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total
	Revenue												
	Beginning Balance	**$ 8,919,891**	**$ 7,347,473**	**$ 8,215,515**	**$ 5,259,470**	**$ 6,437,891**	**$ 8,919,891**	**$ 10,307,332**	**$ 11,172,526**	**$ 8,445,711**	**$ 10,313,570**	**$ 12,817,912**	**8,919,891**
A	Operating Revenues	4,009,215	5,342,717	8,129,710	6,940,580	7,165,220	**$ 31,587,442**	7,792,490	7,697,620	7,768,690	8,154,300	8,474,620	**71,475,162**
B	SIF Revenue	1,774,324	1,217,704	8,781,998	1,349,688	19,130,277	**$ 32,253,990**	1,493,989	4,750,794	1,840,434	1,933,744	2,029,852	**44,302,803**
C	Interest on Investments	122,666	127,845	116,507	82,706	77,913	**$ 527,637**	195,929	189,556	158,343	173,527	198,011	**1,443,003**
D	Loan Repayments	(1,785,773)	(1,785,464)	(5,093,665)	(2,327,483)	(2,329,065)	**$ (13,321,449)**	(3,863,303)	(3,342,803)	(3,341,908)	(3,424,370)	(3,426,694)	**(30,720,526)**
	Total Resources	**$ 13,040,323**	**$ 12,250,275**	**$ 20,150,065**	**$ 11,304,961**	**$ 30,482,236**	**$ 59,967,511**	**$ 15,926,437**	**$ 20,467,694**	**$ 14,871,271**	**$ 17,150,772**	**$ 20,093,702**	**$ 95,420,334**
	Expenditures												
	Capital Projects												
1	WW-304 - Service Center Expansion	-	-	-	-	-	**-**	-	4,472,977	-	-	-	**4,472,977**
2	WW-310 - 43rd Street Sewer Solution	-	114,680	1,326,995	-	-	**1,441,675**	-	-	-	-	-	**1,441,675**
3	WW-310 - Abandon WWTP Sewer Re-route	381,500	-	-	-	-	**381,500**	-	-	-	-	-	**381,500**
4	WW-310 - Anderson 1st Oversizing Agreement	-	421,170	-	-	-	**421,170**	-	-	-	-	-	**421,170**
5	WW-310 - Boedecker Lift Station Generator-Replace	-	-	-	228,866	-	**228,866**	-	-	-	-	-	**228,866**
6	WW-310 - Boyd Lift Station Generator-Replace	-	-	-	228,866	-	**228,866**	-	-	-	-	-	**228,866**
7	WW-310 - Bus Barn & Taft Lift Station Renovation	1,109,500	-	-	-	-	**1,109,500**	-	-	-	-	-	**1,109,500**
8	WW-310 - East 1st Street (FM) Discharge Vault	282,500	-	-	-	-	**282,500**	-	-	-	-	-	**282,500**
9	WW-310 - East Side Lift Station 3rd Pump Install	-	-	-	-	-	**-**	36,940	427,461	-	-	-	**464,401**
10	WW-310 - East Side Lift Station Overflow Vault	-	-	-	-	-	**-**	86,190	997,426	-	-	-	**1,083,616**
11	WW-310 - Highway 402 Wastewater Main Extension	-	-	217,360	1,076,350	15,077,352	**16,371,062**	-	-	-	-	-	**16,371,062**
12	WW-310 - Misc. Oversizing & Extension Projects	75,750	78,972	82,325	85,820	89,476	**412,343**	93,274	97,243	101,374	105,676	110,171	**920,081**
13	WW-310 - Misc. Sewer Line Rehabilitation Projects	1,010,000	1,052,925	713,484	2,288,650	2,385,923	**7,450,982**	4,352,807	3,889,550	4,054,857	4,227,183	4,406,842	**28,382,221**
14	WW-310 - North Horseshoe Lift Station Upgrades	60,000	694,305	-	-	-	**754,305**	-	-	-	-	-	**754,305**
15	WW-310 - Sherri Mar (Colorado) 15" Sanitary Sewer	777,000	-	-	-	-	**777,000**	-	-	-	-	-	**777,000**
16	WW-310 - Southside Lift Station Generator	-	-	43,470	731,918	-	**775,388**	-	-	-	-	-	**775,388**
17	WW-310 - Upper Boyd Basin Sanitary Sewer	-	552,530	6,393,681	-	-	**6,946,211**	-	-	-	-	-	**6,946,211**
18	WW-318 - Digested Sludge Dewatering	-	-	-	-	-	**-**	-	-	-	-	2,181,600	**2,181,600**
19	WW-318 - Final Clarifier #4 and RAS/Scum	-	-	-	-	-	**-**	-	-	-	-	727,200	**727,200**
20	WW-318 - IPS Wetwell Bypass & Coating	-	-	-	-	-	**-**	184,700	2,137,325	-	-	-	**2,322,025**
21	WW-318 - Primary Clarifier 3-Trickling Filter Demo	-	-	-	-	-	**-**	-	-	-	-	436,320	**436,320**
22	WW-318 - Primary Clarifier Odor Control	-	-	81,510	226,600	2,622,153	**2,930,263**	-	-	-	-	-	**2,930,263**
23	WW-318 - Rehabilitate Digester 1 & 2	-	260,630	6,031,770	-	-	**6,292,400**	-	-	-	-	-	**6,292,400**
24	WW-318 - Replace HVAC Unit - Waste Activated Sludge	25,000	-	-	-	-	**25,000**	-	-	-	-	-	**25,000**
25	WW-318 - Upgrade PLC Processors	-	405,019	-	-	-	**405,019**	-	-	-	-	-	**405,019**
26	WW-318 - WWTP Admin Remodel	1,110,000	-	-	-	-	**1,110,000**	-	-	-	-	-	**1,110,000**
27	WW-318 - WWTP Entrance Gates w/Security Cameras	-	454,530	-	-	-	**454,530**	-	-	-	-	-	**454,530**
	Subtotal Capital Projects	**$ 4,831,250**	**$ 4,034,761**	**$ 14,890,595**	**$ 4,867,070**	**$ 20,174,904**	**$ 48,798,579**	**$ 4,753,911**	**$ 12,021,982**	**$ 4,156,231**	**$ 4,332,859**	**$ 7,862,133**	**$ 81,925,696**
	New & Replacement Equipment												
28	WW-304 - Miscellaneous Hardware Failures	7,500	-	-	-	-	**7,500**	-	-	-	-	-	**7,500**
29	WW-310 - Purchase Leased Vehicle #2111 - 2015 Ford Escape	5,100	-	-	-	-	**5,100**	-	-	-	-	-	**5,100**
30	WW-311 - Interactive Voice Response (IVR)	300,000	-	-	-	-	**300,000**	-	-	-	-	-	**300,000**
31	WW-311 - Staging Server New	8,000	-	-	-	-	**8,000**	-	-	-	-	-	**8,000**
32	WW-313 - Replace Vehicle #6311 - Tandem Axle Dump Truck	165,000	-	-	-	-	**165,000**	-	-	-	-	-	**165,000**
33	WW-317 - Lab Equipment for the New Water Quality Lab	300,000	-	-	-	-	**300,000**	-	-	-	-	-	**300,000**
34	WW-317 - Lab Equipment Replacement - every 8 years	-	-	-	-	-	**-**	-	-	401,470	-	-	**401,470**
35	WW-319 - Replace #6139 - 1 Ton, 4WD, DRW, Ext Cab	56,000	-	-	-	-	**56,000**	-	-	-	-	-	**56,000**
	Subtotal New & Replacement Equipment	**$ 841,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 841,600**	**$ -**	**$ -**	**$ 401,470**	**$ -**	**$ -**	**$ 1,243,070**
	Total Capital Expenditures	**$ 5,672,850**	**$ 4,034,761**	**$ 14,890,595**	**$ 4,867,070**	**$ 20,174,904**	**$ 49,640,179**	**$ 4,753,911**	**$ 12,021,982**	**$ 4,557,701**	**$ 4,332,859**	**$ 7,862,133**	**$ 83,168,766**
	Reserve for Future Capital Projects	**$ 7,367,473**	**$ 8,215,514**	**$ 5,259,470**	**$ 6,437,891**	**$ 10,307,332**	**$ 10,327,332**	**$ 11,172,526**	**$ 8,445,712**	**$ 10,313,570**	**$ 12,817,913**	**$ 12,231,569**	**$ 12,251,568**

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City of Loveland

45-Business Finance

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-304 - Service Center Expansion	CIP-45-20-937	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

Expand the Water & Power Service Center based on the estimated increase of personnel at 2% per year.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	0	4,428,690	4,428,690
1% for the Arts	0	0	0	0	0	44,287	44,287
Total	**0**	**0**	**0**	**0**	**0**	**4,472,977**	**4,472,977**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	0	0	4,472,977	4,472,977
Total	**0**	**0**	**0**	**0**	**0**	**4,472,977**	**4,472,977**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - 43rd Street Sewer Solution	CIP-46-20-671	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - 43rd Street Sewer Solution	1	20P-46-19-184	CIP-46-19-184

PROJECT DESCRIPTION / NECESSITY

Up-size sanitary sewer in 43rd Street east of Louden Ditch and west of Taft Avenue.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	114,680	119,550	0	0	0	234,230
Construction	0	0	1,195,490	0	0	0	1,195,490
1% for the Arts	0	0	11,955	0	0	0	11,955
Total	**0**	**114,680**	**1,326,995**	**0**	**0**	**0**	**1,441,675**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	11,468	132,700	0	0	0	144,168
Wastewater SIF Fund Balance	0	103,212	1,194,295	0	0	0	1,297,507
Total	**0**	**114,680**	**1,326,995**	**0**	**0**	**0**	**1,441,675**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Abandon WWTP Sewer Re-route	CIP-46-20-674	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Abandon WWTP Sewer Re-route	1	20901G	All Projects

PROJECT DESCRIPTION / NECESSITY

The City has an abandoned wastewater treatment plant located at Railroad Ave. and 3rd St. SE. There is an existing active 15" sanitary sewer that runs through the abandoned plant and poses a safety concern. This project will re-route the sanitary sewer out and around the abandoned plant site.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	28,000	0	0	0	0	0	28,000
Construction	350,000	0	0	0	0	0	350,000
1% for the Arts	3,500	0	0	0	0	0	3,500
Total	**381,500**	**0**	**0**	**0**	**0**	**0**	**381,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	381,500	0	0	0	0	0	381,500
Total	**381,500**	**0**	**0**	**0**	**0**	**0**	**381,500**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Anderson 1st Oversizing	CIP-46-20-888	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	WWFUT	NA

PROJECT DESCRIPTION / NECESSITY

There is a development planned for the northwest corner of 42nd St. SE and S. Lincoln Ave. (S. Highway 287). In order to serve this location the developer is responsible for installing sanitary sewer from S. Saint Louis Ave. and E. Highway 402. The City is responsible for paying for oversizing, or for the capacity needed, in excess of the development's needs, to meet the master plan pipe size.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Oversizing Agreements (W&P)	0	417,000	0	0	0	0	417,000
1% for the Arts	0	4,170	0	0	0	0	4,170
Total	**0**	**421,170**	**0**	**0**	**0**	**0**	**421,170**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater SIF Fund Balance	0	421,170	0	0	0	0	421,170
Total	**0**	**421,170**	**0**	**0**	**0**	**0**	**421,170**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Boedecker Lift Station Generator-Replace	CIP-46-20-886	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	WWFUT	NA

PROJECT DESCRIPTION / NECESSITY

Sanitary sewer lift (pump) stations are critical pieces of infrastructure that have to function at all times. When an electric outage affects a lift station the sewer pumps are unable to function and sewer begins to back up. Therefore sanitary sewer lift stations have backup generators to supply power in outages. The generator at the Boedecker Lift Station has exceeded its useful life and must be replaced to continual uninterrupted service.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	226,600	0	0	226,600
1% for the Arts	0	0	0	2,266	0	0	2,266
Total	**0**	**0**	**0**	**228,866**	**0**	**0**	**228,866**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	228,866	0	0	228,866
Total	**0**	**0**	**0**	**228,866**	**0**	**0**	**228,866**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Boyd Lift Station Generator-Replace	CIP-46-20-887	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	WWFUT	NA

PROJECT DESCRIPTION / NECESSITY

Sanitary sewer lift (pump) stations are critical pieces of infrastructure that have to function at all times. When an electric outage affects a lift station the sewer pumps are unable to function and sewer begins to back up. Therefore sanitary sewer lift stations have backup generators to supply power in outages. The generator at the Boyd Lake Lift Station has exceeded its useful life and must be replaced to continual uninterrupted service.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	226,600	0	0	226,600
1% for the Arts	0	0	0	2,266	0	0	2,266
Total	**0**	**0**	**0**	**228,866**	**0**	**0**	**228,866**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	228,866	0	0	228,866
Total	**0**	**0**	**0**	**228,866**	**0**	**0**	**228,866**

315-45-300-0000-315 - W&P 45 - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Bus Barn & Taft Lift Station Renovation	CIP-315-45-300-0000-20-666	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Bus Barn & Taft Lift Station Renovation	1	20703G	NA

PROJECT DESCRIPTION / NECESSITY

The Bus Barn electric service includes single phase power converted to 3-phase. The back-up generator is also single phase, requiring a phase converter to operate this station from the grid or generator. This project includes running 3-phase power to the facility and modifying the generator to 3-phase (or generator replacement if necessary). The Taft Lift Station needs new rails, wetwell coating, and new hatch/lid.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	150,000	0	0	0	0	0	150,000
Construction	950,000	0	0	0	0	0	950,000
1% for the Arts	9,500	0	0	0	0	0	9,500
Total	**1,109,500**	**0**	**0**	**0**	**0**	**0**	**1,109,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	1,109,500	0	0	0	0	0	1,109,500
Total	**1,109,500**	**0**	**0**	**0**	**0**	**0**	**1,109,500**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - East 1st Street (FM) Discharge Vault	CIP-46-20-675	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - East 1st Street (FM) Discharge Vault	1	20P-46-19-188	CIP-46-19-188

PROJECT DESCRIPTION / NECESSITY

The East Side sanitary sewer lift station has two force mains which discharge into a vault before flowing via gravity through the collection system. The vault's condition is worsening due to H2S gas (from sewer gases) and will need repaired and/or replaced.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	30,000	0	0	0	0	0	30,000
Construction	250,000	0	0	0	0	0	250,000
1% for the Arts	2,500	0	0	0	0	0	2,500
Total	**282,500**	**0**	**0**	**0**	**0**	**0**	**282,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	282,500	0	0	0	0	0	282,500
Total	**282,500**	**0**	**0**	**0**	**0**	**0**	**282,500**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - East Side Lift Station 3rd Pump Install	CIP-46-20-670	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - East Side Lift Station 3rd Pump Install	1	20P-46-19-183	CIP-46-19-183

PROJECT DESCRIPTION / NECESSITY

The Eastside Lift Station is located at the intersection of East 1st St. and Sculptor Dr. The lift station pumps sewage from all of the collection system northeast of the station. As growth in the eastern portion of the City continues the associated sewer flows increase. With these increased flows the existing two sewer pumps will become insufficient to pump peak flows and provide sufficient redundancy. This project will install a third submersible pump and equipment necessary for the lift station to meet demands while providing required redundancy. The design will occur in 2025. Services during construction and construction will occur in 2026.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	75,450	75,450
Construction	0	0	0	0	0	385,100	385,100
1% for the Arts	0	0	0	0	0	3,851	3,851
Total	**0**	**0**	**0**	**0**	**0**	**464,401**	**464,401**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater SIF Fund Balance	0	0	0	0	0	464,401	464,401
Total	**0**	**0**	**0**	**0**	**0**	**464,401**	**464,401**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - East Side Lift Station Overflow Vault	CIP-46-20-669	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - East Side Lift Station Overflow Vault	1	20P-46-19-170	CIP-46-19-170

PROJECT DESCRIPTION / NECESSITY

The East Side Lift Station has an overflow pond situated next to it should there ever be a backup of sanitary sewer flows. It is the City's desire to convert this pond into a concrete vault to serve the same purpose. The vault would allow for better cleaning and less environmental impact in the event of an overflow discharge. The design will occur in 2025. Services during construction and construction will occur in 2026.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	176,050	176,050
Construction	0	0	0	0	0	898,580	898,580
1% for the Arts	0	0	0	0	0	8,986	8,986
Total	**0**	**0**	**0**	**0**	**0**	**1,083,616**	**1,083,616**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	0	0	541,808	541,808
Wastewater SIF Fund Balance	0	0	0	0	0	541,808	541,808
Total	**0**	**0**	**0**	**0**	**0**	**1,083,616**	**1,083,616**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Highway 402 Wastewater Main Extension	CIP-46-20-672	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Highway 402 Wastewater Main Extension	1	20P-46-19-185	CIP-46-19-185

PROJECT DESCRIPTION / NECESSITY

This project includes the design and construction of a new wastewater main and lift station. The main(s) will be designed to maximize gravity flow, but will need a regional lift station to collect wastewater. A condition of annexation was agreed upon for the Olson Annexation that the City would provide wastewater service to the Annexation upon development.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	217,360	1,076,350	1,358,320	0	2,652,030
Construction	0	0	0	0	13,583,200	0	13,583,200
1% for the Arts	0	0	0	0	135,832	0	135,832
Total	**0**	**0**	**217,360**	**1,076,350**	**15,077,352**	**0**	**16,371,062**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	1,076,350	0	0	1,076,350
Wastewater SIF Fund Balance	0	0	217,360	0	15,077,352	0	15,294,712
Total	**0**	**0**	**217,360**	**1,076,350**	**15,077,352**	**0**	**16,371,062**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Misc. Oversizing & Extension Projects	CIP-46-20-676	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Oversizing & Extensions Agreement	1	W1232H	No Project

PROJECT DESCRIPTION / NECESSITY

As development occurs, private developers design and install wastewater infrastructure to serve their project. When the City anticipates additional capacity is desired to serve wastewater needs above and beyond that which is related to the proposed development, the Utility may require a larger pipeline to be installed by the Developer. The Utility reimburses the Developer for these increased costs through the Extension and Oversizing Program. Future wastewater main alignment and sizes have been planned for in the Water/Wastewater Master Plan.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Oversizing Agreements (W&P)	75,000	78,190	81,510	84,970	88,590	502,710	910,970
1% for the Arts	750	782	815	850	886	5,028	9,111
Total	**75,750**	**78,972**	**82,325**	**85,820**	**89,476**	**507,738**	**920,081**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater SIF Fund Balance	75,750	78,972	82,325	85,820	89,476	507,738	920,081
Total	**75,750**	**78,972**	**82,325**	**85,820**	**89,476**	**507,738**	**920,081**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Misc. Sewer Line Rehabilitation Projects	CIP-46-20-677	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Misc. Sewer Line Rehabilitation Projects	1	20P-46-19-193	CIP-46-19-193

PROJECT DESCRIPTION / NECESSITY

Replacing aging infrastructure is a growing need within the utility. Typically, most communities face increasing rehabilitation costs as the age of installed infrastructure advances.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	1,000,000	1,042,500	706,420	2,265,990	2,362,300	20,724,000	28,101,210
1% for the Arts	10,000	10,425	7,064	22,660	23,623	207,239	281,011
Total	**1,010,000**	**1,052,925**	**713,484**	**2,288,650**	**2,385,923**	**20,931,239**	**28,382,221**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	1,010,000	1,052,925	713,484	2,288,650	2,385,923	20,931,239	28,382,221
Total	**1,010,000**	**1,052,925**	**713,484**	**2,288,650**	**2,385,923**	**20,931,239**	**28,382,221**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - North Horseshoe Lift Station Upgrades	CIP-46-20-667	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - North Horseshoe Lift Station Upgrades	1	20P-46-19-168	CIP-46-19-168

PROJECT DESCRIPTION / NECESSITY

This is an aging lift station located near Horseshoe Lake. Proposed improvements are not excactly known at this time, but will likely include: emergency overflow storage, lining of existing wetwell, and replacement of piping, valves, and controls.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	60,000	62,550	0	0	0	0	122,550
Construction	0	625,500	0	0	0	0	625,500
1% for the Arts	0	6,255	0	0	0	0	6,255
Total	**60,000**	**694,305**	**0**	**0**	**0**	**0**	**754,305**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	60,000	694,305	0	0	0	0	754,305
Total	**60,000**	**694,305**	**0**	**0**	**0**	**0**	**754,305**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Sherri Mar (Colorado) 15" Sanitary Sewer	CIP-46-20-885	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Sherri Mar (S. Colorado) 15" Sanitary Sewer Design/SDC	1	W2002H	No Project

PROJECT DESCRIPTION / NECESSITY

In order to adequately convey sanitary sewer flow from future customers the existing sanitary sewer located in South Colorado Ave. needs to be upsized from an 8” pipe to a 15” pipe. This work is planned for 202 because there is substantial stormwater and waterline improvements planned for the area. Coupled with this work will be a rebuild of the street section. Portions of the new sanitary sewer will be paid for by future developers.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	70,000	0	0	0	0	0	70,000
Construction	700,000	0	0	0	0	0	700,000
1% for the Arts	7,000	0	0	0	0	0	7,000
Total	**777,000**	**0**	**0**	**0**	**0**	**0**	**777,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater SIF Fund Balance	777,000	0	0	0	0	0	777,000
Total	**777,000**	**0**	**0**	**0**	**0**	**0**	**777,000**

315-46-310-2904-315 - W&P 46 - Collection System

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Southside Lift Station Generator	CIP-315-46-310-2904-20-668	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Southside Lift Station Generator	1	20P-315-46-310-2904-19-169	CIP-315-46-310-2904-19-169

PROJECT DESCRIPTION / NECESSITY

Install an emergency generator at the Southside Lift Station.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	43,470	45,320	0	0	88,790
Construction	0	0	0	679,800	0	0	679,800
1% for the Arts	0	0	0	6,798	0	0	6,798
Total	**0**	**0**	**43,470**	**731,918**	**0**	**0**	**775,388**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	43,470	731,918	0	0	775,388
Total	**0**	**0**	**43,470**	**731,918**	**0**	**0**	**775,388**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Upper Boyd Basin Sanitary Sewer	CIP-46-20-673	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Upper Boyd Basin Sanitary Sewer	1	20P-46-19-186	CIP-46-19-186

PROJECT DESCRIPTION / NECESSITY

Replace and up-size approximately 6,700 feet of sanitary sewer interceptor in the upper portion of the Old Boyd Basin. The undersized segment is mainly between Wilson and Taft.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	552,530	576,010	0	0	0	1,128,540
Construction	0	0	5,760,070	0	0	0	5,760,070
1% for the Arts	0	0	57,601	0	0	0	57,601
Total	**0**	**552,530**	**6,393,681**	**0**	**0**	**0**	**6,946,211**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	55,253	639,369	0	0	0	694,622
Wastewater SIF Fund Balance	0	497,277	5,754,312	0	0	0	6,251,589
Total	**0**	**552,530**	**6,393,681**	**0**	**0**	**0**	**6,946,211**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Digested Sludge Dewatering	CIP-46-20-685	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Digested Sludge Dewatering	1	20P-46-19-204	CIP-46-19-204

PROJECT DESCRIPTION / NECESSITY

This project is in the area of the Waste Activated Sludge (WAS) thickening building and will incorporate centrifuges or related technology for dewatering and solids cake loading into biosolids hauling trucks.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	2,181,600	2,181,600
Total	**0**	**0**	**0**	**0**	**0**	**2,181,600**	**2,181,600**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	0	0	1,636,200	1,636,200
Wastewater SIF Fund Balance	0	0	0	0	0	545,400	545,400
Total	**0**	**0**	**0**	**0**	**0**	**2,181,600**	**2,181,600**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Final Clarifier #4 & RAS/Scum	CIP-46-20-684	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Final Clarifier #4 & RAS/Scum	1	20P-46-19-203	CIP-46-19-203

PROJECT DESCRIPTION / NECESSITY

As flows continue to increase to the wastewater treatment plant (WWTP) an additional secondary (final) clarifier will be required to clean plant effluent. In addition to the needed additional capacity in the final clarifier new pumping, piping, and valving will be needed to convey return activated sludge (SAS) and scum to the A-basins and digesters.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	727,200	727,200
Total	**0**	**0**	**0**	**0**	**0**	**727,200**	**727,200**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	0	0	145,440	145,440
Wastewater SIF Fund Balance	0	0	0	0	0	581,760	581,760
Total	**0**	**0**	**0**	**0**	**0**	**727,200**	**727,200**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - IPS Wetwell Bypass & Coating	CIP-46-20-895	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	WWFUT	NA

PROJECT DESCRIPTION / NECESSITY

All of the flow that enters the wastewater treatment plant (WWTP) flow through the headworks, and into a wetwell where the flows are then pumped to the primary clarifiers. The existing wetwell has sustained damage to the concrete from the hydrogen sulfide gases that are generated from turbulent wastewater flows. In order to repair the wetwell and place a protective coating all of the flow will have to be bypass pumped.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	377,250	377,250
Construction	0	0	0	0	0	1,925,520	1,925,520
1% for the Arts	0	0	0	0	0	19,255	19,255
Total	**0**	**0**	**0**	**0**	**0**	**2,322,025**	**2,322,025**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	0	2,322,025	2,322,025
Total	**0**	**0**	**0**	**0**	**0**	**2,322,025**	**2,322,025**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Primary Clarifier 3-Trickling Filter Demo	CIP-46-20-682	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Primary Clarifier #3 & Trickling Filter Demo	1	20P-46-19-201	CIP-46-19-201

PROJECT DESCRIPTION / NECESSITY

This project is for the demolition of the existing trickling filter basins and construction of a third primary clarifier to increase capacity of the primary treatment system to 12 MGD. The primary clarifier will be constructed in the area now occupied by the decommissioned trickling filters.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	436,320	436,320
Total	**0**	**0**	**0**	**0**	**0**	**436,320**	**436,320**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	0	0	0	87,264	87,264
Wastewater SIF Fund Balance	0	0	0	0	0	349,056	349,056
Total	**0**	**0**	**0**	**0**	**0**	**436,320**	**436,320**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Primary Clarifier Odor Control	CIP-46-20-686	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Primary Clarifier Odor Control	1	20P-46-19-205	CIP-46-19-205

PROJECT DESCRIPTION / NECESSITY

In an effort to reduce odors from the WWTP the Department will cover the primary clarifiers and other associated odor causing processes. As a result of covering the clarifiers some equipment and surface coatings will have to be replaced or rehabilitated to combat resulting sewer gases.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	81,510	226,600	236,230	0	544,340
Construction	0	0	0	0	2,362,300	0	2,362,300
1% for the Arts	0	0	0	0	23,623	0	23,623
Total	**0**	**0**	**81,510**	**226,600**	**2,622,153**	**0**	**2,930,263**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	0	81,510	226,600	2,622,153	0	2,930,263
Total	**0**	**0**	**81,510**	**226,600**	**2,622,153**	**0**	**2,930,263**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Rehabilitate Digester 1 & 2	CIP-46-20-681	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Rehabilitate Digester 1 & 2	1	20P-46-19-200	CIP-46-19-200

PROJECT DESCRIPTION / NECESSITY

The existing digesters (1 & 2) at the wastewater treatment plant (WWTP) currently do not function as designed. This project will replace the mixing equipment that no longer functions, replace the aging boilers, replace all of the valves and piping, and recoat and seal the floating roofs. In addition to this work, the SCADA controls and telemetry will be replaced to current City standards.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	260,630	543,400	0	0	0	804,030
Construction	0	0	5,434,030	0	0	0	5,434,030
1% for the Arts	0	0	54,340	0	0	0	54,340
Total	**0**	**260,630**	**6,031,770**	**0**	**0**	**0**	**6,292,400**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	260,630	6,031,770	0	0	0	6,292,400
Total	**0**	**260,630**	**6,031,770**	**0**	**0**	**0**	**6,292,400**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Replace HVAC Unit-Waste Activated Sludge	CIP-46-20-891	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	WWFUT	NA

PROJECT DESCRIPTION / NECESSITY

The heating, ventilation, and air conditioning (HVAC) system in the Waste Activated Sludge building will need to be replaced due to the corrosive nature of the environment where the building sits at the Wastewater Treatment Plant.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	25,000	0	0	0	0	0	25,000
Total	**25,000**	**0**	**0**	**0**	**0**	**0**	**25,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	25,000	0	0	0	0	0	25,000
Total	**25,000**	**0**	**0**	**0**	**0**	**0**	**25,000**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - Upgrade PLC Processors	CIP-46-20-680	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Upgrade PLC Processors	1	20P-46-19-199	CIP-46-19-199

PROJECT DESCRIPTION / NECESSITY

Replace 7 Allen Bradley SLC 500 PLCs with new Allen Bradley Controllogix PLC controllers. Project includes programming and integration for transition from RSLogix 500 to RSLogix 5000 and replacement of existing SLC level I/O.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	36,490	0	0	0	0	36,490
Construction	0	364,880	0	0	0	0	364,880
1% for the Arts	0	3,649	0	0	0	0	3,649
Total	**0**	**405,019**	**0**	**0**	**0**	**0**	**405,019**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	405,019	0	0	0	0	405,019
Total	**0**	**405,019**	**0**	**0**	**0**	**0**	**405,019**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - WWTP Admin Remodel	CIP-46-20-678	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WW - Admin Remodel	1	20P-46-19-194	CIP-46-19-194

PROJECT DESCRIPTION / NECESSITY

The existing wastewater treatment plant administration area is in need of updating. The flooring and wall covers are in need of replacement and the old, and no longer in service, annunciator (SCADA) panel and associated wiring needs to be removed.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	100,000	0	0	0	0	0	100,000
Construction	1,000,000	0	0	0	0	0	1,000,000
1% for the Arts	10,000	0	0	0	0	0	10,000
Total	**1,110,000**	**0**	**0**	**0**	**0**	**0**	**1,110,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	1,110,000	0	0	0	0	0	1,110,000
Total	**1,110,000**	**0**	**0**	**0**	**0**	**0**	**1,110,000**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-318 - WWTP Entrance Gates w/Security Cameras	CIP-46-20-689	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

Security upgrades @ WWTP - new entrance gates, cameras, recording devices, etc.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	33,360	0	0	0	0	33,360
Construction	0	417,000	0	0	0	0	417,000
1% for the Arts	0	4,170	0	0	0	0	4,170
Total	**0**	**454,530**	**0**	**0**	**0**	**0**	**454,530**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	0	454,530	0	0	0	0	454,530
Total	**0**	**454,530**	**0**	**0**	**0**	**0**	**454,530**

315-45-304-2908-315 - W&P 45 - General Plant - Capital

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-304 - Miscellaneous Hardware Failures	CIP-315-45-304-2908-20-854	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

Unexpected hardware failures per IT request.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Computer Equipment	7,500	0	0	0	0	0	7,500
Total	**7,500**	**0**	**0**	**0**	**0**	**0**	**7,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	7,500	0	0	0	0	0	7,500
Total	**7,500**	**0**	**0**	**0**	**0**	**0**	**7,500**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-310 - Purchase Leased Vehicle #2111	CIP-46-20-848	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WASTEWATER GENERAL PLANT	1	WW930	NA

PROJECT DESCRIPTION / NECESSITY

Purchase Leased Vehicle #2111, 2015 Ford Escape

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	5,100	0	0	0	0	0	5,100
Total	**5,100**	**0**	**0**	**0**	**0**	**0**	**5,100**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	5,100	0	0	0	0	0	5,100
Total	**5,100**	**0**	**0**	**0**	**0**	**0**	**5,100**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-311 - Interactive Voice Response (IVR)	CIP-46-20-851	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WASTEWATER GENERAL PLANT	1	WW930	NA

PROJECT DESCRIPTION / NECESSITY

Interactive voice response is a technology that allows a computer to interact with humans through the use of voice and DTMF tones input via a keypad. In telecommunications, IVR allows customers to interact with a company's host system via a telephone keypad or by speech recognition, after which services can be inquired about through the IVR dialogue. IVR systems can respond with pre-recorded or dynamically generated audio to further direct users on how to proceed. IVR systems deployed in the network are sized to handle large call volumes and also used for outbound calling, as IVR systems are more intelligent than many predictive dialer systems.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Communications Equipment	300,000	0	0	0	0	0	300,000
Total	**300,000**	**0**	**0**	**0**	**0**	**0**	**300,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	300,000	0	0	0	0	0	300,000
Total	**300,000**	**0**	**0**	**0**	**0**	**0**	**300,000**

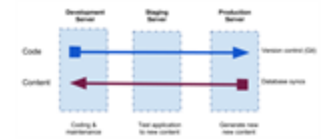
46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-311 - Staging Server New	CIP-46-20-850	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WASTEWATER GENERAL PLANT	1	WW930	NA

PROJECT DESCRIPTION / NECESSITY



A staging server is a type of server that is used to test a software, website or service in a production-similar environment before being set live. It is part of a staging environment or staging site, where it serves as a temporary hosting and testing server for any new software or websites.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Computer Equipment	8,000	0	0	0	0	0	8,000
Total	**8,000**	**0**	**0**	**0**	**0**	**0**	**8,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	8,000	0	0	0	0	0	8,000
Total	**8,000**	**0**	**0**	**0**	**0**	**0**	**8,000**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-313 - Replace Vehicle #6311	CIP-46-20-855	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WASTEWATER GENERAL PLANT	1	WW930	NA

PROJECT DESCRIPTION / NECESSITY

Replace Vehicle #6311 w/like vehicle - International Tandem Dump Truck

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	165,000	0	0	0	0	0	165,000
Total	**165,000**	**0**	**0**	**0**	**0**	**0**	**165,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	165,000	0	0	0	0	0	165,000
Total	**165,000**	**0**	**0**	**0**	**0**	**0**	**165,000**

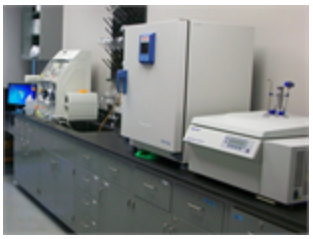
46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-317 - Lab Equipment for New Water Quality Lab	CIP-46-20-856	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Equipment for New Water Quality Lab	1	W2010G	No Project

PROJECT DESCRIPTION / NECESSITY



Equipment for new Water Quality Lab:
$90,000 - Atomic Absorption spectrometer (AA)
$15,000 - Autoclave
$6,000 - BOD Incubator
$25,000 - Furnace (2)
$143,000 - Inductively coupled plasma mass spectrometer (ICPMS)
$21,000 - Refrigerator (3)

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	300,000	0	0	0	0	0	300,000
Total	**300,000**	**0**	**0**	**0**	**0**	**0**	**300,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	300,000	0	0	0	0	0	300,000
Total	**300,000**	**0**	**0**	**0**	**0**	**0**	**300,000**

315-46-317-2902-315 - W&P 46 - Treatment

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-317 - Lab Equipment Replacement	CIP-315-46-317-2902-20-941	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Replace existing lab equipment.
Atomic Absorption spectrometer (AA)
Autoclave
BOD Incubator
Furnace (2)
Inductively coupled plasma mass spectrometer (ICPMS)
Refrigerator (3)

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	0	0	0	0	0	401,470	401,470
Total	**0**	**0**	**0**	**0**	**0**	**401,470**	**401,470**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	0	401,470	401,470
Total	**0**	**0**	**0**	**0**	**0**	**401,470**	**401,470**

46-Water/Waste Operations

REQUEST NAME	REQUEST CODE	REQUEST TYPE
WW-319 - Replace Vehicle #6139	CIP-46-20-857	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
WASTEWATER GENERAL PLANT	1	WW930	NA

PROJECT DESCRIPTION / NECESSITY

Replace Vehicle #6139 - K3500 Chevrolet with like vehicle: 1 Ton, 4WD, DRW, Extended Cab with Utility Body

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	56,000	0	0	0	0	0	56,000
Total	**56,000**	**0**	**0**	**0**	**0**	**0**	**56,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Wastewater Fund Balance	56,000	0	0	0	0	0	56,000
Total	**56,000**	**0**	**0**	**0**	**0**	**0**	**56,000**

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City of Loveland

2020-2029 Power Utility Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
	Revenue													
	Beginning Balance	**$ 13,855,599**	**$ 12,628,620**	**$ 16,182,874**	**$ 18,785,813**	**$ 23,649,409**	**$ 13,855,599**	**$ 28,422,896**	**$ 38,347,168**	**$ 34,584,847**	**$ 39,008,199**	**$ 42,766,061**	**$ 13,855,599**	
A	Operating Revenues	10,378,876	11,843,240	12,187,080	12,657,360	12,304,490	**59,371,046**	13,754,690	14,229,600	14,123,320	13,876,890	12,946,760	**128,302,306**	A
B	Aid to Construction	1,710,000	1,769,850	2,046,040	2,117,650	2,191,770	**9,835,310**	2,268,480	2,347,870	2,430,060	2,515,100	2,603,130	**21,999,950**	B
C	Service Installations	310,000	320,850	332,080	343,710	355,740	**1,662,380**	368,180	381,060	394,400	408,210	422,490	**3,636,720**	C
D	Payback from Water	772,500	761,250	-	-	-	**1,533,750**	-	-	-	-	-	**1,533,750**	D
E	PIF Collections	2,880,927	3,011,430	3,147,850	3,288,870	3,434,900	**15,763,977**	3,586,380	3,743,100	3,904,800	4,069,580	4,241,320	**35,309,157**	E
F	Interest on Investments	415,670	353,600	436,940	526,000	780,430	**2,512,640**	1,108,160	1,479,790	1,314,220	1,521,320	1,667,880	**9,604,010**	F
G	External Loan - SE Corridor Substation	-	-	-	-	5,000,000	**5,000,000**	-	-	-	-	-	**5,000,000**	G
H	External Loan - Repayment	-	-	-	-	-	**-**	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	**(1,500,000)**	H
	Total Resources	**$ 30,323,573**	**$ 30,688,840**	**$ 34,332,864**	**$ 37,719,403**	**$ 47,716,739**	**$109,534,703**	**$ 49,208,786**	**$ 60,228,588**	**$ 56,451,647**	**$ 61,099,299**	**$ 64,347,641**	**$217,741,493**	
	Expenditures													
	Capital Projects													
1	**PWR - Capital Blanket Projects**	**$ 1,993,850**	**$ 2,063,640**	**$ 2,135,870**	**$ 2,210,621**	**$ 2,287,986**	**$ 10,691,967**	**$ 2,368,061**	**$ 2,450,939**	**$ 2,536,740**	**$ 2,625,514**	**$ 2,717,402**	**$ 23,390,623**	1
2	**PWR - Substations (PW911)**	**$ 2,272,500**	**$ 1,228,291**	**$ 2,986,147**	**$ 895,847**	**$ 927,200**	**$ 8,309,985**	**$ 1,043,613**	**$ 1,154,642**	**$ 192,748**	**$ 199,495**	**$ 206,474**	**$ 11,106,957**	2
	Substation Capital Maintenance	151,500	156,801	162,288	167,973	173,851	**812,413**	179,932	186,234	192,748	199,495	206,474	**1,777,296**	
	Security Gates and Fences at Substations	656,500	679,478	703,263	727,874	753,349	**3,520,464**	-	-	-	-	-	**3,520,464**	
	Relay Replacements at Substations - Airport	-	235,209	-	-	-	**235,209**	-	-	-	-	-	**235,209**	
	East Substation - Replace Transformer E1	606,000	-	-	-	-	**606,000**	-	-	-	-	-	**606,000**	
	East Substation - Order and Install Transformer E2	-	-	-	-	-	**-**	-	968,408	-	-	-	**968,408**	
	Substation Annunciators	151,500	156,803	-	-	-	**308,303**	-	-	-	-	-	**308,303**	
	Airport Substation - Order and Install Switchgear and Transformer A1 and A2	-	-	2,120,596	-	-	**2,120,596**	-	-	-	-	-	**2,120,596**	
	Valley Substation - Order and Install Transformer V1	-	-	-	-	-	**-**	863,681	-	-	-	-	**863,681**	
	Order and Install of Switchgear for H1 and H2	707,000	-	-	-	-	**707,000**	-	-	-	-	-	**707,000**	
	Extension of Underground Tranmission to Serve New Substation in SE Corner of Service Territory	-	-	-	-	-	**-**	-	-	-	-	-	**-**	
3	**PWR - Customer Aid to Construction (PW912)**	**$ 1,260,000**	**$ 1,304,100**	**$ 1,563,990**	**$ 1,618,730**	**$ 1,675,380**	**$ 7,422,200**	**$ 1,734,020**	**$ 1,794,710**	**$ 1,857,530**	**$ 1,922,540**	**$ 1,989,830**	**$ 16,720,830**	3
4	**PWR - Systems Improvements (PW913)**	**$ 2,883,802**	**$ 1,552,350**	**$ 1,606,668**	**$ 3,678,571**	**$ 3,633,465**	**$ 13,354,856**	**$ 3,772,633**	**$ 7,368,597**	**$ 8,718,723**	**$ 8,425,388**	**$ 8,782,228**	**$ 50,422,425**	4
	Underground Blanket - Development Driven Construction of Lateral Feeder Extensions	151,499	156,802	162,287	167,972	173,851	**812,411**	179,931	186,233	192,747	199,496	206,471	**1,777,289**	
	Demand Response	151,500	156,803	162,287	167,973	173,851	**812,414**	179,932	186,234	192,748	199,495	206,474	**1,777,297**	
	Smaller Aging Infrastructure Replacements Projects - Unplanned	378,750	392,011	405,727	419,928	434,623	**2,031,039**	449,834	465,580	481,871	498,738	516,201	**4,443,263**	
	Distribution Automation	111,100	114,989	119,008	123,180	127,492	**595,769**	131,957	136,572	141,350	146,299	151,418	**1,303,365**	
	Planned Future Projects - General	-	-	-	1,847,674	1,738,493	**3,586,167**	1,811,344	2,855,563	4,047,757	3,590,934	3,716,617	**19,608,382**	
	Planned Future Projects - Worst Performing Feeders	-	-	-	-	-	**-**	-	2,483,096	2,570,005	2,659,954	2,753,052	**10,466,107**	
	Energy Diversification Projects	303,000	313,605	324,584	335,946	347,703	**1,624,838**	359,873	372,468	385,497	398,990	412,958	**3,554,624**	
	200AMP Cable Replacement - Planned	303,000	313,605	324,584	335,946	347,703	**1,624,838**	359,873	372,468	385,497	398,990	412,958	**3,554,624**	
	Install 600 Amp Tie From Cascade West Along Highway 34, turning South on Rossum to Saint Andrews	-	-	-	-	-	**-**	-	-	-	-	61,942	**61,942**	
	Extend New Feeders from Foothills Substation from W. 22nd & Rio Blanco to rossum and Eisenhower	404,000	-	-	-	-	**404,000**	-	-	-	-	-	**404,000**	
	Transfer West Substation Circuit 914 to Foothills Substation	505,000	-	-	-	-	**505,000**	-	-	-	-	-	**505,000**	
	Miscellaneous Small Projects	101,000	104,535	108,191	279,952	289,749	**883,427**	299,889	310,383	321,251	332,492	344,137	**2,491,579**	
	Reconductor 921 on N Taft Ave from Railroad ROW to Eisenhower	474,953	-	-	-	-	**474,953**	-	-	-	-	-	**474,953**	
5	**PWR - Conversions (PW914)**	**$ 2,100,800**	**$ 4,960,190**	**$ 3,857,109**	**$ 1,970,864**	**$ 3,511,770**	**$ 16,400,733**	**$ 827,705**	**$ 372,468**	**$ 385,497**	**$ 398,990**	**$ 412,959**	**$ 18,798,352**	5
	Conversion Capital Maintenance	303,000	313,602	324,583	335,945	347,703	**1,624,833**	359,873	372,468	385,497	398,990	412,959	**3,554,620**	
	OH to UG Conversion - Wilson Ave. & Carlisle to SW 10th & Tyler	-	679,478	-	-	-	**679,478**	-	-	-	-	-	**679,478**	
	OH to UG Conversion - Circuit 214 - Eisenhower Between Goram and Madison	515,100	-	-	-	-	**515,100**	-	-	-	-	-	**515,100**	
	OH to UG Conversion - Along 29th St from Madison to Hwy 287	-	784,013	-	-	-	**784,013**	-	-	-	-	-	**784,013**	
	OH to UG Conversion - Circuits 222 & 221 - from 11th Along Madison to 1st	30,300	475,639	-	-	-	**505,939**	-	-	-	-	-	**505,939**	
	OH to UG Conversion - Circuit 713 - from 402 & Lincoln N to 1st St	-	-	-	44,794	938,785	**983,579**	-	-	-	-	-	**983,579**	
	OH to UG Conversion - Circuit 411 - Along S. Taft from 20th St. SW to 23rd St. Sw.	-	-	-	44,794	822,887	**867,681**	-	-	-	-	-	**867,681**	
	OH to UG Conversion - Circuit 411 - Railroad ROW from Taft to Grant	-	-	595,062	-	-	**595,062**	-	-	-	-	-	**595,062**	
	OH to UG Conversion - Along 14th St. SW Between Roosevelt & S. Taft Ave.	-	20,907	627,523	-	-	**648,430**	-	-	-	-	-	**648,430**	
	OH to UG Conversion - Along 14th St. SE from St. Louis going .26 Miles East	10,100	407,687	-	-	-	**417,787**	-	-	-	-	-	**417,787**	
	OH to UG Conversion - Along Madison Between 16th and SW257 Along CKT 231	-	-	54,096	1,063,813	-	**1,117,909**	-	-	-	-	-	**1,117,909**	
	OH to UG Conversion - Along Madison Between 29th and Vault 1023 - 200AMP	-	-	-	-	11,595	**11,595**	467,832		-	-	-	**479,427**	
	OH to UG Conversion - 29th. - Logan to Garfield	-	784,013	-	-	-	**784,013**	-	-	-	-	-	**784,013**	
	OH to UG Conversion - S. Roosevelt	-	-	-	-	1,390,800	**1,390,800**	-	-	-	-	-	**1,390,800**	
	OH to UG Conversion - Circuit 214 - Eisenhower Between Madison & Boise - Downtown Backbone	-	-	497,688	-	-	**497,688**	-	-	-	-	-	**497,688**	
	OH to UG Conversion - Circuit 214 - Railroad Between 3rd and 7th - Downtown Backbone	-	-	-	481,518	-	**481,518**	-	-	-	-	-	**481,518**	

2020-2029 Power Utility Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
	OH to UG Conversion - Circuit 214 - 7th Between Railroad and Monroe - Downtown Backbone	-	-	676,215	-	-	**676,215**	-	-	-	-	-	**676,215**	
	OH to UG Conversion - Circuit 214 - Monroe Between 7th and 11th - Downtown Backbone	-	449,501	-	-	-	**449,501**	-	-	-	-	-	**449,501**	
	OH to UG Conversion - Circuit 214 - Gorom Between Eisenhower and 11th - Downtown Backbone	232,300	-	-	-	-	**232,300**	-	-	-	-	-	**232,300**	
	OH to UG Conversion - Highway 287 from 29th St to 41st St	1,010,000	-	-	-	-	**1,010,000**	-	-	-	-	-	**1,010,000**	
	OH to UG Conversion - Highway 287 from 41st St to 57th St	-	1,045,350	-	-	-	**1,045,350**	-	-	-	-	-	**1,045,350**	
	OH to UG Conversion - Highway 287 from 57th St to 71st St	-	-	1,081,942	-	-	**1,081,942**	-	-	-	-	-	**1,081,942**	
6	**PWR - Street Lights (PW915)**	**$ 252,500**	**$ 261,338**	**$ 270,478**	**$ 279,952**	**$ 289,749**	**$ 1,354,017**	**$ 299,890**	**$ 310,393**	**$ 321,250**	**$ 332,492**	**$ 344,126**	**$ 2,962,168**	6
	Arterials/Major Collectors	151,500	156,803	162,287	167,973	173,851	**812,414**	179,932	186,234	192,748	199,495	206,474	**1,777,297**	
	Customer Requests/Miscellaneous Projects	101,000	104,535	108,191	111,979	115,898	**541,603**	119,958	124,159	128,502	132,997	137,652	**1,184,871**	
7	**PWR - PIF Substations (PW920)**	**$ 2,720,000**	**$ 940,815**	**$ 2,856,310**	**$ -**	**$ 6,794,442**	**$ 13,311,567**	**$ 575,791**	**$ 645,602**	**$ 3,212,507**	**$ 1,196,981**	**$ -**	**$ 18,942,448**	7
	Valley Substation - V3 Switchgear and Transformer	-	-	2,326,161	-	-	**2,326,161**	-	-	-	-	-	**2,326,161**	
	Valley Substation - Order & Install Transformer V1	-	-	-	-	-	**-**	575,791	-	-	-	-	**575,791**	
	Airport Substation - Order and Install Switchgear and Transformer A1 and A2	-	-	530,149	-	-	**530,149**	-	-	-	-	-	**530,149**	
	Horseshoe Substation - Install new Switchgear for H1 & H2	707,000	-	-	-	-	**707,000**	-	-	-	-	-	**707,000**	
	New Substation in SE Corner of Service Territory	-	-	-	-	6,794,442	**6,794,442**	-	-	-	-	-	**6,794,442**	
	Replace Airport Substation Transformer	-	940,815	-	-	-	**940,815**	-	-	-	-	-	**940,815**	
	Foothills Substation - Order & Install F3 & F4 Transformers	-	-	-	-	-	**-**	-	-	3,212,507	-	-	**3,212,507**	
	Horseshoe Substation - Replace Transformer H1	-	-	-	-	-	**-**	-	-	-	1,196,981	-	**1,196,981**	
	Land Purchase	700,000	-	-	-	-	**700,000**	-	-	-	-	-	**700,000**	
	Land Development	909,000	-	-	-	-	**909,000**	-	-	-	-	-	**909,000**	
	East Substation - Order & Install Transformer E2	-	-	-	-	-	**-**	-	645,602	-	-	-	**645,602**	
	East Substation - Order & Install New Transformer E1	404,000	-	-	-	-	**404,000**	-	-	-	-	-	**404,000**	
8	**PWR - PIF - Feeder Projects**	**$ 3,989,500**	**$ 2,195,236**	**$ 270,478**	**$ 3,415,406**	**$ 173,851**	**$ 10,044,471**	**$ 239,905**	**$ 2,979,712**	**$ 218,453**	**$ 3,231,838**	**$ 206,474**	**$ 16,920,853**	8
	Blanket - Development Driven Construction of Miscellaneous Primary Feeder Extensions	151,500	156,803	162,286	167,973	173,851	**812,413**	179,931	186,234	192,748	199,495	206,474	**1,777,295**	
	Feeder from Foothills to Hunters Run	1,515,000	-	-	-	-	**1,515,000**	-	-	-	-	-	**1,515,000**	
	Install Conduits from Byrd Dr to I25 Frontage Rd. Connecting at Kendall Parkway	909,000	-	-	-	-	**909,000**	-	-	-	-	-	**909,000**	
	Install 750 AL from MCR to Kendall Pkwy & I25	404,000	-	-	-	-	**404,000**	-	-	-	-	-	**404,000**	
	Sub to Sub Tie - Install New conduit Bank and 750 AL from Garfield to CR11	-	-	-	895,840	-	**895,840**	-	-	-	-	-	**895,840**	
	Sub to Sub Tie - Install New Conduit Bank and 750 AL from 57th and Taft to Vault V1780	-	-	54,096	783,861	-	**837,957**	-	-	-	-	-	**837,957**	
	Foothills Substation Conduit - Install New Conduit Along W. 22nd East from Rio Blanco to Van Buren	-	-	-	-	-	**-**	-	1,862,319	-	-	-	**1,862,319**	
	Extend New Feeders from Valley V3 into System	-	-	54,096	1,567,732	-	**1,621,828**	-	-	-	-	-	**1,621,828**	
	Extend New Feeders from East Substation to Boise and 402	505,000	-	-	-	-	**505,000**	-	-	-	-	-	**505,000**	
	Extend New Feeders from Boise and 402 to I25 Towards Future New Substation	50,500	2,038,433	-	-	-	**2,088,933**	-	-	-	-	-	**2,088,933**	
	Sub to Sub Tie - Install New Duct Bank and 750 AL on Madison E on 37th to CR11C, N to 57th St	-	-	-	-	-	**-**	59,974	931,159	-	-	-	**991,133**	
	Sub to Sub Tie - Extend New Feeders Along CR 11 from 57th St. to CR 30.	-	-	-	-	-	**-**	-	-	25,705	1,037,381	-	**1,063,086**	
	Sub to Sub Tie - Extend New Feeders Along CR 11 from Boyd Lake Ave to CR 30.	-	-	-	-	-	**-**	-	-	-	1,994,962	-	**1,994,962**	
	The Brands - Byrd Dr. Fairgrounds Along Crossroads	454,500	-	-	-	-	**454,500**	-	-	-	-	-	**454,500**	
	Extension of 600 amp from 14th St SW to Hwy 60 Along Hwy 287	-	-	-	-	-	**-**	-	-	-	-	-	**-**	
	37th St 600AMP Extension Between Boyd Lake Ave and Rocky Mountain Blvd	-	-	-	-	-	**-**	-	-	-	-	-	**-**	
	County Road 30 - Phase II - I25 Crossing	-	-	-	-	-	**-**	-	-	-	-	-	**-**	
9	**PWR - PIF - Service Center Expansion**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,283,339**	**$ -**	**$ -**	**$ -**	**$ 4,283,339**	9
	Subtotal Capital Projects	**$ 17,472,952**	**$ 14,505,960**	**$ 15,547,050**	**$ 14,069,991**	**$ 19,293,843**	**$ 80,889,796**	**$ 10,861,618**	**$ 21,360,402**	**$ 17,443,448**	**$ 18,333,238**	**$ 14,659,493**	**$ 163,547,995**	
	New & Replacement Equipment													
10	PWR - Vehicle Replacements (#5208 & #5304)	167,000					**167,000**						**$ 167,000**	10
11	PWR - GEN - Service Center Expansion	-	-	-	-	-	**-**	-	4,283,339	-	-	-	**$ 4,283,339**	11
12	PWR - General Plant - Electric Metering	55,000	-	-	-	-	**55,000**	-	-	-	-	-	**$ 55,000**	12
	Subtotal New & Replacement Equipment	**222,000**	**-**	**-**	**-**	**-**	**222,000**	**-**	**4,283,339**	**-**	**-**	**-**	**4,505,339**	
	Total Capital Expenditures	**$ 17,694,952**	**$ 14,505,960**	**$ 15,547,050**	**$ 14,069,991**	**$ 19,293,843**	**$ 81,111,796**	**$ 10,861,618**	**$ 25,643,741**	**$ 17,443,448**	**$ 18,333,238**	**$ 14,659,493**	**$ 168,053,334**	
	Reserve for Future Capital Projects	**$ 12,628,621**	**$ 16,182,880**	**$ 18,785,814**	**$ 23,649,412**	**$ 28,422,896**	**$ 28,422,907**	**$ 38,347,168**	**$ 34,584,847**	**$ 39,008,199**	**$ 42,766,061**	**$ 49,688,148**	**$ 49,688,159**	

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Capital Blanket Projects	CIP-330-20-792	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
UNDERGROUND DIST LINES	1	20902	NA

PROJECT DESCRIPTION / NECESSITY

Overhead Distribution Lines (PW901) - $293,290
Underground Distribution Lines (PW902) - $2,346,280
Meter Purchases/Installs/Upgrades (PW903) - $5,865,690
Distribution Transformers (PW04) - $7,038,840
Substation (PW905) - $0
Street Lights & Yard Lights (PW906) - $4,105,980
Overhead Service Installation/Upgrades (PW907) - $117,320
Underground Service Installations/Upgrades (PW908) - $2,932,840
Temporary Service Installations (PW909) - $586,560

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	1,985,000	2,054,480	2,126,390	2,200,810	2,277,830	12,642,290	23,286,800
1% for the Arts	8,850	9,160	9,480	9,811	10,156	56,366	103,823
Total	**1,993,850**	**2,063,640**	**2,135,870**	**2,210,621**	**2,287,986**	**12,698,656**	**23,390,623**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	1,993,850	2,063,640	2,135,870	2,210,621	2,287,986	12,698,656	23,390,623
Total	**1,993,850**	**2,063,640**	**2,135,870**	**2,210,621**	**2,287,986**	**12,698,656**	**23,390,623**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Substations (PW911)	CIP-330-20-785	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SUBSTATION-SPECIFIC	1	20911	NA

PROJECT DESCRIPTION / NECESSITY

Capital Maintenance - $1,777,297
Security Gates and Fences at Substations - $3,520,463
Relay Replacements at Substations - Airport - $235,209
Substation Annunicators - $308,303
East Substation - Replace Transformer E1 - $606,000
East Substation - Order and Install Transformer E1 - $968,408
Airport Substation - Order and Install Switchgear and Transformer A1 and A2 - $2,120,596
Valley Substation - Order and Install Transformer V1 - $863,681
Horseshoe Substation - Order and Install Switchgear for H1 and H2 - $707,000

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	2,250,000	1,216,130	2,956,580	886,977	918,020	2,769,280	10,996,987
1% for the Arts	22,500	12,161	29,567	8,870	9,180	27,692	109,970
Total	**2,272,500**	**1,228,291**	**2,986,147**	**895,847**	**927,200**	**2,796,972**	**11,106,957**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	2,272,500	1,228,291	2,986,147	895,847	927,200	2,796,972	11,106,957
Total	**2,272,500**	**1,228,291**	**2,986,147**	**895,847**	**927,200**	**2,796,972**	**11,106,957**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Customer Aid to Construction (PW912)	CIP-330-20-784	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
CUSTOMER AID-TO-CONSTRUCT	1	20912	NA

PROJECT DESCRIPTION / NECESSITY

Customer Aid to Construction (ATC) - Labor/Fleet & Other Materials - $1,260,000 for 2020.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Capitalized Labor	665,275	0	0	0	0	0	665,275
Purchased Materials	172,251	0	0	0	0	0	172,251
Construction	422,474	1,304,100	1,563,990	1,618,730	1,675,380	9,298,630	15,883,304
Total	**1,260,000**	**1,304,100**	**1,563,990**	**1,618,730**	**1,675,380**	**9,298,630**	**16,720,830**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	1,260,000	1,304,100	1,563,990	1,618,730	1,675,380	9,298,630	16,720,830
Total	**1,260,000**	**1,304,100**	**1,563,990**	**1,618,730**	**1,675,380**	**9,298,630**	**16,720,830**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Systems Improvements (PW913)	CIP-330-20-786	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SYSTEM IMPROVEMENTS	1	20913	NA

PROJECT DESCRIPTION / NECESSITY

Underground Blanket-Development Driven Construction of Lateral Feeder Extensions as Required to Meet New Load Requirements - $1,777,297
Demand Response - $1,777,297
Smaller Aging Infrastructure Replacement Projects - Unplanned - $4,443,263
Distribution Automation - $1,303,365
Planned Future Projects - General - $19,608,382
Planned Future Projects - Worst Performing Feeders - $10,466,107
Energy Diversification Projects - $3,554,624
200AMP Cable Replacements - Planned - $3,554,624
Install 600 AMP Tie from Cascade West Along Highway 34, Turning South on Rossum to Saint Andrews - $61,943
Extend New Feeders from Foothills Substation from W. 22nd & Rio Blanco to Rossum and Eisenhower - $404,000
Transfer West Substation Circuit 914 to Foothills Substation - $505,000
Miscellaneous Small Projects (PW913) - $2,491,569
Reconductor 921 on N Taft Ave from Railroad Right of Way to Eisenhower - $474,953

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	2,855,250	1,536,980	1,590,760	3,642,150	3,597,490	36,700,563	49,923,193
1% for the Arts	28,552	15,370	15,908	36,421	35,975	367,006	499,232
Total	**2,883,802**	**1,552,350**	**1,606,668**	**3,678,571**	**3,633,465**	**37,067,569**	**50,422,425**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	2,883,802	1,552,350	1,606,668	3,678,571	3,633,465	37,067,569	50,422,425
Total	**2,883,802**	**1,552,350**	**1,606,668**	**3,678,571**	**3,633,465**	**37,067,569**	**50,422,425**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Conversions (PW914)	CIP-330-20-787	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
CONVERSIONS	1	20914	NA

PROJECT DESCRIPTION / NECESSITY

Capital Maintenance - $3,554,624
Overhead (OH) to underground (UG) conversion Wilson Ave & Carlisle to SW 10th & Tyler - $679,478
OH to UG circuit 214 - Eisenhower between Goram and Madison - $515,100
OH to UG conversion along 29th St from Madison to HWY 287 - $784,013
OH to UG conversion circuits 222 & 221 from 11th along Madison to 1st St - $505,939
OH to UG conversion circuit 713 from 402 & Lincoln N to 1st St - $983,578
OH to UG conversion circuit 411 along S. Taft from 20th St SW to 23rd St SW - $867,681
OH to UG conversion circuit 411 on Railroad right of way from Taft to Grant - $595,062
OH to UG conversion along 14th St SW between Roosevelt & S. Taft Ave - $648,430
OH to UG conversion along 14th St SE from St. Louis going .26 miles east - $417,787
OH to UG conversion along Madison between 16th & SW257 along ckt 231 - $1,117,908
OH to UG conversion along Madison between 29th and vault 1023 - 200amp - $479,427
OH to UG conversion on 29th - Logan to Garfield - $784,013
OH to UG conversion on S. Roosevelt - $1,390,800
OH to UG conversion circuit 214 - Eisenhower between Madison and Boise - Downtown Backbone - $497,688
OH to UG conversion circuit 214 - 7th between Railroad and Monroe - Downtown Backbone - $676,215
OH to UG conversion circuit 214 - Monroe between 7th and 11th - Downtown Backbone - $449,501
OH to UG conversion circuit 214 - Gorom between Eisenhower and 11th - Downtown Backbone - $232,300
OH to UG conversion circuit 214 - Railroad between 3rd and 7th - Downtown Backbone - $481,518
OH to UG conversion Highway 287 from 29th St to 41st St - $1,010,000
OH to UG conversion Highway 287 from 41st St to 57th St - $1,045,350
OH to UG conversion Highway 287 from 57th St to 71st St - $1,081,942

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	2,080,000	4,911,080	3,818,920	1,951,350	3,477,000	2,373,880	18,612,230
1% for the Arts	20,800	49,110	38,189	19,514	34,770	23,739	186,122
Total	**2,100,800**	**4,960,190**	**3,857,109**	**1,970,864**	**3,511,770**	**2,397,619**	**18,798,352**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	2,100,800	4,960,190	3,857,109	1,970,864	3,511,770	2,397,619	18,798,352
Total	**2,100,800**	**4,960,190**	**3,857,109**	**1,970,864**	**3,511,770**	**2,397,619**	**18,798,352**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Street Lights (PW915)	CIP-330-20-788	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
STREET LIGHTS-SPECIFIC	1	20915	NA

PROJECT DESCRIPTION / NECESSITY

Arterials/Major Collectors - $1,777,297
Customer Requests/Miscellaneous Projects - $1,184,871

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	250,000	258,750	267,800	277,180	286,880	1,592,230	2,932,840
1% for the Arts	2,500	2,588	2,677	2,772	2,869	15,922	29,328
Total	**252,500**	**261,338**	**270,477**	**279,952**	**289,749**	**1,608,152**	**2,962,168**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	252,500	261,338	270,477	279,952	289,749	1,608,152	2,962,168
Total	**252,500**	**261,338**	**270,477**	**279,952**	**289,749**	**1,608,152**	**2,962,168**

331-Power PIF

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - PIF- Substations (PW920)	CIP-331-20-789	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
PIF-SUBSTATIONS	1	20920	NA

PROJECT DESCRIPTION / NECESSITY

Valley Substation - Order and Install Switchgear and Transformer V3 - $2,326,161
Valley Substation - Order and Install Transformer V1 - $575,791
Airport Substation - Order and Install Switchgear and Transformer A1 & A2 - $530,149
Horseshoe Substation - Install new Switchgear for H1 & H2 - $707,000
New Substation in South East Corner of Service Territory - $6,794,442
Replace Airport Substation Transformer - $940,815
Foothills Substation - Order and Install F3 & F4 Transformers - $3,212,507
Replace Horseshoe Substation Transformer H1 - $1,196,981
Land Purchase - $700,000
Land Development - $909,000
East Substation - Order and Install Transformer E2 - $645,602
East Substation - Order and Install Transformer E1 - $404,000

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	2,700,000	931,500	2,828,030	0	6,727,170	5,575,130	18,761,830
1% for the Arts	20,000	9,315	28,280	0	67,272	55,751	180,618
Total	**2,720,000**	**940,815**	**2,856,310**	**0**	**6,794,442**	**5,630,881**	**18,942,448**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power PIF Fund Balance	2,720,000	940,815	2,856,310	0	6,794,442	5,630,881	18,942,448
Total	**2,720,000**	**940,815**	**2,856,310**	**0**	**6,794,442**	**5,630,881**	**18,942,448**

331-Power PIF

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - PIF- Feeder Projects	CIP-331-20-790	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
PIF-FEEDERS	1	20921	NA

PROJECT DESCRIPTION / NECESSITY

Blanket-Development Driven Construction of Miscellaneous Primary Feeder Extensions as Required to Meet New Load Requirements - $1,777,297
Feeder from Foothills to Hunters Run - $1,515,000
Install Conduits from Byrd Dr to I25 Frontage Road Connecting at Kendall Parkway - $909,000
Sub to Sub Tie - Install New Conduit Bank and 750 AL from Medical Center of Rockies to Kendall Parkway - $404,000
Sub to Sub Tie - Install New Conduit Bank and 750 AL from Garfield to County Road 11 - $895,840
Sub to Sub Tie - Install New Conduit Bank and 750 AL from 57th and Taft to Vault V1780 - $837,957
Foothills Substation conduit - Install new Conduit Along W 22nd East from Rio Blanco to Van Buren - $1,862,319
Extend New Feeders from Valley V3 Into System - $1,621,828
Extend New Feeders from East Substation to Boise and 402 - $505,000
Extend New Feeders from Boise and 402 to I25 Towards Future New Substation - $2,088,933
Sub to Sub Tie - Install New Duct Bank and 750 AL on Madison E on 37th to County Road 11C, N to 57th St - $991,133
Sub to Sub Tie - Extend New Feeders Along County Road 11 from 57th St to County Road 30 - $1,063,086
Sub to Sub Tie - Extend New Feeders Along County Road 11 from Boyd Lake Ave to County Road 30 - $1,994,962
The Brands - Byrd Dr. Fairgrounds Along Crossroads - $454,500

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	3,950,000	2,173,500	267,800	3,381,590	172,130	6,808,300	16,753,320
1% for the Arts	39,500	21,736	2,678	33,816	1,721	68,082	167,533
Total	**3,989,500**	**2,195,236**	**270,478**	**3,415,406**	**173,851**	**6,876,382**	**16,920,853**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power PIF Fund Balance	3,989,500	2,195,236	270,478	3,415,406	173,851	6,876,382	16,920,853
Total	**3,989,500**	**2,195,236**	**270,478**	**3,415,406**	**173,851**	**6,876,382**	**16,920,853**

331-Power PIF

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - PIF - Service Center Expansion	CIP-331-20-939	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
GENERAL PLANT	1	PW930	NA

PROJECT DESCRIPTION / NECESSITY

Expansion of the service center to accommodate the growth of the Water & Power Division. Expansion slated for 2026 at a 2019 cost of $15,000,000. Amount to be split amoung the Water, Waste, and Power funds.

Power portion of the expansion will be divided between Power General and Power PIF.

Power PIF portion of the expansion - $4,283,339

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	0	4,240,930	4,240,930
1% for the Arts	0	0	0	0	0	42,409	42,409
Total	**0**	**0**	**0**	**0**	**0**	**4,283,339**	**4,283,339**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power PIF Fund Balance	0	0	0	0	0	4,283,339	4,283,339
Total	**0**	**0**	**0**	**0**	**0**	**4,283,339**	**4,283,339**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - Vehicle Replacements	CIP-330-20-793	Capital Improvement Program

Start Date
1/1/2020

PROJECT DESCRIPTION / NECESSITY

Replace #5304, 2020 Ford F450 with service body - $115,000 - coding 330-45-332-2908-48244
Replace #5208, 3/4 ton extended cab, 4wd w/ utility box - $52,000 - coding 330-45-314-2908-48244

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	167,000	0	0	0	0	0	167,000
Total	**167,000**	**0**	**0**	**0**	**0**	**0**	**167,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	167,000	0	0	0	0	0	167,000
Total	**167,000**	**0**	**0**	**0**	**0**	**0**	**167,000**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - GEN - Service Center Expansion	CIP-330-20-940	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
GENERAL PLANT	1	PW930	NA

PROJECT DESCRIPTION / NECESSITY

Expansion of the service center to accommodate the growth of the Water & Power Division. Expansion slated for 2026 at a 2019 cost of $15,000,000. Amount to be split among the Water, Waste, and Power funds.

Power portion of the expansion will be divided between Power General and Power PIF.

Power GEN portion of the expansion - $4,283,339.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	0	4,240,930	4,240,930
1% for the Arts	0	0	0	0	0	42,409	42,409
Total	**0**	**0**	**0**	**0**	**0**	**4,283,339**	**4,283,339**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	0	0	0	0	0	4,283,339	4,283,339
Total	**0**	**0**	**0**	**0**	**0**	**4,283,339**	**4,283,339**

330-Power

REQUEST NAME	REQUEST CODE	REQUEST TYPE
PWR - General Plant - Electric Metering	CIP-330-20-847	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
GENERAL PLANT	1	PW930	NA

PROJECT DESCRIPTION / NECESSITY

New field test kit for commercial applications. This device tests electric meter accuracy as well as all associated equipment that is used to determine the energy usage.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	55,000	0	0	0	0	0	55,000
Total	**55,000**	**0**	**0**	**0**	**0**	**0**	**55,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Power Fund Balance	55,000	0	0	0	0	0	55,000
Total	**55,000**	**0**	**0**	**0**	**0**	**0**	**55,000**

2020-2029 Muni-Fiber Recommended Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
	Revenue													
	Beginning Balance	**$ 8,533,445**	**$ 6,082,129**	**$ 5,138,687**	**$ 5,982,980**	**$ 8,241,952**	**$ 8,533,445**	**$ 9,060,290**	**$ 10,186,272**	**$ 11,623,419**	**$ 14,381,044**	**$ 13,857,548**	**$ 8,533,445**	
A	Operating Profit / Loss	(3,067,384)	(1,167,568)	3,542,504	7,272,862	8,778,697	**15,359,112**	9,085,382	9,394,176	9,696,272	9,999,069	10,306,690	**63,840,702**	A
B	Interest on Investments	$1,184,565	$656,662	$307,484	$198,372	$202,219	**2,549,301**	$234,468	$265,931	$330,041	$331,148	$333,465	**4,044,354**	B
C	External Loan Receipts	$0	$0	$0	$0	$0	**-**	$0	$0	$0	$0	$0	**-**	C
D	Internal Loan Repayment	(54,500)	(57,000)	(57,000)	(59,500)	(559,500)	**(787,500)**	(549,600)	(537,200)	(525,800)	(511,900)	-	**(2,912,000)**	D
E	External Loan Repayment	-	-	(2,858,329)	(5,061,106)	(6,405,431)	**(14,324,866)**	(6,407,215)	(6,407,663)	(6,407,664)	(6,407,690)	(6,406,906)	**(46,362,003)**	E
	Total Resources	**$ 6,596,126**	**$ 5,514,224**	**$ 6,073,345**	**$ 8,333,608**	**$ 10,257,937**	**$ 11,329,492**	**$ 11,423,326**	**$ 12,901,517**	**$ 14,716,268**	**$ 17,791,671**	**$ 18,090,797**	**$ 27,144,498**	
	Expenditures													
	Capital Projects													
1	FB - Network Construction	194,298	89,724	-	-	-	**284,022**	-	-	-	-	-	**284,022**	1
2	FB - Network Growth	-	-	-	-	101,000	**101,000**	101,000	101,000	101,000	101,000	101,000	**606,000**	2
3	FB - Service Drops	35,246	66,269	86,009	87,168	209,600	**484,292**	218,206	227,158	229,664	239,041	241,430	**1,639,791**	3
	Subtotal Capital Projects	**$ 229,544**	**$ 155,993**	**$ 86,009**	**$ 87,168**	**$ 310,600**	**$ 869,314**	**$ 319,206**	**$ 328,158**	**$ 330,664**	**$ 340,041**	**$ 342,430**	**2,529,813**	
	New & Replacement Equipment													
4	FB - Fiber Optic Splicing Trailer	23,288	-	-	-	-	**23,288**	-	-	-	-	30,665	**53,953**	4
5	FB - Fusion Splicer	15,525	-	-	-	-	**15,525**	-	-	-	-	20,443	**35,968**	5
6	FB - IP Addresses	74,865	53,504	4,356	4,488	4,620	**141,833**	4,536	4,662	4,560	5,616	5,760	**166,967**	6
7	FB - Maintenance Trucks	67,275	69,630	-	-	-	**136,905**	-	-	-	-	88,588	**225,493**	7
8	FB - OLT Replacements / Upgrades	-	-	-	-	-	**-**	-	-	-	3,588,466	1,794,233	**5,382,699**	8
9	FB - ONT Replacement / Upgrade	-	-	-	-	882,427	**882,427**	913,312	945,278	-	-	-	**2,741,017**	9
10	FB - Optical Time Domain Reflectometer (OTDR)	10,350	-	-	-	-	**10,350**	-	-	-	-	13,629	**23,979**	10
11	FB - Service Vans	93,150	96,410	-	-	-	**189,560**	-	-	-	-	-	**189,560**	11
	Subtotal New & Replacement Equipment	**$ 284,453**	**$ 219,544**	**$ 4,356**	**$ 4,488**	**$ 887,047**	**$ 1,399,888**	**$ 917,848**	**$ 949,940**	**$ 4,560**	**$ 3,594,082**	**$ 1,953,318**	**$ 8,819,636**	
	Total Capital Expenditures	**$ 513,997**	**$ 375,537**	**$ 90,365**	**$ 91,656**	**$ 1,197,647**	**$ 2,269,202**	**$ 1,237,054**	**$ 1,278,098**	**$ 335,224**	**$ 3,934,123**	**$ 2,295,748**	**$ 11,349,449**	
	Reserve for Future Capital Projects	**$ 6,082,129**	**$ 5,138,687**	**$ 5,982,980**	**$ 8,241,952**	**$ 9,060,290**	**$ 9,060,290**	**$ 10,186,272**	**$ 11,623,419**	**$ 14,381,044**	**$ 13,857,548**	**$ 15,795,049**	**$ 15,795,049**	

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City of Loveland

335-47-330-2903-335 - Muni Fiber - Electrical Engineering - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Network Construction	CIP-335-47-330-2903-20-898	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB Network Construction (Bear	1	FB1901J	No Project

PROJECT DESCRIPTION / NECESSITY

Transfer for 1% for the Arts for year 2 spending of the network construction.
The network construction is the cost of building a fiber-optic network to pass by every property, business, or residence for connection to the network. This includes the materials, labor, trenching and boring, fiber and equipment installation, and landscape restoration.
The capital portion of the Network Construction was all budgeted in 2019.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
1% for the Arts	194,298	89,724	0	0	0	0	284,022
Total	**194,298**	**89,724**	**0**	**0**	**0**	**0**	**284,022**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	194,298	89,724	0	0	0	0	284,022
Total	**194,298**	**89,724**	**0**	**0**	**0**	**0**	**284,022**

335-47-332-2903-335 - Muni Fiber - Line Crews - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Network Growth	CIP-335-47-332-2903-20-902	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

Capital investment associated with growth of the network as the Loveland community grows. This includes network feeder, distribution and drop installations to serve customers as the city expands.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	0	100,000	500,000	600,000
1% for the Arts	0	0	0	0	1,000	5,000	6,000
Total	**0**	**0**	**0**	**0**	**101,000**	**505,000**	**606,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	101,000	505,000	606,000
Total	**0**	**0**	**0**	**0**	**101,000**	**505,000**	**606,000**

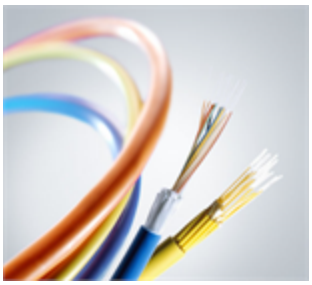
335-47-332-2903-335 - Muni Fiber - Line Crews - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Service Drops	CIP-335-47-332-2903-20-899	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB Service Drops	1	FB1902J	No Project

PROJECT DESCRIPTION / NECESSITY



Materials and labor associated with the installation of fiber-optic connections between the Access Terminal (AT) located at the curb and the individual residential or business premises.
This also includes the transfers for 1% for the Arts for the Service Drops contracted for the original roll out.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	11,182	28,230	46,449	59,064	207,525	1,144,058	1,496,508
1% for the Arts	24,064	38,039	39,560	28,104	2,075	11,441	143,283
Total	**35,246**	**66,269**	**86,009**	**87,168**	**209,600**	**1,155,499**	**1,639,791**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	35,246	66,269	86,009	87,168	209,600	1,155,499	1,639,791
Total	**35,246**	**66,269**	**86,009**	**87,168**	**209,600**	**1,155,499**	**1,639,791**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Fiber Optic Splicing Trailer	CIP-335-47-349-2903-20-905	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB Splicing Trailer	1	FB1922J	No Project

PROJECT DESCRIPTION / NECESSITY

A fiber-optic splicing trailer is used in the field for splicing fiber-optic cable together. The trailer provides a clean, temperature controlled, lab type environment to perform fiber splicing and prevent any airborne particles from contaminating the splice procedure.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	23,288	0	0	0	0	30,665	53,953
Total	**23,288**	**0**	**0**	**0**	**0**	**30,665**	**53,953**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	23,288	0	0	0	0	30,665	53,953
Total	**23,288**	**0**	**0**	**0**	**0**	**30,665**	**53,953**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Fusion Splicer	CIP-335-47-349-2903-20-907	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB Fusion Splicer	1	FB1924J	No Project

PROJECT DESCRIPTION / NECESSITY

A Fusion Splicer is a tool that creates a permanent connection between two or more optical fibers by welding them together with an electronic arc. The goal is to fuse the two fibers together in such a way that light passing through the fibers is not scattered or reflected back by the splice.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	15,525	0	0	0	0	20,443	35,968
Total	**15,525**	**0**	**0**	**0**	**0**	**20,443**	**35,968**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	15,525	0	0	0	0	20,443	35,968
Total	**15,525**	**0**	**0**	**0**	**0**	**20,443**	**35,968**

335-47-332-2903-335 - Muni Fiber - Line Crews - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - IP Addresses	CIP-335-47-332-2903-20-908	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB IP Addresses	1	FB1905J	No Project

PROJECT DESCRIPTION / NECESSITY

The IP address is a unique address that any device connecting to the Internet such as computers, tablets and smartphones must have to identify themselves and communicate with other devices across the Internet. The utility must purchase and have available a sufficient number of IP addresses to connect every premise and/or device.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Other Capital	74,865	53,504	4,356	4,488	4,620	25,134	166,967
Total	**74,865**	**53,504**	**4,356**	**4,488**	**4,620**	**25,134**	**166,967**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	74,865	53,504	4,356	4,488	4,620	25,134	166,967
Total	**74,865**	**53,504**	**4,356**	**4,488**	**4,620**	**25,134**	**166,967**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Maintenance Trucks	CIP-335-47-349-2903-20-904	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB Maintenance Truck	1	FB1921J	No Project

PROJECT DESCRIPTION / NECESSITY

The Maintenance Truck will be used for the installation, testing, and maintenance of the fiber-optic feeder and distribution network. This vehicle will be branded with the utility logo and utilized by Field Service and Installation Technicians.
This is for one truck to be purchased in 2020 and one truck in 2021 and one truck in 2029.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	67,275	69,630	0	0	0	88,588	225,493
Total	**67,275**	**69,630**	**0**	**0**	**0**	**88,588**	**225,493**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	67,275	69,630	0	0	0	88,588	225,493
Total	**67,275**	**69,630**	**0**	**0**	**0**	**88,588**	**225,493**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - OLT Replacements / Upgrades	CIP-335-47-349-2903-20-901	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

OLT Replacements / Upgrade
Capital investment to replace the network equipment is planned throughout the ten year plan. The OLT (Optical Line Terminal) is a device which serves as the service provider endpoint of a passive optical network and controls the information flow going both directions. The OLT may also be referred to as the central office.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	0	0	0	0	0	5,382,699	5,382,699
Total	**0**	**0**	**0**	**0**	**0**	**5,382,699**	**5,382,699**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	0	5,382,699	5,382,699
Total	**0**	**0**	**0**	**0**	**0**	**5,382,699**	**5,382,699**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - ONT Replacements / Upgrades	CIP-335-47-349-2903-20-900	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
No Project	1	N/A	All Projects

PROJECT DESCRIPTION / NECESSITY

ONT Replacement / Upgrade
Capital investment to replace the network equipment is planned throughout the ten year plan. The ONT (Optical Network Terminal) connects to the Access Terminal (AT) with an optical fiber cable.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	0	0	0	0	882,427	1,858,590	2,741,017
Total	**0**	**0**	**0**	**0**	**882,427**	**1,858,590**	**2,741,017**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	882,427	1,858,590	2,741,017
Total	**0**	**0**	**0**	**0**	**882,427**	**1,858,590**	**2,741,017**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Optical Time Domain Reflectometer (ODTR)	CIP-335-47-349-2903-20-906	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB ODTR Equipment	1	FB1923J	No Project

PROJECT DESCRIPTION / NECESSITY

An OTDR (Optical Time Domain Reflectometer) certifies the performance of the fiber-optic networks by measuring and verifying the loss of individual splices and other components in a fiber link. It also locates fiber breaks, excessive bends in fiber, and other problems that create loss of optical power (light).

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	10,350	0	0	0	0	13,629	23,979
Total	**10,350**	**0**	**0**	**0**	**0**	**13,629**	**23,979**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	10,350	0	0	0	0	13,629	23,979
Total	**10,350**	**0**	**0**	**0**	**0**	**13,629**	**23,979**

335-47-349-2903-335 - Muni Fiber - Tech Services Muni-Fiber - Distribution

REQUEST NAME	REQUEST CODE	REQUEST TYPE
FB - Service Vans	CIP-335-47-349-2903-20-903	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
FB Service Truck	1	FB1920J	No Project

PROJECT DESCRIPTION / NECESSITY

The Service Van is utilized for the installation, operation, and maintenance of the fiber-optic feeder and distribution network. This vehicle will be branded with the utility logo and utilized by Field Service and Installation Technicians.
This is for two vans to be purchased in 2020 and two vans to be purchased in 2021

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Motor Vehicle	93,150	96,410	0	0	0	0	189,560
Total	**93,150**	**96,410**	**0**	**0**	**0**	**0**	**189,560**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	93,150	96,410	0	0	0	0	189,560
Total	**93,150**	**96,410**	**0**	**0**	**0**	**0**	**189,560**

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City of Loveland

2020-2029 Stormwater Utility Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
	Revenue													
	Beginning Balance	**$ 5,792,268**	**$ 2,525,218**	**$ 941,898**	**$ 90,468**	**$ 359,058**	**$ 5,792,268**	**$ 861,028**	**$ 1,445,498**	**$ 1,948,088**	**$ 3,066,088**	**$ 4,138,188**	**$ 5,792,268**	
A	Operating Revenues	3,964,070	3,808,960	3,863,540	3,918,150	3,972,720	**19,527,440**	3,953,860	3,932,150	3,907,460	3,907,460		**35,228,370**	A
B	SIF Revenue	485,080	557,840	641,520	737,750	848,410	**3,270,600**	975,670	1,122,020	1,290,320	1,290,320	-	**7,948,930**	B
C	Interest on Investments/Income	88,500	50,400	58,890	69,630	47,640	**315,060**	76,520	77,970	97,760	-	-	**567,310**	C
	Total Resources	**$ 10,329,918**	**$ 6,942,418**	**$ 5,505,848**	**$ 4,815,998**	**$ 5,227,828**	**$ 28,905,368**	**$ 5,867,078**	**$ 6,577,638**	**$ 7,243,628**	**$ 8,263,868**	**$ 4,138,188**	**$ 49,536,878**	
	Expenditures													
	Capital Projects													
1	SWA - 22nd Street Storm Sewer (Van Buren to Taft)	-	-	-	-	-	**-**	-	-	141,600	-	1,191,800	**1,333,400**	1
2	SWA - 29th & Sheridan Stormwater Improvements	75,000	424,200	-	-	-	**499,200**	-	-	-	-	-	**499,200**	2
3	SWA - Boyd Lake Outlet Ditch Improvements	-	2,727,000	-	-	-	**2,727,000**	-	-	-	-	-	**2,727,000**	3
4	SWA - Engineering, Surveying & Geotechnical Services	156,000	196,000	167,000	173,000	194,000	**886,000**	185,000	191,000	218,000	205,000	212,000	**1,897,000**	4
5	SWA - Garfield & Harrison Outfall	-	829,000	4,040,000	3,030,000	487,000	**8,386,000**	2,525,000	2,898,700	-	-	-	**13,809,700**	5
6	SWA - Hogback Basin Outfall	-	-	272,400	-	2,292,700	**2,565,100**	-	-	-	-	-	**2,565,100**	6
7	SWA - Maintenance & Asset Management Projects	101,000	429,250	442,380	455,510	468,640	**1,896,780**	482,780	496,920	512,070	527,220	543,380	**4,459,150**	7
8	SWA - Millennium SW 9th Subdivision Outfall	-	353,500	-	-	-	**353,500**	-	-	-	-	-	**353,500**	8
9	SWA - Silver Lake Improvements (North Phase)	-	-	-	-	-	**-**	-	-	100,000	-	545,400	**645,400**	9
10	SWA - Silver Lake Improvements (South Phase)	100,000	565,600	-	-	-	**665,600**	-	-	-	-	-	**665,600**	10
11	SWA - South Loveland Outfall (Phase 3)	6,878,100	-	-	-	-	**6,878,100**	-	-	-	-	-	**6,878,100**	11
12	SWA - South Rist Benson Lake Outfall	-	-	-	-	-	**-**	50,000	-	-	190,000	-	**240,000**	12
13	SWA - Stormwater Quality Retrofits	101,000	108,070	111,100	114,130	117,160	**551,460**	121,200	124,230	128,270	132,310	136,350	**1,193,820**	13
14	SWA - Wilson & Eisenhower Stormwater Improvements	-	-	-	-	-	**-**	509,500	-	2,535,100	2,610,850	-	**5,655,450**	14
	Subtotal Capital Projects	**$ 7,411,100**	**$ 5,632,620**	**$ 5,032,880**	**$ 3,772,640**	**$ 3,559,500**	**$ 25,408,740**	**$ 3,873,480**	**$ 3,710,850**	**$ 3,635,040**	**$ 3,665,380**	**$ 2,628,930**	**$ 42,922,420**	
	New & Replacement Equipment													
15	SWA - New & Replacement Equipment	393,600	367,900	382,500	684,300	807,300	**2,635,600**	548,100	918,700	542,500	460,300	832,500	**5,937,700**	15
	Subtotal New & Replacement Equipment	**$ 393,600**	**$ 367,900**	**$ 382,500**	**$ 684,300**	**$ 807,300**	**$ 2,635,600**	**$ 548,100**	**$ 918,700**	**$ 542,500**	**$ 460,300**	**$ 832,500**	**5,937,700**	
	Total Capital Projects & Equipment	**$ 7,804,700**	**$ 6,000,520**	**$ 5,415,380**	**$ 4,456,940**	**$ 4,366,800**	**$ 28,044,340**	**$ 4,421,580**	**$ 4,629,550**	**$ 4,177,540**	**$ 4,125,680**	**$ 3,461,430**	**$ 48,860,120**	
	Reserve for Future Capital Projects	**$ 2,525,218**	**$ 941,898**	**$ 90,468**	**$ 359,058**	**$ 861,028**	**$ 861,028**	**$ 1,445,498**	**$ 1,948,088**	**$ 3,066,088**	**$ 4,138,188**	**$ 676,758**	**$ 676,758**	

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City of Loveland

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - 22nd Street Storm Sewer (Van Buren to Taft)	CIP-345-23-283-0000-20-516	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - 22nd Street Storm Sewer (Van Buren to Taft)	1	20P-345-23-283-0000-19-064	CIP-345-23-283-0000-19-064

PROJECT DESCRIPTION / NECESSITY

This project will provide a master planned storm sewer system from Lake Loveland across Taft Avenue and west up 22nd Street to Van Buren Avenue. The primary problem area is the 22nd Street and Taft Avenue intersection with minor drainage problems occurring further west. This project may be phased to address the most immediate problem area while providing for the allowance to extend the storm sewer west in 22nd Street.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	141,600	141,600
Construction	0	0	0	0	0	1,180,000	1,180,000
1% for the Arts	0	0	0	0	0	11,800	11,800
Total	**0**	**0**	**0**	**0**	**0**	**1,333,400**	**1,333,400**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	0	0	0	0	1,333,400	1,333,400
Total	**0**	**0**	**0**	**0**	**0**	**1,333,400**	**1,333,400**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - 29th & Sheridan Stormwater Improvements	CIP-345-23-283-0000-20-517	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - 29th & Sheridan Stormwater Improvements	1	20P-345-23-283-0000-19-065	CIP-345-23-283-0000-19-065

PROJECT DESCRIPTION / NECESSITY

This project will reduce flooding problems at 29th Street and Sheridan Avenue. This project includes the installation of an underground storm drainage system which will outlet into the Lake Loveland Outlet Channel on the north side of 29th Street.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	75,000	0	0	0	0	0	75,000
Construction	0	420,000	0	0	0	0	420,000
1% for the Arts	0	4,200	0	0	0	0	4,200
Total	**75,000**	**424,200**	**0**	**0**	**0**	**0**	**499,200**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	75,000	424,200	0	0	0	0	499,200
Total	**75,000**	**424,200**	**0**	**0**	**0**	**0**	**499,200**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Boyd Lake Outlet Ditch Improvements	CIP-345-23-283-0000-20-519	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Boyd Lake Outlet Ditch Improvements	1	20P-345-23-283-0000-19-068	CIP-345-23-283-0000-19-068

PROJECT DESCRIPTION / NECESSITY

This project will mitigate existing erosion problems within the Boyd Lake Outlet Ditch between Eisenhower Boulevard and 5th Street, directly east of Kohl's. We jointly utilize this irrigation return flow ditch to convey stormwater runoff to the Big Thompson River. In accordance with the 1984 agreement between the City and the Greeley & Loveland Irrigation Company, we are required to make necessary improvements to the ditch in order to convey stormwater to the river.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	2,700,000	0	0	0	0	2,700,000
1% for the Arts	0	27,000	0	0	0	0	27,000
Total	**0**	**2,727,000**	**0**	**0**	**0**	**0**	**2,727,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater SIF Fund Balance	0	2,727,000	0	0	0	0	2,727,000
Total	**0**	**2,727,000**	**0**	**0**	**0**	**0**	**2,727,000**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Engineering, Surveying & Geotechnical Svcs.	CIP-345-23-283-0000-20-521	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Engineering, Surveying, Geotechnical Svcs.	1	20P-345-23-283-0000-19-070	CIP-345-23-283-0000-19-070

PROJECT DESCRIPTION / NECESSITY

This is an annual program to address the engineering, surveying, and geotechnical services for miscellaneous small maintenance projects and unknown needs that arise each year. These projects are often unexpected, require fast turnaround, and are needed to address immediate needs.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	156,000	196,000	167,000	173,000	194,000	1,011,000	1,897,000
Total	**156,000**	**196,000**	**167,000**	**173,000**	**194,000**	**1,011,000**	**1,897,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	156,000	196,000	167,000	173,000	194,000	1,011,000	1,897,000
Total	**156,000**	**196,000**	**167,000**	**173,000**	**194,000**	**1,011,000**	**1,897,000**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Garfield & Harrison Outfall	CIP-345-23-283-0000-20-522	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Garfield & Harrison Outfall	1	20P-345-23-283-0000-19-071	CIP-345-23-283-0000-19-071

PROJECT DESCRIPTION / NECESSITY

This project will reduce historic flooding problems within the residential neighborhood located between Garfield Avenue, Taft Avenue, 1st Street, and Eisenhower Boulevard. This project includes the installation of an underground storm drainage system which will outlet into the Big Thompson River south of 1st Street. The Stormwater Long-Term Financial Plan calls for the addition of a 1.0 FTE Civil Engineer in 2021 to assist with managing capital projects (the Garfield & Harrison Outfall project as well as others in order).

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	425,000	0	0	487,000	0	912,000
Construction	0	400,000	4,000,000	3,000,000	0	5,370,000	12,770,000
1% for the Arts	0	4,000	40,000	30,000	0	53,700	127,700
Total	**0**	**829,000**	**4,040,000**	**3,030,000**	**487,000**	**5,423,700**	**13,809,700**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	829,000	4,040,000	3,030,000	487,000	5,423,700	13,809,700
Total	**0**	**829,000**	**4,040,000**	**3,030,000**	**487,000**	**5,423,700**	**13,809,700**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	0	146,000	0	0	0	0	146,000
Total	**0**	**146,000**	**0**	**0**	**0**	**0**	**146,000**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Hogback Basin Outfall	CIP-345-23-283-0000-20-523	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Hogback Basin Outfall	1	20P-345-23-283-0000-19-073	CIP-345-23-283-0000-19-073

PROJECT DESCRIPTION / NECESSITY

This project will provide a master planned storm sewer outfall from the Big Thompson River to the Hogback Basin crossing of Eisenhower Boulevard just east of Cascade Avenue, including local drainage connections at the highway. This project has moved up in priority due to over topping of Eisenhower Boulevard twice in 2014 and 2015.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	272,400	0	0	0	272,400
Construction	0	0	0	0	2,270,000	0	2,270,000
1% for the Arts	0	0	0	0	22,700	0	22,700
Total	**0**	**0**	**272,400**	**0**	**2,292,700**	**0**	**2,565,100**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	0	272,400	0	2,292,700	0	2,565,100
Total	**0**	**0**	**272,400**	**0**	**2,292,700**	**0**	**2,565,100**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Maintenance & Asset Management Projects	CIP-345-23-283-0000-20-524	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Maintenance & Asset Management Projects	1	20P-345-23-283-0000-19-074	CIP-345-23-283-0000-19-074

PROJECT DESCRIPTION / NECESSITY

This annual program addresses deteriorating storm drainage infrastructure within the City. This program includes the replacement of inlets, manholes, storm sewers, channel re-grading, detention pond retrofits, and installing stormwater quality improvements. The annual funding was at $400,000 per year prior to 2020, but will be increased for anticipated inflation in future years. This annual program will be reduced in 2020 only due to the size of the S. Loveland Outfall Phase 3 construction project. Maintenance projects are prioritized and scheduled to remain within the allocation.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	100,000	425,000	438,000	451,000	464,000	2,537,000	4,415,000
1% for the Arts	1,000	4,250	4,380	4,510	4,640	25,370	44,150
Total	**101,000**	**429,250**	**442,380**	**455,510**	**468,640**	**2,562,370**	**4,459,150**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	101,000	429,250	442,380	455,510	468,640	2,562,370	4,459,150
Total	**101,000**	**429,250**	**442,380**	**455,510**	**468,640**	**2,562,370**	**4,459,150**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Millennium SW 9th Subdivision Outfall	CIP-345-23-283-0000-20-525	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Millennium SW 9th Subdivision Outfall	1	20P-345-23-283-0000-19-075	CIP-345-23-283-0000-19-075

PROJECT DESCRIPTION / NECESSITY

This project will provide a new storm drainage outfall along the west side of CR-9E to the Big Thompson River, preventing stormwater from entering existing irrigation ditches and private property.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	350,000	0	0	0	0	350,000
1% for the Arts	0	3,500	0	0	0	0	3,500
Total	**0**	**353,500**	**0**	**0**	**0**	**0**	**353,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	353,500	0	0	0	0	353,500
Total	**0**	**353,500**	**0**	**0**	**0**	**0**	**353,500**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Silver Lake Improvements (North Phase)	CIP-345-23-283-0000-20-531	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Silver Lake Improvements (North Phase)	1	20P-345-23-283-0000-19-083	CIP-345-23-283-0000-19-083

PROJECT DESCRIPTION / NECESSITY

This project will replace an existing undersized storm sewer system between Silver Lake and Highway 287 at 23rd and Lincoln. The purpose of the project is to reduce existing drainage problems on Highway 287 in that area.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	100,000	100,000
Construction	0	0	0	0	0	540,000	540,000
1% for the Arts	0	0	0	0	0	5,400	5,400
Total	**0**	**0**	**0**	**0**	**0**	**645,400**	**645,400**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	0	0	0	0	645,400	645,400
Total	**0**	**0**	**0**	**0**	**0**	**645,400**	**645,400**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Silver Lake Improvements (South Phase)	CIP-345-23-283-0000-20-526	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Silver Lake Improvements (South Phase)	1	20P-345-23-283-0000-19-076	CIP-345-23-283-0000-19-076

PROJECT DESCRIPTION / NECESSITY

This project will replace an existing undersized storm sewer system between Silver Lake and Highway 287 at 16th Street, including Maple and Crescent Drives. Local flooding problems impact Highway 287, businesses, and residents. The project will include larger pipe and inlets to meet current standards.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	100,000	0	0	0	0	0	100,000
Construction	0	560,000	0	0	0	0	560,000
1% for the Arts	0	5,600	0	0	0	0	5,600
Total	**100,000**	**565,600**	**0**	**0**	**0**	**0**	**665,600**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	100,000	565,600	0	0	0	0	665,600
Total	**100,000**	**565,600**	**0**	**0**	**0**	**0**	**665,600**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - South Loveland Outfall (Phase 3)	CIP-345-23-283-0000-20-527	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - South Loveland Outfall (Phase 3)	1	20P-345-23-283-0000-19-077	CIP-345-23-283-0000-19-077

PROJECT DESCRIPTION / NECESSITY

Phase 3 of a 3 phase project to reduce flooding problems within the residential neighborhood located between 14th Street SW and 23rd Street SW, and from Colorado Avenue to Taft Avenue in the Sherri Mar Subdivision. This project includes the installation of an underground storm drainage system through key areas of the subdivision.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	6,810,000	0	0	0	0	0	6,810,000
1% for the Arts	68,100	0	0	0	0	0	68,100
Total	**6,878,100**	**0**	**0**	**0**	**0**	**0**	**6,878,100**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	6,878,100	0	0	0	0	0	6,878,100
Total	**6,878,100**	**0**	**0**	**0**	**0**	**0**	**6,878,100**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - South Rist Benson Lake Outfall	CIP-345-23-283-0000-20-532	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - South Rist Benson Lake Outfall	1	20P-345-23-283-0000-19-084	CIP-345-23-283-0000-19-084

PROJECT DESCRIPTION / NECESSITY

This project is intended to reduce flooding problems on Eisenhower Boulevard and within the residential neighborhood located between Eisenhower Blvd., the Big Barnes Ditch, Wilson Avenue, and Namaqua Avenue. This project includes the installation of an underground storm drainage system that will outlet to the Big Thompson River.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	240,000	240,000
Total	**0**	**0**	**0**	**0**	**0**	**240,000**	**240,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	0	0	0	0	240,000	240,000
Total	**0**	**0**	**0**	**0**	**0**	**240,000**	**240,000**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Stormwater Quality Retrofits	CIP-345-23-283-0000-20-528	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Stormwater Quality Retrofits	1	20P-345-23-283-0000-19-078	CIP-345-23-283-0000-19-078

PROJECT DESCRIPTION / NECESSITY

An annual program to retrofit stormwater quality treatment measures into existing stormwater systems in order to improve the quality of waters receiving stormwater runoff. The program includes an annual expenditure of $75,000 - $135,000 for retrofit projects as it has historically along with funding for the 1% for the Arts.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	100,000	107,000	110,000	113,000	116,000	636,000	1,182,000
1% for the Arts	1,000	1,070	1,100	1,130	1,160	6,360	11,820
Total	**101,000**	**108,070**	**111,100**	**114,130**	**117,160**	**642,360**	**1,193,820**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	101,000	108,070	111,100	114,130	117,160	642,360	1,193,820
Total	**101,000**	**108,070**	**111,100**	**114,130**	**117,160**	**642,360**	**1,193,820**

345-23-283-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - Wilson & Eisenhower Stormwater Improvements	CIP-345-23-283-0000-20-529	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - Wilson & Eisenhower Stormwater Improvements	1	20P-345-23-283-0000-19-079	CIP-345-23-283-0000-19-079

PROJECT DESCRIPTION / NECESSITY

This project will provide a master planned storm sewer outfall from the Big Thompson River to the Wilson & Eisenhower intersection then continued north in Wilson Avenue to approximately 22nd Street. The lower end of the outfall system was constructed in 2018 with the Wilson Avenue Flood Mitigation Project. The system will be extended north to the Wilson Avenue and 8th Street intersection in 2019. Design of the rest of the system north of 8th Street is anticipated to begin in 2025 with construction planned for 2027 and 2028.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Engineering	0	0	0	0	0	509,500	509,500
Construction	0	0	0	0	0	5,095,000	5,095,000
1% for the Arts	0	0	0	0	0	50,950	50,950
Total	**0**	**0**	**0**	**0**	**0**	**5,655,450**	**5,655,450**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	0	0	0	0	0	5,655,450	5,655,450
Total	**0**	**0**	**0**	**0**	**0**	**5,655,450**	**5,655,450**

345-23-281-0000-345 - PW's - TB

REQUEST NAME	REQUEST CODE	REQUEST TYPE
SWA - New & Replacement Equipment	CIP-345-23-281-0000-20-534	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
SWA - New & Replacement Equipment	1	20P-345-23-281-0000-19-086	CIP-345-23-281-0000-19-086

PROJECT DESCRIPTION / NECESSITY

This project accounts for the replacement and acquisition of vacuum trucks, street sweepers, trucks, and other equipment necessary for stormwater maintenance operations. For 2019, replacement of the division's vacuum truck, a street sweeper, and a pickup truck is planned. The Stormwater Long-Term Financial Plan calls for the addition of a 1.0 FTE Equipment Operator in 2021 to assist with the operation of additional equipment as the City grows.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Machinery & Equipment	393,600	367,900	382,500	684,300	807,300	3,302,100	5,937,700
Total	**393,600**	**367,900**	**382,500**	**684,300**	**807,300**	**3,302,100**	**5,937,700**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Stormwater Fund Balance	393,600	367,900	382,500	684,300	807,300	3,302,100	5,937,700
Total	**393,600**	**367,900**	**382,500**	**684,300**	**807,300**	**3,302,100**	**5,937,700**

Operating Budget

Expenses	2020	2021	2022	2023	2024	2025-2029	Total
O & M Ongoing	0	113,000	0	0	0	0	113,000
Total	**0**	**113,000**	**0**	**0**	**0**	**0**	**113,000**

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City of Loveland

2020-2029 Golf Enterprise Capital Program

		2020	2021	2022	2023	2024	Five Year Total	2025	2026	2027	2028	2029	Ten Year Total	
	Revenue													
	Beginning Balance	**$ 3,543,792**	**$ 3,200,381**	**$ 1,155,099**	**$ 1,358,036**	**$ 946,506**	**$ 3,543,792**	**$ 1,670,573**	**$ 1,021,077**	**$ 1,697,779**	**$ 2,972,636**	**$ 4,252,663**	**$ 3,543,792**	
A	Operating Revenue	4,117,561	4,386,522	4,646,201	4,776,274	5,089,823	**23,016,381**	5,454,043	5,562,806	5,958,416	6,395,065	6,825,711	**$ 53,212,422**	A
	Total Resources	**$ 7,661,353**	**$ 7,586,903**	**$ 5,801,300**	**$ 6,134,310**	**$ 6,036,329**	**$ 26,560,173**	**$ 7,124,616**	**$ 6,583,883**	**$ 7,656,195**	**$ 9,367,701**	**$ 11,078,374**	**$ 68,370,942**	
	Expenditures													
	Capital Projects													
1	GOLF - Cattail Creek Golf Course Projects	-	-	-	757,500	-	**757,500**	-	-	-	-	-	**$ 757,500**	1
2	GOLF - Mariana Butte Golf Course Projects	165,000	-	-	-	-	**165,000**	-	-	-	-	-	**$ 165,000**	2
3	GOLF - Olde Course Clubhouse Replacement	-	2,070,500	-	-	-	**2,070,500**	-	-	-	-	-	**$ 2,070,500**	3
4	GOLF - Olde Course Maintenance Building Replacement	-	-	-	-	-	**-**	1,514,000	-	-	-	-	**$ 1,514,000**	4
	Subtotal Capital Projects	**$ 165,000**	**$ 2,070,500**	**$ -**	**$ 757,500**	**$ -**	**$ 2,993,000**	**$ 1,514,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,507,000**	
	New & Replacement Equipment													
5	Equipment Replacement	511,856	492,046	486,947	384,970	229,402	**2,105,221**	360,117	561,520	261,672	593,659	836,454	**$ 4,718,643**	5
	Subtotal Equipment	**$ 511,856**	**$ 492,046**	**$ 486,947**	**$ 384,970**	**$ 229,402**	**$ 2,105,221**	**$ 360,117**	**$ 561,520**	**$ 261,672**	**$ 593,659**	**$ 836,454**	**$ 4,718,643**	
	Total Capital Projects & Equipment	**$ 676,856**	**$ 2,562,546**	**$ 486,947**	**$ 1,142,470**	**$ 229,402**	**$ 5,098,221**	**$ 1,874,117**	**$ 561,520**	**$ 261,672**	**$ 593,659**	**$ 836,454**	**$ 9,225,643**	
	Operating Expense	3,784,116	3,869,258	3,956,317	4,045,334	4,136,354	**$ 19,791,379**	4,229,422	4,324,584	4,421,887	4,521,379	4,623,110	**$ 41,911,761**	
	Reserve for Future Capital Projects	**$ 3,200,381**	**$ 1,155,099**	**$ 1,358,036**	**$ 946,506**	**$ 1,670,573**	**$ 1,670,573**	**$ 1,021,077**	**$ 1,697,779**	**$ 2,972,636**	**$ 4,252,663**	**$ 5,618,810**	**$ 17,233,538**	

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City of Loveland

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
GOLF - Cattail Creek Golf Course Projects	CIP-51-20-873	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
CATTAIL CREEK PROJECTS	1	PKGCCREEK	NA

PROJECT DESCRIPTION / NECESSITY

The irrigation system at Cattail Creek golf course is 30 years old and failing at each joint. The piping in the irrigation system has also reached the end of its life span. Daily leaks require large amounts of labor and parts to repair and could impact play at the course. In the near future we will need to replace the entire irrigation system.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	0	0	750,000	0	0	750,000
1% for the Arts	0	0	0	7,500	0	0	7,500
Total	**0**	**0**	**0**	**757,500**	**0**	**0**	**757,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	757,500	0	0	757,500
Total	**0**	**0**	**0**	**757,500**	**0**	**0**	**757,500**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
GOLF - Mariana Butte Golf Course Projects	CIP-51-20-504	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Golf - Mariana Butte Golf Course Projects	1	20P-51-19-102	CIP-51-19-102

PROJECT DESCRIPTION / NECESSITY

The Mariana Butte pumpstation was installed in 1991 and the fire suppression was added in 2009. The controller will be updated to a variable frequency drive and the steel piping, pumps, and motors will be replaced to allow for improved energy efficiency and enhanced operation. Due to the update of the variable frequency drive, the pump station replacement should qualify for the Platte River Power Authority Efficiency Program.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Other Capital	150,000	0	0	0	0	0	150,000
Design/Architect	15,000	0	0	0	0	0	15,000
Total	**165,000**	**0**	**0**	**0**	**0**	**0**	**165,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	165,000	0	0	0	0	0	165,000
Total	**165,000**	**0**	**0**	**0**	**0**	**0**	**165,000**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
GOLF - Olde Course Clubhouse Replacement	CIP-51-20-505	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Golf - Olde Course Clubhouse Replacement	1	20P-51-19-232	CIP-51-19-232

PROJECT DESCRIPTION / NECESSITY

The Olde Course clubhouse is near the end of its life cycle. The current building will be replaced with a new clubhouse facility, the size and exact location of which is still being determined. Staff is undertaking a feasibility study and is taking the project through preliminary planning processes (CRT). Following that, a design concept and updated cost estimates will be known.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Construction	0	2,050,000	0	0	0	0	2,050,000
1% for the Arts	0	20,500	0	0	0	0	20,500
Total	**0**	**2,070,500**	**0**	**0**	**0**	**0**	**2,070,500**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	2,070,500	0	0	0	0	2,070,500
Total	**0**	**2,070,500**	**0**	**0**	**0**	**0**	**2,070,500**

51-Parks & Recreation

REQUEST NAME	REQUEST CODE	REQUEST TYPE
GOLF-Olde Course Maintenance Building Replacement	CIP-51-20-874	Capital Improvement Program

Start Date
1/1/2020

PROJECT NAME	PROJECT PRIORITY #	PROJECT #	PROJECT AREA
Olde Course Maintenance Building Replacement	1	PKCOGMNT	No Project

PROJECT DESCRIPTION / NECESSITY

The Olde Course maintenance building is at the end of its life cycle and offers a hazardous workplace. The three story building will be replaced with a one story structure with additional cold storage.

Capital Items

	2020	2021	2022	2023	2024	2025-2029	Total
Design/Architect	0	0	0	0	0	100,000	100,000
Construction	0	0	0	0	0	1,400,000	1,400,000
1% for the Arts	0	0	0	0	0	14,000	14,000
Total	**0**	**0**	**0**	**0**	**0**	**1,514,000**	**1,514,000**

Funding Sources

	2020	2021	2022	2023	2024	2025-2029	Total
Fund Balance	0	0	0	0	0	1,514,000	1,514,000
Total	**0**	**0**	**0**	**0**	**0**	**1,514,000**	**1,514,000**

2020-2029 Capital Improvement Program

Horizon Projects List

Indicates project on Community Improvement Program list (comprises $159,526,000 or 44.7% of $356,522,900 total)

This is a summary list of unfunded projects not included in the 2020-2029 Capital Improvement Program (CIP). These projects have been identified as capital needs, however, are not affordable under current 10-year revenue forecasts. Projects are listed by Plan Type and service area and are not listed in priority order. Cost Estimates include all funding sources (internal and external to the City).

#	Project	Total Estimated Cost	Funding Sources			Remaining Unfunded Amount
			City Resources	Outside Revenue	Total Available Funds	
	Traditionally Funded					
	Corridor Planning	**$ 46,538,450**	**$ -**	**$ -**	**$ -**	**$ 46,538,450**
1	CORD - 37th Street Completion	10,000,000	-	-	-	10,000,000
2	CORD - East and West Connections	10,000,000	-	-	-	10,000,000
3	CORD - Dry Creek Enhancements - Pedestrian Underpass and Trail Connections	7,500,000	-	-	-	7,500,000
4	CORD - Zone 3 Curve Improvements	5,000,000	-	-	-	5,000,000
5	CORD - North US 287 (37th to Orchards) Multi-Modal	3,327,000	-	-	-	3,327,000
6	CORD - River District	3,275,000	-	-	-	3,275,000
7	CORD - Dry Creek Culvert Enhancements	1,500,000	-	-	-	1,500,000
8	CORD - 29th & Garfield Plan	1,015,800	-	-	-	1,015,800
9	CORD - Transit Access Improvements	1,005,600	-	-	-	1,005,600
10	CORD - Couplet Area Improvements	1,000,000	-	-	-	1,000,000
11	CORD - Couplet Area	754,000	-	-	-	754,000
12	CORD - Gateway Enhancements	659,550	-	-	-	659,550
13	CORD - Bike/Ped Amenities & Study	250,000	-	-	-	250,000
14	CORD - Southern Gateway Enhancements	250,000	-	-	-	250,000
15	CORD - West 34 Corridor Plan	250,000	-	-	-	250,000
16	CORD - Hwy 34 and US 287 Integration Minor Improvements (287 Strategic Plan Implementation)	201,500	-	-	-	201,500
17	CORD - Transit Oriented Development Plan	175,000	-	-	-	175,000
18	CORD - Annexation Study	150,000	-	-	-	150,000
19	CORD - Orchards Loveland Marketplace and Palmer Gardens Area plan	150,000	-	-	-	150,000
20	CORD - North US 287 Longview-Midway Economic Development Plan	75,000	-	-	-	75,000
	Cultural Services	**$ 22,000,000**	**$ 3,233,754**	**$ -**	**$ 3,233,754**	**$ 18,766,246**
21	CUL - Museum Expansion	22,000,000	3,233,754	-	3,233,754	18,766,246
	Development Services	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ 750,000**
22	DS - Development Services Planning and Building Permit Billing System	750,000	-	-	-	750,000
	Facilities	**$ 16,201,750**	**$ -**	**$ -**	**$ -**	**$ 16,201,750**
25	FAC - Additional Administration Building	6,565,000	-	-	-	6,565,000
26	FAC - Police & Courts Expansion	3,280,000	-	-	-	3,280,000
27	FAC - North Transit Center	3,000,000	-	-	-	3,000,000
28	FAC - Ice Slicer Storage Purchase	1,600,000	-	-	-	1,600,000
29	FAC - Public Works Heated Storage	959,000	-	-	-	959,000
30	FAC - Municipal Operations Center Cold Storage	429,250	-	-	-	429,250
31	FAC - Police Patrol Unit Covered Parking	368,500	-	-	-	368,500
	Loveland Fire Rescue Authority	**$ 9,700,000**	**$ -**	**$ -**	**$ -**	**$ 9,700,000**
32	LFRA - Fire Station 3 Replacement	6,000,000	-	-	-	6,000,000
33	LFRA - Fire Station 5 Replacement	3,700,000	-	-	-	3,700,000
	Library	**$ 18,898,600**	**$ 3,878,086**	**$ -**	**$ 3,878,086**	**$ 15,020,514**
34	LIB - New Branch Library	18,636,000	3,878,086		3,878,086	14,757,914
35	LIB - Customer Service Redesign	262,600	-	-	-	262,600
	Parks & Recreation	**$ 98,112,070**	**$ 8,210,610**	**$ -**	**$ 8,210,610**	**$ 89,901,460**
36	P&R - New Recreation Center	61,740,000	8,210,610	-	8,210,610	53,529,390
37	P&R - Rec Trail Underpasses	21,000,000	-	-	-	21,000,000
38	P&R - Community Park	13,500,000	-	-	-	13,500,000
39	P&R - North Lake Park Infrastructure Improvements	1,168,570	-	-	-	1,168,570
40	P&R - Civic Center Landscape Improvements	403,500	-	-	-	403,500
41	P&R - Chilson Entrance Renovation	300,000	-	-	-	300,000
	Transportation[1]	**$ 124,602,030**	**$ 19,993,400**	**$ -**	**$ 19,993,400**	**$ 104,608,630**
42	TRANS - HWY 402 Floodplain Raising (No scope yet, $40 mil)	40,000,000	-	-	-	40,000,000
43	TRANS - US 34 Widening	21,200,000	8,000,000	-	8,000,000	13,200,000
44	TRANS - HWY 287 Bridge Replacement over the Big Thompson	15,000,000	-	-	-	15,000,000
45	TRANS - Taft Avenue - 28th St. SW to 14th St. SW Widening	5,250,000	3,331,000	-	3,331,000	1,919,000
46	TRANS - US 34 @ Lincoln/Cleveland - Major Intersection	7,028,000	5,622,400	-	5,622,400	1,405,600
47	TRANS - Annual Downtown Sidewalks ($576,535 per year for 10 years)	5,765,530	-	-	-	5,765,530
48	TRANS - Cleveland Avenue Traffic Calming	5,272,500	-	-	-	5,272,500
49	TRANS - Boise Avenue Bridge Replacement over the Big Thompson River	5,000,000	-	-	-	5,000,000
50	TRANS - CR 9E Bridge Replacement over the Big Thompson River	5,000,000	-	-	-	5,000,000
51	TRANS - St. Louis Avenue Bridge Replacement over the Big Thompson River	5,000,000	-	-	-	5,000,000
52	TRANS - Taft Avenue Bridge Replacement over Big Thompson River	4,036,000	-	-	-	4,036,000
53	TRANS - Boise Avenue/37th Street Intersection Improvements	2,500,000	2,000,000	-	2,000,000	500,000
54	TRANS - US 34 Medians	1,800,000	-	-	-	1,800,000
55	TRANS - Improvements to HWY 287/37th St. Intersection	1,000,000	800,000	-	800,000	200,000
56	TRANS - CR 30 (71st Street) Improvements - Boyd Lake W. I-25 Frontage Rd (#16) - Design Only	450,000	-	-	-	450,000
57	TRANS - Biannual Flasher Units	150,000	120,000	-	120,000	30,000
58	TRANS - Wilson Avenue and 50th St. Signal	150,000	120,000	-	120,000	30,000
	Subtotal Traditionally Funded	**$ 336,802,900**	**$ 35,315,850**	**$ -**	**$ 35,315,850**	**$ 301,487,050**

#	Project	Total Estimated Cost	Funding Sources			Remaining Unfunded Amount
			City Resources	Outside Revenue	Total Available Funds	
	Enterprise Funded					
	Golf	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ 1,500,000**
59	GOLF - Olde Course Maintenance Building	1,500,000	-	-	-	1,500,000
	Stormwater	**$ 18,220,000**	**$ -**	**$ 6,180,500**	**$ 6,180,500**	**$ 12,039,500**
60	SWA - Highway 287 Flood Mitigation Project (From Big Thompson River Corridor Master Plan)	16,900,000	-	6,180,500	6,180,500	10,719,500
61	SWA - Big Thompson River/Mariano Exchange Ditch Water Quality Improvements	670,000	-	-	-	670,000
62	SWA - Big Thompson River Maintenance and Management Program	650,000	-	-	-	650,000
Subtotal Enterprise Funded		**$ 19,720,000**	**$ -**	**$ 6,180,500**	**$ 6,180,500**	**$ 13,539,500**
Total Horizon Projects List		**$ 356,522,900**	**$ 35,315,850**	**$ 6,180,500**	**$ 41,496,350**	**$ 315,026,550**

Staffing Summary

Regular Benefitted Positions, Full-time and Part-time
(Does Not Include Non-Benefitted or Temporary Positions)

Full-Time Equivalents (FTEs) Summary	2017 Actual	2018 Actual	2019 Budget	2019 Mid-Year Change	2020 Proposed Change	2020 Budget
Staffing by Department						
City Attorney's Office	7.98	8.98	8.98	0.00	0.00	8.98
City Manager's Office	7.75	10.00	10.00	(1.00)	0.00	9.00
Municipal Court	5.00	6.00	6.00	0.00	0.00	6.00
City Clerk	5.38	5.00	5.00	0.00	0.00	5.00
Cultural Services	14.00	14.75	14.75	0.00	0.00	14.75
Development Services	28.38	29.38	29.38	0.00	(2.00)	27.38
Economic Development	8.00	8.00	8.00	0.00	0.00	8.00
Finance	47.75	49.75	49.75	1.00	0.00	50.75
Human Resources	13.00	14.00	14.00	0.00	0.00	14.00
Information Technology	22.50	23.00	23.00	0.00	(1.00)	22.00
Library	32.75	32.75	33.13	0.00	(1.12)	32.01
Parks & Recreation	83.13	85.25	84.75	0.00	1.25	86.00
Police	159.50	165.50	165.50	5.00	0.00	170.50
Public Works	151.00	152.63	152.63	0.39	1.00	154.02
Water & Power	136.65	143.65	146.28	15.37	17.00	178.65
Subtotal Total City FTEs	**722.75**	**748.63**	**751.13**	**20.76**	**15.13**	**787.02**
Airport	6.00	6.00	6.00	0.00	0.00	6.00
Loveland/Larimer Building Authority (Public Works)	2.00	2.00	2.00	0.00	0.00	2.00
Loveland Fire Rescue Authority	92.00	93.00	93.00	15.00	0.00	108.00
Subtotal Other Entities FTEs	**100.00**	**101.00**	**101.00**	**15.00**	**0.00**	**116.00**
Total FTEs	**822.75**	**849.63**	**852.13**	**35.76**	**15.13**	**903.02**
Staffing by Fund						
General Fund	433.40	448.28	448.40	5.00	(4.22)	449.18
Subtotal General Fund	**433.40**	**448.28**	**448.40**	**5.00**	**(4.22)**	**449.18**
City of Loveland Transit	13.45	12.58	12.58	0.26	0.00	12.84
Subtotal Other Governmental Funds	**13.45**	**12.58**	**12.58**	**0.26**	**0.00**	**12.84**
Conservation Trust	1.25	1.75	1.75	0.00	0.50	2.25
County Open Space Sales Tax	5.13	5.75	5.50	0.00	0.75	6.25
Community Development Block Grant	0.60	0.60	0.60	0.00	0.10	0.70
Art in Public Places	0.80	1.05	1.05	0.00	0.00	1.05
Lodging Tax	4.00	4.00	4.00	0.00	0.00	4.00
Transportation	45.88	46.38	46.38	0.13	(1.20)	45.31
Parking Facility Fund	0.00	1.00	1.00	0.00	0.00	1.00
Parks Capital Expansion Fee	0.50	0.50	0.50	0.00	0.00	0.50
Subtotal Special Revenue Funds	**58.15**	**61.03**	**60.78**	**0.13**	**0.15**	**61.06**
Water	49.97	51.30	52.35	0.00	1.00	53.35
Wastewater	35.48	37.88	38.96	0.00	1.00	39.96
Power	51.20	54.47	54.97	(0.13)	2.00	56.84
Municipal Fiber	0.00	0.00	0.00	15.50	13.00	28.50
Stormwater	14.55	15.55	15.55	0.00	1.20	16.75
Solid Waste	30.00	30.00	30.00	0.00	1.00	31.00
Golf	14.00	14.00	14.00	0.00	0.00	14.00
Subtotal Enterprise Funds	**195.20**	**203.20**	**205.83**	**15.37**	**19.20**	**240.40**
Fleet Management	18.55	18.55	18.55	0.00	0.00	18.55
Risk & Insurance	4.00	5.00	5.00	0.00	0.00	5.00
Subtotal Internal Services Funds	**22.55**	**23.55**	**23.55**	**0.00**	**0.00**	**23.55**
Northern Colorado Regional Airport	6.00	6.00	6.00	0.00	0.00	6.00
Loveland/Larimer Building Authority	2.00	2.00	2.00	0.00	0.00	2.00
Loveland Fire Rescue Authority	92.00	93.00	93.00	15.00	0.00	108.00
Subtotal Other Entities FTEs	**100.00**	**101.00**	**101.00**	**15.00**	**0.00**	**116.00**
Total FTEs	**822.75**	**849.63**	**852.13**	**35.76**	**15.13**	**903.02**

Staffing Changes Summary

2019 Mid-Year Changes

Fund	Department	Position Description	2019 Mid-Year Change	Explanation
General Fund	Police	Police Officers (2)	2.00	Increase of 2.0 FTE Police Officers to meet request of Thompson School District for two additional school resource officers to assist in school safety efforts.
General Fund	Police	Police Officer (1) and Police Sergeant (1)	2.00	Increase of 2.0 FTEs to participate in the Northern Colorado Traffic Safety Task Force (NCTSTF), a grant program funded by the Colorado Department of Transportation (CDOT) to combat impaired driving and improve traffic safety in the City of Loveland and Northern Colorado (1.0 FTE Police Officer and 1.0 FTE Police Sergeant).
General Fund	Police	Police Officer (1)	1.00	Increase of 1.0 FTE Police Officer to meet request of New Vision Charter School (NVCS) for a school resource officer to assist in school safety efforts.
Subtotal - General Fund			**5.00**	
Transportation	Public Works	Principal City Planner	0.13	Increase of 0.13 FTE Principal City Planner, increasing an existing 35-hour position to 40-hour to provide additional support for Engineering.
Subtotal - Transportation Fund			**0.13**	
Transit	Public Works	Field Coordinators	0.26	Increase of 0.24 FTE Field Coordinator, increasing two existing 35-hour positions to 40-hour to provide additional support for City of Loveland Transit.
Subtotal - Transit Fund			**0.26**	
Power	Water & Power	Warehouse Worker	(0.13)	Decrease of 0.13 FTE Warehouse Worker, due to combining two part-time vacant positions (a 0.63 FTE and a 0.5 FTE) into a single 1.0 FTE.
Subtotal - Power Fund			**(0.13)**	
Municipal Fiber	Water & Power	Various	15.50	Increase of 15.5 FTE related to mid-year supplemental for new Municipal Fiber Utility. Please see Water & Power FTE Summary for complete detail.
Subtotal - Municipal Fiber Fund			**15.50**	
Total City FTEs - 2019 Mid-Year Changes			**20.76**	
Loveland Fire Rescue Authority	Loveland Fire Rescue Authority	Various	12.00	Increase of 12.0 FTEs to staff new Fire Station 7 (3.0 FTE Firefighters, 3.0 FTE Fire Engineers, and 6.0 FTE Fire Lieutenants).
Loveland Fire Rescue Authority	Loveland Fire Rescue Authority	Rovers	2.00	Increase of 2.0 FTEs to provide additional Rovers (1.0 FTE Firefighters and 1.0 FTE Fire Lieutenant).
Loveland Fire Rescue Authority	Loveland Fire Rescue Authority	Human Resources Analyst	1.00	Increase of 1.0 FTE Human Resources Analyst to provide administrative support to the Authority.
Total Other Entities FTEs - 2019 Mid-Year Changes			**15.00**	
Total All 2019 Mid-Year FTE Changes			**35.76**	

2020 Proposed Changes

Fund	Department	Position Description	2020 Change	Explanation
General Fund	City Manager's Office	Community Partnership Administrator (Change in Allocation)	(0.10)	Change in funding split for Community Partnership Administrator from 40% General Fund/60% Community Development Block Grant Fund to 30% General Fund/70% Community Development Block Grant Fund to more accurately represent allocation of staff time.
General Fund	Development Services	City Planner (Vacant)	(1.00)	Decrease of 1.0 FTE City Planner (Vacant), due to a Development Services Department reduction. This reduction will reduce staff capacity by 20-30% and require reprioritization of projects.
General Fund	Development Services	Building Inspector - Electrician (Vacant)	(1.00)	Decrease of 1.0 FTE Building Inspector - Electrician (Vacant), due to outsourcing electrical inspections (professional
General Fund	Finance	Field Services Representative	1.00	Increase of 1.0 FTE Field Services Representative, due to a Finance Department reduction related to in-sourcing utility disconnects and reconnects. A net savings of $60,000 is included in the 2020 Budget (reduction of $150,000 in contract savings, with addition of $90,000 for new FTE to provide service in-house).
General Fund	Finance	Customer Service Project Manager	(1.00)	Decrease of 1.0 FTE Customer Service Project Manager, due to position being eliminated upon completion of the Customer Information System (CIS) project.
General Fund	Information Technology	Computer Support Technician (Vacant)	(1.00)	Decrease of 1.0 FTE Computer Support Technician (Vacant), due to an Information Technology Department reduction. This reduction will impact the amount of time to respond to service calls/tickets.
General Fund	Library	Library Aide	(0.25)	Reclassify Librarian I to Library Aide and reduce by 0.25 FTE (from 1.0 to 0.75), due to a Library Department reduction. This reduction will impact specialty business and research services provided by the Library.

Fund	Department	Position Description	2020 Change	Explanation
General Fund	Library	Library Aide (Vacant)	(0.50)	Decrease 0.5 FTE Library Aide (Vacant), due to a Library Department reduction. This reduction will impact Children Services.
General Fund	Library	Librarian II	0.13	Increase Librarian II by 0.13 FTE (from 0.5 to 0.63). This is a partial reallocation of 5 hours from the FTE reduction above.
General Fund	Library	Library Aide (Vacant)	(0.50)	Decrease 0.5 FTE Library Aide (Vacant), due to a Library Department reduction. This reduction will require Library hours of operation to be reduced from 64 to 60 hours per week.
General Fund	Library	Library Aide	0.13	Increase Librarian Aide by 0.13 FTE (from 0.75 to 0.88). This is a partial reallocation of 5 hours from the FTE reduction above.
General Fund	Library	Library Aide	(0.13)	Decrease 0.13 FTE Library Aide (Vacant), due to a Library Department reduction. This reduction will require Library hours of operation to be reduced from 64 to 60 hours per week.
General Fund	Parks & Recreation	Business Services Specialist (Vacant)	(0.50)	Reduction of 0.50 FTE Business Services Specialist (Vacant) related to a Parks & Recreation Department reduction. No service delivery impact anticipated. Re-organization and efficiencies with time tracking can allow for this position to dissolve.
General Fund	Parks & Recreation	Childcare Supervisor (Vacant)	(0.50)	Reduction of 0.50 FTE Childcare Supervisor (Vacant) related to a Parks & Recreation Department reduction. No service delivery impact anticipated. This role is being staffed by part-time employees.
General Fund	Parks & Recreation	Parks Specialist	1.00	Increase of 1.0 FTE Parks Specialist related to a 2020 approved Decision Package to support maintenance of the Loveland Sports Park. This is a planned FTE increase under the Capital Improvement Program.
Subtotal - General Fund			**(4.22)**	
Conservation Trust	Parks & Recreation	Parks Worker	0.50	Increase of 1.0 FTE Parks Worker related to a 2020 approved Decision Package to support maintenance of open lands and trails (allocated 50/50 to Conservation Trust/County Open Space Sales Tax).
Subtotal - Conservation Trust Fund			**0.50**	
County Open Space Sales Tax	Parks & Recreation	Parks Worker	0.50	Increase of 1.0 FTE Parks Worker related to a 2020 approved Decision Package to support maintenance of open lands and trails (allocated 50/50 to Conservation Trust/County Open Space Sales Tax).
County Open Space Sales Tax	Parks & Recreation	Environmental Education Coordinator	0.25	Increase of 0.25 FTE Environmental Education Coordinator related to a 2020 approved Decision Package to support maintenance of open lands and trails (County Open Space Sales Tax).
Subtotal - County Open Space Sales Tax Fund			**0.75**	
Community Development Block Grant	City Manager's Office	Community Partnership Administrator (Change in Allocation)	0.10	Change in funding split for Community Partnership Administrator from 40% General Fund/60% Community Development Block Grant Fund to 30% General Fund/70% Community Development Block Grant Fund to more accurately represent allocation of staff time.
Subtotal - Community Development Block Grant Fund			**0.10**	
Transportation Fund	Public Works	Inspectors (Change in Allocation)	(1.20)	Transfer of 1.2 FTE from Transportation Fund to Stormwater Fund due to change in allocation for 3 Inspectors being 40% allocated to Stormwater.
Subtotal - Transportation Fund			**(1.20)**	
Water	Water & Power	Civil Engineer	0.50	Increase of 1.0 FTE Civil Engineer related to a 2020 approved Decision Package to provide additional support to the Water/Wastewater Engineering Group and it's increasing capital project workload (allocated 50/50 to Water/Wastewater).
Water	Water & Power	Water Quality Technician	0.50	Increase of 1.0 FTE Water Quality Scientist I related to a 2020 approved Decision Package to ease the workload among staff within the Water Quality Lab, while maintaining water quality requirements (allocated 50/50 to Water/Wastewater).
Subtotal - Water Fund			**1.00**	
Wastewater	Water & Power	Civil Engineer	0.50	Increase of 1.0 FTE Civil Engineer related to a 2020 approved Decision Package to provide additional support to the Water/Wastewater Engineering Group and it's increasing capital project workload (allocated 50/50 to Water/Wastewater).
Wastewater	Water & Power	Water Quality Technician	0.50	Increase of 1.0 FTE Water Quality Scientist I related to a 2020 approved Decision Package to ease the workload among staff within the Water Quality Lab, while maintaining water quality requirements (allocated 50/50 to Water/Wastewater).
Subtotal - Wastewater Fund			**1.00**	
Power	Water & Power	Journey Meter Technician	1.00	Increase of 1.0 FTE Journey Meter Technician related to a 2020 approved Decision Package to ensure the Water & Power Department can accommodate growth and workload around metering standards and infrastructure upgrades.

Fund	Department	Position Description	2020 Change	Explanation
Power	Water & Power	Pre-Apprentice Lineworker	1.00	Increase of 1.0 FTE Pre-Apprentice Lineworker related to a 2020 approved Decision Package to provide training and secession planning for continued Power Operations.
Subtotal - Power Fund			**2.00**	
Municipal Fiber	Water & Power	Various	13.00	Increase of 13.0 FTE related to new Municipal Fiber Utility. Please see Water & Power FTE Summary for complete detail.
Subtotal - Municipal Fiber Fund			**13.00**	
Stormwater	Public Works	Inspectors (Change in Allocation)	1.20	Transfer of 1.2 FTE from Transportation Fund to Stormwater Fund due to change in allocation for 3 Inspectors being 40% allocated to Stormwater.
Subtotal - Stormwater Fund			**1.20**	
Solid Waste	Public Works	Equipment Operator	1.00	Increase of 1.0 FTE Equipment Operator related to a 2020 approved Decision Package to support increased solid waste collection route demands.
Subtotal - Solid Waste Fund			**1.00**	
Total City FTEs - 2020 Proposed Changes			**15.13**	

2020 Transfers Summary

10/15/2019

Transfer From	Transfer To	Project Code	Amount	Description
General Fund	Foundry COP Debt Service		187,630	Foundry COP Debt Payment
General Fund	City of Loveland Transit	NDOP105	1,929,303	Transit Operating Subsidy
General Fund	Economic Incentives		508,920	$254,920 - Sprouts Loan Repayment; $204,000 Movie Theater Incentive; $50,000 Economic Incentives Contribution (reduced amount for 2020)
General Fund	Capital Projects Fund		1,262,500	GF Funded - 2020 CIP (Transfer based on project expenses)
Capital Projects Fund	Capital Projects Fund	FACMAINT	7,000	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Capital Projects Fund	GF1918	464,239	Facilities Annual Capital - Major Maintenance (included in 2020 CIP)
General Fund	Capital Projects Fund	PKADATRANS	303,000	ADA Improvements - (included in 2020 CIP)
General Fund	Community Housing Development		450,000	Community Housing Development Contribution
General Fund	Transportation		93,000	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	EN1704	42,237	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	EN1705	200,000	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	EN1709	170,000	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	EN1902	450,000	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	EN2002	191,727	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	NDOP211	8,276,164	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	TRANS-ALT	511,385	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	TRANS-BRIDGE	179,948	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	TRANSREHAB	987,713	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	TS1713	22,000	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Transportation	TSITSC	133,244	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Parking Facility		83,850	Foundry Garage Operating Subsidy
General Fund	Water		750,000	Power to Water Loan Repayment
General Fund	Transportation	TRANSREHAB	537,169	GF Funded - 2020 CIP (Transfer based on project expenses)
General Fund	Capital Projects Fund	EDPULLIAM	750,000	Pulliam Building Renovation (Phase II) (included in 2020 CIP)
Capital Projects Fund	Art in Public Places		12,500	AIPP 1% for the Arts Contribution (Fuel Island Replacement)
Capital Projects Fund	Art in Public Places	EDPULLIAM	12,500	AIPP 1% for the Arts Contribution
Capital Projects Fund	Art in Public Places	PKADATRANS	3,000	AIPP 1% for the Arts Contribution
Parks Improvement	Art in Public Places		5,900	AIPP 1% for the Arts Contribution
Parks Improvement	Art in Public Places	PKRESTROOM	1,000	AIPP 1% for the Arts Contribution
Trails Capital Expansion Fee	Art in Public Places	PKTRTRAIL	5,000	AIPP 1% for the Arts Contribution
County Open Space Sales Tax	Art in Public Places		7,920	AIPP 1% for the Arts Contribution
County Open Space Sales Tax	Art in Public Places	PKOLLAND	5,250	AIPP 1% for the Arts Contribution
Community Housing Development	Wastewater		43	Habitat for Humanity Backfilled Fee Waivers
Lodging Tax	Transportation		5,000	Lodging Tax Contribution - Wayfinding Sign Maintenance
Lodging Tax	General Fund		8,000	Lodging Tax Contribution - Cultural Services Advertising/Marketing
Transportation	Art in Public Places		5,275	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places		71,180	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	EN1902	72,182	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places		64,349	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	EN1704	832	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	EN1802	19,000	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	TRANS-BRIDGE	1,584	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	TRANS-ALT	4,568	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	TRANS-MINPRJ	1,500	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places		1,540	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places		1,233	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	TSITSC	1,319	AIPP 1% for the Arts Contribution
Transportation	Art in Public Places	TS1713	1,600	AIPP 1% for the Arts Contribution
Parks Capital Expansion Fee	Art in Public Places	PKFAIR2	30,000	AIPP 1% for the Arts Contribution
General Government Capital Expansion Fee	Fleet Replacement		60,000	2020 CIP - Dump Trucks (CEF Funded portion)
Streets Capital Expansion Fee	Transportation		434,000	2020 CIP - $358,000 Developer Reimbursements; $66,000 TRANS - 57th and Wilson Intersection Improvements
Streets Capital Expansion Fee	Transportation	EN1704	40,963	2020 CIP - US 34 Widening - Denver to Rocky Mountain
Streets Capital Expansion Fee	Transportation	EN1802	1,919,000	2020 CIP - 37th St. Improvements-US 287 to Dry Creek
Streets Capital Expansion Fee	Transportation	EN1902	284,825	2020 CIP - 29th/Madison Intersec. and Corridor Design
Streets Capital Expansion Fee	Transportation	TRANS-MINPRJ	101,000	2020 CIP - TRANS - Annual Small Capital Projects
Streets Capital Expansion Fee	Transportation	TRANS-ROW	200,000	2020 CIP - TRANS - Annual Right-of-Way (ROW) Acquisition

2020 Transfers Summary

10/15/2019

Transfer From	Transfer To	Project Code	Amount	Description
Streets Capital Expansion Fee	Transportation	TS1713	138,000	2020 CIP - TRANS - Traffic Optimization (Phase II)
Water	Art in Public Places	W1801D	2,500	AIPP 1% for the Arts Contribution
Water	Art in Public Places	W1903C	20,000	AIPP 1% for the Arts Contribution
Water	Art in Public Places	W1911C	7,000	AIPP 1% for the Arts Contribution
Water	Power PIF		772,500	Internal Loan Repayment (Water Paying Power PIF)
Water	Art in Public Places		4,500	AIPP 1% for the Arts Contribution
Water	Art in Public Places	W1904D	81,000	AIPP 1% for the Arts Contribution
Water Debt Service	Water		2,500,000	External Loan for Water Tank & Pump Station
Water Debt Service	Water SIF		4,000,000	External Loan for Water Tank
Wastewater	Art in Public Places	Projects	2,500	AIPP 1% for the Arts Contribution
Wastewater	Art in Public Places	W1901G	3,500	AIPP 1% for the Arts Contribution
Wastewater	Art in Public Places	W2002G	10,000	AIPP 1% for the Arts Contribution
Wastewater	Art in Public Places	W2004G	9,500	AIPP 1% for the Arts Contribution
Wastewater	Art in Public Places	W2005G	10,000	AIPP 1% for the Arts Contribution
Wastewater SIF	Art in Public Places	W1232H	750	AIPP 1% for the Arts Contribution
Wastewater SIF	Art in Public Places	W2002H	7,000	AIPP 1% for the Arts Contribution
Power	Art in Public Places	PW901	8,850	AIPP 1% for the Arts Contribution
Power	Art in Public Places	PW913	28,552	AIPP 1% for the Arts Contribution
Power	Art in Public Places	PW914	20,800	AIPP 1% for the Arts Contribution
Power	Art in Public Places	PW915	2,500	AIPP 1% for the Arts Contribution
Power	Art in Public Places	PW911	22,500	AIPP 1% for the Arts Contribution
Wastewater SIF	Wastewater		130,000	Internal Loan Repayment (Wastewater SIF Paying Wastewater)
Power PIF	Art in Public Places	PW920	20,000	AIPP 1% for the Arts Contribution
Power PIF	Art in Public Places	PW921	39,500	AIPP 1% for the Arts Contribution
Municipal Fiber	Power		54,500	Internal Loan - Interest Payment (PULSE Paying Power Back)
Municipal Fiber	Art in Public Places	FB1901J	194,298	AIPP 1% for the Arts Contribution
Municipal Fiber	Art in Public Places	FB1902J	24,064	AIPP 1% for the Arts Contribution
Stormwater	Art in Public Places		43,450	AIPP 1% for the Arts Contribution
Stormwater	Art in Public Places	SW0902	68,100	AIPP 1% for the Arts Contribution
Golf	Art in Public Places		1,605	AIPP 1% for the Arts Contribution
Fleet Replacement	General Fund		1,500,000	One-Time Transfer for One-Time Capital/Reserve Contribution
Risk & Insurance	General Fund		1,000,000	One-Time Transfer for One-Time Capital/Reserve Contribution
Employee Benefits	General Fund		2,440,000	One-Time Transfer for One-Time Capital/Reserve Contribution
Loveland Urban Renewal Authority	Foundry COP Debt Service		20,455	Property tax for debt payment (transfer based on actual property tax received)
Loveland Urban Renewal Authority	Parking Facility		30,890	Property tax for maintenance of parking facility (transfer based on actual property tax received)
Downtown Development Authority	Foundry COP Debt Service		34,515	Property tax for debt payment (transfer based on actual property tax received)
Downtown Development Authority	Parking Facility		52,600	Property tax for maintenance of parking facility (transfer based on actual property tax received)
Wastewater	Wastewater Debt Service	WW630	1,110,882	Internal Loan Repayment
Wastewater SIF	Wastewater Debt Service	WW630	680,863	Internal Loan Repayment
Water	Water Debt Service	WA630	771,250	Internal Loan Repayment
Water	Water Bond Debt 2015	WA630	272,692	Internal Loan Repayment
TOTAL			**$ 38,014,708**	

TABOR Excess Revenue

In 1992, Colorado passed a State Constitutional Amendment, known as the Tax Payer's Bill of Rights (TABOR), which imposed taxing and spending limitations on governmental entities. TABOR limits "Fiscal Year Spending" by limiting the amount of revenue the City may retain. The City's revenue limit in a given year is the amount of revenue collected in the prior year adjust for inflation (percentage change in the Denver-Boulder-Greeley CPI) and local growth (value of added taxable real property through construction or annexation minus the loss of taxable real property through destruction or deannexation). Since the passage of TABOR, Loveland voters have approved four ballot issues allowing the City to retain and spend TABOR Excess Revenue for specific purposes. These measures are listed below.

1. 1994 – voters authorized the City to retain all revenues generated from 1993 through 1997 (Total Votes = 10,468; passed – 56.83% Yes/43.17% No)
2. 1999 – voters authorized the City to retain all revenues generated from 1998 through 2002; stipulating "TABOR Excess" be spent on street construction and youth services (Total Votes = 10,869; passed – 54.37% Yes/45.63% No)
3. 2001 – voters authorized the City to retain all revenues generated from 2003 through 2012; stipulating "TABOR Excess" be spent on police and fire, street maintenance and construction, and park maintenance and construction (Total Votes = 18,876; passed – 52.18% Yes/47.82% No)
4. 2011 – voters authorized the City to retain all revenues generated from 2013 through 2024; with the same stipulation as in 2002 (Total Votes = 17,093; passed – 56.57% Yes/43.43% No)

TABOR Excess is treated as one-time funding and used to fund capital projects within approved service areas. The tables below summarize TABOR Excess revenues and planned uses of those revenues. Based upon current projections, it is not estimated that the City will reach it's TABOR Revenue Limit in the near future. Thus, no new TABOR Excess Revenue is being projected for 2020-2029.

Year	Description	Amount
2020	**Fund Balance beginning of Year**	**$ 537,169**
2020	Estimated TABOR Excess Revenue	-
2021	Estimated TABOR Excess Revenue	-
2022	Estimated TABOR Excess Revenue	-
2023	Estimated TABOR Excess Revenue	-
2024	Estimated TABOR Excess Revenue	-
2025	Estimated TABOR Excess Revenue	-
2026	Estimated TABOR Excess Revenue	-
2027	Estimated TABOR Excess Revenue	-
2028	Estimated TABOR Excess Revenue	-
2029	Estimated TABOR Excess Revenue	-
Total TABOR Excess Available		**$ 537,169**

Project Title	2018 Actual	2019 Revised	2020
TABOR Excess Beginning Balance	12,284,605	7,549,152	537,169
Annual TABOR Excess Revenue	-	-	-
2017 Bridge Maintenance Program	*(24,085)*	*(11,313)*	-
ADA Transition Plan Update	-	*(30,607)*	-
Beech and 29th Street Signal	*(109,601)*	-	-
Boyd Lake, US 34, Mountain Lion Drive Intersection	*(548,232)*	-	-
CDOT Projects - 402 at I-25 Interchange & US 34 Bridge Over I-25	*(492,164)*	-	-
Cemetery Maintenance Shop and Office	*(425,508)*	*(144,301)*	-
Fire Training Center	*(279)*	-	-
Highway 287/Taco John's Curve Improvements	*(56,547)*	*(87,369)*	-
I-25 Area Variable Message Sign (VMS)	*13,712*	-	-
I-25 Widening Grant Match	*(500,000)*	-	-
Railroad Avenue Flood Repairs	*21*	*(162,092)*	-
Taft Ave./Eisenhower Blvd. Intersection Improvements	*(13,908)*	*(55,827)*	-
Taft Avenue Bridge Replacement at Big Barnes Ditch	*(18,355)*	*(9,113)*	-
Viestenz-Smith Mountain Park	*(1,010,664)*	*(553,280)*	-
West 8th Street Bridge Replacement	*(32,418)*	*(242,138)*	-
Wilson Avenue Flood Mitigation Project	*(572,488)*	*(4,738)*	-
1st and Lincoln Right Turn Lane	*(28,066)*	-	-
Beech and 29th Signal	-	*(68,346)*	-
Cleveland Avenue Traffic Calming (1st to 7th)	*(99,734)*	*(215,009)*	-
Fiber Optics Connections Project	*(29,928)*	*(62,883)*	-
Police Records Management System	*(474,117)*	*(1,266,377)*	-
Police Training Facility	*(17,895)*	*(387,105)*	-
WB US34 - Denver to Boyd Lake Improvements	*(244,119)*	*(78,972)*	-
W 4th Street Bike & Pedestrian Safety Improvements	*(13,258)*	*(129,712)*	-
1st & Garfield Bridge Replacement	*(37,821)*	*(1,177,325)*	-
TRANS - Rehab - Street Rehabilitation Program	-	*(1,669,187)*	*(537,169)*
Fire Station 7 Staffing	-	*(656,289)*	-
TABOR Excess Ending Balance	**$ 7,549,152**	**$ 537,169**	**$ -**

Financial Obligations

(Debt Service, Interfund Loans, and Oversizing Agreements)

The following table is a recap of the estimated outstanding debt at the end of 2019. Each individual item is reported in detail in the narrative below.

City of Loveland Debt Estimated at the end of 2019

	2018	Principal to be paid in 2019	Projected at end of 2019
Governmental Activities			
Capital Leases	$ 4,134,297	$ 232,449	$ 3,901,848
Certificates of Participation	15,900,000	-	15,900,000
Oversizing Agreements	2,161,206	607,183	1,554,023
Subtotal	**$ 22,195,503**	**$ 839,632**	**$ 21,355,871**
Business-Type Activities			
Water Bonds	$ 11,980,000	$ 640,000	$ 11,340,000
Wastewater Bonds	24,900,000	665,000	24,235,000
Municipal Fiber Bonds	issued in 2019	-	85,015,000
Oversizing Agreements	48,652	-	101,210
Subtotal	**$ 36,928,652**	**$ 1,305,000**	**$ 120,691,210**
Special Assessment Bonds	**$ 3,835,000**	**$ 405,000**	**$ 3,430,000**
Interfund Loans			
Water Fund	$ 2,250,000	$ 750,000	$ 1,500,000
General Fund	1,616,067	206,438	1,409,629
Subtotal	**$ 3,866,067**	**$ 956,438**	**$ 2,909,629**
Loveland Urban Renewal	$ 757,352	$ 74,549	$ 682,803
Loveland Urban Renewal	1,076,762	105,990	970,772
Loveland Urban Renewal	43,493	4,281	39,212
Subtotal	**$ 1,877,607**	**$ 184,820**	**$ 1,692,787**
Grand Total	**$ 68,702,829**	**$ 3,690,890**	**$ 150,079,497**

Debt Service & Interfund Loan Summary

Payments on all of the City of Loveland's long–term obligations are included in debt service. This includes revenue bonds and lease purchase agreements. Interfund loans are included in transfers. Additionally, the City has a number of lease-purchase agreements for equipment or facilities, however, such payments are handled through operating budgets, because the amounts are small and do not adversely affect operating budgets.

Legal Debt Limit

The City of Loveland is a home rule city. The Colorado Revised Statutes provides that general obligation indebtedness for all purposes shall not at any time exceed 3% of actual value, as determined by the County Assessor, of the taxable property in the City. The exception is debt that may be incurred in supplying water. The City's debt is within the legal debt limit as demonstrated by the table to the right. The City's debt for water, wastewater and municipal fiber are enterprise revenue bonds.

2018 Actual Value	$10,755,063,496
Debt Limit: 3% of Actual Value	$322,651,905
Bonded Debt Applicable To	$36,880,000

Debt Service

Debt Service Balances

Debt Service:	Balance 12/31/18	—Payments Due— 2019	2020	Maturity Date
Water [1]	9,085,000	769,812	769,500	2033
Water [2]	2,895,000	246,271	246,503	2033
Wastewater [3]	24,900,000	1,654,570	1,655,772	2037
Municipal Fiber [4]	0	2,297,250	3,811,106	2049
Debt Service Total	**$36,880,000**	**$2,670,653**	**$2,671,775**	

Notes:

[1]In July 2013, the City Water Fund authorized revenue bonds in the amount of $10,000,000 for improvements to the Water Treatment Plant.

[2]In February 2015, the City Water Fund authorized additional revenue bonds in the amount of $3,200,000 for improvements to the Water Treatment Plant.

[3]In January 2017, the City Council approved additional revenue bonds in the amount of $24,900,000 for improvements to the Wastewater Treatment Plant.

[4]In January 2019, the City Council approved tax-exempt revenue bonds in the amount of $58,445,000 and taxable revenue bonds in the amount of $26,570,000 for financing a portion of the cost of acquiring, constructing, extending, and bettering an Electric and Communications Enterprise .

Certificates of Participation

COP Balances

COP:	Balance 12/31/18	——Payments Due—— 2019	2020	Maturity Date
Foundry Project [5]	15,900,000	539,010	895,959	2032
COP Total	**$15,900,000**	**$539,010**	**$895,959**	

Notes:

[5]In January 2017, the City Council authorized a Certificates of Participation to construct a parking facility and other public improvements as part of the Foundry project. The total principal borrowed on the Certificates of Participation is $15,900,000.

Interfund Loan Schedules

The City Charter in Section 13-3(b) allows for loans from one City account to another City account. The City currently has three inter-fund loans outstanding.

Power Loan to Water for Infrastructure with Principal Repaid from the General Fund

In 2013, City Council approved an interfund loan of $6,000,000 from Power to Water to help fund the replacement of aging infrastructure (Ordinance #5791). The loan will be paid back in annual installments from 2014 to 2021. The interest rate will be the same as the City's annual return on its investment portfolio. $750,000 per year will be transferred from the General Fund to the Water Fund to pay the principal portion of the loan.

Water Fund Payment Schedule				
	Beginning Balance	Principal (General Fund)	Interest (Water Fund)	Total Payment
2013	$6,000,000	$-	$-	**$-**
2014	6,000,000	750,000	41,400	**791,400**
2015	5,250,000	750,000	51,450	**801,450**
2016	4,500,000	750,000	46,620	**796,620**
2017	3,750,000	750,000	41,700	**791,700**
2018	3,000,000	750,000	45,300	**795,300**
2019	2,250,000	750,000	33,750	**792,458**
2020	1,500,000	750,000	22,500	**772,500**
2021	750,000	750,000	11,250	**761,250**
Total	**$-**	**$6,000,000**	**$293,970**	**$6,602,678**

LURA Downtown Development Loan from Capital Expansion Fee (CEF) Funds

In 2013, City Council approved an interfund loan of $2,465,000 from the CEF Fund to the Loveland Urban Renewal Authority to help fund a mixed-use building in the downtown area. The entire $2,465,000 was moved over to LURA in 2013, but interest will only be charged on the portion of funds given to the developer - $500,000 in 2013, $1,000,000 in 2014 and $900,000 in 2017. The interest is set, it will not be based on the City's annual return on its investment portfolio. In this same Council action, LURA agreed to reimburse the General Fund for Waived Material Use Tax, phase II environmental study, and a blight study and plan amendment at 3% for 14 years totaling $63,100.

Loan from CEF funds to LURA				
	Beginning Balance	Principal	Interest	Total Payment
2013	-	-	-	**-**
2014	563,100	32,956	16,893	**49,849**
2015	1,530,144	97,974	45,904	**143,879**
2016	1,432,169	100,914	42,965	**143,879**
2017	2,231,256	174,211	66,938	**241,148**
2018	2,057,045	179,437	61,711	**241,148**
2019	1,877,608	184,820	56,328	**241,148**
2020	1,692,788	190,365	50,784	**241,148**
2021	1,502,423	196,076	45,073	**241,148**
2022	1,306,347	201,958	39,190	**241,148**
2023	1,104,389	208,017	33,132	**241,148**
2024	896,372	214,257	26,891	**241,148**
2025	682,115	220,685	20,463	**241,148**
2026	461,430	227,306	13,843	**241,148**
2027	234,125	234,125	7,024	**241,148**
Total	**(0)**	**2,463,100**	**527,139**	**2,990,239**

Economic Incentive Fund Loan from Capital Expansion Fee (CEF) Funds & Fleet Fund

In January of 2015, City Council approved a $2,200,000 loan from Fleet and CEF funds to the Economic Incentive fund for an incentive agreement with Evergreen Development Company (Sprouts). The loan will be paid back over a period of ten years, with an annual interest rate of 3%, through the normal collection of sales tax. The annual payment guaranty is $254,920. In the event the annual sales tax collections do not meet this amount, the project owner shall pay to the City, within 180 days after the expiration of each 12-month period, the amount by which $254,920 exceeds the sales taxes collected.

Loan from CEF & Fleet funds to Economic Incentive Fund				
	Beginning Balance	Principal	Interest	Total Payment
2015	$ 2,200,000	$ -	$ -	**$ -**
2016	2,200,000	188,920	66,000	**254,920**
2017	2,011,080	194,588	60,332	**254,920**
2018	1,816,492	200,425	54,495	**254,920**
2019	1,616,067	206,438	48,482	**254,920**
2020	1,409,629	212,631	42,289	**254,920**
2021	1,196,998	219,010	35,910	**254,920**
2022	977,988	225,580	29,340	**254,920**
2023	752,408	232,348	22,572	**254,920**
2024	520,060	239,318	15,602	**254,920**
2025	280,742	246,498	8,422	**254,920**
2026	34,244	34,244	1,027	**35,271**
Total	**$ -**	**$ 2,200,000**	**$ 384,471**	**$ 2,584,471**

Interest Rate Projections

The interest rate will be adjusted annually based on the performance of the City's portfolio for the previous 12 months (the same criteria as established in the City Charter Section 13.3(b) for inter-fund loans that involve utility funds).

Oversizing Agreement Summary

The City enters into contractual agreements with development companies to construct infrastructure in excess of the requirements for their particular project that are viewed as necessary for expected growth in the area. These agreements are known as "oversizing" agreements. The developers install needed infrastructure early to minimize the public inconvenience and construction costs. The developer agrees to construct the infrastructure at a larger capacity (i.e., a wider street or larger water pipe) and the City agrees to repay the cost of the oversizing required under the provisions of the agreement. There is no provision that defines a term of the agreement for transportation improvements. The value of the project is increased annually by an index established in code. In practice, the City makes payments on the outstanding agreement and plans for the obligation to be paid in full by the time the infrastructure would have been constructed in the Capital Program. Some projects are eligible for interest, particularly water and wastewater projects that are not repaid within the same year that the agreement was executed.

Project	Developer	Date of Contract	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
Street Oversizing Agreements (Streets CEF)								
Waterford Place 2nd Sub	Brisben Waterford Place Limited	12/13/2002						
Blackbird Knolls 2nd Sub	Centex Homes	5/2/2005						
Taft and 14th St. SW Intersection	WLG LLC	2/6/2007	80,126	48,580				
Highway 34 @ Sculptor	VDW Properties LLC	4/13/2007	120,000	120,000	52,000			
Sculptor South of US34	VDW Properties LLC	4/13/2007	60,000	100,000	100,000	52,000		
US34/Mountain View Intersection	M View Inc	9/24/2007	113,874					
Crossroads Blvd - I-25 to CR 5	Eagle Crossing Development Inc	11/6/2007						
43rd Street West of Wilson	Buck 2nd L.L.L.P.	8/22/2008						
Dakota Glen Sidewalk	Scott Bray	2/17/2012						
Total Developer Reimbursements			**374,000**	**268,580**	**152,000**	**52,000**	**-**	**-**
Water Utility								
Millennium NW 11th Subdivision - 12" water main in Trapper Lake Dr From N Boyd Lake Ave to Booth Falls Drive	The Lakes at Centerra Metropolitan District #1	5/17/2019						13,841
Sweetheart City Winery	Sweetheart City Beverage Real Estate Holdings	2/5/2019						38,717
Total Water Agreements			**-**	**-**	**-**	**-**	**-**	**52,558**
Wastewater Utility								
Mountain Pacific 1st Subdivision-12" & 15" Wastewater Mains	Mountain Pacific PC	1/23/2018						48,652
Total Wastewater Agreements			**-**	**-**	**-**	**-**	**-**	**48,652**

Capital Reimbursement Oversizing Agreement – Current Agreements

The transportation agreements do not constitute debt as defined by Article X, Section 20 of the State Constitution, or by generally accepted accounting principles as defined by the Government Accounting Standards Board. The following pages report the projects under agreement with repayment schedules and future projects that may be eligible for these agreements, depending on the timing of future development.

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City of Loveland

Ten-Year Equipment Replacement Schedule

The City budgets to fund depreciation schedules to keep equipment current and reduce maintenance costs. This schedule includes planned equipment replacement.

General Fund

Fund	Department	Item Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	10-Year Total
General Fund	Cultural Services - Museum	Copier, Plotter, Scanner Replacement	10,000	-	12,000	12,800	20,000	14,000	10,000	-	-	-	**78,800**
General Fund	Cultural Services - Rialto	Replace Copier	-	10,000	-	-	10,000	-	-	10,000	-	-	**30,000**
General Fund	Cultural Services - Rialto	Sound Console Upgrades	-	-	-	-	-	25,000	-	-	-	-	**25,000**
General Fund	Cultural Services - Rialto	New Movie Screen	-	-	10,000	-	-	-	-	-	-	-	**10,000**
General Fund	Cultural Services - Rialto	Video Switch Replacement	-	10,000	-	-	-	-	-	-	-	-	**10,000**
General Fund	Cultural Services - Rialto	Storage Projection Replacement	-	-	7,500	-	-	-	-	-	-	-	**7,500**
General Fund	Cultural Services - Rialto	Dimmer Rack Upgrade	-	10,000	-	-	-	-	-	-	-	-	**10,000**
General Fund	Cultural Services - Rialto	Production Intercom Replacement	10,000	-	-	-	-	-	-	-	-	-	**10,000**
General Fund	Cultural Services - Rialto	Replace Traveler Curtains and Legs	-	-	-	20,000	-	-	-	-	-	-	**20,000**
General Fund	Cultural Services - Rialto	LED Conversion (non-theatrical lighting)	-	-	-	-	25,000	-	-	-	-	-	**25,000**
General Fund	Cultural Services - Rialto	Replace Popcorn & Ice Machines	-	-	8,000	-	-	-	-	-	-	-	**8,000**
General Fund	Cultural Services - Rialto	Subs and Amps Replacement	15,000	-	-	-	-	-	-	-	-	-	**15,000**
General Fund	Cultural Services - Rialto	Summer Concert AV Equipment	15,000			-	-	-	10,000	-	-	-	**25,000**
General Fund	Cultural Services - Rialto	Theatrical Lighting Upgrade	-	-	-	10,000	-	-	-	-	-	30,000	**40,000**
General Fund	Cultural Services - Rialto	Add Lighting Grid for Stage Extension	-		-	-	-	-	-	15,000	-	-	**15,000**
General Fund	Cultural Services - Rialto	Stage Extension over Orchestra Pit	-	-	-	-	-	-	-	-	20,000	-	**20,000**
General Fund	Cultural Services - Rialto	Stage Goods Replacement (stands, mics, cables)	-	5,000	-	-	-	-	3,000	-	-	-	**8,000**
General Fund	Cultural Services - Rialto	Floor Monitors Replacement	-	-	10,000	-	-	-	-	-	-	-	**10,000**
General Fund	Cultural Services - Rialto	Lighting Console Replacement	-	-	-	-	-	-	10,000	-	-	-	**10,000**
Subtotal - Cultural Services			**50,000**	**35,000**	**47,500**	**42,800**	**55,000**	**39,000**	**33,000**	**25,000**	**20,000**	**30,000**	**377,300**
General Fund	IT - Telecommunications	Avaya AES Server	7,440	-	-	-	8,184	-	-	-	9,797	-	**25,421**
General Fund	IT - Telecommunications	Avaya CM Server	14,880	7,440	-	-	-	-	-	-	19,594	-	**41,914**
General Fund	IT - Telecommunications	Avaya Conference Server	-	7,440	-	-	-	8,184	-	-	-	9,002	**24,626**
General Fund	IT - Telecommunications	Avaya LSP Server	-	3,000	12,500	-	9,000	3,300	13,750	-	-	9,900	**51,450**
General Fund	IT - Telecommunications	Avaya Media Gateway 1	-	-	13,000	3,000	9,000	-	14,300	3,300	9,900	-	**52,500**
General Fund	IT - Telecommunications	Avaya Media Gateway 2	13,920	20,880	-	-	15,312	-	-	-	18,330	-	**68,442**
General Fund	IT - Telecommunications	Avaya Session Manager	7,440	7,700	-	-	8,184	-	-	-	9,797	-	**33,121**
General Fund	IT - Telecommunications	Avaya System Manager	7,440	-	-	-	8,184	-	-	-	9,797	-	**25,421**
General Fund	IT - Telecommunications	AVST Virtual Server 1	-	-	14,000	-	-	-	15,400	-	-	-	**29,400**
General Fund	IT - Telecommunications	AVST Virtual Server 2	-	-	14,000	-	-	-	15,400	-	-	-	**29,400**
General Fund	IT - Telecommunications	AVST Virtual Server 3	-	-	14,000	-	-	-	15,400	-	-	-	**29,400**
General Fund	IT - Infrastructure Services	Backup Device Replacement	-	-	-	-	42,330	-	-	-	-	35,640	**77,970**
General Fund	IT - Infrastructure Services	Copier/MFP Replacement	85,671	88,490	78,390	112,678	132,160	101,850	106,480	78,750	133,828	89,760	**1,008,057**
General Fund	IT - Infrastructure Services	Development Services/Building Selectron IVR Upgrade	-	-	-	20,131	-	-	-	-	23,910	-	**44,041**
General Fund	IT - Infrastructure Services	DR Networking (2sHP end user)	-	20,000	-	-	-	22,950	-	-	-	26,335	**69,285**
General Fund	IT - Infrastructure Services	DR Networking (Top of Rack Switch)	-	18,500	-	-	-	21,229	-	-	-	24,360	**64,089**
General Fund	IT - Infrastructure Services	DR Server (3-Domain Controllers/DNS/DHCP)	11,550	-	-	-	13,254	-	-	-	15,209	-	**40,013**
General Fund	IT - Infrastructure Services	DR Server (DMZ Host)	-	10,500	-	-	-	12,049	-	-	-	13,862	**36,411**
General Fund	IT - Infrastructure Services	DR Server (Email/Outlook- exMB01PWA)	12,615	-	-	-	14,476	-	-	-	16,612	-	**43,703**
General Fund	IT - Infrastructure Services	DR Server (Firewall)	11,000	-	-	-	12,623	-	-	-	14,484	-	**38,107**
General Fund	IT - Infrastructure Services	DR/BC Server (Storage Array)	31,900	-	-	-	36,605	-	-	-	-	42,005	**110,510**
General Fund	IT - Infrastructure Services	DR Server (Virtual Cluster)	-	7,500	-	7,500	-	7,500	-	7,500	-	7,500	**37,500**
General Fund	IT - Infrastructure Services	EDR Large Monitor Replacement	23,000	-	-	-	-	27,317	-	-	-	-	**50,317**
General Fund	IT - Application Services	GPS Equipment Replacement	-	-	17,816	-	-	-	-	21,159	-	-	**38,975**
General Fund	IT - Application Services	Large Format GIS Plotter Replacement	-	23,754	-	-	-	-	28,213	-	-	-	**51,967**
General Fund	IT - Infrastructure Services	Library Microsoft Licensing	-	-	21,731	-	-	24,093	-	-	26,711	-	**72,535**
General Fund	IT - Infrastructure Services	Microsoft Software Licensing (Citywide)	180,257	206,609	225,683	226,203	229,067	250,214	250,791	253,967	277,413	278,052	**2,378,256**
General Fund	IT - Infrastructure Services	Networking Infrastructure Upgrade	75,000	130,000	82,500	82,500	82,500	82,500	156,211	90,750	90,750	90,750	**963,461**
General Fund	IT - Infrastructure Services	PC Replacements	287,850	323,850	356,235	391,859	431,044	474,149	521,564	573,720	631,092	694,201	**4,685,564**
General Fund	IT - Telecommunications	Phones	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	**75,000**
General Fund	IT - Infrastructure Services	Ruggedized PC Replacement	181,390	187,740	206,514	227,165	249,882	274,870	302,357	332,593	365,852	402,437	**2,730,800**
General Fund	IT - Infrastructure Services	Security Camera/DVR Replacement	143,153	90,415	247,497	49,980	70,491	269,138	82,960	105,977	128,664	98,843	**1,287,118**
General Fund	IT - Infrastructure Services	Server Replacements	56,100	80,202	43,199	39,306	61,710	88,222	47,519	43,236	67,881	97,045	**624,420**
General Fund	IT - Infrastructure Services	Storage Infrastructure Upgrade	61,300	122,861	67,954	40,869	92,430	135,147	74,749	44,956	143,482	82,224	**865,972**
General Fund	IT - Infrastructure Services	Virtual Cluster Replacement	29,000	107,800	31,900	118,580	35,090	130,438	38,599	143,482	42,459	157,830	**835,178**
General Fund	IT - Infrastructure Services	Wireless Access Points	28,115	30,926	-	-	-	33,392	36,731	-	-	-	**129,164**
Subtotal - Information Technology			**1,276,521**	**1,503,107**	**1,454,419**	**1,327,271**	**1,569,026**	**1,974,042**	**1,727,924**	**1,706,890**	**2,063,062**	**2,167,246**	**16,769,508**
General Fund	Library - Staff Hardware	Cash Register	-	-	500	-	-	-	-	500	-	-	**1,000**
General Fund	Library - Printers	Printers	800	8,600	-	8,000	2,500	800	8,600	-	8,000	2,500	**39,800**

Fund	Department	Item Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	10-Year Total
General Fund	Library - Patron Projectors	Projectors ($1,500 each)	4,500	4,500	-	-	-	4,500	4,500	-	-	-	**18,000**
General Fund	Library - Staff Hardware	Laptops	-	2,000	-	-	2,000	-	2,000	-	-	2,000	**8,000**
General Fund	Library - Staff Hardware	Laptop Mac	3,000	2,000	-	-	-	3,000	2,000	-	-	-	**10,000**
General Fund	Library - Patron Hardware	iCreate Camera	-	-	800	-	-	-	-	800	-	-	**1,600**
General Fund	Library - Patron Hardware	22" Touchscreen (5)	-	2,500	-	-	-	-	2,500	-	-	-	**5,000**
General Fund	Library - Patron Hardware	Electronic Bulletin Board (4)	-	-	4,000	-	-	-	-	4,000	-	-	**8,000**
General Fund	Library - Patron Hardware	Electronic Copyboard (4)	-	-	-	6,000	-	-	-	-	6,000	-	**12,000**
General Fund	Library - Patron Hardware	iCreate Taz Mini	-	1,300	-	-	-	-	1,300	-	-	-	**2,600**
General Fund	Library - Patron Hardware	iPads (16)	-	-	6,400	-	-	-	-	6,400	-	-	**12,800**
General Fund	Library - Patron Hardware	LTI Taz 3D Printer	-	2,500	-	-	-	-	2,500	-	-	-	**5,000**
General Fund	Library - Patron Hardware	MacPro 8 Core (2)	8,000	-	-	-	-	8,000	-	-	-	-	**16,000**
General Fund	Library - Patron Hardware	Patron PCs	20,000	10,000	-	10,000	10,000	20,000	10,000	-	10,000	10,000	**100,000**
General Fund	Library - Patron Hardware	Presentation Station	-	-	-	4,000	-	-	-	-	4,000	-	**8,000**
General Fund	Library - Patron Hardware	Teen Gaming TVs	-	-	2,000	-	-	-	-	2,000	-	-	**4,000**
General Fund	Library - Patron Hardware	Teen Taz Mini	-	1,300	-	-	-	-	1,300	-	-	-	**2,600**
General Fund	Library - Patron Hardware	Carvey	-	4,000	-	-	-	-	4,000	-	-	-	**8,000**
General Fund	Library - Patron Hardware	CoinOP ($3K each)	12,000	-	-	-	-	12,000	-	-	-	-	**24,000**
General Fund	Library - Staff Hardware	Network Switch	-	-	15,000	-	-	-	-	15,000	-	-	**30,000**
General Fund	Library - Staff Hardware	Servers	12,000	-	12,000	-	12,000	12,000	-	12,000	-	12,000	**72,000**
General Fund	Library - Patron Hardware	Network Supplies (AP, Switch, Controller)	8,200	-	-	-	-	8,200	-	-	-	-	**16,400**
General Fund	Library - Printers	Self Check	-	8,000	-	-	-	-	8,000	-	-	-	**16,000**
General Fund	Library - Staff Hardware	Automated Material Handling	-	-	-	600,000	-	-	-	-	600,000	-	**1,200,000**
General Fund	Library - Staff Hardware	ITG Security Gates	-	-	25,000	-	-	-	-	25,000	-	-	**50,000**
General Fund	Library - Staff Hardware	Self Check ($8K each)	-	40,000	-	-	-	-	40,000	-	-	-	**80,000**
General Fund	Library - Patron Hardware	22" Widescreen 1/3 per year	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	**140,000**
General Fund	Library - Patron Hardware	AWE Literacy Stations	-	15,000	-	-	-	-	15,000	-	-	-	**30,000**
General Fund	Library - Patron Hardware	CoinOP (Credit Card) ($5K each)	10,000	-	-	-	-	10,000	-	-	-	-	**20,000**
General Fund	Library - Patron Hardware	Microfilm/Microfiche	12,000	-	-	-	-	12,000	-	-	-	-	**24,000**
Subtotal - Library			**106,520**	**117,721**	**81,722**	**644,023**	**42,524**	**106,525**	**117,726**	**81,727**	**644,028**	**42,529**	**1,964,800**
General Fund	Parks & Recreation	Asphalt & Hardscape Replacement - Other Capital	219,299	154,968	126,868	186,324	135,312	160,000	160,000	160,000	160,000	160,000	**1,622,771**
General Fund	Parks & Recreation	Chilson - Other Capital	380,922	279,032	106,137	219,319	93,656	326,553	138,168	54,491	120,266	264,523	**1,983,067**
General Fund	Parks & Recreation	Chilson - Tools & Equip	28,805	10,933	18,654	7,430	10,865	8,078	15,666	6,056	-	4,906	**111,393**
General Fund	Parks & Recreation	Hardcourt Resurfacing - Other Capital	133,074	105,786	123,748	98,257	56,145	55,463	55,000	55,000	55,000	55,000	**792,473**
General Fund	Parks & Recreation	Irrigation Systems - Other Capital	250,000	280,434	200,000	200,000	288,850	146,388	162,870	315,631	250,000	205,402	**2,299,575**
General Fund	Parks & Recreation	Parks Maint/Infrastructure - Other Capital	388,342	594,237	339,120	690,305	398,514	351,745	525,042	702,229	273,432	271,214	**4,534,180**
General Fund	Parks & Recreation	Parks Maint/Infrastructure - Tools & Equip	15,450	19,933	2,087	25,943	14,242	-	12,322	4,704	-	-	**94,681**
General Fund	Parks & Recreation	Playground Equip - Other Capital	385,508	216,362	253,375	182,343	151,693	140,048	214,121	235,912	207,981	342,096	**2,329,439**
General Fund	Parks & Recreation	Recreation - Other Capital	178,237	63,503	96,944	10,623	13,960	51,107	35,942	42,905	40,000	40,000	**573,221**
General Fund	Parks & Recreation	Recreation - Tools & Equip	10,997	11,423	10,835	7,719	6,430	12,587	4,340	4,166	-	4,627	**73,124**
Subtotal - Parks & Recreation			**1,990,634**	**1,736,611**	**1,277,768**	**1,628,263**	**1,169,667**	**1,251,969**	**1,323,471**	**1,581,094**	**1,106,679**	**1,347,768**	**14,413,924**
General Fund	Police	Gym Equipment	6,000	6,300	6,615	6,946	7,293	7,658	8,041	8,443	8,865	9,308	**75,469**
General Fund	Police	Printers	3,430	3,500	3,570	3,640	3,710	3,780	3,860	3,820	3,935	4,053	**37,298**
General Fund	Police	Building Security Cameras	6,930	7,070	7,210	7,350	7,500	7,650	7,800	7,960	12,450	13,073	**84,993**
General Fund	Police	Tablets	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786	**85,979**
General Fund	Police	In-Car Video Cameras (under $5k)	-	10,610	-	11,030	-	11,470	-	11,930	-	12,288	**57,328**
General Fund	Police	Motorola Handheld Radios	52,990	54,050	55,130	56,230	57,350	58,500	59,670	60,860	62,686	64,566	**582,032**
General Fund	Police	Motorola Mobile Radios	52,990	54,050	55,130	56,230	57,350	58,500	59,670	60,860	62,686	64,566	**582,032**
General Fund	Police	Packset Batteries	1,970	2,010	2,050	2,090	2,130	2,170	2,210	2,250	2,318	2,387	**21,585**
General Fund	Police	Communications Chairs	-	5,173	-	-	5,483	-	-	5,812	120,630	-	**137,098**
General Fund	Police	Polygraph	-	-	-	-	-	-	-	7,080	6,000	-	**13,080**
General Fund	Police	Cameras - TSU/CST	2,550	2,600	2,650	2,700	2,750	2,810	2,870	2,930	3,018	3,108	**27,986**
General Fund	Police	ComVan/Truck Hardware	2,330	2,380	2,430	2,480	2,530	2,580	2,630	2,680	2,760	2,843	**25,643**
General Fund	Police	Laser Units	4,500	4,635	4,774	4,917	5,065	5,217	5,373	5,534	5,700	5,871	**51,586**
General Fund	Police	Bulletproof Vests/Ballistics PATROL (under $5k)	32,500	33,800	34,480	35,170	35,870	36,590	37,320	38,070	39,212	40,388	**363,400**
General Fund	Police	Taser/LLM equipment	6,960	6,960	6,960	6,960	6,960	15,370	15,680	15,990	16,470	16,964	**115,274**
General Fund	Police	Hand/Long Guns	25,960	26,480	27,010	27,550	28,100	28,660	29,230	29,810	30,704	31,625	**285,129**
General Fund	Police	Hostage Phone	-	15,000	-	-	-	-	16,500	-	-	-	**31,500**
General Fund	Police	SWAT Equipment (under $5k)	35,660	36,370	37,100	37,840	38,600	39,380	40,170	40,970	42,652	44,408	**393,150**
General Fund	Police	Bomb Unit Equipment (under $5k)	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	**195,000**
General Fund	Police	Canine	15,000	16,500	18,150	19,970	21,970	-	-	-	119,199	-	**210,789**
General Fund	Police	Data Storage Hard/Software	67,790	69,150	70,530	71,940	73,380	74,850	76,350	77,880	80,216	82,623	**744,709**
General Fund	Police	Computer Soft/Hardware (under $5k)	19,500	26,010	26,530	27,060	27,600	28,150	28,710	29,280	30,158	31,063	**274,061**
General Fund	Police	Computer Soft/Hardware (over $5k)	6,000	-	-	-	-	-	-	-	-	-	**6,000**
Subtotal - Police			**365,560**	**410,373**	**388,276**	**408,298**	**412,082**	**412,030**	**425,039**	**441,383**	**679,160**	**458,920**	**4,401,121**
Total - General Fund			**$3,789,235**	**$3,802,812**	**$3,249,685**	**$4,050,655**	**$3,248,299**	**$3,783,566**	**$3,627,160**	**$3,836,094**	**$4,512,929**	**$4,046,463**	**$37,926,653**

Special Revenue Funds

Fund	Department	Item Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	10-Year Total
Information Technology	IT - Telecommunications	Channel 16 PEG Fee Equipment	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	**500,000**
Total - Special Revenue Funds			**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$500,000**

Enterprise Funds

Fund	Department	Item Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	10-Year Total
Water	Water - Water Quality	Lab Equipment	300,000	-	-	-	-	-	-	-	-	-	**300,000**
Water	Water - Administration	Stand Alone Server WPCD (now DCWP	7,280	-	-	-	-	-	-	-	-	-	**7,280**
Water	Water - Engineering	Utility Locator - Replacement	9,800	-	-	-	-	-	-	-	-	-	**9,800**
Water	Water - UAS	FME Safe Integration Software	20,000	-	-	-	-	-	-	-	-	-	**20,000**
Water	Water - Engineering	2015 Ford Escape #2110 (previously leased	5,300	-	-	-	-	-	-	-	-	-	**5,300**
Water	Water - Operations	Replace #6141 3/4 ton 4WD, Crew Cab, Utility Body	54,000	-	-	-	-	-	-	-	-	-	**54,000**
Water	Water - Technical Services	Replace #5122 Crane upgrading from 3,000# to 4,000#	105,000	-	-	-	-	-	-	-	-	-	**105,000**
Water	Water - Metering	Replace #6144 with 1/2 ton 4WD w/utility box Metering	37,500	-	-	-	-	-	-	-	-	-	**37,500**
Subtotal - Water			**538,880**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**538,880**
Wastewater	Waste - Administration	Replacement of Copier	-	-	-	-	-	-	-	-	-	-	**-**
Wastewater	Waste - Water Quality	Lab Equipment for the New WQ Lab-Wastewater	300,000	-	-	-	-	-	-	-	-	-	**300,000**
Wastewater	Waste - Administration	Miscellaneous Hardware Failures	7,500	-	-	-	-	-	-	-	-	-	**7,500**
Wastewater	Waste - Engineering	Purchase leased Vehicle #2111 - 2015 Ford Escape	5,100	-	-	-	-	-	-	-	-	-	**5,100**
Wastewater	Waste - UAS	New Staging Server	8,000	-	-	-	-	-	-	-	-	-	**8,000**
Wastewater	Waste - UAS	Integrated Voice Recognition Communication (IVR)	300,000	-	-	-	-	-	-	-	-	-	**300,000**
Wastewater	Waste - Operations	Replace Vehicle #6307 w/like Tandem Axle Dump Truck	165,000	-	-	-	-	-	-	-	-	-	**165,000**
Wastewater	Waste - Technical Services	Replace #6139 w/like 1 Ton, 4WD, DRW, Ext Cab	56,000	-	-	-	-	-	-	-	-	-	**56,000**
Subtotal - Wastewater			**841,600**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**841,600**
Power	Power - Electric Metering	New Field Test Kit for Commercial Applications	55,000	-	-	-	-	-	-	-	-	-	**55,000**
Power	Power - Electric Metering	Replace #5208, 3/4 ton 4WD Extended Cab with Utility Body	52,000	-	-	-	-	-	-	-	-	-	**52,000**
Power	Power - Operations	Replace #5304, Ford 450 with Service Body	115,000	-	-	-	-	-	-	-	-	-	**115,000**
Subtotal - Power			**222,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**222,000**
Municipal Fiber	Pulse - Technical Services	Service Vans (4)	93,150	96,410	-	-	-	-	-	-	-	-	**189,560**
Municipal Fiber	Pulse - Technical Services	Maintenance Trucks (3)	67,275	69,630	-	-	-	-	-	-	-	88,588	**225,493**
Municipal Fiber	Pulse - Technical Services	Splicing Trailer (2)	23,288	-	-	-	-	-	-	-	-	30,665	**53,953**
Municipal Fiber	Pulse - Technical Services	OTDR Test Equipment (2)	10,350	-	-	-	-	-	-	-	-	13,629	**23,979**
Municipal Fiber	Pulse - Technical Services	Fusion Splicer (2)	15,525	-	-	-	-	-	-	-	-	20,443	**35,968**
Subtotal - Municipal Fiber			**209,588**	**166,040**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**153,325**	**528,953**
Golf Enterprise Fund	Parks & Recreation	Admin - Computer Equipment Replacement (under $5K)	12,804	12,804	12,804	12,804	12,804	12,804	12,804	12,804	12,804	12,804	**128,040**
Golf Enterprise Fund	Parks & Recreation	CC - Clubhouse Machinery & Equip (over $5K)	5,649	-	-	-	21,330	-	23,391	-	5,380	-	**55,750**
Golf Enterprise Fund	Parks & Recreation	CC - Clubhouse Machinery & Equip (under $5K)	-	-	-	-	3,605	-	-	-	-	-	**3,605**
Golf Enterprise Fund	Parks & Recreation	MB - Clubhouse Machinery & Equip (under $5K)	11,723	5,459	14,897	-	-	15,701	-	-	-	-	**47,780**
Golf Enterprise Fund	Parks & Recreation	MB - Clubhouse Other Capital (over $5K)	26,939	-	-	-	-	46,199	-	-	16,939	-	**90,077**
Golf Enterprise Fund	Parks & Recreation	MB - Maint. Machinery & Equip (under $5K)	-	-	3,899	3,362	3,072	-	2,950	-	3,910	-	**17,193**
Golf Enterprise Fund	Parks & Recreation	MB - Maint. Other Capital (over $5K)	343,112	46,607	251,496	63,099	55,035	69,424	132,974	73,372	86,316	50,279	**1,171,714**
Golf Enterprise Fund	Parks & Recreation	OC - Clubhouse Machinery & Equip (under $5K)	5,302	4,986	27,161	14,017	-	-	7,587	-	-	-	**59,053**
Golf Enterprise Fund	Parks & Recreation	OC - Clubhouse Other Capital (over $5K)	10,392	24,214	6,309	15,652	35,167	28,966	12,781	28,162	13,294	-	**174,937**
Golf Enterprise Fund	Parks & Recreation	OC - Maint. Machinery & Equip (under $5K)	4,042	9,832	10,162	-	3,804	-	4,129	8,032	3,744	-	**43,745**
Golf Enterprise Fund	Parks & Recreation	OC - Maint Other Capital (over $5K)	91,887	388,144	160,219	276,036	94,585	187,023	364,904	139,302	451,272	773,371	**2,926,743**
Subtotal - Golf			**511,850**	**492,046**	**486,947**	**384,970**	**229,402**	**360,117**	**561,520**	**261,672**	**593,659**	**836,454**	**4,718,637**
Solid Waste Fund	PW - Solid Waste	Flatbed Truck Replacement - Refuse (50%)	37,500	-	-	-	-	-	-	-	-	-	**37,500**
Solid Waste Fund	PW - Solid Waste	Flatbed Truck Replacement - Recycling (30%)	22,500	-	-	-	-	-	-	-	-	-	**22,500**
Solid Waste Fund	PW - Solid Waste	Flatbed Truck Replacement - Yard Waste (20%)	15,000	-	-	-	-	-	-	-	-	-	**15,000**
Solid Waste Fund	PW - Solid Waste	Pickup Truck Replacement - Refuse (50%)	27,000	-	-	-	-	-	-	-	-	-	**27,000**
Solid Waste Fund	PW - Solid Waste	Pickup Truck Replacement - Recycling (30%)	16,200	-	-	-	-	-	-	-	-	-	**16,200**
Solid Waste Fund	PW - Solid Waste	Pickup Truck Replacement - Yard Waste (20%)	10,800	-	-	-	-	-	-	-	-	-	**10,800**
Solid Waste Fund	PW - Solid Waste	Rearload Truck Replacement - Refuse (50%)	163,863	-	-	-	-	-	-	-	-	-	**163,863**
Solid Waste Fund	PW - Solid Waste	Rearload Truck Replacement - Recycling (30%)	98,318	-	-	-	-	-	-	-	-	-	**98,318**
Solid Waste Fund	PW - Solid Waste	Rearload Truck Replacement - Yard Waste (20%)	65,545	-	-	-	-	-	-	-	-	-	**65,545**
Solid Waste Fund	PW - Solid Waste	Vehicle Replacement - Refuse (50%)	228,363	557,134	568,277	78,000	1,162,764	631,560	849,412	188,227	719,972	870,363	**5,854,072**
Solid Waste Fund	PW - Solid Waste	Vehicle Replacement - Recycle (30%)	137,018	334,280	340,966	46,800	697,658	378,936	509,647	112,936	431,983	522,217	**3,512,441**
Solid Waste Fund	PW - Solid Waste	Vehicle Replacement - Yard Waste (20%)	91,345	222,854	227,311	31,200	465,105	252,624	339,765	75,291	287,989	348,145	**2,341,629**
Subtotal - Solid Waste			**913,452**	**1,114,268**	**1,136,554**	**156,000**	**2,325,527**	**1,263,120**	**1,698,824**	**376,454**	**1,439,944**	**1,740,725**	**12,164,868**
Total - Enterprise Funds			**$3,237,370**	**$1,772,354**	**$1,623,501**	**$540,970**	**$2,554,929**	**$1,623,237**	**$2,260,344**	**$638,126**	**$2,033,603**	**$2,730,504**	**$19,014,938**

Internal Service Funds

Fund	Department	Item Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	10-Year Total
Fleet Fund	PW - Fleet - CDS	Motor Vehicle Replacement	2,380,996	2,032,251	3,542,291	3,785,871	2,118,212	2,165,478	2,290,615	2,702,314	2,160,692	1,201,446	**24,380,166**
Fleet Fund	PW - Fleet - CDS	Machinery & Equipment Replacement	378,800	1,389,200	342,800	243,700	31,900	261,600	135,300	-	-	-	**2,783,300**
Total - Internal Service Funds			**$2,759,796**	**$3,421,451**	**$3,885,091**	**$4,029,571**	**$2,150,112**	**$2,427,078**	**$2,425,915**	**$2,702,314**	**$2,160,692**	**$1,201,446**	**$27,163,466**
City Total - 10-Year Equipment Replacement			**$9,836,401**	**$9,046,617**	**$8,808,277**	**$8,671,196**	**$8,003,340**	**$7,883,881**	**$8,363,419**	**$7,226,534**	**$8,757,224**	**$8,028,413**	**$84,605,057**

Other Entities

Fund	Department	Item Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	10-Year Total
Loveland Fire Rescue Authority	LFRA	800 mhz Radio Capital Replacements	128,523	108,079	157,345	132,317	173,160	195,187	202,421	351,815	183,595	159,524	**1,791,966**
Loveland Fire Rescue Authority	LFRA	Canyon Stations Equipment Replacement	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	**50,000**
Loveland Fire Rescue Authority	LFRA	Dive Rescue Equipment Replacement	11,487	-	-	19,207	-	-	-	34,642	18,848	-	**84,184**
Loveland Fire Rescue Authority	LFRA	Extrication Equipment Replacement	13,522	-	12,903	7,823	42,755	52,695	64,488	22,502	45,316	101,016	**363,020**
Loveland Fire Rescue Authority	LFRA	Hazmat Equipment Replacement	9,724	-	-	-	14,775	-	5,417	-	10,775	-	**40,691**
Loveland Fire Rescue Authority	LFRA	SCBA Capital Equipment Replacement	-	-	-	-	-	-	-	115,290	-	121,521	**236,811**
Loveland Fire Rescue Authority	LFRA	Station Operations Equipment Replacement	31,498	5,000	27,741	11,397	14,134	11,568	30,833	5,000	31,835	43,715	**212,721**
Loveland Fire Rescue Authority	LFRA	Thermal Imaging Camera Replacement	18,139	18,773	19,431	20,111	20,814	32,314	22,297	24,863	25,733	28,547	**231,022**
Loveland Fire Rescue Authority	LFRA	Vehicle and Apparatus Replacement	772,254	982,294	755,850	1,018,355	1,868,122	1,255,203	1,067,810	758,694	1,039,419	1,613,412	**11,131,413**
Loveland Fire Rescue Authority	LFRA	USAR Equipment Replacement	15,802	5,743	12,054	41,721	7,018	6,981	-	82,518	118,669	-	**290,506**
Total - Other Entities			**$1,005,949**	**$1,124,889**	**$990,324**	**$1,255,931**	**$2,145,777**	**$1,558,948**	**$1,398,266**	**$1,400,324**	**$1,479,190**	**$2,072,735**	**$14,432,335**
City & Other Entities Total - 10-Year Equipment Replacement			**$10,842,350**	**$10,171,506**	**$9,798,601**	**$9,927,127**	**$10,149,117**	**$9,442,829**	**$9,761,685**	**$8,626,858**	**$10,236,415**	**$10,101,149**	**$99,037,392**

2020 Decision Package Summary

General Fund

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE
E. Phased Commitment	General Fund	City Manager's Office	GF Fund Balance	Public Information Office - Citizen Survey	-	16,000	-	-	16,000		-
I. Maintaining Existing	General Fund	City Attorney's Office	GF Fund Balance	Professional Services	-	-	51,000	-	51,000		-
B. Annual Contract Increase	General Fund	City Attorney's Office	GF Fund Balance	Subscriptions	-	-	4,281	-	4,281		-
J. Miscellaneous	General Fund	City Clerk	GF Fund Balance	Professional Services & Memberships	-	-	17,085	-	17,085		-
I. Maintaining Existing	General Fund	Finance	GF Fund Balance	New Banking RFP/Agreement	-	-	105,000	276,000	(171,000)		-
B. Annual Contract Increase	General Fund	Information Technology	GF Fund Balance	Software Maintenance Contract Increases	-	-	40,500	-	40,500		-
I. Maintaining Existing	General Fund	Information Technology	GF Fund Balance	VOIP Phone System Upgrade	-	85,400	-	-	85,400		-
I. Maintaining Existing	General Fund	Information Technology	GF Fund Balance	Adobe Acrobat Licensing	-	-	50,772	-	50,772		-
F. New Positions	General Fund	Municipal Court	GF Fund Balance	Part-time Municipal Court Clerk (non-benefitted)	-	-	17,765	-	17,765		-
E. Phased Commitment	General Fund	Police	GF Fund Balance	Body Worn Cameras - Ongoing Program	-	-	145,609	-	145,609	YR 2 of 5	-
A. Law or Regulatory	General Fund	Public Works	GF Fund Balance	Professional Land Surveyor (Contract)	-	-	75,000	-	75,000		-
A. Law or Regulatory	General Fund	Parks & Recreation	GF Fund Balance	General Fund Minimum Wage Increases 2020	-	-	126,000	-	126,000		-
B. Annual Contract Increase	General Fund	Library	GF Fund Balance	Inflationary Increases (FLC & Subscriptions)	-	-	12,800	-	12,800		-
H. Cost Neutral	General Fund	Cultural Services	GF Fund Balance	Rialto Artist Fees	-	20,000	-	20,000	-		-
F. New Positions	General Fund	Parks & Recreation	GF Fund Balance	Loveland Sports Park (LSP) Phase II (CIP O&M) - 1.0 FTE & Other O&M	65,000	-	57,667	-	122,667		1.000
A. Law or Regulatory	General Fund	Library	GF Fund Balance	Minimum Wage Increases	-	-	7,722	-	7,722		-
H. Cost Neutral	General Fund	Cultural Services	GF Fund Balance	Rialto Theater Part-Time Employee	-	12,918	-	12,918	-		-
H. Cost Neutral	General Fund	Cultural Services	GF Fund Balance	Rez. Church Part-time Employee	-	15,000	-	15,000	-		-
Total - General Fund					**65,000**	**149,318**	**711,201**	**323,918**	**601,601**		**1.000**

Other Governmental Funds

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE
B. Annual Contract Increase	Economic Incentive Fund	Economic Development	Economic Incentives Fund Balance	Business Personal Property Tax Rebates	-	-	80,000	-	80,000		-
G. New Service Level	Transit Fund	Public Works	General Fund Subsidy	Transit - COLT Pilot Program	-	-	25,207	(4,793)	30,000		-
C. Grants or External Revenue	Transit Fund	Public Works	General Fund Subsidy	Transit - FTA Grant	-	-	300,000	300,000	-		-
Total - Other Governmental Funds					**-**	**-**	**405,207**	**295,207**	**110,000**	**-**	**-**

Special Revenue Funds

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE
I. Maintaining Existing	Lodging Tax Fund	Economic Development	Lodging Tax Fund Balance	Visitors Center Cost of Goods Sold	-	15,649	-	-	15,649		-
J. Miscellaneous	Lodging Tax Fund	Economic Development	Lodging Tax Fund Balance	NCAA Division 1 Hockey Tournament Sponsorship	-	30,000	-	-	30,000		-
J. Miscellaneous	Lodging Tax Fund	Economic Development	Lodging Tax Fund Balance	Visitors Study	-	20,000	-	-	20,000		-
F. New Positions	Open Lands Fund	Parks & Recreation	County Open Space Tax Fund	OL & Trails - 1.25 FTE & Non-Ben Increases	68,000	-	15,000	-	83,000		1.250
A. Law or Regulatory	Open Lands Fund	Parks & Recreation	County Open Space Tax Fund	Open Lands & Trails Supplies/Weed Management	-	-	10,000	-	10,000		-
E. Phased Commitment	Transit Fund	Public Works	General Fund Subsidy	TRANS - Traffic Signal Maintenance	-	-	100,000	-	100,000		-
Total - Special Revenue Funds					**68,000**	**65,649**	**125,000**	**-**	**258,649**	**-**	**1.250**

Internal Service Funds

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE
G. New Service Level	Risk & Insurance Fund	Human Resources	Risk & Insurance Fund Balance	Risk - Unauthorized Encampment Cleanup	-	-	60,000	-	60,000		-
Total - Internal Service Funds					**-**	**-**	**60,000**	**-**	**60,000**	**-**	**-**

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE

Enterprise Funds

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE
A. Law or Regulatory	Golf	Parks & Recreation	Golf Fund Balance	Golf Fund Minimum Wage Increases 2020	-		62,471	-	62,471		-
F. New Positions	Solid Waste Fund	Public Works	Solid Waste Fund Balance	Additional Equipment Operator - Refuse	62,350	-	-	-	62,350		1.000
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	PILT Payment - General Recurring	-	-	521,290	-	521,290		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Purchased Power - General Recurring	-	-	1,788,774	-	1,788,774		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Shared Costs - Transfer of Assets - One-Time	-	619,253	-	-	619,253		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Annual Computer Replacement - One-Time	-	26,877	-	-	26,877		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Professional Services One-Time	-	390,000	-	-	390,000		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Software Maintenance - One-Time	-	237,400	-	-	237,400		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Repair & Maintenance - One-Time	-	300,000	-	-	300,000		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Professional Services - Recurring	-	-	147,600	-	147,600		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Tools & Equipment - One-Time	-	35,000	-	-	35,000		-
I. Maintaining Existing	Water, Wastewater, and Power Fund	Water & Power	Multiple	Repair & Maintenance - One-Time	-	30,000	-	-	30,000		-
F. New Positions	Water, Wastewater, and Power Fund	Water & Power	Power Fund Balance	FTE Request - Line Crews	84,532	-	-	-	84,532		1.000
F. New Positions	Water, Wastewater, and Power Fund	Water & Power	Power Fund Balance	FTE Request - Journey Meter Technician - EM	123,147	-	-	-	123,147		1.000
J. Miscellaneous	Water, Wastewater, and Power Fund	Water & Power	Raw Water Fund Balance	Fund 302-Principal / Interest Chimney Hollow	-	-	1,495,054	-	1,495,054		-
F. New Positions	Water, Wastewater, and Power Fund	Water & Power	Wastewater/Water Fund Balance	FTE Request - Water Quality Technician - WQ	80,573	-	-	-	80,573		1.000
F. New Positions	Water, Wastewater, and Power Fund	Water & Power	Wastewater/Water Fund Balance	FTE Request - Civil Engineer I - WE	118,239	-	-	-	118,239		1.000
J. Miscellaneous	Water, Wastewater, and Power Fund	Water & Power	Water Fund Balance	Internal Loan-P&I-General to SIF - Recurring	-	-	130,000	-	130,000		-
Total - Enterprise Funds					**468,841**	**1,638,530**	**4,145,189**	**-**	**6,252,560**		**5.000**

Total - Citywide All Funds					**601,841**	**1,853,497**	**5,446,597**	**619,125**	**7,282,810**	**-**	**7.25**

Other Entities

Category	Fund	Department	Funding Source	Request Title	Personnel	One-Time	On-Going	Revenue	Net Request	Multi-Year?	FTE
I. Maintaining Existing	LFRA Fund	LFRA	LFRA Fund	Wage Adjustments	150,000	-	-	-	150,000		-
F. New Positions	LFRA Fund	LFRA	LFRA Fund	Fire Station 7 Staffing	1,100,000	-	-	-	1,100,000		12.000
F. New Positions	LFRA Fund	LFRA	LFRA Fund	Additional 2 New Rovers	120,458	-	-	-	120,458		2.000
Total - Other Entities					**1,370,458**	**-**	**-**	**-**	**1,370,458**		**14.000**

Grand Total - All Decision Packages					**1,972,299**	**1,853,497**	**5,446,597**	**619,125**	**8,653,268**	**-**	**23.50**

Decision Package Categories (used for prioritization and review purposes):

A. Law or Regulatory
B. Annual Contract Increase
C. Grants or External Revenue
D. Regional Partnership/Intergovernmental Agreements
E. Phased Commitment
F. New Positions
G. New Service Level
H. Cost Neutral
I. Maintaining Existing
J. Miscellaneous

Reductions Summary

A – Revenue Enhancements – include increases for charges for service, inflationary adjustments, cost recovery measures, and compliance and enforcement of current fees and charges ($901,901)

B – Reductions – include decreases to departmental budgets broken down by the categories below ($3,528,942):

- **Personnel (Non-FTE & Vacancies)** – include reductions in overtime, temporary staffing, and vacant positions; does not include any reductions in force ($1,306,979)
- **Elimination** – includes reductions that will completely eliminate a budgeted line item or a current provided service ($313,921)
- **Reduction** – includes reductions to line items or services/capital but does not completely remove all funding ($1,590,250)
- **Right-Sizing** – includes reductions to align budget to actuals with no impact to service delivery ($317,792)

2020 Revenue Enhancements

(Updated 9-13-2019)

Row Labels	Sum of Amount
Cultural Services	**76,000**
Revenue Enhancement - Monthly Parking	
With the purchase of the Reporter Herald building and its associated parking lot located at 431 N. Cleveland Ave., there is an opportunity to meet a demand for rentable parking spaces in Downtown. It is estimated that $50 - $75/month could be charged, but similar fees for comparable services are being investigated.	26,000
Revenue Enhancement (Not Loaded) - Rialto Liquor License (bring in-house)	
No service delivery impact anticipated. Obtain and manage a Rialto Theater liquor license rather than continue to provide this service through the current, third-party managed system with Door 222.	30,000
Revenue Enhancement (Not Loaded) - Rialto Programming	
Add a new revenue generating summer concert series at the Rialto in lieu of the Foote Lagoon series, which is free to the public. This new series will be produced in partnership with Backstage Rialto, thus eliminating artist fee hard costs. Over the course of six concerts, $20,000 in new revenue is anticipated.	20,000
Development Services	**225,716**
Revenue Enhancement - Current ICC Building Permit Fee Table Adoption	
No service delivery impact. The Building Division has been using the 2015 ICC valuation table to calculate permit and plan review fees. In 2019 the fee schedule was revised and fees based upon the current table will be charged beginning in September 2019. ICC produces revised fee tables twice per year and the City fee schedule establishes that the new fee table would become effective upon publication. Staff reviewed the actual fee collections over the last four years and has determined that the application of the new fee table would generate an additional $125,716 in 2020 based upon an average of fees collected over the last four years.	125,716
Revenue Enhancement - Current Planning Application Fees (Capture Inflationary Adjustments - 5-Year Catch-up)	
Current Planning application fees were fixed in January 2015 based upon a Development Review Team (DRT) time tracking study. It has been five years since these fees were adopted without inflationary adjustments. Current projections for 2020 fee collections is $75,000. Staff has calculated that an inflationary estimate of 3% per year for five years would increase the projected collection to $87,000 (increase in projection $12,000). Furthermore, if the professional review cost would be increased from 50% to 75% the collections would be $130,000 (increase in projection $55,000). If professional review cost is increased to 100% the collections would be $175,000 (increase in projection $100,000) for 2020 and beyond.	100,000
Finance	**1,000**
Revenue Enhancement - Charge Fee for Missed Meter Check Appointments, NSFs, and Closing Estimates	
Set fees for missed meter check appointments, for Non-sufficient funds (NSFs), and for final estimates submitted for closings.	1,000
Municipal Court	**49,185**
Revenue Enhancement - Court Admin Fee	
No service delivery impact. Increase fee from $25 per case to $35 per case.	35,880
Revenue Enhancement - Deferred Sentence Fee	
No service delivery impact. Increase fee from $75 per case to $100 per case to allow for inflationary increase and align with fees charged by other agencies.	4,875
Revenue Enhancement - Stay of Execution	
No service delivery impact. Increase fee increase from $10 per case to $25 per case, to provide for inflationary increase and align with fees charged by other agencies.	8,430
Non-Departmental	**520,000**
Revenue Enhancement - Eliminate 2% Vendor Collected Sales Tax Fee	
Eliminate 2% Vendor Fee on Sales Tax returns (2018 - $500,000, 43% of home rule cities do not allow). Research shows small businesses tend not to take advantage of this anyway.	500,000
Revenue Enhancement - Delinquent Sales Tax Enforcement	
Implement enhanced legal enforcement process for delinquent taxpayers to ensure City collects rightful sales tax amounts received by vendors. Work related to this effort could be absorbed by existing staff.	20,000
Police	**30,000**
Revenue Enhancement - Communications Tower	
Charge an annual $80 fee per radio per year for the use of the City's two towers due to decentralization of the Northern Colorado Regional Communication Network (NCRCN). Impacted members are: Berthoud Fire, LFRA, McKee Medical, and Thompson Valley EMS.	30,000
Grand Total	**901,901**

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
City Attorney	**14,119**
Eliminate Food Budget	
City Attorney's Office staff will be unable to purchase food for staff events such as lunch for interview panels.	840
Eliminate Vehicle/Equipment Rental Budget	
Staff will limit usage of pooled fleet vehicles.	111
Right-Sizing Office Supplies Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	300
Right-Sizing Other Supplies Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	275
Right-Sizing Repair & Maintenance Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	200
Eliminate Budget for Temporary Staff	
The City Attorney's Office would be unable to hire a temporary attorney or support staff, if needed. In the past, this line was used to hire a temporary prosecutor when our regular prosecutor was unavailable. This scenario could impact existing staff, service levels, and may create an inability to provide special prosecution services to other entities under existing IGAs, in the event of a conflict of interest.	11,693
Eliminate Communications Service	
No service delivery impact anticipated.	700
City Clerk	**37,773**
Reduce Food Budget for City Council Snacks	
Reduce budget available for City Council meeting snacks.	250
Reduce Office Supplies Budget	
Reduce supplies for CCO and CC.	1,000
Right-Sizing - Food Sales Tax Rebate Program	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	27,000
Right-Sizing - Other Services Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	3,020
Right-Sizing Books & Periodicals Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	500
Right-Sizing Other Supplies Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	850
Right-Sizing Postage Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,500
Right-Sizing Repair & Maintenance Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,318
Right-Sizing Temporary Salaries Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	2,335
City Manager	**4,500**
Reduce CMO Travel (CCCMA, ICMA, and CML)	
Three (3) staff would be unable to travel to all desired conferences, continued education, etc. (CCCMA, ICMA, CML).	2,100
Reduce Overtime Budget	
One (1) staff member would be unable to work overtime as needed.	1,200
Right-Sizing Mileage Reimbursement Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,200
City Council	**3,900**
Eliminate Special Meeting Food	
Eliminate funding to cater City Council Special Council meetings, which occur approximately 12 times per year.	2,400
Reduce Accelerate Colorado Membership	
Reduce Accelerate Colorado Membership by $1,500, which would enable only one employee to attend the conference.	1,500
Community Partnership Office	**70,000**
Human Services Grant Program Reduction	
Reduce current level of $500,000 for Human Services Grant Program by $40,000, leaving $460,000 to be awarded on an annual basis.	40,000
Elimination of Vacant Special Project Coordinator (Non-Benefitted)	
The service impact for 2020 is believed to be small. The five-year Consolidated Plan that will be submitted to HUD in August, 2020 can be paid for using Community Development Block Grant funds. The Community Partnership Office will not be able to manage any additional projects, however. The impact past 2020 is not yet known.	30,000
Cultural Services	**15,000**
Reduce Rialto Summer Concerts Savings (collaborative with Library)	
With new offerings from the DDA (Foundry concert series) and the Library (new festival concerts as part of their summer programs), it makes sense to re-invent the Rialto Summer Concert Series. Additionally, this would allow the Rialto to offer additional revenue generating programming at the Rialto during the summer.	10,000
Reduce Phyllis Walbye Film Series	
With the opening of the Metrolux Theater adjacent to the Rialto Theater, less interest in Rialto movie offerings is anticipated. Rather than cut the Phylis Walbye Film Series completely, the intention is to move away from a monthly film and show a series of films on a Saturday in the form of a Film Festival.	5,000

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
Development Services	**81,796**
Eliminate Overtime Pay - Building	
Elimination of overtime pay in the Building Division will require employees to flex work schedules to compensate for over time and after hour inspections. This will create a service level and impacts personnel and internal operations.	5,004
Eliminate Vacant 1.0 FTE Current Planning Position	
This is an acceptable service delivery impact. Eliminating this vacant position will reduce staff capacity by 20-30 % and require reprioritization of projects. Reciprocal loss in Strategic Planning Division capacity is expected as these planners would be assigned surplus Current Planning case load. Director has indicated this is manageable with the amount of planners on staff.	68,276
Eliminate Overtime - Current Planning	
Elimination of overtime pay in the Current Planning Division will require staff to flex work schedules, which could create impacts to service levels during regular business hours and impact personnel and internal operations.	8,516
Economic Development	**50,990**
Reduce Agency Sponsorship (Innosphere)	
No service delivery impact. Economic Development supports a number of outside agencies that provide small business services to Loveland businesses. This proposes to reduce a sponsorship to one agency, Innosphere. Loveland businesses will continue to have access to the services provided by this agency (their funding model has changed and this will not impact their service delivery).	10,000
Retool Business Appreciation Event into Quarterly Meetings	
Eliminate the annual business appreciation breakfast and replace it with smaller, targeted outreach meetings between City Council Members and business groups/targeted business clusters. The total budget for this event is $30,000 and the proposed reduction is $26,340 (total of 3 line items). The remaining amount of $3,660, will be used to fund the outreach meetings.	26,340
Right-Sizing - Other Services Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	6,100
Right-Sizing - Printing Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	3,550
Right-Sizing - Professional Memberships Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	5,000
Finance	**211,651**
Collection Fee Savings (bring in-house)	
Eliminate funding for BAS contract used for Utility Billing (UB) collections and revise code to lien power UB accounts. In 2018 the amount sent to BAS for power UB accounts was $113,766.08. Per contract, BAS keeps 27% of what is collected. It is believed that this collections function could be brought in-house without much impact to revenues.	14,690
Contract Auditor Work Savings (bring in-house)	
No service delivery impact anticipated. Eliminate funding for contract sales tax auditing and bring this function in-house by assigning this work to the City's sales tax auditors.	36,000
Eliminate Advertising Budget - Finance Admin Division	
This will eliminate funding for general advertising for this division.	500
Eliminate Awards & Recognition Budget - Finance Admin Division	
This will eliminate funding for employee awards and recognition for the Finance Department.	2,000
Eliminate Books & Periodicals Budget - Finance Accounting Division	
This will eliminate funding for books and periodicals for this division.	500
Eliminate Books & Periodicals Budget - Purchasing Division	
This will eliminate funding for books and periodicals for this division.	100
Eliminate Computer Supply & Equipment Budget - Budget Office	
This would eliminate funding for computer supplies and equipment for this division. There are no current needs within this area, however, if any needs arose, they would go unmet.	500
Eliminate Computer Supply & Equipment Budget - Finance Accounting Division	
This will eliminate funding for computer supplies and equipment for this division.	1,000
Eliminate Employment Screening Budget - Finance Admin Division	
This will eliminate funding for employment screening for the Finance Department.	250
Eliminate Food Budget - Budget Office	
This would eliminate the food budget line item for the Budget Division; the occasional meal related business meetings or team building would be discontinued.	200
Eliminate Food Budget - Purchasing Division	
This will eliminate funding for food within this division.	100
Eliminate Membership Fees - Finance Accounting Division	
This will eliminate funding for membership dues for this division. This will impact staff's ability to be members of professional organizations (GFOA, CGFOA, etc.).	600
Eliminate Membership Fees Budget - Purchasing Division	
This will eliminate funding for membership dues for this division. This will impact staff's ability to be members of professional organizations (GFOA, CGFOA, etc.).	740
Eliminate Mileage Reimbursement Budget - Budget Office	
This will eliminate funding for mileage reimbursement for this division. There will be less travel allowed for meetings.	80
Eliminate Mileage Reimbursement Budget - Finance Admin Division	
This will eliminate funding for mileage reimbursement for this division. There will be less travel allowed for meetings.	500
Eliminate Mileage Reimbursement Budget - Purchasing Division	
This will eliminate funding for mileage reimbursement for this division. There will be less travel allowed for meetings.	200
Eliminate Office Furniture/Equipment Budget - Budget Office	
This would eliminate funding for office furniture and equipment within this division. This would have no immediate impact.	450
Eliminate Office Furniture/Equipment Budget - Finance Accounting Division	
This will eliminate all funding for office furniture for this division.	2,350
Eliminate Office Supplies Budget - Finance Admin Division	

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
This will eliminate funding for office supplies for this division.	1,000
Eliminate Office Supply Budget - Purchasing Division	
This will remove all the funding for office supplies for this division.	2,500
Eliminate Other Services Budget - Purchasing Division	
This will eliminate funding for other services within this division.	350
Eliminate Other Supplies Budget - Purchasing Division	
This will eliminate funding for other supplies for this division.	500
Eliminate Postage Budget - Finance Admin Division	
This will eliminate funding for postage for this division.	100
Eliminate Postage Budget - Purchasing Division	
This will eliminate funding for postage for this division.	120
Eliminate Printing Budget - Finance Admin Division	
This will eliminate funding for printing for this division. This will impact staff's ability to print reports.	250
Eliminate Printing Budget - Purchasing Division	
This will eliminate funding for printing for this division. This will impact staff's ability to print reports.	300
Eliminate Professional Services Budget for Finance Admin Division	
This will eliminate all funding for Professional Services. Any special projects or services would need to be provided by internal staff, which may require delays in delivering projects and research efforts.	19,222
Eliminate Repair & Maintenance Budget - Finance Accounting Division	
This will eliminate funding for repair and maintenance for this division.	1,300
Eliminate Subscriptions Budget - Finance Admin Division	
This will eliminate funding for subscriptions for this division.	500
Eliminate Telephone Budget - Finance Admin Division	
This will eliminate funding for telephone within this division. This would discontinue monthly cell phone stipends for associated staff.	100
Eliminate Telephone Budget - Purchasing Division	
This will eliminate funding for telephone within this division. This would discontinue monthly cell phone stipends for associated staff.	400
Reduce Books & Periodicals Budget - Accounting Division	
This will reduce funding for books and periodicals for this division. This is anticipated to impact information for financial reporting.	500
Reduce HAND Program Budget (Utility Billing)	
This is not expected to have much service delivery impact. The HAND Program has not been fully expending available budget, however, less funding would be available to assist Utility Billing customers who cannot pay their bill but qualify for support (based on AMI %), if demand were to increase.	6,000
Reduce Membership Fees Budget - Accounting Division	
This will impact staff's ability to be members of professional organizations (GFOA, CGFOA, etc.).	1,000
Reduce Postage Budget - Accounting Division	
This will impact the stale dated check process.	1,000
Reduce Printing for Budget Books (25 rather than 50)	
This will reduce the printing budget line item for the Budget Division. Rather than 50 budget books being printed, only 25 will be printed for City Council, key City staff members, the Library, and City Clerk's Office.	3,000
Reduce Repair & Maintenance Budget - Purchasing Division	
This will reduce funding for repair and maintenance by 83% for this division.	1,000
Reduce Subscriptions Budget - Accounting Division	
This will reduce funding for subscriptions for this division. This will impact staff's ability to keep up to date with reporting requirements.	650
Reduce Tools/Equipment Budget - Accounting Division	
This will reduce funding for tools and equipment within this division. This may impact the ability to keep equipment up to date.	1,500
Reduce Tools/Equipment Budget - Purchasing Division	
This will remove 27% of the funding for tools and equipment for this division.	2,910
Reduce Training - Accounting Division	
This will impact continuing education and professional development opportunities.	7,500
Reduce Training - Finance Accounting Division	
This will reduce funding for Travel/Meetings/Schooling by 70% for the Division. This will impact continuing education and professional development opportunities.	3,400
Reduce Training - Revenue Division	
This will impact continuing education and professional development opportunities.	5,000
Reduce Training Budget - Budget Office	
This will impact continuing education and professional development opportunities.	1,500
Reduce Training Budget - Purchasing Division	
This will reduce funding for training by 71% for this division. This will impact continuing education and professional development opportunities.	1,200
Right-Sizing - Computer Supplies Budget - Accounting Division	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	5,000
Right-Sizing - Other Services Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	3,000
Right-Sizing - Professional Services Budget - Budget Office	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	4,745
Right-Sizing - Repair & Maintenance Budget - Budget Office	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	11,780
Right-Sizing Membership Fees and Dues Budget - Budget Office	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	50
Right-Sizing Office Supplies Budget - Budget Office	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	200

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
Right-Sizing Office Supplies Budget - Purchasing Division	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,000
Right-Sizing Other Supplies Budget - Accounting Division	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	500
Right-Sizing Repair & Maintenance Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,000
Right-Sizing Temporary Salaries Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	364
Right-Sizing Vehicle Rental & Pooled Fleet Budget - Accounting Division	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	450
USS Contract (disconnects/reconnect) Savings	
Eliminate funding for USS contract (used for disconnects and reconnects) and bring this function in-house. This will require adding a new FTE, but would result in a net of $60,000 in savings per year. This is expected to provide a higher level of service.	60,000
Human Resources	**82,480**
Driver Qualification Program Savings (manage through Ultipro)	
No service delivery impact. The current subscription through JJKellar will be ended and this will be tracked more efficiently through UltiPro or some other means.	5,000
Eliminate Summer Employee Picnic	
This would result in ending the Summer Employee Picnic event, but would leave funds to continue the Employee Appreciation Event in October.	15,000
Eliminate Tuition Reimbursement Program	
This impacts a Citywide program with an average participation of 15 employees per year. This program was removed during last economic downturn and was brought back in 2014.	20,000
Reduce CityBucks Recognition Program	
Reduce Citywide CityBucks (gift card program) from $xx to $xx. This will restrict ongoing annual recognition funds available for recognition of outstanding performance.	8,000
Reduce Food Budget	
There will be a decreased ability to provide food at trainings and programs.	2,000
Reduce Office Furniture/Equipment Budget	
HR will not be able to provide improvements to office furniture unless replacing broken items. This will limit ability to increase quality/wellness (sit-stand stations, etc.).	1,000
Reduce Other Supplies Budget	
HR will only be able to support compliance related posters.	1,000
Reduce Overtime	
HR has not historically used all of its overtime budget. No service delivery impact is expected, as long as HR can remain staffed at current levels.	5,000
This would further reduce HR's ability to provide overtime to meet service levels for special projects, cover vacancies, etc.	3,000
Reduce Postage Budget	
No service delivery impact anticipated. Postage for volunteer program mailing can be reduced and W2s will not be mailed in 2020 (due to UlitPro online access).	1,500
Reduce Professional Services	
HR staff will not have as much flexibility to outsource special projects and/or consulting services, which may impact service level and/or compliance monitoring (pay equity audit, special comp study surveys, etc.).	5,000
Reduce Telephone Allowance Budget	
No service delivery impact. HR Director cancelled city cell phone plan and is using personal phone rather than receiving cell phone allowance/reimbursement.	720
Reduce Training	
HR staff will have fewer training, development, and learning opportunities.	6,000
Reduce Training - HR Citywide	
Citywide Training Programs, including LEAD Loveland, Lunch & Learns, and Compliance Programs, would be impacted. This may limit HR's ability to provide current levels of training programs. A leadership program RFQ will be conducted and HR will need to leverage the Learning Management System more through UltiPro to address training needs.	5,000
Right-Sizing - Office Supplies Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	2,000
Right-Sizing Books & Periodicals Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	410
Right-Sizing Employment Screening Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	500
Reducing Printing Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,000
Reduce Repair & Maintenance Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	350

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
Information Technology	**174,309**
Eliminate Vacant 1.0 FTE Computer Support Technician	
Reduce vacant position. This will impact amount of time to respond to service calls/tickets.	75,000
Innoprise Payroll Savings (change to read only license)	
No service delivery impact. This is being implemented in mid-2019, resulting in the ability to reduce the 2020 Budget. Changed Innoprise Payroll system to a read-only license, an 80% discount. Once HR no longer needs to access the Innoprise Payroll module for reading information, it too will be eliminated, saving an additional $3,700.	14,794
PC Optical Drives Removal Savings	
No service delivery impact. Optial drives are no longer used.	5,600
Right-Sizing Overtime Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	12,000
Secondary Device Consolidation	
No service delivery impact anticipated. There has been a proliferation of secondary devices that drive computer replacement costs higher. Eliminate secondary devices by either making the primary device a mobile device or desktop PC. Mobile devices have evolved sufficiently to replace Desktop PC functionality without impacting performance.	60,300
Uconnect Software Savings	
No service delivery impact. This is being implemented in mid-2019, resulting in the ability to reduce the 2020 Budget. This software was used for queries in the iSeries computer for the document management system. It is no longer needed, because queries can be run directly in the document management system.	6,615
Library	**159,605**
Eliminate World Book Subscription (on-line)	
This would eliminate the Library's World Book online subscription. This subscription is used x times per month.	2,600
Hoopla Subscription - 50% Reduction	
Eliminate downloadable movies and TV shows from Hoopla service. X amount of items are currently allowed to be downloaded from Hoopla on a monthly basis. This would reduce the amount of available downloads by 50%.	16,000
Library Aide - Reduce by 10 Hours	
Reduce 10 hours of Library Aide position assigned to Library Technology Center. This along with other proposed Library reductions would cause the Library to reduce hours of operation form 64 to 60 hours per week.	25,178
Library Aide - Reduce by 5 Hours	
Reduce Library Aide in Customer Service by 5 hours. This along with other proposed Library reductions will require the hours of operation to be reduced from 64 to 60 hours per week.	8,393
Reduce Library Aide in Teen Services by 5 hours. This along with other proposed Library reduction will require the hours of operation to be reduced form 64 to 60 hours per week.	8,253
Reduce Computer Supply & Equipment Budget	
Further reduce new technology and replacement of older technology for staff and patrons.	1,000
Reduce new technology and replacement of older technology for staff and patrons.	1,000
Fewer materials will be available for library patrons.	4,000
Reduce Library Materials Budget	
Fewer materials will be available for library patrons.	31,000
Reduce Training Budget	
Library staff will have fewer training, development, and learning opportunities.	4,000
Reclassification and Reduction in Hours - Librarian to Library Aide	
Reclassify Librarian specializing in business services and replace with a paraprofessional position focused on general library services. Specialty business and research services currently provided by the Library will be impacted.	26,234
Library Aide - Reduce by 15 Hours	
No service delivery impact. Eliminate vacant, part-time (20-hour) Library Aide position in Children's and convert 10 hours to Librarian II position.	23,133
Materials Handler - Reduce by 15 Hours (non-benefitted salaries)	
Reduce Materials Handler position by 15 hours. This will cause longer wait times to return materials the shelves. This along with other proposed Library reductions will require the hours of operation to be reduced from 64 to 60 hours per week.	8,814
Municipal Court	**1,750**
Right-Sizing Overtime Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,500
Right-Sizing Postage Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	250
Non-Departmental	**63,200**
Eliminate Boards & Commissions Appreciation Event	
This would eliminate the annual Boards & Commissions appreciation event.	3,000
Eliminate CEF Consulting Budget	
Eliminate funding for Capital Expansion Fee consulting, which is used as-needed. This will require outsourced efforts to be absorbed by internal staff members.	5,000
Eliminate Contribution to TSD for Crossing Guards Program	
No service delivery impact. This would eliminate funding for the City's share of the Thompson School District Crossing Guards over the next two years. With the District's successful ballot measure passage, the District is in less need of City support to maintain this program.	33,000
North I-25 Business Alliance - Reduce Contribution	
Reduces the annual contribution to the 'Fix North I-25 Business Alliance' from $20,0000 to $5,000.	15,000
Reduce Off-Site Food Budget (ELT, Emergenetics, Retirements, and other meetings)	
A reduced amount of food will be provided for off-site meetings, such as ELT quarterly off-site meetings ($300 x 4), Emergenetics training ($1,000), retirements, and other meetings/trainings.	2,200
Reduce Sponsorships	
Reduce funding for sponsorships related to Celebration of Philanthropy ($1,500), Chamber Events ($3,000), and food drive supplies/prizes.	5,000

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
Parks & Recreation	**393,594**
Close and Winterize Park Restrooms	
This is an acceptable service delivery impact and aligns with practices of other municipalities. Close and winterize all park restrooms (2 exceptions) would create a net reduction in winter operating costs (decreased security costs, but increased port-o-let service costs). Loveland Sports Park shelter #2 to remain open due to high use of Championship Field. Benson Sculpture Garden to remain open due to daily pedestrian traffic.	7,000
Eliminate Clothing Budget	
Eliminate purchases of logo'd apparel for staff.	650
Eliminate Food Budget	
Eliminate budget for food in this division.	1,300
Eliminate purchase of food for any and all meetings and special events with the exception of the P&R Commission meetings.	1,000
Eliminate purchase of food for this division.	500
Eliminate Non-Benefitted (Temporary) Forestry Position	
Reduce temporary staff related to forestry operations. This would require the removal of any forestry related assistance to Public Works Department.	18,000
Eliminate Other Services Budget	
This will eliminate Public Works' ability to deal with unexpected expenditures that may arise, without seeking approval of additional mid-year appropriation from City Council.	2,770
Eliminate Other Supplies Budget	
Eliminate anniversary giveaways (logo'd items for savings of $1,200). Previously eliminated big splash parties at the Chilson (for savings of $400).	800
Eliminate Supplies for Athletic Leagues	
Eliminate items provided for athletic leagues (softballs, tennis balls, basketballs, volleyballs) for practices and games. This could cause teams and participants to choose to play in neighboring cities instead of Loveland. This will also impact revenue in youth athletics.	4,000
Eliminate Vacant 0.5 FTE Business Services Specialist	
No service delivery impact anticipated. This position is currently vacant due to hiring freeze. Re-organization and efficiencies with time tracking can allow for this position to dissolve.	20,830
No service delivery impact anticipated. This position is vacant and currently being held open due to hiring freeze. Re-organization and efficiencies with time tracking can allow for this position to dissolve.	13,007
Modify Hours for Fairgrounds Park Splash Park and Mehaffey Water Feature	
Modify the hours of operation for the splash parks to save potable water costs. Rather than 7 days per week during the summer season, the splash parks would only operate Friday-Sunday (which are the most popular days).	4,500
Modify Hours for Loveland Sports Park Splash Park	
Modify the hours of operation for the splash parks to save potable water costs. Rather than 7 days per week during the summer season, the splash parks would only operate Friday-Sunday (which are the most popular days).	1,500
Print Activity Guide 3 (rather than 4) Times per Year	
This is already being implemented in 2019, resulting in the ability to reduce the 2020 Budget.	6,000
Reduce 0.5 FTE Childcare Supervisor (Chilson)	
No service delivery impact anticipated. Upon retirement of a 30-year employee, this role has been staffed by part-time employees.	51,532
Reduce Advertising Budget	
This reduction might impact enrollments in athletics.	800
Reduce Awards and Recognition Budget	
Reduce purchase of gifts/gift cards used to show appreciation to employees for "above and beyond" work. Could negatively employee morale.	1,000
Reduce Clothing Budget for Athletics Staff	
Eliminate clothing for staff in Athletics. Staff will have to pay for own uniform items.	500
Reduce clothing for staff in Athletics. Staff may have to pay for own uniform items.	500
Reduce Clothing Budget for Staff	
Reduce clothing for uniforms for staff.	500
Reduce Food Budget	
Reduce food expenses in this division.	1,000
Reduce the total amount available for food and coffee.	1,500
Reduce Instructor Payments Budget	
Recreation will have to eliminate some contractor classes and have a potential impact to revenue.	4,000
Reduce Marketing Budget	
Reduce use of external advertising, paid advertising/marketing for our events/programs. This would require elimination of Survey Monkey subscription, which allows P&R staff to survey patrons and class participants regarding satisfaction levels.	1,000
Reduce Office Supplies Budget	
No service delivery impact anticipated. Reduce office supply purchases by eliminating purchases of specialty items and reduce supply stock.	2,000
Reduce Other Services Budget	
This will eliminate any ability to deal with unexpected expenses that may arise.	500
This will eliminate any ability to deal with unexpected expenses that may arise and will eliminate the ability to add new programs.	1,000
Reduce Other Supplies Budget	
Eliminate anniversary giveaways (logo'd items for savings of $1,200). Previously eliminated big splash parties at the Chilson (for savings of $400).	1,000
This will minimize the ability to deal with unexpected expenses that may arise.	500
Reduce Professional Services Budget	
This would eliminate P&R's ability to utilize external planning contractors, negatively impacting the ability to handle multiple projects at one time and slowing project timelines.	5,000
Reduce Temporary Salaries Budget	
This is anticipated to reduce service levels and safety at the Chilson and potentially impact revenue.	59,000

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
This reduction is anticipated to impact service levels and safety in athletics and have a potential impact to revenue.	2,500
This will impact some senior programming and have a potential impact to revenue.	5,000
This will reduce service levels and safety in aquatics and have a potential impact to revenue.	1,000
This will require the elimination of some programming and have a potential impact to revenue.	5,000
Reduce Temporary Salaries Budget (Batting Cages)	
No service delivery impact. Batting Cages are now operated by a third party concessionaire.	1,050
Reduce Training	
Parks & Recreation staff will have fewer training, development, and learning opportunities.	12,100
This reduction will require Public Works staff to engage in more online trainings and less conference/in-person training opportunities.	2,900
Reduce Training Budget	
Parks & Recreation staff will have fewer training, development, and learning opportunities.	4,500
Reduce Tree Plantings	
Reduce tree plantings in parks. This would reduce the number of trees planted per year from x to x. Impact to overall tree inventory/urban forest needs?	7,000
Reduce Workers Compensation Budget (Batting Cages)	
No service delivery impact. Batting Cages are now operated by a third party concessionaire.	155
Remove Parks On-Call Service (Field through PD Dispatch)	
Parks On-Call service provides one phone number for patrons to call for assistance. Police dispatch will field all calls in the future with parks staff responding according to reason for call. This would effect Open Lands as well (non-General Fund).	10,800
Right-Sizing Advertising Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	100
Right-Sizing Cell Phone Allowance Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	2,000
Right-Sizing Computer Supply/Equipment Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	2,400
Right-Sizing Membership Fees and Dues Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	500
Right-Sizing Mileage Reimbursement Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	50
Right-Sizing Office Furniture/Equipment Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,000
Right-Sizing Office Supplies Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	100
Right-Sizing Other Services Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	1,000
Right-Sizing Other Supplies Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	3,550
Right-Sizing Postage Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	100
Right-Sizing Repair & Maintenance Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	500
VSMP - Shift Operations from GF to Open Lands	
No service delivery impact. Shift operating costs for Vistienz-Smith Mountain Park from General Fund to Open Lands Special Revenue Fund. This is allowable now that VSMP is a naturalized mountain park setting.	117,100

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
Police	**745,121**
Blood Alcohol Testing Savings (CBI)	
No service delivery impact anticipated. The Colorado Bureau of Investigation (CBI) has been granted marijuana revenue to offset the costs of testing statewide free of charge to local governments. This process will become free of charge July 1, 2019, freeing the PD of costs incurred by third party testing.	40,000
Overtime Budget Reduction	
This would impact service delivery related to overtime events (courtroom security, City Council meetings, downtown foot patrol, July 4th, Loveland Loves BBQ, Lake to Lake, Corn Roast, and Fair Parade).	60,000
Police Vacancy Savings	
Reduce PD personnel budget to capture vacancy savings based on natural attrition and delaying the hiring of replacements (approximately 9.0 FTE). This would significantly impact PD service delivery.	360,000
Reduce Clothing (SWAT, K9, CNT, Bomb, Explorers, Chaplain)	
This is a 46% reduction to SWAT, K9, CNT, Bomb, Explorers, and Chaplain clothing. This does not include uniform allowance. How would this impact service delivery?	10,000
Reduce Equipment and Supplies	
25% reduction to equipment and supplies for items including, but not limited to K9 supplies, body armor, ammo, SWAT supplies, and police training supplies. How would this impact service delivery?	58,385
Reduce Police Training & Certification Budget (by 20%)	
This is a 20% reduction to training for certification, tactical trainings, SWAT training, SRO Conference, background investigations, criminal investigations, and liability. How would this impact service delivery (in service training compliance, certifications lacking, etc.)?	37,382
Reduce Vehicle Maintenance Budget	
Reduce vehicle maintenance budget to reflect lower expectations for 2020. There is $520,144 currently included for vehicle maintenance. On average, $324,000 has been spent per year. This leaves leaves approximately $178,000 for the 10 vehicles maintained in this area. PD proposes reducing this balance by $70,000 to provide cost savings. Fleet will charge appropriate costs for maintenance throughout the year. If costs are higher than anticipated by PD, PD will have to find a way to absorb.	70,000
Vehicle Amortization Savings	
No service delivery impact. Adjust amortization of SWAT truck ($9,750) and Bearcat ($16,620) to extend useful life of these vehicles.	26,370
Eliminate Mobile Command Post from Fleet (Amortization Savings)	
No service delivery impact anticipated. Eliminate Mobile Command Post from the fleet to reduce costs. This vehicle is infrequently used.	82,984
Public Information Office	**22,000**
Digitize City Update	
Reduces printing budget for Monthly City Update, with printed version to be replaced by digital version available online through 12-month schedule.	15,000
Reduce Professional Services Budget	
No service delivery impact. Contracted photo and graphics services will be performed in-house by existing staff.	2,500
Right-Sizing - Advertising Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	4,500
Public Works	**930,821**
Eliminate "Signs for Others" Service	
No specialty or other signs will be made or installed for other City departments or divisions.	5,000
Eliminate COLT Mobile Phone (rely on two-way radio)	
No service delivery impact anticipated. COLT staff can eliminate mobile phone and rely solely on two way radio	3,000
Eliminate Overtime	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	9,823
Eliminate Public Works Week Event	
No service delivery impact anticipated. Reducing a program duplication.	19,254
Reduce Administrative Building Cleaning Budget	
No service delivery impact anticipated. This reduction is based on increasing day time porter cleaning and limiting the cleaning of all administration buildings to 2 nights a week full service. This would have no impact on the Chilson and the Library.	100,000
Reduce Alley Maintenance Program	
Current alley maintenance program would be reduced to emergency response only, eliminates (2) seasonal positions.	25,000
Reduce Budget for Temporary Staff	
This has an acceptable service delivery impact. Public Works would not be able to hire temporary or part-time workers. Work will be absorbed by other existing employees.	10,434
Reduce Chemical Budget for Alley Maintenance	
No significant service delivery impact anticipated. Reduce amount of chemicals purchased for alley maintenance program.	15,000
Reduce Downtown Snow Removal Budget	
This would create a service delivery impact Downtown by delaying after storm clean-up efforts. This is an elevated level of service that only benefits business/property owners Downtown. This budget was reduced by $20,000 in 2019. This additional $25,000 reduction in 2020 would leave $xx,xxx for this program.	25,000
Reduce Food Budget	
Reduce purchase of food for meetings.	1,000
Reduce Major Facilities Maintenance Budget	
This will eliminate project contingency for facilities major maintenance. This may require reprioritization and possible deferment of scheduled projects.	250,000
Reduce Overtime - Valentine Hearts/Banners Installation	
This has an acceptable service delivery impact. This reduction in overtime budget would prevent installation of banners and valentine hearts after hours. Crews would be required to install them during normal crew working hours.	11,000
Reduce Printer Cartridge Budget	
No service delivery impact. Cost savings due to fewer personal printers.	1,500
Reduce Training Budget (Emerging Leaders, Emergenetics)	

2020 Departmental Reductions

(Updated 9-13-2019)

Row Labels	Sum of Amount
No service delivery impact anticipated. Now that a majority of key Public Works staff members have been through Emerging Leaders and Emergenetics training, this training budget can be reduced.	25,000
Reduce Tree Trimming Program	
Fewer number of trees trimmed/removed resulting in public safety concerns regarding the potential of an increase of dangerous trees in public right-of-ways with no funds to combat.	25,000
Right-Sizing - Professional Services Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	55,000
Right-Sizing - Snow & Ice Chemicals Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	108,000
Right-Sizing Printer Cartridge Budget (fewer personal printers)	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	5,500
Safety Equipment/Training Reduction	
This will reduce the amount of funding for safety/equipment and training.	10,000
Stormwater Inspector - Shift 40% Cost from GF to Stormwater Fund	
No service delivery impact anticipated. Properly assign Stormwater Inspector costs to Stormwater Enterprise Fund.	100,000
Reduce Street Rehabilitation Budget	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	50,000
Reduce Annual Streets Striping	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	37,000
Right-Sizing - Overtime Budget (COLT)	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	12,110
Right-Sizing - Overtime Budget (Facilities)	
Reduction to better align budget with actuals and "right-size" the budget - no service delivery impact anticipated.	10,000
Discontinue Use of Temporary Agency Staff	
This has an acceptable service delivery impact. Public Works will discontinue use of temporary agency staffing. Work will be absorbed by other existing employees.	10,000
Reduce Intern Program (from 2 to 1)	
No service delivery impact. Reduce number of Public Works internships from 2 to 1. Work will be absorbed by other staff members.	5,000
Eliminate Laundry Service for Uniforms (COLT)	
Eliminate laundry service currently provided for Public Works for uniforms.	2,200
Fire	466,333
Fleet Amortization Savings	
No service delivery impact anticipated. Reduction in capital fleet replacement fund to right-size contributions for future replacements.	100,398
New Hire Savings	
No service delivery impact anticipated; reduction based on entry level hiring selections for new hires planned for Fire Station 7.	209,000
Overtime Reduction due to Adding Rovers	
No service delivery impact anticipated. The overtime budget can be reduced in light of recently added Rover positions.	100,000
Reduce Equipment Replacement	
Fewer pieces of equipment, such as…, would be able to be replaced. This would result in…	56,935
Grand Total	**3,528,942**

Glossary of Terms

A

Accounting Period – A period of time at the end of which, and for which, financial statements are prepared.

Accounting System – The Total Structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of a government's operations or any of its funds, fund types, balanced account groups, or organization components.

Accrual Basis of Accounting – The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, revenue is recognized when it is earned, regardless of when cash is received and expenses are recognized when liabilities are incurred, regardless of when cash is paid. This method of accounting is used for Enterprise Funds.

ADA – Americans with Disabilities Act.

Adjudication – The act or process of reaching settlement judicially.

Administrative Allocation – Internal charges assessed by City agencies that provide services directly to other City agencies. These charges are intended to provide a fuller picture of the cost of providing City services. Allocations include charges for financial services, administration, facilities services, grounds-keeping, etc.

Amendment 1 (TABOR) – An amendment to the Colorado State Constitution that limits revenues and expenditures to the inflation rate, measured by the Denver–Boulder Consumer Price Index, Urban Area (CPI–U), and growth (defined as new construction) of the jurisdiction in the prior year. All new or increased taxes must be voted on by the public. Also, it establishes mandatory emergency reserves.

Appropriation – A legal authorization made by the City Council to make expenditures and incur obligations for specific purposes.

Appropriation Ordinance – An ordinance that gives appropriations legal effect. It is the method by which the expenditure side of the annual budget is enacted into law by the City Council.

Assessed Valuation – A valuation set upon real estate or other property by the county assessor to establish a basis for levying taxes. It is equal to 7.96% of market value for residential property and 29% for commercial and industrial property.

Asset – A resource owned or controlled by a government, which has monetary value. An asset is either current or fixed. A current asset is typically consumed within one year, such as cash, accounts receivable, and office supply inventories. A fixed asset provides benefit for more than one year, such as equipment, buildings, and open space properties.

Audit – A methodical examination conducted by a private accounting firm, of the utilization of a government's resources. An audit tests the accounting system to determine the extent to which internal accounting controls are both available and being used. The audit concludes with a written report of findings called the Auditor's Opinion.

B

Balanced Budget – A budget in which current operating revenues cover current operating expenditures.

Base Budget – An estimate of funding to continue existing programs at current levels of service prepared by each department during the budget development process.

Bond – A form of borrowing money for major capital projects, such as buildings and streets. The City obligates itself to repay the principal at a stated rate of interest over a stated period of time.

Bonded Debt – That portion of indebtedness represented by outstanding bonds.

Budget – A financial plan of estimated expenditures and the means of financing them for a stated period of time. Upon approval by the City Council, the budget appropriation ordinance is the legal basis for expenditures in the budget year.

Budget Calendar – A timetable showing when particular tasks must be completed in order for the City Council to approve the annual budget before the beginning of the next fiscal year.

Budget Development Process – The annual cycle in which Loveland prepares, adopts, and implements the budget.

Budget Message – Loveland and the City Manager's written overview of the budget addressed to the Mayor and City Council. The budget message summarizes key budget items, significant changes from the prior year, and major issues and challenges facing the City.

Budgetary Comparisons – Annual financial statements prepared to meet set standards and requirements, which must include comparisons of approved budgeted amounts with actual operating results. Such reports should be subjected to an independent audit, so that all parties involved in the annual government budget and appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

C

CAD – Computer Aided Dispatch.

Capital Budget – A plan of proposed capital expenditures for buildings, drainage, parks, streets, trails, utilities, etc., and their funding sources. The Capital Budget is enacted as part of the City's annual budget and is based on the first year of the Capital Improvement Program (CIP). Project appropriations are normally for the amount necessary to complete an entire project, with the remaining balance rolled into future year until project completion.

Capital Expansion Fee (CEF) – An assessment on new development to contribute to providing new infrastructure necessitated by population growth.

Capital Improvement Programs (CIP) – An annually updated schedule of capital project expenditures for public facilities and infrastructure, containing estimated project costs, funding sources, and anticipated timelines, for a five-year period. The first year of the five-year CIP serves as the basis for the annual capital budget.

Capital Outlay – Expenditures which result in the acquisition of fixed assets, such as equipment and vehicles. Capital outlay items cost more than $5,000 and are expected to last longer than one year.

Capital Projects – Major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, utilities, etc., included in the Capital Improvement Program (CIP). Capital projects tend to have significant costs and have useful lives for many years.

Capital Projects Fund – A fund created to account for the revenues and expenditures related to capital projects.

Carryover – Amount of money remaining at the end of the preceding year and available in the current budget year through an ordinance commonly called the rollover ordinance.

CDOT – Colorado Department of Transportation.

Certification of Participation (COP) – A financing instrument representing a share in a pledged revenue stream, usually lease payments made by the issuer (government) that are subject to annual appropriation. The certificate entitles the holder to receive a share, or participation, in the lease payments relating to the acquisition or construction of specific equipment, land, or facilities.

CFAC – Citizens' Finance Advisory Commission.

CIRSA – Colorado Intergovernmental Risk Sharing Agency.

CEF – Capital Expansion Fee (see definition above).

CMC – Community Marketing Commission, a seven-member volunteer citizens' committee, advises the City Council on the promotion of tourism, conventions, and related activities as well as the City's use of funds received through the Lodging Tax.

CMP – Comprehensive Master Plan. The Master Plan is the official document that serves as the long range, comprehensive policy guide to the day-to-day decisions about the future development of the City of Loveland.

COLT – City of Loveland Transit.

Community Development Block Grant (CDBG) – A U.S. Department of Housing and Urban Development grant program. The program was first enacted in 1974 to provide funds to state and local agencies to support housing, economic development, health and human services, and planning and administration.

Community Survey – Written or telephone survey performed annually to determine citizens' overall satisfaction with community services.

Comprehensive Annual Financial Report (CAFR) – An annual financial report issued by state and local governments. The CAFR has three parts: an introductory section, a financial section, and a statistical section. CAFR requirements are largely shaped by the Governmental Accounting Standards Board (GASB), which is the authoritative source for governmental Generally Accepted Accounting Principles (GAAP).

Consumer Price Index (CPI) – An index of prices used to measure the change in the cost of basic goods or services compared to a fixed base period. Loveland monitors the Denver-Boulder Consumer Price Index.

Contingency – An appropriation of funds to cover unforeseen events that may occur during the budget year.

Contractual Services – Expenses that are usually incurred by entering into a formal agreement or contract with another party. Expenses included in this category can include insurance, repairs or professional services.

Cost Accounting – A method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Current Assets – Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year.

D

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services. A government's debts can include bonds, leases, and notes. Debt instruments are used to finance projects with high capital costs and long useful lives.

Debt Limit – The maximum amount of gross or net debt which is legally permitted.

Debt Service – Principal and interest due on long–term debt such as loans, notes and bonds incurred by the City.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Decision Package – A budget proposal for items, programs, or services beyond what is included in the base budget. Decision packages may include large increases in routine items, increased hours for existing part-time staff, new programs, new staff, and new equipment. Decision package proposals are prioritized by department heads and may or may not be ultimately approved during the budget development process.

Defease – A provision that voids a bond or loan when the borrower sets aside cash or bonds sufficient enough to service the borrower's debt.

Deficit – The amount by which expenditure outlays exceed revenue receipts in a given accounting period.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Although the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

Department – Major unit of organization in the City.

Depreciation – A financial mechanism to allocate the cost of a capital item over its service life. A decrease in an asset's value due to wear and tear, decay, or decline in price. Through this process, the entire cost on an asset is ultimately charged off as an expense over its service life.

Development Agreement – An agreement entered into between the City and another person or entity associated with the development of land. There are two main purposes of such an agreement: 1) to share the cost of infrastructure improvements with the developer, so that Loveland is not solely paying for these improvements, or 2) to provide an incentive for the developer to do business in Loveland, in the form of reimbursed sales, use, or property tax generated by the new development. Such agreements help ensure Loveland's sales tax base.

Division – Sub–unit of a department.

DRT – Development Review Team.

E

Earmarked Funds – Funds dedicated for a specific program or purpose, such as state or federal grants earmarked for particular types of projects or programs.

Electronic Benefit Transfers (EBT) – An electronic system that allows a recipient to authorize transfer of their government benefits from a Federal account to a retailer account to pay for products received. In Colorado, this system is used to issue food stamps and other benefits to qualifying residents.

EMS – Emergency Medical Services.

Encumbrance – An amount of money committed and reserved but not yet expended for the purchase of a specific good or service, which purchase order or contract is approved.

Enterprise Fund – A fund to account for operations financed and operated in a manner similar to private business enterprises, where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services, through user charges; e.g., Water Fund, Wastewater Fund, and Water Reclamation Fund. As in private business, the emphasis is on net income determination.

EOC – Emergency Operations Center.

EPA – Environmental Protection Agency.

Expenditure – A decrease in net financial resources due to payments made by the City for goods or services, such as personnel, supplies, and equipment.

Exempt – A classification indicating that an employee is not eligible to be paid for overtime, as defined by the guidelines of the Fair Labor Standards Act (FLSA). Non-exempt employees, conversely, are eligible for overtime pay.

F

FAA – Federal Aviation Administration.

FAB – Fire and Administration Building, located at 410 E. 5th Street.

FDIC – Federal Deposit Insurance Corporation.

Fee – A general term used for any charge levied by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, restaurant inspection fees, user charges, and building permits.

FICA – An abbreviation for Federal Insurance Contributions Act, this is a compulsory payroll tax which funds Social Security and Medicare.

Fiduciary Fund – A fund consisting of resources received and held by a governmental unit as trustee or as an agent for other governmental units, private organizations, or individuals, to be expended or invested in accordance with conditions of the trust.

Fiscal Policy – Loveland's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for budgetary planning and programming.

Fiscal Year – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position. Loveland's fiscal year is the calendar year.

Fixed Assets – Assets resulting from capital purchases over the threshold of $5,000 that are expected to last a long time, such as buildings, land, roads, infrastructure, and equipment.

FLSA – Fair Labor Standards Act.

Full-Time Equivalent (FTE) – A unit of measure of Loveland employees. A FTE refers to the equivalent of one person working full-time for one year (2,080 hours)

Fund – Accounting entity with a self–balancing set of accounts, which is segregated from other funds, to carry on specific activities or attain certain objectives.

Fund Accounting – An accounting method using self-balancing sets of accounts, set up to record all financial transactions related to specific activities or functions. Fund accounting enables the division and grouping of financial records into useful sets. The aim is to control the handling of money to ensure that it will be spent only for the purpose intended. Fund accounting, in a broad sense, is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.

Fund Balance – The difference between a fund's sources of funds and its uses of funds for governmental-type funds and fiduciary funds; also known as fund equity. Portions of fund balances can be designated for specific purposes.

Fund Type – In governmental accounting, funds are classified into three major fund types: governmental, enterprise, and fiduciary.

G

GAAFR – Governmental Accounting, Auditing and Financial Reporting.

General Fund – A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic municipal services, public safety and administrative activities of the City; financed mainly by sales tax and property tax.

General Obligation Bond – A bond secured by the full faith and credit and taxing authority of the City.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the convention, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GFOA – Government Finance Officers Association.

GID – General Improvement District.

Geographic Information System (GIS) – A computer-based graphical mapping and analytical system used for capturing, managing, analyzing, and displaying various forms of geographically referenced information, such as roads, streams, utility lines, land-use, soil types, etc. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps.

Governmental Accounting Standards Board (GASB) – The body that sets accounting standards specifically for state and local governments.

Governmental-Type Fund – Those funds through which most governmental functions are typically financed. The governmental fund measurement focus is on a "financial flow" basis, accounting for sources and uses of available expendable financial resources, not on net income determinants. Governmental-type funds include the General Fund, Special Revenues Funds, Capital Project Funds, and the Debt Services Fund.

GPS – Global Positioning System. A GPS is a navigational system which allows the individual to find where they are in the world.

Grant – A contribution from one governmental unit or funding source to another to be used or expended for a specified purpose, activity, or facility, e.g., human service program, police equipment, capital project, or other purpose designated by the grantee.

H

Home Rule – A limited grant of discretion from the State of Colorado to Loveland, concerning either the organization of functions or the raising of revenue. Loveland became a home rule city in May of 1996.

HRA – Health Reimbursement Arrangement, a City healthcare plan.

I

Intergovernmental Agreement – A signed agreement between two or more government units, and approved by their governing bodies, that provides for the exchange of goods or services between the governments.

Intergovernmental Revenues – Revenues collected by one government and disbursed to another government, including grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Control – Internal control comprises organizational and operational methods adopted within a government to safeguard its assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies. A primary method of internal control is segregation of employee duties to ensure that no single employee performs a complete cycle of operations.

Internal Service Allocations – A cost-reimbursement method used to account for services provided by one department/fund to other departments/funds; e.g., allocations are charged to each major fund for services rendered by the Facilities Fund, based on the square footage of buildings maintained for each fund.

Internal Services Fund – Activities which provide support services to other City departments. Examples include insurance and vehicle maintenance.

Intra-City Charges – Items counted both as revenue and expense in two separate funds but with revenue received only once from an outside source. It usually occurs because one fund provides a service to another fund.

Investments – Cash and securities held for the production of revenues in the form of interest or dividends.

IT – Information Technology. IT provides innovative information technology and services that are reliable, accessible, and cost effective for the City of Loveland staff and citizens.

J - L

Lease-Purchase Agreement – Financial arrangement which permits the City to pay for the use of equipment or machinery over a period of time through a lease and to purchase it at the end of that time.

LETA – Larimer Emergency Telephone Authority.

Level of Service – Generally defines the current or existing services, programs, and facilities provided by a government. Level of service may be increased, decreased, or remain the same, depending upon needs, alternatives, available resources, and mandates. To continue a given level of service into future years assumes that objectives, type, and quality will remain unchanged.

Levy – To impose taxes, special assessments, or user fees for the support of governmental activities (verb). The total amount of taxes, special assessments, or user fees imposed by a government (noun).

LFRA – Loveland Fire Rescue Authority.

LHPAC – Loveland High Plains Art Council.

Liability – Something for which the City is liable; an obligation, responsibility, or debt.

LRFPD – Loveland Rural Fire Protection District.

Loveland Urban Renewal Authority (LURA) – An Urban Renewal Authority that was established by the City Council in July 2002 to stimulate urban revitalization activities in Downtown Loveland and other qualifying areas within the City.

M

Median Family Income – An annual income figure for which there are as many families with incomes below that level as there are above.

Mill Levy –The rate of property taxation. A mill is one-tenth of a cent ($.001). A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.

Modified Accrual Basis – A method of accounting in which revenues are recognized when they become both measurable and available and expenditures are recognized when liabilities are incurred. This method of accounting is used for governmental-type funds.

N

NCEDC – Northern Colorado Economic Development Corporation.

Net City Budget – Total City operating and capital budget net of transfers among funds, and internal service charges. This amount represents a close approximation of projected spending.

Non-exempt – A classification indicating that an employee is eligible to be paid for overtime, as defined by the guidelines of the Fair Labor Standards Act (FLSA). Exempt employees, conversely, are not eligible for overtime pay.

NPDES – National Pollutant Discharge Elimination System.

O

OAP – Open Access Plus, a City healthcare plan.

Open Door – A program administered by the Human Resources Department whereby employees can voice concerns and resolve issues regarding their employment or workplace. Managers at progressively higher levels within the City review decisions and the highest level of management makes a final determination.

Operating Budget – A financial plan of current operations that encompasses both estimated revenues and estimated expenditures for a fiscal year. The operating budget includes estimates of the non-capital programs and services comprising the City's operation; the resultant expenditure requirements; and the resources available for their support.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute, it has the full force and effect of law within Loveland. The difference between an ordinance and a resolution is that the latter requires less legal formality and has lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and user fees, usually require ordinances.

P

Paratransit Service – Door to door transportation services for people who, due to health or disability, cannot use fixed route transportation services.

Pay-As-You-Go-Financing – A financing method that relies on current tax and grant revenues rather than on debt, to pay capital projects.

PBB – Priority Based Budgeting.

Per capita – An average per person.

Personnel Services – Salaries, wages, benefits and other related costs of employees.

PIF – Public Improvement Fee. A fee collected by the merchant for developer or sub-unit of government such as a Metropolitan District to fund the cost of infrastructure and other approved expenses.

PIF – Plant Investment Fee. (See definition below.)

PILT – Payment In Lieu of Tax. An estimate of the amount of taxes that would be chargeable to a utility if owned privately.

Plant Investment Fee (PIF) – Charges made on new development to contribute to financing utility facilities to meet the needs of increased population. Applies to Loveland Water and Power. This fee is similar in nature to a Capital Expansion Fee.

Projection – An estimation of future revenues and expenditures based on past trends, current economic conditions, and financial forecasts.

PRPA – Platte River Power Authority.

Property Tax – Annual tax levied by Loveland on owners of real property, based on assessed valuation and the mill levy. A Loveland resident's total property taxes are comprised of Loveland's portion as well as school, fire, and any other special districts.

Purchase Order – A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Q - R

Reimbursements – (1) Repayments of amounts remitted on behalf of another party or in accordance with a contractual agreement. (2) Interfund transactions relating to repayment to a department or fund for services provided or payments made, such as internal service allocations.

Reserve – An account for funds set aside in past and current years for some future purpose, such as paying for capital projects, providing for obligations and liabilities in periods of economic downturn, and meeting unforeseen or emergency needs. City Council approval is required before expending any reserves.

Reserve Fund Balance – The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution – An order of legislative body requiring less legal formality than an ordinance or statute.

Resources **–** Total amounts available for appropriation, consisting of estimated beginning funds on hand plus anticipated revenues.

Retire **–** In the financial sense, to pay off a debt.

Revenue **–** An item or source of income, such as income from taxes, licenses, permits, user fees, grants, and interest earnings.

Revenue Bond **–** A bond secured by a specific source of revenue from a fund, rather than the full faith and credit of the issuer. In addition to a pledge of revenues, such as bonds sometimes contain a mortgage on the fund's property.

RMS **–** Records Management System.

ROW **–** Right of Way.

RSF **–** Retail Sales Fee. A fee collected by the merchant for developer or sub-unit of government such as a Metropolitan District to fund the cost of infrastructure and other approved expenses.

S

Sales Tax **–** A tax based on the sales price of retail goods and services. The buyer pays the tax at the time of the sale, and the outlet remits it to the state or other taxing authority. Total sales tax paid by a buyer represents shares that are remitted to the State of Colorado, the City of Loveland, school district, fire district, and other special districts.

SCADA **–** Supervisory Controlled and Data Acquisition System.

Self – Insurance **–** Establishment of a sum of money sufficient to pay anticipated claims. Used as a planning process to control costs and coverage in lieu of paying premiums to insurance companies.

Service Center **–** A complex of buildings located at First Street and Wilson Avenue that house the City's electric and water utilities and provides warehousing, vehicle maintenance and other service facilities.

Services Rendered **–** Charges made to a fund for support services provided by another fund.

SID **–** Special Improvement District. (See definition below).

SIF **–** System Impact Fee. (See definition below).

Special Assessment **–** A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special District **–** An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.

Special Improvement District (SID) **–** A district composed of property owners who have agreed to join together to complete and pay for the cost of public improvements.

Special Revenue Funds – A fund used to account for the proceeds of specific revenues that are legally restricted to be spent for specific purposes. Example: Capital Expansion Fees.

Stop-Loss Coverage – As a self-insurer, the City pays all costs associated with insurance claims. In order to prevent unexpectedly large claims from depleting available resources, the City takes out insurance that covers the costs of individual claims beyond a certain amount. Currently, the City's stop-loss insurance covers individual claims over $150,000.

Supplemental Appropriation – An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund, or add unanticipated or unconfirmed revenues to the current budget that were not received prior to the adoption of the budget.

System Impact Fee (SIF) – Impact fees on new development that contribute to financing utility facilities to meet the needs of increased population. Applies to the Water, Wastewater and Stormwater utilities.

T

TABOR (Taxpayers' Bill Of Rights) – Also known as Amendment 1. See definition above.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit, such as property tax and sales tax. This term does not include special assessments or user fees.

Transfers – The transfer of money from one fund to another, for a specific purpose. Transfers are treated as sources of funds in the receiving fund and as uses of funds in the originating fund.

U

Unreserved Fund Balance – The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

URA – Urban Renewal Authority.

User Fee – A charge to the benefiting party for the direct receipt of a public service, such as fees for water and sewer services and recreation services.

V

VAC – Visual Arts Commission. The Visual Arts Commission, a seven-member volunteer citizens' committee, oversees the city's art acquisitions/donations and site selection.

W - Z

WAPA – Western Area Power Authority.